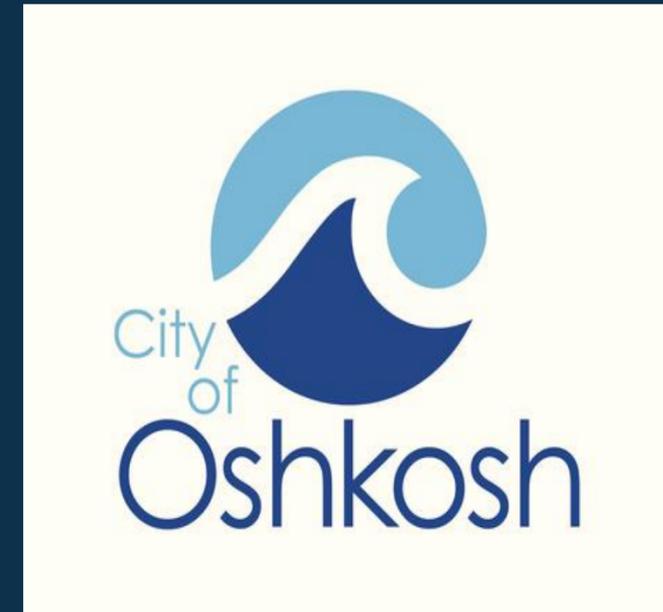


2026 Proposed Budget

Common Council Workshop – October 15, 2025



Mission and Vision



Mission:

The City of Oshkosh provides goods and services in pursuit of a safe and vibrant community

Vision:

A thriving and sustainable community offering abundant opportunities for work and life

Strategic Plan



Goal	Future/Desired State
Enhance Our Quality-of-Life Services and Assets	Natural, cultural, and recreational assets of the City are recognized as a source of pride for the community.
Improve and Maintain Our Infrastructure	Safe and effective infrastructure that provides a framework for full-scale community enjoyment.
Support Economic Development	Be recognized as a premier community in Wisconsin by fostering entrepreneurial activity, developing and retaining a diverse mix of employees & employment opportunities, and revitalizing the central city and waterfront in the greater Oshkosh area.
Strengthen Our Neighborhoods	Neighborhoods throughout the community are attractive, well-maintained, and desirable places to live, inspiring positive social interactions among residents.
Provide a Safe, Secure, and Healthy Community	Residents and visitors feel that Oshkosh is a safe community.
Enhance the Effectiveness of Our City Government	Organizational efficiency has been maximized by successfully achieving City initiatives.



Budget Focus



- Continuity of high-quality services
- Restructuring for cross-training and alignment of resources*
- Creation of Communication and Engagement Division through reallocation of existing resources
- Additional investments in technology to improve customer service and streamline processes
- Investments to increase net new construction to build future levy capacity

*now underway; will continue throughout the end of 2025 and into 2026



Factors Impacting Budget

- Overreliance on property taxes
- Municipal Services Payment
- Levy limits and debt adjustment
- Expenditure Restraint Incentive Program
- Facilities maintenance/repairs/replacement
- Lead pipe replacement
- PFAS
- Water and storm water projects
- Retention and recruitment of high-quality staff
- Salary and benefits are 75% of budget
- Taxpayer financial limitations

Overreliance on Property Taxes

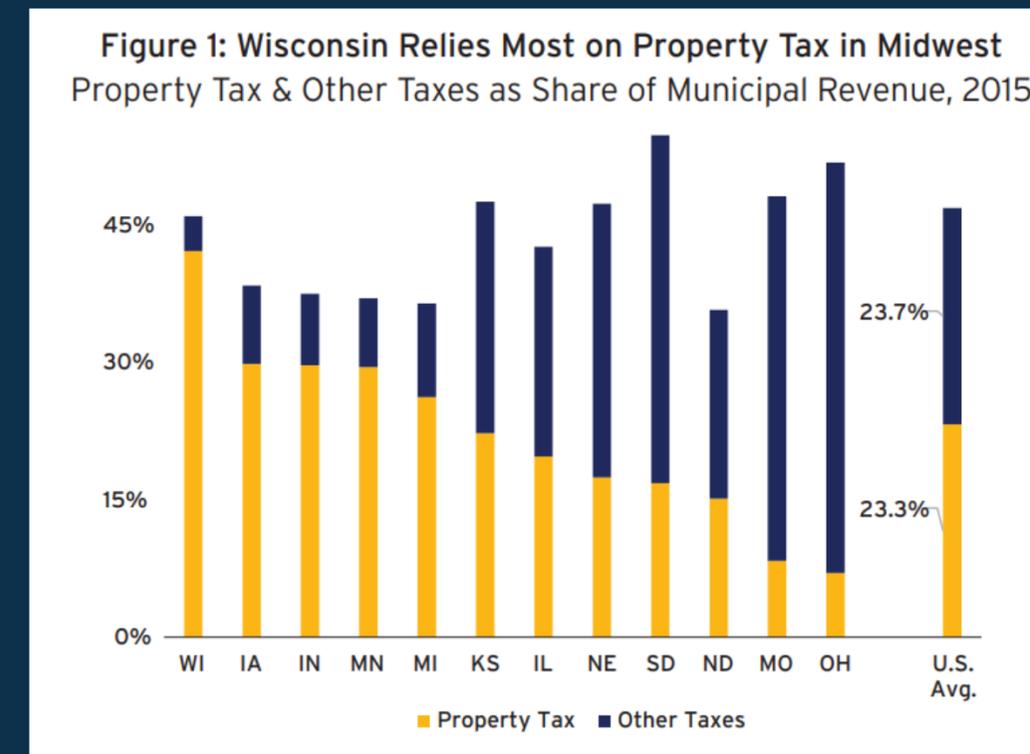


Wisconsin relies too heavily on property taxes to fund essential services like local governments and schools. More than 62% of local government funding and 43% of school funding comes directly from property taxes.

The cost of property taxes is hitting a breaking point. Wisconsin's average annual property tax bill is roughly \$5,000 — more than double the national average of just over \$2,000.

[Wisconsin REALTORS® Association: A Breaking Point: Property Taxes and the Need for Reform](#)

Wisconsin municipalities rank seventh nationally among states for being the most reliant on the property tax for their revenues.



Municipal Services Payment



The purpose of the Municipal Services Payments (MSP) Program is to make an equitable annual payment to Wisconsin municipalities from a specific State Appropriation, in recognition of critical services directly provided to State agency and UW System facilities located therein during the prior calendar year.

2024 Reimbursement 37.62%

2025 Reimbursement 51.8%

Oshkosh estimated payment for 2025 is \$1.4 million, an increase of ~\$300,000

Municipal Services Payment Summary 1980-2024

Year	Number of Governments Paid	Valuation of State Facilities	Annual Percentage Change in Value of State Facilities	Adjusted Gross Entitlement Amount				Annual Percentage Change in Total Entitlement	Recommended Payment (Appropriation)	Ratio of Entitlements to Appropriation
				Police	Fire	Solid Waste	Total			
2024	361	\$ 19,101,311,700	3.9%	\$ 23,397,564	\$ 25,930,596	\$ 74,700	\$ 49,402,860	1.48%	\$ 18,584,200	37.62%
2023	364	\$ 18,393,020,700	12.1%	\$ 23,526,323	\$ 25,077,500	\$ 76,945	\$ 48,680,769	-0.14%	\$ 18,584,200	38.18%
2022	366	\$ 16,403,483,228	10.0%	\$ 24,205,592	\$ 24,455,580	\$ 87,855	\$ 48,749,028	0.95%	\$ 18,584,200	38.12%
2021	355	\$ 14,915,663,261	-6.7%	\$ 24,203,224	\$ 23,982,201	\$ 106,139	\$ 48,291,564	-10.08%	\$ 18,584,200	38.48%
2020	363	\$ 15,992,745,610	9.4%	\$ 27,254,945	\$ 26,308,570	\$ 139,490	\$ 53,703,005	0.14%	\$ 18,584,200	34.61%

Municipal Services Payment – Update Noon 10/14

Entitlement Worksheet

Tax District: 70266

Municipality: C Oshkosh

County: Winnebago

Section 1: % of General Revenues & State Building % Total Calculations:

Net Intergovernmental Charges & Revenues	\$15,547,584.00
<u>Net Municipal Property Tax</u>	<u>\$52,276,925.00</u>
Total Revenues	\$67,824,509.00
Percentage of General Revenue Provided by Municipal Taxes (PGR)	77.077%
Equalized Full Value of Improvements:	
State Buildings' Reported Values	\$1,166,949,600
<u>Locally Assessed Buildings Equalized Value</u>	<u>\$5,166,864,300</u>
Total of All Reported Building Improvements' Values	\$6,333,813,900
State Building Percentage of Total (SBPT)	18.424%

Section 2: Estimated Adjusted Gross Entitlement Calculations

Service Categories:	Net Expenditure Amount:	Gross Entitlement:	Adjusted Gross Entitlement:	Estimated Payment After Proration for Appropriation Funding:
Police Service Costs	\$20,556,381.00			
Police Service Revenues	\$848,304.00			
Net Expenditure (NE)	\$19,708,077.00	\$2,798,687.63	\$1,341,378.77	
Fire/EMS Services Costs	\$23,005,449.00			
Fire/EMS Services Revenues	\$5,006,479.00			
Net Expenditure (NE)	\$17,998,970.00	\$2,555,982.22	\$2,555,982.22	
Waste Service Costs	\$3,020,902.00			
Waste Service Revenues	\$1,273,183.00			
Net Expenditure (NE)	\$1,747,719.00	\$248,188.58	\$0.00	
*Estimated Entitlement Totals		\$5,602,858.43	\$3,897,360.99	\$1,719,441.58

Gross Entitlement Formula: NE X PGR X SBPT = Gross Entitlement

Adjusted Gross Entitlement includes any modifications based on attached "Service Adjustment Report" *Some of the totals shown above are aggregate totals and some slight variance (< .01%) may occur due to rounding.

Levy Limits



\$47,000,000	\$47,560,096	\$45,733,482	\$43,892,500
2024 Levy Limit (2025 Budget)	2023 Levy Limit (2024 Budget)	2022 Levy Limit (2023 Budget)	2021 Levy Limit (2022 Budget)

What are levy limits?

Levy limits prevent counties, cities, towns, and villages from raising their basic levy (which is a kind of tax) by more than the increase in net new construction from last year to this year. This ensures that tax increases are tied to the net growth in new construction. Includes Tax Increment District (TID) activity.

Value is compared to total equalized value to calculate a percentage change.

What is net new construction?

The net year-to-year change in the value of real estate over a specific period. Building new and improved buildings increases this number; demolishing buildings reduces this number.

It has nothing to do with the change in cost of goods and services year-to-year (i.e. CPI).

Levy Limits and Debt Adjustment



Levy Limit Analysis							
Tax Levy Year	Budget Year	Base Levy	Net New Construction		Debt Adjustments	Other Adjustments	Allowable Levy
			Percentage	Amount			
2016	2017	\$ 30,602,305	1.222%	\$ 373,960	\$ 3,299,399	\$ -	\$ 34,275,664
2017	2018	\$ 30,976,265	0.745%	\$ 230,773	\$ 6,655,167	\$ -	\$ 37,862,205
2018	2019	\$ 31,207,038	3.247%	\$ 1,013,293	\$ 7,369,098	\$ (183,721)	\$ 39,405,708
2019	2020	\$ 32,220,331	1.208%	\$ 389,221	\$ 8,268,800	\$ (140,908)	\$ 40,737,444
2020	2021	\$ 32,609,552	1.819%	\$ 593,099	\$ 8,848,744	\$ (98,095)	\$ 41,953,300
2021	2022	\$ 33,202,609	1.482%	\$ 496,047	\$ 10,334,710	\$ (140,866)	\$ 43,892,500
2022	2023	\$ 33,698,683	1.389%	\$ 468,075	\$ 11,707,617	\$ (140,893)	\$ 45,733,482
2023	2024	\$ 34,166,773	1.416%	\$ 483,801	\$ 12,995,368	\$ (85,846)	\$ 47,560,096
2024	2025	\$ 34,705,636	0.677%	\$ 234,957	\$ 12,889,429	\$ (830,022)	\$ 47,000,000
2025 *	2026	\$ 34,965,889	1.384%	\$ 483,896	\$ 12,405,533	\$ (855,318)	\$ 47,000,000
* Proposed							

Note: 2018, 2021, and 2025 also had TID closures which impacted the net new construction percentage.



