

2014 Budget

For the fiscal year ending
December 31, 2014

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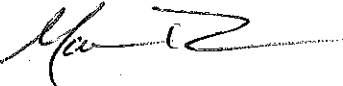
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City of Oshkosh
215 Church Ave., PO Box 1130
Oshkosh, WI 54903-1130
(920) 236-5000 (920) 236-5039 FAX

MEMORANDUM

Date: January 31, 2014
To: Mayor & City Council
From: Mark A. Rohloff 
Subject: 2014 CITY OPERATING BUDGET

Presented herewith is the adopted budget for the City of Oshkosh for the 2014 fiscal year. The 2014 budget was adopted at the November 26, 2013 Council Meeting. The final document also reflects the budget amendment approved by Council on January 28, 2014. Prior to adoption, the Council held budget work sessions on October 21st, October 29th, November 6th, and November 20th, 2013. Additionally, an online public information presentation was made available during the budget process, and a public hearing was held on November 12, 2013. Input received at the work sessions and the public meetings were taken into consideration by the Council, which helped draft the final budget for adoption. The total general City budget for 2014 is \$67,856,800. This includes an operations budget of \$42,079,000; a debt service budget of \$18,054,300; and an agency fund budget of \$20,400. In addition, there are levies to support special funds, as noted below.

The revenues other than property taxes are \$35,825,800, resulting in a levy of \$32,031,000. This results in a 2013 local tax rate of \$9.281 per \$1,000 of assessed valuation. This is an increase of \$0.344 over the 2012 local tax rate.

The amounts in the final 2014 budget as compared to the 2013 budget are as follows:

	<u>2014 ADOPTED</u>	<u>2013 ADOPTED</u>	<u>% CHANGE</u>
Operating Budget	\$42,079,000	\$41,266,500	1.97%
Debt Service	\$18,054,300	\$17,435,200	3.55%
Agency Funds	\$20,400	\$20,400	No Change
Library	\$2,370,000	\$2,302,200	2.95%
Museum	\$741,000	\$848,600	-12.68%
GO Transit	\$599,500	\$726,200	-17.45%

	<u>2014 ADOPTED</u>	<u>2013 ADOPTED</u>	<u>% CHANGE</u>
Cemetery	\$261,100	\$274,800	-4.99%
Recycling	\$0	\$404,700	-100.00%
Senior Services	\$281,800	\$291,800	-3.43%
Grand Opera House	\$73,000	\$66,200	10.27%
Garbage Collection & Disposal	\$1,217,000	\$0	n/a
Street Lighting	\$1,081,700	\$1,057,500	2.29%
Equipment Replacement	\$1,000,000	\$1,117,800	-10.54%
Leach Amphitheater	\$14,000	\$15,000	-6.67%
Pollock Water Park	<u>\$