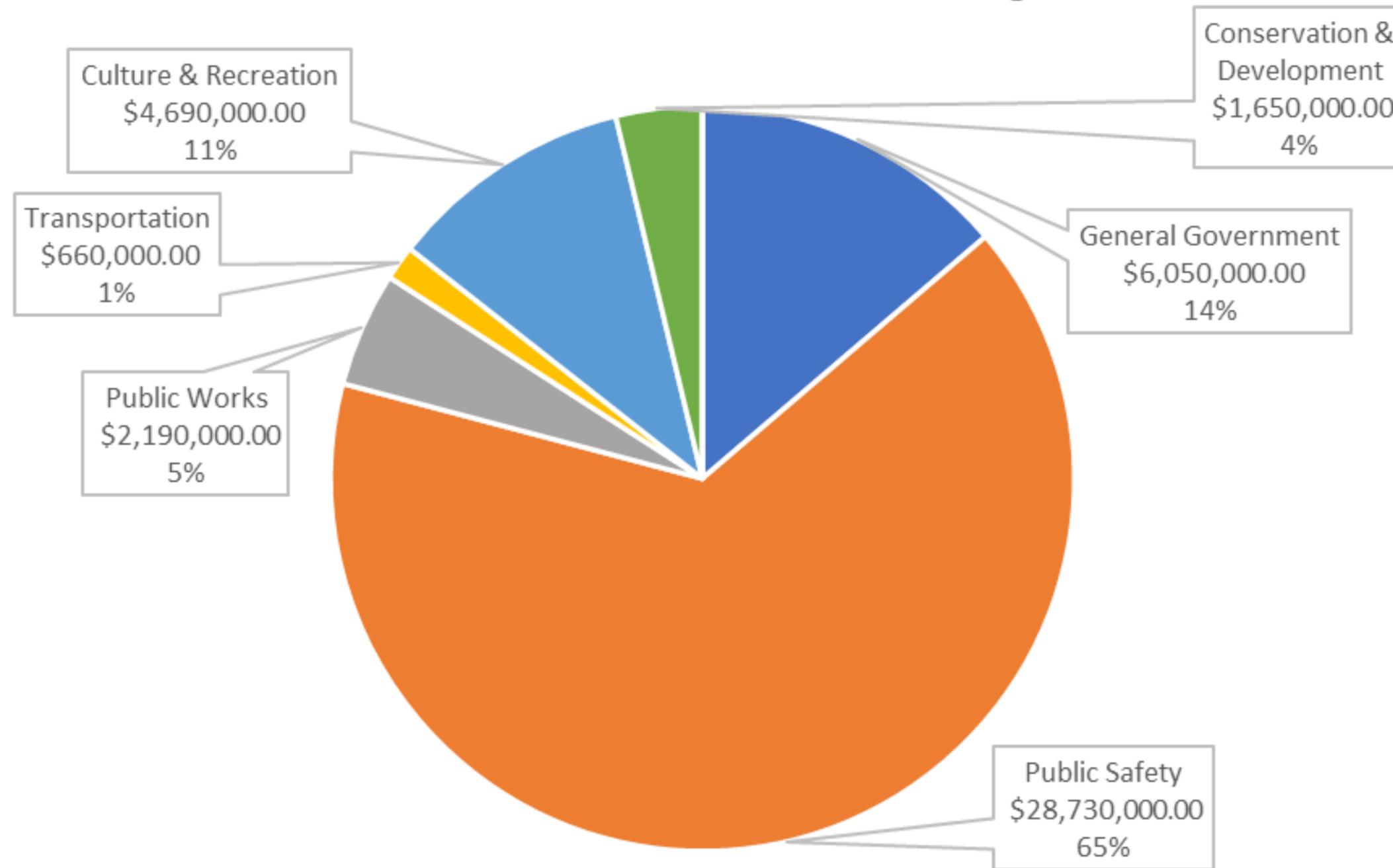
Personnel costs are more than
75% of General Fund Budget

2026 ~ \$44 million

2025 ~ \$41.5 million



2026 General Fund Personnel Budget



Category details on next slide.

Personnel Category Details



General Government

- City Council
- City Manager
 - Communications and Engagement
- City Attorney
- Administrative Services
 - Human Resources
 - Purchasing
 - Information Technology
 - Facilities Maintenance
 - City Clerk
 - Elections
- Finance

Public Safety

- Police
 - Crossing Guards
- Fire
- Police and Fire Commission

Public Works

- Engineering
- Streets
- Central Garage
- Sanitation
- Utilities (not in general fund)

Transportation

- Transit (not in general fund)
- Electrical
- Sign

Conservation and Development

- Assessor
- Economic Development
- Planning and Zoning
- Inspection Services (not in general fund)

Culture and Recreation

- Parks
 - Forestry
 - Cemetery
 - Leach Amphitheater
 - Pollock Water Park
 - Senior Services
 - Zoo (not in general fund)
- Museum
- Library (not in general fund)



Budget Background

- In the 2025, \$3.5 million of fund balance was used to lower the amount levied
- For the 2026 budget – the possible increase to our GF budget is limited to \$483,896 (based on net new construction of 1.384%)
- Initial estimate for our 2026 budget gap was \$6.1 million (this included no levy increase)

Gap Closure Mitigations



Action	Savings
0% increase to health and dental benefit costs	~\$850,000
Municipal Services Payment	~\$720,000
Budget for vacancy savings/position reductions	\$1.07 million
Increase revenue estimates and grants	\$1.2 million
Fund Balance Transfer – Special Revenue	\$1.24 million
Fund Balance Transfer – General Fund	\$1.1 million



Department Information

City Manager



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
City Manager - Expense	\$306,181	\$358,316	\$230,922	\$315,430	\$4,802,490	\$4,444,174	1240.3%

- Creation of Communication and Engagement Division through reallocation of resources including Oshkosh Media (other staff changes currently being finalized).
- Funding for website(s) redesign and rebranding.
- Reallocation of Pay for Performance, non-inventory supplies, fund balance draw down, and contingency went from Unclassified Account to City Manager's budget.

Administrative Services – HR and Insurance



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Human Resources – Expense	\$918,486	\$929,678	\$710,750	\$954,630	\$1,050,860	\$121,182	13.0%
Insurance - Expense	\$1,121,780	\$1,187,000	\$1,068,161	\$1,172,300	\$1,242,600	\$55,600	4.7%

- Continue to enhance employee skills and performance through training and development such as leadership, customer service and other soft skills offerings.
- Continue to enhance the efficiency and effectiveness of Human Resources processes including recruiting, onboarding, performance management and employee development utilizing technology.
- Includes funding for a mini classification and compensation study in 2026.
- Partial reallocation of a position from the Employees Benefits fund to Human Resources in 2026.

Administrative Services - Clerk



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budget (\$ Change)	FY25 Budget: Amend vs FY26 Budget (% Change)
Clerk - Revenue	\$169,671	\$170,450	\$170,904	\$187,950	\$170,450	\$11,950	7.5%
Clerk - Expense	\$315,272	\$287,198	\$185,824	\$271,870	\$311,910	\$24,712	8.6%
Elections - Expense	\$147,531	\$111,161	\$74,741	\$132,500	\$184,770	\$73,609	66.2%

- Enhance Digital Access and Transparency - Develop a comprehensive online portal for citizens to easily access public records and services.
- Improve Operational Efficiency and Service Delivery - Introduce process automation and advanced technologies to reduce administrative burdens and enhance service speed.
- Includes funding for new election scheduling software, Modus.

Administrative Services – Purchasing and Facilities



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
Purchasing - Expense	\$324,432	\$337,151	\$241,940	\$338,230	\$350,710	\$13,559	4.0%
Facilities - Expense	\$1,273,559	\$1,521,877	\$1,098,160	\$1,461,630	\$1,786,360	\$264,483	17.4%

- Coordinate procurements/solicitations for 2026 CIP equipment, vehicles and projects.
- Continue to pursue cooperative purchasing programs for city purchases to save costs and staff time.
- Continue to assist departments in bid and quote specifications, requests for quotations, requests for proposals, P-Card program management, cooperative purchasing program options, cost analysis comparisons for goods/services, contract administration and more.
- Planning for facility renovations/construction as prioritized in the Facilities Condition Assessment Report.
- Continue to coordinate/manage facilities maintenance projects.
- Library Maintenance staffing, duties, and funding moved to Facilities.

Administrative Services - IT



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budget (\$ Change)	FY25 Budget: Amend vs FY26 Budget (% Change)
IT - Revenue	\$114,783	\$130,500	\$79,455	\$130,500	\$130,500	\$0	0.0%
IT - Expense	\$1,770,683	\$1,865,004	\$1,473,126	\$1,829,330	\$2,091,530	\$226,526	12.1%

- Move to Microsoft 365.
- Move to OpenGov.
- Reorganize, structure and integrate historical engineering scan documents.
- Redesign the City's website and begin consolidating all others under the single oshkoshwi.gov domain.
- Update GIS public and internal portals to a more modern GIS Hub technology.

City Attorney



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
City Attorney - Expense	\$522,005	\$487,866	\$350,950	\$490,470	\$564,210	\$76,344	15.6%

- Continue to support economic development through assisting Community Development.
- Work with Community Development to assist with transitions recommended in 2025 study.
- Continue development of training modules and/or handbooks.
- Implement new case management software.
- Transition to new municipal code software which will provide greater searchability.
- Reallocation of Professional Services (outside counsel) from Unclassified to City Attorney's budget.

Community Development



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Planning - Revenue	\$161,089	\$310,300	\$98,825	\$310,300	\$225,000	-\$85,300	-27.5%
Planning - Expense	\$750,058	\$901,686	\$540,116	\$782,530	\$854,620	-\$47,066	-5.2%
Economic Dev - Revenue	\$512,036	\$401,300	\$27,438	\$401,300	\$190,000	-\$211,300	-52.7%
Economic Dev - Expense	\$676,057	\$806,495	\$493,839	\$780,880	\$687,110	-\$119,385	-14.8%
Assessor - Revenue	\$189,580	\$150,000	\$130,627	\$150,000	\$150,000	\$0	0.0%
Assessor - Expense	\$584,879	\$935,067	\$657,639	\$1,301,805	\$686,260	-\$248,807	-26.6%

- Process improvement research in the zoning code and internally.
- Develop standard operating procedures.
- Implement workforce housing subdivisions.
- Continue work on Farmington and Washington housing developments.
- Planning for the use of electronic tablets for field work for automatic electronic document creation.
- Streamlining systems and workflows to improve the customer experience for property owners and other stakeholders and provide a more efficient service flow.
- Partial reallocation of Economic Development and Planning staff to CDBG and HNI funds. This decreased the expenses and the revenues for 2026.

Finance



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Finance - Revenue	\$118,408	\$0	\$0	\$0	\$109,500	\$109,500	n/a
Finance - Expense	\$927,798	\$1,038,822	\$763,659	\$1,032,780	\$1,105,220	\$66,398	6.4%

- Continue to review and assess the fund balance policy for sustainability.
- Consider strategies for optimal use of excess fund balance in alignment with City priorities and fiscal policies.
- Apply strategic plan initiative to the annual budget planning and funding process.
- Partial reallocation of a position from the Employees Benefits fund to Finance in 2026.

Fire



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
Fire - Revenue	\$500,219	\$402,000	\$543,862	\$475,620	\$453,500	\$51,500	12.8%
Fire - Expense	\$17,120,380	\$12,254,862	\$7,924,183	\$11,978,230	\$12,241,780	-\$13,082	-0.1%

- Expand the Cadet Program to include paramedic students to aid in future recruitment and retention of candidates.
- Fully implement dashboard type fleet management software.
- Implement recommendations of the facility study to include Stations 14, 16 and the joint training center.

Library



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Library - Revenue	\$3,965,682	\$4,783,894	\$4,519,041	\$4,785,700	\$4,107,718	-\$676,176	-14.1%
Library - Expense	\$4,060,924	\$4,595,185	\$3,220,453	\$4,418,303	\$4,291,040	-\$304,145	-6.6%

- Strategic planning
- Outreach and Community Engagement Plan
- Further integration with City operations
- Maintenance staff and duties reallocated to Facilities

Museum



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
Museum - Revenue	\$0	\$0	\$0	\$0	\$595,750	\$595,750	n/a
Museum - Expense	\$0	\$0	\$0	\$0	\$1,255,620	\$1,255,620	n/a

- Continue to fund salary and personnel costs for the registrar position from the Durow Trust.
- Continue to expand programming offerings.
- Partner on the second phase of the awarded Wisconsin Arts Board Creative Communities.
- Seek additional grant and sponsorship opportunities to support the museum's mission-related activities.
- Moved from a Special Revenue Fund to the General Fund.

Parks



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budgeted (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
Parks - Revenue	\$92,081	\$105,600	\$72,332	\$106,250	\$116,100	\$10,500	9.9%
Parks - Expense	\$2,518,088	\$2,979,621	\$1,958,387	\$2,693,430	\$3,098,750	\$119,129	4.0%
Forestry - Revenue	\$129,594	\$82,000	\$900	\$82,000	\$82,000	\$0	0.0%
Forestry - Expense	\$581,489	\$677,336	\$413,993	\$649,530	\$725,170	\$47,834	7.1%
Cemetery - Revenue	\$0	\$0	\$0	\$0	\$612,600	\$612,600	n/a
Cemetery - Expense	\$0	\$0	\$0	\$0	\$257,010	\$257,010	n/a
Leach Amp - Revenue	\$0	\$0	\$0	\$0	\$196,500	\$196,500	n/a
Leach Amp - Expense	\$0	\$0	\$0	\$0	\$96,720	\$96,720	n/a
Pollock Pool - Revenue	\$0	\$0	\$0	\$0	\$358,300	\$358,300	n/a
Pollock Pool - Expense	\$0	\$0	\$0	\$0	\$717,460	\$717,460	n/a
Senior Services - Revenue	\$0	\$0	\$0	\$0	\$483,400	\$483,400	n/a
Senior Services - Expense	\$0	\$0	\$0	\$0	\$757,820	\$757,820	n/a

- Begin initial development of Quarry Park based on the master plan.
- Explore creation of a Friends of the Parks 501(c)(3) group to increase support and expand programs and events at facilities.
- Prune 1/5th of the city terrace trees as part of the annual winter pruning program.
- Implementation of Urban Forestry Strategic and Forestry Management Plans.
- Develop a marketing strategy to increase citizen participation in the Adopt-a-Site program.
- Increase partnerships to expand programs and events at the facility.
- Create a marketing plan to increase facility use and rentals.
- Update facility appliances and make improvements to the facility grounds.
- Introduce programs to address chronic health conditions.
- Increase use of technology to improve participant experience.

Parks Revenue Facilities

0255 Fund - Parks Revenue Facilities			<u>Total Revenues \$486,400</u> <u>Total Expenses \$418,280</u>		
Projects	FY24 YTD Actual	FY25 Budget: Amended	FY25 YTD Actuals June 30th	FY25 Projected	FY26 Budgeted
Menominee Park Zoo (11421)					
Total Revenues	86,382	104,500	30,993	106,400	106,200
Total Expenses	90,709	96,880	84,423	105,100	105,910
Boat Launch (11422)					
Total Revenues	99,912	110,000	91,635	110,000	110,000
Total Expenses	45,275	85,986	40,396	59,600	80,650
Park Special Events (11428)					
Total Revenues	56,833	70,500	33,107	62,000	66,000
Total Expenses	62,789	67,845	44,026	63,500	65,110
Lakefly Café (11431)					
Total Revenues	62,804	70,000	69,787	65,000	70,000
Total Expenses	58,121	65,020	59,288	66,600	72,400
Amusement Rides (11423)					
Total Revenues	2,223	92,700	37,810	88,900	90,100
Total Expenses	8,646	127,903	21,900	25,800	75,160
Reetz Concessions (11427)					
Total Revenues	11,304	13,900	8,050	11,200	14,000
Total Expenses	15,626	14,171	10,311	10,800	13,950
Miller Bay (11426)					
Total Revenues	4,991	5,100	4,500	4,500	5,100
Total Expenses	9,955	5,100	5,000	5,100	5,100

Police



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budget (\$ Change)	FY25 Budget: Amend vs FY26 Budgeted (% Change)
Police - Revenue	\$1,405,491	\$1,601,300	\$760,397	\$1,545,900	\$1,677,400	\$76,100	4.8%
Police - Expense	\$17,042,643	\$18,716,875	\$12,276,224	\$17,441,595	\$19,206,150	\$489,275	2.6%
Animal Care - Expense	\$104,958	\$107,600	\$107,582	\$110,000	\$60,000	-\$47,600	-44.2%
Crossing Guards - Expense	\$87,374	\$113,914	\$58,242	\$109,200	\$97,380	-\$16,534	-14.5%

- Conduct an ongoing recruiting process for open positions and be fully staffed by December 2026.
- Continue to utilize the Community Impact Team to address issues related to homelessness by partnering with advocacy groups and providing resources to identify causes of homelessness.
- Continue a reduction in Part 1 offenses of 5% for the calendar year of 2026.
- Reallocation of parking software annual fees from Unclassified Account to Police's budget.

Public Works



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Public Works - Expense	\$266,398	\$274,372	\$199,632	\$277,930	\$285,680	\$11,308	4.1%
Engineering - Revenue	\$2,173,558	\$2,001,000	\$316	\$1,900,700	\$1,801,000	-\$200,000	-10.0%
Engineering - Expense	\$1,281,822	\$1,497,049	\$1,020,599	\$1,415,430	\$1,536,610	\$39,561	2.6%
Streets - Revenue	\$9,633	\$8,500	\$4,959	\$8,500	\$8,500	\$0	0.0%
Streets - Expense	\$2,517,088	\$3,281,357	\$2,261,698	\$3,343,780	\$3,478,890	\$197,533	6.0%
Central Garage - Revenue	\$330	\$300	\$318	\$300	\$300	\$0	0.0%
Central Garage - Expense	\$457,688	\$652,473	\$366,040	\$561,830	\$587,320	-\$65,153	-10.0%

- Start construction of WWTP Tertiary Filtration / UV Disinfection project, WFP Clearwells Replacement Project.
- Implementation of recommendations of Organizational Structure Review.
- Complete design, bidding, and construction of Ohio Street, West 16th Avenue, Scott Avenue, and West 12th Avenue reconstructs; Clairville Road sewer and water extensions; and Josslyn Street and Fluor Court water main relays.

Transportation



Name	Amounts - FY24 YTD Actual	Amounts - FY25 Budget: Amended	FY25 YTD Actuals June 30th	Amounts - FY25 Projected	Amounts - FY26 Budgeted	FY25 Budget: Amend vs FY26 Budged (\$ Change)	FY25 Budget: Amend vs FY26 Budged (% Change)
Street Lighting - Revenue	\$0	\$0	\$0	\$0	\$421,000	\$421,000	n/a
Street Lighting - Expense	\$0	\$0	\$0	\$0	\$1,109,600	\$1,109,600	n/a
Electric - Revenue	\$30,668	\$43,500	\$18,000	\$43,500	\$35,000	-\$8,500	-19.5%
Electric - Expense	\$674,923	\$787,845	\$476,990	\$739,330	\$657,550	-\$130,295	-16.5%
Signs - Revenue	\$5,040	\$1,100	\$1,127	\$1,800	\$1,500	\$400	36.4%
Signs - Expense	\$253,219	\$285,256	\$194,491	\$270,230	\$283,660	-\$1,596	-0.6%

- Install and lease WPS owned street lights on reconstructed roads other than main corridors where decorative City-owned street lights will be prioritized.
- Audit utility's street lighting bill and correct any inaccuracies.
- Continue to upgrade intersections with video detection equipment.
- Complete and update ordinances and signs in conjunction with school district projects.
- Transit - Upgrade Transit technology to enhance rider comfort and convenience and maintain system reliability and safety.

General Fund Revenues by Source



Name	FY2024 YTD Actual	FY2025 Budget: Amended	FY2025 YTD Actuals June 30th	FY2025 Projected	FY2026 Budgeted	FY2025 Budget: Amended vs. FY2026 Budgeted (\$ Change)	FY2025 Budget: Amended vs. FY2026 Budgeted (% Change)
Revenue Source							
Taxes and Special Assessments	\$26,071,909	\$22,467,100	\$20,904,288	\$22,424,100	\$27,498,600	\$5,031,500	22.4%
Intergovernmental	\$19,322,893	\$19,688,850	\$8,501,786	\$19,709,250	\$20,479,100	\$790,250	4%
Licenses and Permits	\$889,115	\$754,450	\$451,593	\$753,870	\$716,250	-\$38,200	-5.1%
Fines, Forfeits and Penalties	\$695,492	\$814,100	\$475,049	\$870,600	\$860,000	\$45,900	5.6%
Charges for Services	\$7,195,271	\$2,853,700	\$791,527	\$2,738,600	\$2,845,900	-\$7,800	-0.3%
Miscellaneous Income	\$4,139,108	\$7,961,721	\$3,015,913	\$3,789,850	\$8,420,100	\$458,379	5.8%
Service Charges	\$673,937	\$727,100	\$127,555	\$727,100	\$430,500	-\$296,600	-40.8%
Other Financing	\$130,526	\$100,000	\$140,745	\$150,000	\$100,000	\$0	0%
Transfers	\$0	\$0	\$0	\$10,300	\$1,697,950	\$1,697,950	N/A
Total Revenue Source:	\$59,118,252	\$55,367,021	\$34,408,456	\$51,173,670	\$63,048,400	\$7,681,379	13.9%

General Fund Expenditures by Function



Expenditures by Function

Name	FY2024 YTD Actual	FY2025 Budget: Amended	FY2025 YTD Actuals June 30th	FY2025 Projected	FY2026 Budgeted
Expenditures					
General Government	8,109,397	8,605,791	6,597,777	8,516,600	13,642,750
Public Safety	35,048,322	31,894,651	20,898,828	30,345,425	32,329,800
Public Works	4,523,029	5,705,250	3,847,969	5,598,970	5,888,500
Transportation	928,142	1,073,101	671,480	1,009,560	2,050,810
Culture & Recreation	3,099,576	3,656,957	2,372,381	3,342,960	6,908,550
Conservation & Development	2,010,994	2,643,248	1,691,594	2,865,215	2,227,990
Unclassified	569,562	1,994,061	581,909	358,505	-
Total Expenditures	54,289,022	55,573,059	36,661,938	52,037,235	63,048,400



Expenditures by Fund

Name	FY2024 YTD Actual	FY2025 Budget: Amended	FY2025 YTD Actuals June 30th	FY2025 Projected	FY2026 Budgeted	FY2025 Budget: Amended vs. FY2026 Budgeted (\$ Change)	FY2025 Budget: Amended vs. FY2026 Budgeted (% Change)
General Fund	\$54,289,023	\$55,573,059	\$36,661,938	\$52,037,235	\$63,048,400	\$7,475,341	13.5%
Special Revenue Funds	\$24,653,008	\$33,013,957	\$17,630,149	\$24,985,612	\$19,034,680	-\$13,979,277	-42.3%
Debt Service Fund	\$14,962,587	\$15,200,000	\$7,362,542	\$15,265,000	\$15,410,000	\$210,000	1.4%
Capital Project Funds	\$45,094,917	\$289,280,057	\$31,808,415	\$68,490,500	\$60,682,500	-\$228,597,557	-79%
Enterprise Funds	\$50,008,958	\$68,009,993	\$34,489,047	\$55,117,580	\$56,864,916	-\$11,145,077	-16.4%
Fiduciary	\$6	\$0	\$2,110,863	\$0	\$0	\$0	0%
Internal Services	\$18,892,474	\$21,168,447	\$11,231,540	\$19,341,676	\$20,550,050	-\$618,397	-2.9%
Permanent	\$374,821	\$305,267	\$276,085	\$392,600	\$129,900	-\$175,367	-57.4%
Component	\$69,784	\$120,360	\$268,679	\$288,000	\$58,450	-\$61,910	-51.4%
Total:	\$208,345,577	\$482,671,140	\$141,839,258	\$235,918,202	\$235,778,896	-\$246,892,243	-51.2%

Fund Balances



2026 Fund Balance Projections by Fund					
Fund	Projected Beginning Fund Balance	Revenues	Expenditures	Net Difference	Ending Fund Balance
General Fund	22,138,403	63,048,400	63,048,400	-	22,138,403
Senior Center Revolving Fund	234,616	78,000	51,200	26,800	261,416
Seniors Center	40,600	-	40,600	(40,600)	-
Fire Special Revenue	331,671	98,700	73,450	25,250	356,921
Ambulance	1,976,580	4,546,700	5,693,070	(1,146,370)	830,210
Library	281,250	4,267,718	4,429,540	(161,822)	119,428
Museum	300,500	-	300,500	(300,500)	-
Museum Collections	839,703	50,000	80,900	(30,900)	808,803
Cemetery	464,700	-	464,700	(464,700)	-
Community Devel Special Funds	186,111	257,000	250,000	7,000	193,111
Parks Revenue	894,191	486,400	418,720	67,680	961,871
Leach Amphitheater	114,500	-	114,500	(114,500)	-
CDBG Revolving Loan Fund	393,724	265,000	260,270	4,730	398,454
Public Works Special Fund	2,006	911,000	760,900	150,100	152,106
Pollock Aquatic Ctr	(102,000)	102,000	-	102,000	-
Neighborhood Improv Loan Prog	300,189	9,000	218,100	(209,100)	91,089
Healthy Neighborhood Initiative	2,296,660	185,000	490,590	(305,590)	1,991,070
Comm Dev Block Grant	4,353,695	801,400	837,300	(35,900)	4,317,795
Local Go Edc Rev Loan Program	142,000	140,000	-	140,000	282,000
Senior Center	134,408	4,000	-	4,000	138,408
B I D District	269,089	200,600	255,000	(54,400)	214,689
Recycling	3,238,371	1,304,600	1,329,000	(24,400)	3,213,971
Garbage Collection & Disposal	(17,289)	2,120,000	2,097,640	22,360	5,071
Police Special Rev Fund	824,432	173,900	125,600	48,300	872,732
Street Lighting Fund	421,000	-	421,000	(421,000)	-
Special Events	1,528,329	50,000	50,000	-	1,528,329
Museum Membership Fund	619,853	185,500	297,100	(111,600)	508,253

2026 Fund Balance Projections by Fund (cont.)					
Fund	Projected Beginning Fund Balance	Revenues	Expenditures	Net Difference	Ending Fund Balance
Debt Service Fund	1,296,305	14,100,000	15,410,000	(1,310,000)	(13,695)
Sidewalk Construction Fund	(4,965,560)	-	-	-	(4,965,560)
Street Improvement Fund	11,341,010	9,344,000	4,800,000	4,544,000	15,885,010
Special Assessment Improvement	20,277,397	2,580,000	1,196,500	1,383,500	21,660,897
Contract Control Fund	3,846,952	26,260,000	20,125,000	6,135,000	9,981,952
Special Assessment Replacement	4,078,649	4,050,000	3,000,000	1,050,000	5,128,649
Equipment Fund	12,376,852	18,078,000	22,040,000	(3,962,000)	8,414,852
Parks Improvement & Acquisition	900,853	590,000	590,000	-	900,853
Park Subdivision Improvement	469,209	35,000	-	35,000	504,209
Tree & Bench Memorial	(16,511)	143,000	133,000	10,000	(6,511)
Grand Opera House Fund	(18,184)	60,000	39,700	20,300	2,116
Inspection Services	2,949,558	983,900	1,068,300	(84,400)	2,865,158
Weights & Measures Fund	27,257	125,000	94,120	30,880	58,137
Oshkosh Convention Centre	10,782,153	2,853,000	2,542,100	310,900	11,093,053
Parking Ramp Fund	560,079	125,000	168,400	(43,400)	516,679
Parking Utility	2,892,826	140,800	209,240	(68,440)	2,824,386
Transit Utility	12,356,741	5,677,000	7,127,770	(1,450,770)	10,905,971
Ind Park Land Enterprise Fund	3,325,607	510,000	70,900	439,100	3,764,707
Water Utility	93,576,392	23,244,000	19,027,941	4,216,059	97,792,451
Sewer Utility	96,215,954	22,215,700	17,378,006	4,837,694	101,053,648
Storm Water Utility	92,787,726	17,088,600	9,888,339	7,200,261	99,987,987
Employee Benefit Fund	7,651,270	13,253,700	12,580,600	673,100	8,324,370
Workers Compensation	678,896	999,700	1,002,100	(2,400)	676,496
Central City Fund	(2,185,623)	6,870,000	6,967,350	(97,350)	(2,282,973)
Trust Funds	1,856,850	1,873,000	129,900	1,743,100	3,599,950
Redevelopment Authority	10,300	166,500	58,450	108,050	118,350
Totals	413,413,100	248,611,318	227,567,446	21,043,872	434,456,972

Tax Levy



Taxing Fund	Actual 2022	Actual 2023	Actual 2024	Adopted Budget 2025	Proposed 2026	Change from 2025 Budget	Chg %
General Fund	\$ 22,223,400	\$ 23,435,500	\$ 24,020,000	\$ 20,384,500	\$ 25,426,000	\$ 5,041,500	24.73%
Special Revenue Funds							
Garbage Collection & Disposal	1,460,400	1,560,000	1,730,000	1,990,000	1,990,000	\$ -	0.00%
Street Lighting	1,025,000	1,025,000	1,060,300	1,090,600	-	\$ (1,090,600)	-100.00%
Museum	970,000	970,000	1,029,100	1,050,000	-	\$ (1,050,000)	-100.00%
Senior Services	353,500	353,500	393,000	393,000	-	\$ (393,000)	-100.00%
Library	2,792,700	2,792,700	2,876,500	3,400,000	2,800,000	\$ (600,000)	-17.65%
Cemetery	321,000	318,900	328,500	350,000	-	\$ (350,000)	-100.00%
Leach Amphitheater	23,000	23,000	23,000	23,000	-	\$ (23,000)	-100.00%
Pollock Water Park	64,000	64,000	100,000	260,000	-	\$ (260,000)	-100.00%
Rental Inspections	16,500	12,800	-	-	-	\$ -	0.00%
Ambulance Services	-	-	-	1,660,000	1,400,000	\$ (260,000)	-15.66%
Capital Improvement Funds							
Equipment Fund	1,100,000	1,088,200	1,205,500	765,500	814,500	\$ 49,000	6.40%
Debt Service Fund	12,733,500	13,277,100	13,897,400	13,400,000	13,700,000	\$ 300,000	2.24%
Enterprise Funds							
Grand Opera House	-	-	36,900	170,000	60,000	\$ (110,000)	-64.71%
GO Transit	809,500	809,500	856,600	2,063,400	809,500	\$ (1,253,900)	-60.77%
Total City Tax Levy	\$ 43,892,500	\$ 45,730,200	\$ 47,556,800	\$ 47,000,000	\$ 47,000,000	\$ -	0.00%
Change from previous year	1,939,800	1,837,700	1,826,600	(556,800)	-		
% Change from previous year	4.62%	4.19%	3.99%	-1.17%	0.00%		

General Fund Comprehensive Summary

Name	FY2024 YTD Actual	FY2025 Budget: Amended	FY2025 YTD Actuals June 30th	FY2025 Projected	FY2026 Budgeted
Beginning Fund Balance:	\$18,132,693	\$22,997,968	\$22,997,968	\$22,997,968	\$22,997,968
Revenues					
Taxes and Special Assessments	\$26,071,909	\$22,467,100	\$20,904,288	\$22,424,100	\$27,498,600
Intergovernmental	\$19,322,893	\$19,688,850	\$8,501,786	\$19,709,250	\$20,479,100
Licenses and Permits	\$889,115	\$754,450	\$451,593	\$753,870	\$716,250
Fines, Forfeits and Penalties	\$695,492	\$814,100	\$475,049	\$870,600	\$860,000
Charges for Services	\$7,195,271	\$2,853,700	\$791,527	\$2,738,600	\$2,845,900
Miscellaneous Income	\$4,139,108	\$7,961,721	\$3,015,913	\$3,789,850	\$8,420,100
Service Charges	\$673,937	\$727,100	\$127,555	\$727,100	\$430,500
Other Financing	\$130,526	\$100,000	\$140,745	\$150,000	\$100,000
Transfers	\$0	\$0	\$0	\$10,300	\$1,697,950
Total Revenues:	\$59,118,252	\$55,367,021	\$34,408,456	\$51,173,670	\$63,048,400
Expenditures					
Personnel Services	\$43,043,621	\$41,595,051	\$27,726,044	\$39,661,665	\$43,968,500
Operating	\$10,771,736	\$13,533,243	\$8,521,289	\$11,936,170	\$18,538,000
Capital Outlay	\$473,665	\$444,765	\$414,605	\$439,400	\$541,900
Total Expenditures:	\$54,289,023	\$55,573,059	\$36,661,938	\$52,037,235	\$63,048,400
Total Revenues Less Expenditures:	\$4,829,230	-\$206,038	-\$2,253,482	-\$863,565	\$0
Ending Fund Balance:	\$22,961,923	\$22,791,930	\$20,744,486	\$22,134,403	\$22,997,968

Tax Levy Impact Analysis and Projection



Tax Levy Year	Assessed Value	TID In Equalized Value	TID Out Equalized Value	Assessment Ratio	TID Value	TID Value x Assmt Ratio	Adjusted Assmt. Value Less TID OUT	Apportioned Levy	Mill Rate Per \$1,000 Assessed Value
2022	\$4,001,535,100	\$5,336,259,600	\$5,032,490,100	74.9877%	\$303,769,500	\$227,789,681.16	\$3,773,745,419	\$45,730,200	\$12.12
2023	\$4,022,191,500	\$5,812,158,000	\$5,464,247,100	69.2031%	\$347,910,900	\$240,764,997.57	\$3,781,426,502	\$47,556,800	\$12.58
2024	\$6,063,397,300	\$6,326,396,700	\$6,024,732,000	95.8428%	\$301,664,700	\$289,123,969.65	\$5,774,273,330	\$47,000,000	\$8.14
2025	\$6,466,707,800	\$6,592,596,800	\$6,195,082,900	98.0904%	\$397,513,900	\$389,923,169.23	\$6,076,784,631	\$47,000,000	\$7.73
<i>Received from Assessors Office</i>									

Estimated City Tax Based on \$225,000 Home



	2022	2023	2024	2025	2026
Lottery Credit	\$ 250.20	\$ 262.22	\$ 303.98	\$ 231.56	
Average Residence	\$ 150,000	\$ 150,000	\$ 150,000	\$ 225,000	\$ 225,000
Average Tax Bill	\$ 1,741.24	\$ 1,817.70	\$ 1,886.46	\$ 1,831.40	\$ 1,740.23
Change from Previous Year	\$ 70.04	\$ 76.46	\$ 68.76	\$ (55.06)	\$ (91.17)
					-4.98%

Options for Consideration



- Proposed Budget Levy remains the same and lowers tax rate
- Alternatives to lower fund balance transfer

Current levy		\$ 47,000,000	2024 Tax Rate \$8.1396		Estimated		Impact
Options for Consideration:				Tax Rate	Rate Change	on \$225,000	
	0.00%	47,000,000		-	\$ 7.7344	\$ (0.41)	\$ (91.17)
	0.21%	47,100,000	\$	100,000	\$ 7.7508	\$ (0.39)	\$ (87.48)
	1.00%	47,470,000	\$	470,000	\$ 7.8117	\$ (0.33)	\$ (73.78)
Max Allowable Increase	1.03%	47,483,900	\$	483,900	\$ 7.8140	\$ (0.33)	\$ (73.26)

Capital Improvement Overview

Funding Summary

Source	2026	2027	2028	2029	2030	Total
1400-TID Cash	600,000	635,000				1,235,000
2000-Trade-In				30,000	30,000	60,000
3000-Prior Year Funding-GO	1,233,300					1,233,300
3100-Prior Year Funding-Sewer Revenue Bonds	1,435,000	1,100,000				2,535,000
3200-Prior Year Funding-Water Revenue Bonds	3,517,600					3,517,600
3300-Prior Year Funding-Storm Revenue Bonds	1,500,000					1,500,000
4100-Levy	814,500	679,500	622,500	612,500	667,500	3,396,500
4206-FED TRANSIT GRANT 80%	328,000	8,000	208,000	8,000	43,928,000	44,480,000
4207-Federal Grant		4,880,000	3,200,000			8,080,000
4262-State DOT		1,883,000		2,197,600		4,080,600
4263-State Grant				1,000,000	700,000	1,700,000
4401- GO Debt	21,087,100	32,934,800	26,759,900	31,224,000	39,207,000	151,212,800
4402-Debt: State Trust Fund Loan	2,000,000					2,000,000
4952-Donations	2,600,000	2,400,000		325,000	2,500,000	7,825,000
5273-Debt: Clean Water Fund	10,800,000					10,800,000
5273-Sewer Revenue Bonds	10,222,200	15,328,000	7,623,900	11,072,400	15,138,000	59,384,500
5275-Water Revenue Bonds	4,668,600	8,577,300	19,760,800	20,219,500	1,817,800	55,044,000
5278-Storm Revenue Bonds	2,891,500	6,551,600	3,849,000	7,422,700	2,197,200	22,912,000
5280 S/A Replacement-Streets	1,959,000	2,247,900	1,023,200	2,306,500	1,776,200	9,312,800
5281 S/A Replacement-Sidewalk	1,008,100	1,076,400	437,200	1,248,500	993,600	4,763,800
5284-Water Special Assessments	472,700	344,500	334,300	8,500		1,160,000
5285-Wastewater Special Assessments	1,270,900	1,353,900	848,700	814,000	344,800	4,632,300
5286-Storm Water Special Assessments	193,100	236,400	122,000	194,800	97,800	844,100
5288-Sidewalk Special Assessments	92,500	92,500	92,500	92,500	92,500	462,500
5299S-Sewer Utility Fund Balance	510,000	720,000	815,000	905,000	815,000	3,765,000
5299SW-Storm Water Utility Fund Balance	700,000	743,500	640,000	725,000	640,000	3,448,500
5299T-Transit Fund Balance	107,000	56,000	2,000	2,000	2,000	169,000
5299W-Water Utility Fund Balance	1,250,000	1,362,000	1,875,000	3,020,000	1,666,000	9,173,000
6000-Carryover from 2025 CIP	1,037,250					1,037,250
9000-To Be Determined		10,310,000	18,000,000	18,000,000	5,300,000	51,610,000
GRAND TOTAL	72,298,350	93,520,300	86,214,000	101,428,500	117,913,400	471,374,550

Facilities



- Kueny Architect's 2025 Facilities Condition Assessment Report reviewed the major components and conditions for all 39 of our municipal buildings.
- The assessment individually ranked each building's condition against 31 different factors such as roof, windows, HVAC, building efficiency, security, storage and modernization.
- The assessment recommended the following facilities be replaced or improved in the next 10 years, in order of priority:
 - Joint Public Safety Training Facility
 - City Hall
 - Transportation Facility
 - Water Distribution Center
 - Public Museum
 - Seniors Center North
 - Convention Center
 - Fire Stations #15-#19
 - Grand Opera House



CIP- Facilities

Department	Project #	2026	2027	2028	2029	2030
0130 - Facilities						
FAC: HVAC/Roofing Replacement	00A HVAC/RF	750,000	750,000	750,000	750,000	750,000
FAC: City Hall Renovation	FAC CITY HL		10,000,000	15,000,000	15,000,000	
FAC: FM Commercial Tractor	FAC FM TRCTR		35,000			
FAC: Fire Station 15 Improvement	FAC FS 15 RP	4,000,000				
FAC: Office Furniture Replacement	FAC FURN RPL	25,000	25,000	25,000	25,000	25,000
FAC: 1/2-Ton Extended Cab Pick Up	FAC LIB VEH		50,000			
FAC: OCC Interior Refresh	FAC OCC FRSH	2,000,000				
FAC: Oshkosh Media Master Control	FAC OM MCNT					
FAC: Oshkosh Media TV Studio Equipment	FAC OM TV SE					
FAC: OPM Artifact Storage Facility	FAC OPM STR					2,800,000
FAC: Transit Admin Offices	FAC TR ADMIN					50,000,000
FAC: 001 1/2-Ton Pickup Truck	FAC VEH1					
OFD Land for Station 16	FD LND 16		750,000			
Fire Stations 16-19 Restroom and/or Kitchen	FD ST 16-19	280,000				
FAC: Fire Station 16 Replacement	FS 16 REPL				5,000,000	4,000,000
FAC: Fire Station 17 Renovation	FS 17 RENO					
FAC: Fire Station 18 Renovation	FS 18 RENO					
FAC: Fire Station 19 Renovation	FS 19 RENO					
FAC: GOH Annex Renovation	GOH ANNEX	4,825,000	4,790,000			
FAC: Joint Public Safety Training Center	JNT TRN CNTR	4,000,000	5,000,000	5,000,000		
FAC: OM Gov Mtg Coverage Equip	OM GM CEQ					80,000
FAC: Oshkosh Media Mini-Van	OM VAN					
FAC: OPM Landscape Improvements	OPM LAND IMP					
FAC: OPM Lobby Improvements	OPM LBY IMP				2,800,000	
FAC: OPM Sawyer House Windows	OPM SWYR	425,000				

FAC: OPM Commercial Tractor	OPM TRCTR					35,000				
OSC S Digital Sign	OSC S DIG SN					70,000				
0130 - Facilities Total						16,305,000	21,470,000	20,810,000	23,575,000	57,655,000

<i>2000-Trade-In</i>										
<i>4100-Levy</i>		25,000	60,000	60,000	25,000	105,000				
<i>4206-FED TRANSIT GRANT 80%</i>						40,000,000				
<i>4401- GO Debt</i>		11,680,000	8,940,000	5,750,000	8,550,000	17,550,000				
<i>4402-Debt: State Trust Fund Loan</i>		2,000,000								
<i>4952-Donations</i>		2,600,000	2,400,000							
<i>9000-To Be Determined</i>			10,070,000	15,000,000	15,000,000					
0130 - Facilities Total						16,305,000	21,470,000	20,810,000	23,575,000	57,655,000



0740 - Community Development

CD: Gateway and Downtown Improvements	00A GATE&DT	1,000,000	3,000,000	2,000,000	2,000,000	1,000,000
CD: Land Acquisition and Development	00A LAND&DEV	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
CD: Signage to Center City	CTR CITY SN		25,000	25,000	25,000	25,000
CD: Great Neighborhoods Initiative	G NHOODS	150,000	150,000	150,000	150,000	150,000
CD: Gateway Improvements	GATE IMPV	100,000	100,000	200,000	200,000	200,000
CD: I-41 Pedestrian Bridge	I-41 PED BRG		6,100,000	4,000,000		
CD: Pioneer Island Riverwalk	P ISLND RW					5,000,000
CD: Pioneer Riverwalk Breakwater	P RW BRKWTR					400,000
CD: Pioneer Riverwalk E 14th	P RW E 14TH				2,000,000	
CD: Pioneer Riverwalk to Marina	P RW MARINA			3,000,000		
CD: Riverwalk Signage	RIV SIGN		100,000	5,000	5,000	5,000
CD: Sawdust Dist Gateway Features	SAW DIS FTR		75,000	75,000	75,000	75,000

Department	Project #	2026	2027	2028	2029	2030
0740 - Community Development Total		2,750,000	11,050,000	10,955,000	5,955,000	8,355,000
<i>1400-TID Cash</i>			160,000			
<i>4100-Levy</i>		150,000	150,000	155,000	155,000	155,000
<i>4207-Federal Grant</i>			4,880,000	3,200,000		
<i>4401- GO Debt</i>		2,600,000	5,860,000	4,600,000	3,800,000	3,200,000
<i>9000-To Be Determined</i>				3,000,000	2,000,000	5,000,000
0740 - Community Development Total		2,750,000	11,050,000	10,955,000	5,955,000	8,355,000

CIP – Community Development

Safe Streets for All Grant for the pedestrian walkway over I-41

2025 – 2034 CIP Excerpt:

0740 - Planning												
PLNG: Great Neighborhoods Initiative	00A G NHOODS	50,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,400,000
PLNG: Gateway Improvements	00A GATE IMP		100,000	100,000	200,000	200,000	200,000					800,000
PLNG: South Main Acquisition	00A SMAIN AQ	250,000	250,000	500,000	500,000	500,000	500,000	250,000	250,000			3,000,000
PLNG: Pioneer Riverwalk CN RR	24 PLNRWALK A		3,500,000									3,500,000
PLNG: Riverway Drive Trail	24 RIV DR TR	175,000	175,000									350,000
PLNG: Riverwalk Signage	24 RIV SIGN	50,000	50,000									100,000
PLNG: Scattered Sites Blight Removal	24 SCAT SITE	100,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,600,000
PLNG: Signage to Center City	25 CTR CITY		25,000	25,000	25,000	25,000						100,000
PLNG: DT Visualization Implement	25 PL DT VIS		1,000,000	1,000,000	1,000,000							3,000,000
PLNG:Farmington Workforce Housing	25 PL FARM		550,000									550,000
PLNG: I-41 Pedestrian Bridge	25 PL I-41	800,000	1,300,000	4,000,000	4,000,000							10,100,000
PLNG: Workforce Housing Land Acq.	25 PLN HOUS		175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,575,000
PLNG: Pioneer Riverwalk to Marina	25 PLNRWALK B		3,000,000									3,000,000
PLNG: Pioneer Riverwalk E 14th	26 PLNRWALK C			2,000,000								2,000,000
PLNG: Pioneer Island Riverwalk	27 PL RWALK					5,000,000	6,400,000					11,400,000
PLNG: Pioneer Riverwalk Breakwater	27 PLNRWALK D				400,000							400,000
PLNG: Sawdust Dist Gateway Features	27 SAWFETUR E			75,000	75,000	75,000	75,000					300,000
0740 - Planning Total		1,425,000	10,775,000	8,525,000	7,025,000	6,625,000	8,000,000	1,075,000	1,075,000	825,000	825,000	46,175,000
1300-Cash-Fund Balance		350,000	250,000	500,000								1,100,000
1400-TID Cash		385,000	225,000			5,000,000	6,400,000					12,010,000
4100-Levy		50,000	775,000	850,000	950,000	950,000	925,000	650,000	650,000	650,000	650,000	7,100,000
4207-Federal Grant		640,000	1,340,000	3,200,000	3,200,000							8,380,000

Department	Project #	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
4263-State Grant				1,000,000								1,000,000
4401- GO Debt			6,760,000	1,800,000	1,700,000	500,000	500,000	250,000	250,000			11,760,000
4402-Debt: State Trust Fund Loan			250,000									250,000
9000-To Be Determined			1,175,000	1,175,000	1,175,000	175,000	175,000	175,000	175,000	175,000	175,000	4,575,000
0740 - Planning Total		1,425,000	10,775,000	8,525,000	7,025,000	6,625,000	8,000,000	1,075,000	1,075,000	825,000	825,000	46,175,000



Department	Project #	2026	2027	2028	2029	2030
0230 - Fire						
FIRE: Replace Ambulances	<i>FIRE AMB</i>		1,450,000			1,930,000
FIRE: CPR	<i>FIRE CPR</i>		530,000			
FIRE: Drysuits and Thermals	<i>FIRE DRY THM</i>		37,000			
FIRE: Dive Team Response Apparatus	<i>FIRE DTRA</i>			200,000		
FIRE: Replace Engines	<i>FIRE ENGINES</i>	2,179,350	1,232,000	2,210,000	1,300,000	1,400,000
FIRE: Extrication Tools	<i>FIRE EXT</i>					
FIRE: Hazmat Hauler	<i>FIRE HAZ HAL</i>				190,000	
FIRE: Replace Cardiac Monitors & AEDs	<i>FIRE MNTR AE</i>					
FIRE: Replace Radios	<i>FIRE RADIOS</i>					
FIRE: SCBAs	<i>FIRE SCBA</i>					
FIRE: Turn Out Gear	<i>FIRE TO GEAR</i>	113,700	182,300	139,000	261,000	117,000
FIRE: Other Vehicles	<i>FIRE VEHS</i>	120,000	72,000			81,000
FIRE: Hose Replacement	<i>HOSE REPL</i>					
	0230 - Fire Total	2,413,050	3,503,300	2,549,000	1,751,000	3,528,000
<i>4100-Levy</i>			37,000			
<i>4401- GO Debt</i>		1,375,800	3,466,300	2,549,000	1,751,000	3,528,000
<i>6000-Carryover from 2025 CIP</i>		1,037,250				
	0230 - Fire Total	2,413,050	3,503,300	2,549,000	1,751,000	3,528,000

CIP - Fire



0610 - Parks Dept - General

PRKS: 426, 429 Towmaster Equipment Trailers	PK TE TRLS	20,100			26,400
PRKS: Wing Mower Fleet	PK WNG MOW	153,400		164,400	169,900
PRKS: Zero Turn Mowers	PK Z TRN MOW	162,100	85,800	88,800	91,800

Department	Project #	2026	2027	2028	2029	2030
PRKS: 441 Caterpillar 305EB M Excavator	PRK CAT EXCT					
PRKS: 440 CAT M908 Compact Loader	PRK CAT LDR					148,800
PRKS:CNG Dump Truck	PRK DMP TRK		229,400			
PRKS: 442 John Deere Tractor/Loader	PRK EQ2				144,000	
PRKS: Athletic Field Groomer	PRK EQP1		32,100			
PRKS: 443 Cat Track Skidsteer	PRK EQP3					
PRKS: 445 FG25T-16 Forklift	PRK FRKLFT					
PRKS: 446 John Deere Pro Utility Veh	PRK JD UVEH					
PRKS: Pick Up Trucks	PRK PU TRK		84,000	220,400	174,000	55,800
PRKS: 431 Stealth Equipment Trailer	PRK ST TRL1					
PRKS: 425 Stealth Equipment Trailer	PRK ST TRL2					
PRKS: Morgan Route Step Vans	PRK STP VANS		100,800		108,000	
PRKS: 427, 428 Enclosed Trailers	PRK TRLS		19,300			
PRKS: P19 Toro Versa Vac	PRK TV VAC					
PRKS: Utility Carts	PRK UTL CRT	24,600	25,800	26,700		
PRKS: 444 Bobcat Toolcat	PRK VEH3		112,000			
0610 - Parks Dept - General Total		24,600	939,000	332,900	679,200	492,700
4401- GO Debt		24,600	939,000	332,900	679,200	492,700
0610 - Parks Dept - General Total		24,600	939,000	332,900	679,200	492,700

0620 - Forestry

FRSTRY: 481 Ford F450 Aerial Truck	FRSY AER TRK					
FRSTRY: Badger Equipment Trailer	FRSY BE TRL					18,600
FRSTRY: Bobcat Skid Steer	FRSY BSS					86,800
FRSTRY: Dump Trucks	FRSY DMP TRK			168,000		328,600
FRSTRY: 475 Vermeer BC1500 Chipper	FRSY EQP1	96,600				
FRSTRY: 470 SC802 Stump Grinder	FRSY EQP2				97,400	
FRSTRY: 482 Freightliner Aerial Truck	FRSY FA TRK					310,000
FRSTRY: Pick Up Truck	FRSY PU TRK					93,000
FRSTRY: 473 Vermeer Wood Chipper	FRSY VW CHP					128,300
0620 - Forestry Total		96,600	168,000	97,400		965,300

Department	Project #	2026	2027	2028	2029	2030
4401- GO Debt		96,600	168,000	97,400		965,300
0620 - Forestry Total		96,600	168,000	97,400		965,300

CIP – Parks and Forestry

6610 - Park Land Imprv 0325						
44th Parallel Park Open Air Shelter	44P AIRS				60,000	
44th Parallel Park Ballfield Reconstruction	44P BALL REC					
Abe Rochlin Park Play Equipment	ABE RO PRK	275,000				
Abbey Park Play Equipment & Surfacing	ABY EQUIP		275,000			
Bauman Park Play Equipment Surfacing	BAUMAN PRK	100,000				
Boat Launch Repairs	BOAT LAUNCH		150,000			
Congress Tot Lot Perimeter Fence	CONG LOT					
Fugleberg Boat Launch	FGL BT LCH					2,000,000

Department	Project #	2026	2027	2028	2029	2030
Constr						
Teichmiller Park Playground Equipment Replacement	TEICH EQP RE					
Teichmiller Park Play Equipment Surfacing	TEICH PRK EQ		150,000			
West Algoma Park Play Equipment & Surfacing	WALG EQP			275,000		
Westhaven Circle Park Basketball Court	WESTH BBC					
Westhaven Circle Park - Splash Pad	WHCRL PAD			700,000		
William Steiger Park Fishing Dock Decking	WL ST PRK					
6610 - Park Land Imprv 0325 Total		590,000	3,645,000	3,140,000	6,810,000	8,100,000
4263-State Grant					1,000,000	700,000
4401-GO Debt		590,000	3,645,000	3,140,000	5,810,000	4,600,000
4952-Donations						2,500,000
9000-To Be Determined						300,000
6610 - Park Land Imprv 0325 Total		590,000	3,645,000	3,140,000	6,810,000	8,100,000

Department	Project #	2026	2027	2028	2029	2030
Fugleberg Park and Teichmiller Park Resurfacing	FGL TEI PRK				200,000	
Lakeshore Park Development	LAKE PRK DEV			300,000	300,000	300,000
Menominee Park Zoo Improvements	MEN PRK ZOO	100,000		100,000		100,000
Miller's Bay Dredging	MIL BAY DRED				5,000,000	
Mill Street Boat Launch Deck Replacement	MILL ST BOAT					
Mary Jewell Ballfield Reconstruction	MJEW BF		350,000			
Menominee Park Beach House Reno	MN BEACH HS				500,000	5,000,000
Menominee Tennis/Pickleball Court Lights	MP TP LTS			200,000		
Menominee Park Lighting Replacement	MPRK LIGHTS				100,000	
Pickart Park Tennis and Basketball Courts	PCKRT TBC		300,000			
Pickart Park Open Air Shelter and Games Area	PCKT AIR GAM					
Pickart Park Paths and Lighting	PCKT PRK LTS					300,000
PCWP Heaters	POOL HTRS	40,000	40,000	40,000		
Park Trails Improvements	PRK TRLS IMP	50,000	50,000	50,000	50,000	50,000
Quarry Park Development	QRRY PRK D	50,000		50,000		
Rainbow Memorial Park Improvements	RB PRK IP					
Rainbow Park Restroom Renovation	RB PRK RR		130,000			
Red Arrow Skate Park	RD ARW SKTE		100,000			
Red Arrow Park Play Equipment	RED ARW EQP					275,000
Red Arrow Park Lighting Replacement	RED ARW LGH					75,000
Reetz Ballfields Renovation	RTZ B RENO				600,000	
Reetz Ballfields Fencing and Scoreboards	RTZ FS			500,000		
Reetz North Field Ball Field Lights Replacement	RTZ NF LTS	350,000				
Reetz South Ball Field Lights Replacement	RTZ SF LTS		350,000			
Rusch Park Boardwalk Replacement	RUSCH BW RE		450,000			
Rusch Park Pedestrian Bridge	RUSCH PED BR		400,000			
Site "A"- Ripple & Oregon	SITE A DEV		400,000			
South Park Splash Pad	SP SPL PD		550,000			
Spanbauer Field Scoreboard	SPBR FS					
Spanbauer Field Light Replacements	SPBR LTS RE					
Stoegbauer Park Playground Equipment Replacement	STGB EQ RE					
Stoegbauer Park Basketball Court Overlay	STGBR BC					
Stoegbauer Park Restrooms/Shelter	STGBR BLD				500,000	

CIP – Parks Land Improvement

CIP – Transit, Parking, and Traffic



1728 - Transit

TR: Bike and Pedestrian	BKE PED	50,000	50,000	50,000	50,000	50,000
TR: Clean Diesel Buses	CLEAN D BUS					4,900,000
TR: Hoist Maintenance Garage	HOIST MNT GR			250,000		
TR: Parts Washer	PRTS WASH		14,000			
TR: Tire Changer	TIRE CHNGR	25,000				
TR: Transit Data Boxes	TR DATA BX	400,000				
TR: Staff Vehicle	TR STF VEH		40,000			
TR: Transit Stop Improvements	TR STP IMP	10,000	10,000	10,000	10,000	10,000

Department	Project #	2026	2027	2028	2029	2030
	1728 - Transit Total	485,000	114,000	310,000	60,000	4,960,000
<i>4100-Levy</i>		50,000	50,000	50,000	50,000	50,000
<i>4206-FED TRANSIT GRANT 80%</i>		328,000	8,000	208,000	8,000	3,928,000
<i>4401- GO Debt</i>				50,000		980,000
<i>5299T-Transit Fund Balance</i>		107,000	56,000	2,000	2,000	2,000
	1728 - Transit Total	485,000	114,000	310,000	60,000	4,960,000

1717 - Parking Utility

PRKG: 300 W. Lot Improvement (Grand)	PRKG 300 LT	750,000				
PRKG: Parking Lot Improvements	PRKG LOT IMP		750,000	750,000	750,000	750,000
PRKG: Parking Lot Signs	PRKG LT SIGN		40,000			

1717 - Parking Utility Total **750,000** **790,000** **750,000** **750,000** **750,000**

<i>4401- GO Debt</i>		750,000	750,000	750,000	750,000	750,000
<i>9000-To Be Determined</i>			40,000			

1717 - Parking Utility Total **750,000** **790,000** **750,000** **750,000** **750,000**

0801 - Traffic/Lighting

ELEC: 80514-2011 Light Tower	ELEC LT TWR					
ELEC: 80505-2017 Service Van	ELEC SRV VAN					50,000
ELEC: 80504-2020 Service Van	ELEC SRV VN2					
ELEC: 80518 Trailer & 80517 Generator	ELEC TRLR					
ELEC: 80500, 80502 Box Pick Up	ELEC VEH1					
PRKG: EV Charging Plan	EV CHARG		70,000			
ELEC: Street Lighting Poles	ST LT PLS	15,000	25,000	25,000	25,000	25,000
ELEC: Traffic Signal Equipment	TR SGNL EQ	35,000	45,000	45,000	45,000	45,000

0801 - Traffic/Lighting Total **50,000** **140,000** **70,000** **120,000** **70,000**

<i>2000-Trade-In</i>						10,000
<i>4100-Levy</i>		50,000	70,000	70,000	70,000	70,000
<i>4401- GO Debt</i>			70,000			40,000

0801 - Traffic/Lighting Total **50,000** **140,000** **70,000** **120,000** **70,000**

Capital Improvement Projects in Progress



Project	CIP Approval Year	Total Project Cost (Estimate)	Additional Information
Clearwell Replacement	2021 - 2025	\$ 45,500,000.00	Going out for bid in November 2025, with bid award in January 2026.
Phosphorous Limit Project	2022 - 2026	\$ 36,500,000.00	In design right now. Going out for bids in February 2026 , with bid award in March 2026.
Water Meter Test Bench	2025	\$ 350,000.00	Will be completed in 2026.
Washburn St. Booster Station Pumps	2024 - 2025	\$ 2,562,000.00	Project work will start in 2025 and continue into 2026.
WWTP Collection System Inspections	2024	\$ 1,680,000.00	Work will start in 2026.
Update/Relocate Dump Site	2020 - 2021	\$ 1,225,000.00	Ongoing project, engineering services proposal that is going through internal review.

Transit:

Phase 2 of the Downtown Transit Center Renovation and Expansion - Addition of second platform, and climate controlled public building with restrooms along with parking lot reconstruction has begun and will be ongoing throughout 2026. 85% federally funded.

CIP Changes

Projects Delayed to 2027 and 2028



Division	Project	Project #	2026	2027	2028	2029	Total
Facilities	FAC: City Hall Renovation	FAC CITY HL		10,000,000	15,000,000	15,000,000	40,000,000
Facilities	FAC: OFD Land for Station 16	FD LND 16		750,000			750,000
Facilities	FAC: OSC S Digital Sign	OSC S DIG SN		70,000			70,000
Fire	FIRE: CPR	FIRE CPR		530,000			530,000
Engineering	ENG: 4WD 1/2-Ton Pickup Trucks	ENG VEH1		70,000			145,000
Streets	STR: Replace Tandem-Axle Plow Trucks	STR VEH01		1,150,000	400,000	400,000	4,500,000
Streets	STR: Replace Single-Axle Trucks	STR VEH02		725,000	375,000	400,000	2,750,000
Streets	STR: 1-Ton 4-Wheel Drive Dump Trucks	STR VEH1		110,000	120,000		350,000
Central Garage	CG: #108 Adv Ride-On Floor Scrubber	CG EQP1		90,000			90,000
Central Garage	CG: Radio System Analog to Digital	CG EQP4		250,000			250,000
Parks (General)	PRKS: Zero Turn Mowers	PK Z TRN MOW		162,100	85,800	88,800	931,700
Parks (General)	PRKS:CNG Dump Truck	PRK DMP TRK		229,400			404,400
Parks (General)	PRKS: Athletic Field Groomer	PRK EQP1		32,100			118,200
Parks (General)	PRKS: 427, 428 Enclosed Trailers	PRK TRLS		19,300			42,300
Cemetery	CEM: Leaf Picker/Vacuum	CEM LEAF PK		140,200			419,900
Community Devel.	CD: I-41 Pedestrian Bridge	I-41 PED BRG		6,100,000	4,000,000		10,100,000
Community Devel.	CD: Riverwalk Signage	RIV SIGN		100,000	5,000	5,000	140,000
Transit	TR: Staff Vehicle	TR STF VEH		40,000			40,000
Water	WD:Tri-Axle Dump Trucks	26 WD VEH1		350,000	350,000		1,075,000
Storm Water	SW: Zero-Turn Lawn Mowers	26 SW EQP1		18,500			103,500
Park Land Imprv	Abbey Park Play Equipment & Surfacing	ABY EQUIP			275,000		275,000
Park Land Imprv	South Park Splash Pad	SP SPL PD		550,000			550,000
Park Land Imprv	West Algoma Park Play Equipment & Surfacing	W ALG EQP			275,000		275,000

CIP - Changes



Division	Project	Project #	Notes
Police	PD: Police Fleet Vehicles	PD MOTVEH	Moved to Operational Budget (\$5,855,640, 2026-2035)
Police	PD: TASER Replacement	PD TASER	Moved to Operational Budget(\$869,632, 2026-2033)
Fire	FIRE: Hose Tester	FIRE HSE TST	Purchase 2025 (\$15,000 in 2026)
Fire	FIRE: SCBA Extractor	FIRE SCBA EX	Purchase 2025 (\$31,695 in 2026)
Fire	FIRE: Treadmills	FIRE TRDM	Purchase 2025 (\$16,000 in 2026)

CIP – Changes - Reductions



Division	Project	Project #	Notes
Fire	FIRE: Drysuits and Thermals	FIRE DRY THM	Project reduced by \$19,000, in 2026
Utility Infrastructure	UI: 20-91 Up-Front Engineering Services	00A ENV SVR	Project reduced by \$100,000, in 2026
Utility Infrastructure	UI: Clairville Road Swr & Wtr Ext	26 CLAIRVLLE	Project reduced by \$29,900, in 2026
Utility Infrastructure	UI: Fluor Court Wtr Mn Repl	26 FLUOR CT	Project reduced by \$4,400
Utility Infrastructure	UI: Josslyn Street Wtr Mn Repl	26 JOSSLYN	Project reduced by \$34,400
Utility Infrastructure	UI: Ohio St Reconstruction	26 OHIO ST	Project reduced by \$640,900
Utility Infrastructure	UI: Scott Ave Reconstruction	26 SCOTT AVE	Project reduced by \$830,200
Utility Infrastructure	UI: W 12th Avenue Reconstruction	26 W 12TH AV	Project reduced by \$7,600
Utility Infrastructure	UI: W 16th Ave Reconstruction	26 W 16TH AV	Project reduced by \$717,300
Traffic/Lighting	ELEC: Street Lighting Poles	ST LT PLS	Project reduced by \$10,000, in 2026
Traffic/Lighting	ELEC: Traffic Signal Equipment	TR SGNL EQ	Project reduced by \$10,000, in 2026
Transit	TR: Clean Diesel Buses	CLEAN D BUS	Project reduced by \$1,200,000, in 2026



CIP – Changes – CD Combined

Division	Project	Project #	2026	2027	2028	2029	2030	Notes
Community Del.	CD: Gateway and Downtown Improvements	00A GATE & DT	1,000,000	3,000,000	2,000,000	2,000,000	1,000,000	Project added
Community Del.	CD: Land Acquisition and Development	00A LAND & DEV	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	Project added via consolidation of other projects removed (Farmington Workforce Housing, DT Visualization Implementation, Scattered Sights Blight Removal, South Main Acquisition, Washington Workforce Housing Construction Project, Workforce Housing Land Acquisition)



CIP – Streets and Sanitation

Department	Project #	2026	2027	2028	2029	2030
0430 - Street Division						
CG: Field Ops Facility Air Compressor	CG EQP2	40,000				
STR: Snow Blower/Loader Attachment	STR EQP01	300,000				
STR: Trailered Air Compressors	STR EQP02		35,000			
STR: #239 Stainless Tanker Semi-Trailer	STR EQP03			110,000		
STR: #237 Lowboy Trailer	STR EQP04				145,000	
STR: #232 Dump Trailer	STR EQP05					100,000
STR: #263 Asphalt Patch Trailer	STR EQP06					55,000
STR: Asphalt/Finish Rollers	STR EQP07					90,000
STR: Field Ops Facility Brine Maker	STR EQP08					
STR: Replace Trailers	STR EQP1		20,000	20,000		
STR: Replace Articulated Loaders	STR EQP3	500,000	500,000			
STR: Replace Sidewalk Tractors	STR EQP6				85,000	
STR: Replace Tandem-Axle Plow Trucks	STR VEH01		1,150,000	400,000	400,000	425,000
STR: Replace Single-Axle Trucks	STR VEH02		725,000	375,000	400,000	400,000
STR: Replace Semi-Tractors	STR VEH03		250,000			
STR: Skid Steers	STR VEH04	110,000				130,000
STR: Replace Motor Graders with Wing	STR VEH05			600,000		
STR: Excavators	STR VEH06				405,000	
STR: #21 Single-Axle Mason TRK w/Crane	STR VEH07					225,000
STR: #175 Tractor with Plow & Mower	STR VEH08					
STR: 1-Ton 4-Wheel Drive Dump Trucks	STR VEH1		110,000	120,000		120,000
STR: 4-Wheel Drive Pickup Trucks	STR VEH2	140,000	140,000		70,000	80,000
0430 - Street Division Total		1,090,000	2,930,000	1,625,000	1,505,000	1,625,000
<i>4100-Levy</i>		40,000				
<i>4401- GO Debt</i>		1,050,000	2,930,000	1,625,000	1,505,000	1,625,000
0430 - Street Division Total		1,090,000	2,930,000	1,625,000	1,505,000	1,625,000

0470 - Sanitation						
SAN: Automated Side-Load Refuse Trucks	SANI VEH1	425,000	425,000	450,000	450,000	
SAN: Rear-Load Refuse Trucks	SANI VEH2	325,000				
0470 - Sanitation Total		325,000	425,000	425,000	450,000	450,000
<i>4401- GO Debt</i>		325,000	425,000	425,000	450,000	450,000
0470 - Sanitation Total		325,000	425,000	425,000	450,000	450,000



Department	Project #	2026	2027	2028	2029	2030
0410 - Utility Infrastructure						
UI: Asphalt Program (Annual)	00A ASPHALT	450,000	425,000	500,000	425,000	425,000
UI: Concrete Pavement Repairs (Annual)	00A CONCRT	522,000	285,000	285,000	285,000	285,000
UI: 20-91 Up-Front Engineering Services	00A ENV SVR	305,000	405,000	405,000	405,000	405,000
UI: Inflow/Infiltration Removal	00A I&I LEAK	750,000	1,000,000	1,000,000	1,500,000	1,500,000
UI: Misc. Utility-Owned Lead Service Repl.	00A LEADSRV	100,000	100,000	100,000	100,000	100,000
UI: Mini Storm Sewers/Storm Laterals	00A SS/SWLAT	525,000	525,000	525,000	525,000	525,000
UI: New Sidewalk Ordered In	00A SW NOI	70,000	70,000	70,000	70,000	70,000
UI: Sidewalk Rehab & Reconst Prog	00A SW REHAB	825,000	900,000	1,000,000	1,100,000	1,100,000
UI: Subdivision Sidewalk Agreements	00A SW SUBDV	30,000	30,000	30,000	30,000	30,000
UI: Jackson Street/Oregon Street Reconstruction	25 JKSN/OR		50,000		5,351,600	
UI: Clairville Road Swr & Wtr Ext	26 CLAIRVLE	2,649,900	2,054,100			
UI: Fluor Court Wtr Mn Repl	26 FLUOR CT	160,300				
UI: Josslyn Street Wtr Mn Repl	26 JOSSLYN	1,248,700				
UI: Ohio St Reconstruction	26 OHIO ST	4,329,000				
UI: Scott Ave Reconstruction	26 SCOTT AVE	4,767,300				
UI: W 12th Avenue Reconstruction	26 W 12TH AV	1,418,400				
UI: W 16th Ave Reconstruction	26 W 16TH AV	6,135,000				
UI: Bowen St Reconstruction	26-01 BOWEN	200,000	9,978,100			
UI: Lakeview San Pump/SW Lift Station Replacement	27 LAKEVW PS	143,500	876,000		5,000,000	
UI: Montclair Place Wtr Mn Repl	27 MONTCLAIR		509,400			
UI: Oakwood Road Wtr Mn Repl	27 OAKWOOD		863,900			
UI: Scott Ave Reconstruction	27 SCOTT AVE		3,503,800			

CIP – Utility Infrastructure

Department	Project #	2026	2027	2028	2029	2030
UI: WWTP SW Outfall Construction	27 SW OUTFL		775,000			
UI: W 14th Ave Reconstruction	27 W 14TH AV		6,848,400			
UI: Wright St Reconstruction	27 WRIGHT		3,556,600			
UI: Bowen St Reconstruction	28 BOWEN ST			3,515,500		
UI: Gallups-Merritts Creek Watershed	28 GALLUP			1,500,000		
UI: Grand Street Reconstruction	28 GRAND ST			752,200		
UI: Hudson Avenue Reconstruction	28 HUDSON AV			1,792,000		
UI: Madison Street Reconstruction	28 MADISON			1,446,900		
UI: Mill St Reconstruction	28 MILL ST			712,600		
UI: Pleasant Street Reconstruction	28 PLEASANT			1,446,900		
UI: STH 91 Utility Construction	28 STH 91			3,693,600		
Implementation of Lake Shore Drive Reimagination	28LakeShorDr			2,700,000		
UI: Anchorage Watershed RR-Libbey Storm Sewer	29 ANCHOR			50,000	959,000	
UI: Bowen St Reconstruction	29 BOWEN ST				5,856,600	
UI: Merritt Ave Reconstruction	29 MERRITT			500,000	17,676,100	
UI: S Washburn Asphalt Const-W Waukau	30 S WASH					1,895,000
UI: Van Buren Avenue Reconstruction	30 VAN BUREN		200,000		1,000,000	3,535,600
UI: West 19th Avenue Reconstruction	30 W 19TH AV					2,938,000
UI: Woodland Ave Reconstruction	30 WDL					2,755,300
UI: Fernau Watershed Detention Basin (Hoffmaster)	31 FERNAU					50,000
UI: S Main St Reconstruction	31 S MAIN		550,000			
UI: Woodland Ave Reconstruction	31 WDL-HIGH					
UI: Jefferson Street Reconstruction	32 JEFFERSON					
UI: N Eagle St Reconst	32 N EAGLE					
UI: N Sawyer St Reconstruction	33 N SAWYER					
UI: Oshkosh Avenue - Sawyer Street Intersection	33 OSH/SAWY	600,000	475,000			
UI: W 4th Avenue Reconstruction	33 W 4TH AVE					
UI: Nebraska Street Reconstruction	34 NEBRASKA					
UI: W 9th Ave Reconstruction	34 W 9TH AVE					300,000
UI: Libbey Avenue Reconstruction	35 LIBBEY AV					
UI: West 6th Avenue Reconstruction	35 W 6TH AVE					
UI: Western Street Reconstruction	35 WESTERN					
0410 - Utility Infrastructure Total		25,229,100	33,980,300	22,024,700	40,283,300	15,913,900

Department	Project #	2026	2027	2028	2029	2030
<i>1400-TID Cash</i>		600,000	475,000			
<i>3000-Prior Year Funding-GO</i>		1,233,300				
<i>3100-Prior Year Funding-Sewer Revenue Bonds</i>		1,435,000				
<i>3200-Prior Year Funding-Water Revenue Bonds</i>		3,517,600				
<i>3300-Prior Year Funding-Storm Revenue Bonds</i>		1,500,000				
<i>4100-Levy</i>		499,500	287,500	287,500	287,500	287,500
<i>4262-State DOT</i>			1,883,000		2,197,600	
<i>4401- GO Debt</i>		2,595,100	4,991,300	6,375,600	6,938,800	4,815,700
<i>5273-Sewer Revenue Bonds</i>		3,382,200	5,728,000	3,678,900	7,802,400	2,590,800
<i>5275-Water Revenue Bonds</i>		1,818,600	7,352,300	3,885,800	8,459,500	1,637,800
<i>5278-Storm Revenue Bonds</i>		2,466,500	6,201,600	3,429,000	7,422,700	1,767,200
<i>5280 S/A Replacement-Streets</i>		1,959,000	2,247,900	1,023,200	2,306,500	1,776,200
<i>5281 S/A Replacement-Sidewalk</i>		1,008,100	1,076,400	437,200	1,248,500	993,600
<i>5284-Water Special Assessments</i>		472,700	344,500	334,300	8,500	
<i>5285-Wastewater Special Assessments</i>		1,270,900	1,353,900	848,700	814,000	344,800
<i>5286-Storm Water Special Assessments</i>		193,100	236,400	122,000	194,800	97,800
<i>5288-Sidewalk Special Assessments</i>		92,500	92,500	92,500	92,500	92,500
<i>5299S-Sewer Utility Fund Balance</i>		430,000	705,000	705,000	705,000	705,000
<i>5299SW-Storm Water Utility Fund Balance</i>		615,000	640,000	640,000	640,000	640,000
<i>5299W-Water Utility Fund Balance</i>		140,000	165,000	165,000	165,000	165,000
<i>9000-To Be Determined</i>			200,000		1,000,000	
0410 - Utility Infrastructure Total		25,229,100	33,980,300	22,024,700	40,283,300	15,913,900

Utility Infrastructure Cont.



Department	Project #	2026	2027	2028	2029	2030
2010 - Storm Water						
SW: Leaf Blowers-Storm Water	22 SW EQP2	85,000	85,000		85,000	
SW: Replace Trailered Water Pumps	22 SW TRL PM					
SW: Replace Street Sweepers	23 SW VEH1			420,000		430,000
SW: Zero-Turn Lawn Mowers	26 SW EQP1		18,500			
SW: Vac All Catch Basin Cleaners	26 SW VEH1	425,000				
SW: #101 Trailered Wood Chipper	33 SW CHPPER					
2010 - Storm Water Total		510,000	103,500	420,000	85,000	430,000
<i>5278-Storm Revenue Bonds</i>		425,000		420,000		430,000
<i>5299SW-Storm Water Utility Fund Balance</i>		85,000	103,500		85,000	
2010 - Storm Water Total		510,000	103,500	420,000	85,000	430,000

CIP – Storm

1910 - Sewer

WW: Clean Digesters	23 WW CL DIG			110,000	130,000	110,000
WW: Replace WWTP Influent Bar Screens	25 WW BAR SC	3,700,000				
WW: Replace Wastewater Facility HVAC	25 WW HVAC	650,000				
WW: Phosphorus Limits	25 WW PHOSP	10,800,000				
Study/Construction						
WW: Shorewood Lift Station Piping & Valves	25 WW SHORE	500,000				
WW: Replace Jetter Vacs	25 WW VEH1		700,000			
WW: WWTP DAFT Sludge Pump Repl	26 DAFT SLDG	50,000				
WW: WWTP Generator Installation	26 WW GENER	1,000,000	3,000,000			
WW: Repl S Main St Pump Station Generator & Equip	26 WW S MAIN	40,000	130,000	625,000		
WW: WWTP Blended Sludge Pump Repl	26 WW SLUDG	30,000				
WW: UV Disinfection	26 WW UV	950,000	6,400,000			
WW: Raw Influent Piping Condition Assess	27 INFLUENT		650,000	340,000	1,500,000	
WW: Lift Station Bar Screens Rehabilitation	27 WW BAR SC		114,000	550,000		
WW: Rehab County Hwy Y Pump Station	27 WW CTH Y		56,000	350,000		
WW: #173 Zero-Turn Lawn Mower	27 WW MOWER		15,000			
WW: Replace Electrical Unit Substations	28 WW EUSS		1,850,000		9,500,000	
WW: Repl RAS and WAS Pumping System	28 WW RAWAS		420,000	2,200,000		
WW: Repl Primary Sludge Piping and Valves	28 WW SLUDG		150,000	675,000		
WW: Parshall Flume Liners Replacement	29 FLUME LNR			55,000	370,000	
WW: 4x4 Pickup Trucks w/Plow & Lift Gates	29 WW VEH1			70,000		
WW: Chlorine Contact Basin Improvements	30 CL CONTACT				525,000	
WW: Installation of Additional Centrifuge	30 WW CNTRF				187,200	
WW: Incr Centrate Storage Capacity	30 WW CNTRT				355,000	
WW: #975 Single-Axle Dump Truck	30 WW VEH1				110,000	
WW: DAFT Control Equipment Replacement	31 DAFT CTRL					
WW: Grit Chamber Replacement	31 GRIT CHBR					
WW: Ferric Chloride Bulk Storage Tank Repl	32 FE TNK					
WW: WWTP Outfall Inspections	32 OUTFL INS					
WW: Digester Gas Equipment Replacement	33 DIGST GAS					
WW: WWTP Blended Sludge Piping & Valves Repl	34 WW SLUDG					
WW: WWTP Aeration Blowers Repl	35 WW AERAT					
WW: WWTP Sodium Bisulfite Tank Repl	35 WW SBS					



CIP – Sewer

Department	Project #	2026	2027	2028	2029	2030
1910 - Sewer Total		17,720,000	11,065,000	4,055,000	3,470,000	12,657,200
<i>3100-Prior Year Funding-Sewer Revenue Bonds</i>			1,100,000			
<i>5273-Debt: Clean Water Fund</i>		10,800,000				
<i>5273-Sewer Revenue Bonds</i>		6,840,000	9,600,000	3,945,000	3,270,000	12,547,200
<i>5278-Storm Revenue Bonds</i>			350,000			
<i>5299S-Sewer Utility Fund Balance</i>		80,000	15,000	110,000	200,000	110,000
1910 - Sewer Total		17,720,000	11,065,000	4,055,000	3,470,000	12,657,200

1810 - Water

		2026	2027	2028	2029	2030
WD: Meter Change-Out Program	00A WD MTERS	1,029,000	1,132,000	1,245,000	1,365,000	1,501,000
WD: Replace Mini Dump Trucks	23 WD VEH3					
WFP: Dual Media Filter Repairs/Rplcmnt	23 WF MEDIA				3,400,000	
WD: Sensus Water Meter Base St	24 WD SNSUS	50,000		60,000		
WFP: Granulated Actvd Carbon Filter Media	24 WF GAC FT				4,200,000	
WD: Building Addition/Remodel	25 WD BLDG		225,000		3,200,000	
WD: Tractor Backhoe/Loaders	25 WD EQP3					
WD: Replace 1/2-Ton Vans	25 WD VEH1			65,000	65,000	
WD: 1-Ton Ext Cab Pickup Trks w/Srv Body	25 WD VEH2					
WFP: Ammonia Gas Scrubber	25 WF A SCBR	600,000				
WFP: Chlorine Gas Scrubber	25 WF C SCBR	600,000				
WFP: Fluoride Tanks/Feed Pumps Rplcmnt	25 WF FLUOR		600,000			
WD: Building Roof Replacement	26 WD ROOF					
WD:Tri-Axle Dump Trucks	26 WD VEH1		350,000	350,000		
WFP: Chlorine Monitors Repl	26 WF CL MON	45,000				
WFP: Fire Alarm Syst Ctrl Panel	26 WF FR AL	36,000				
WFP: Back-up Water Intakes Repl	26 WF INTAKE	1,600,000		14,400,000		
WD: 1/2-Ton 4WD Ext Cab Pickup Trucks	27 WD VEH1		65,000			
WFP: Sludge Pumps Replacement	27 WF SLUDGE		50,000	180,000		
WD: #811 Air Compressor	28 WD EQP1			45,000		
WD: Repl Step Service Van	28 WD VEH1			400,000		
WD: Repl Wachs Valve Turner	28 WD VEH2			120,000		
WFP: Backwash Controls/Air Scour Blower Repl	28 WF BCKWS			660,000		

Department	Project #	2026	2027	2028	2029	2030
WFP: Alum Piping/Day Tanks/Transfer Pumps Repl	28 WF TANKS			60,000	750,000	
WFP: SW Wtr Twr Painting/Add Mixing	29 SW WTR TW				1,400,000	
WD: #828 1-Ton Service TRK w/Valve-Turning Mach	29 WD VEH1				120,000	
WFP: WFP Administration Area Carpet	29 WF CARPET				25,000	
WFP: 3/4 Ton 4WD PU Trucks w/ Lift Gate/Plow	29 WF VEH1				90,000	
WFP: Rapid & Slow Mix/Sed Basin Valve Repl	30 SDV REPL					60,000
WD: Ditch Witch/Vac-All Trailer/Valve Turner	30 WD EQP2					120,000
WFP: Sedimentation Basin Ext Painting	31 SED PAINT					
WFP: Repl Systems Sedimentation Basins	31 SYS SED					
WFP: Replace Chlorine Feed Equipment	31 WF CL FD					
WFP: Ammonia Bulk Storage Tanks/Scales Replacement	31 WF TANKS					
WFP: Ammonia Storage System Valves Replacement	31 WF VALVES					
WD: Reapplication of WDC Masonry Sealing	32 WD MSN SL					
WFP: Replace WFP Analyzers	33 ANALYZERS					
WFP: Sed Basin Sludge Pump Repl	33 SED SLDGE					
#838 Hydro Excavator	33 WD VEH1					
WFP: Chem Storage Tank Maint	33 WF TANKS					
WFP: #891 Pickup Truck	34 WF VEH1					
1810 - Water Total		3,960,000	2,422,000	17,585,000	14,615,000	1,681,000
5275-Water Revenue Bonds		2,850,000	1,225,000	15,875,000	11,760,000	180,000
5299W-Water Utility Fund Balance		1,110,000	1,197,000	1,710,000	2,855,000	1,501,000
1810 - Water Total		3,960,000	2,422,000	17,585,000	14,615,000	1,681,000

CIP – Water

Fund Balance Analysis



Fund Balance Analysis						
Fund Name	2024 YE Fund Balance	2025 Projected Revenues	2025 Projected Expenditures	2025 Projected YE Fund Balance	2026 Proposed Budgeted Expenditures	25 YE Projected FB vs 2026 Expenditures
General Fund	22,997,968	51,177,670	52,102,235	22,073,403	63,048,400	35.01%
Special Revenues Supported by General Fund						
Garbage Collection & Disposal	(111,959)	2,130,000	2,035,330	(17,289)	2,097,640	-0.82%
Street Lighting Fund	296,859	1,133,741	1,009,600	421,000	421,000	100.00%
Ambulance	-	7,250,800	5,274,220	1,976,580	5,693,070	34.72%
Seniors Center	25,865	737,365	722,630	40,600	40,600	100.00%
Library	51,403	4,839,000	4,609,153	281,250	4,429,540	6.35%
Museum	163,622	1,384,908	1,248,030	300,500	300,500	100.00%
Cemetery	396,004	552,826	484,130	464,700	464,700	100.00%
Leach Amphitheater	114,335	105,765	105,600	114,500	114,500	100.00%
Pollock Aquatic Ctr	(125,760)	574,260	550,500	(102,000)	-	#DIV/0!
Grand Opera House Fund	(149,984)	170,000	38,200	(18,184)	39,700	-45.80%
Internal Service Funds Supported by General Fund						
Central City Fund	(1,769,177)	6,398,700	6,815,146	(2,185,623)	6,967,350	-31.37%
Totals	21,889,176	76,455,035	74,994,774	23,349,437	83,617,000	27.92%

Additional Analysis			
Proposed 2026 FB Drawdown / Replenishment	2026 Projected YE Fund Balance	2026 Revised Proposed Budgeted Expenditures	25 YE Projected FB vs. 2026 Expenditures
(700,000)	21,373,403	63,048,400	33.90%
-	(17,289)	2,097,640	-0.82%
(421,000)	-	-	#DIV/0!
-	1,976,580	5,693,070	34.72%
(40,600)	-	-	#DIV/0!
-	281,250	4,429,540	6.35%
(300,500)	-	-	#DIV/0!
(464,700)	-	-	#DIV/0!
(114,500)	-	-	#DIV/0!
102,000	-	-	#DIV/0!
-	(18,184)	39,700	-45.80%
-	(2,185,623)	6,967,350	-31.37%
(1,939,300)	21,410,137	82,275,700	26.02%

Next Steps

October 28

Workshop on select Capital Items (and Operational Budget if desired) – 5 p.m.

- Convention Center
- Grand
- Police/Fire Training Facility
- Fire Stations

Council Meeting

- Consideration Approval of Convention Center, Grand and Police/Fire Training Facility Items Only from CIP

November 4

Public Hearing at 5 p.m.

Workshop

- Pedestrian Bridge
- Capital Follow Up
- Operation Budget Follow Up

November 11

Council Meeting

- Operations and Capital Improvement Program (minus above items)

Questions:

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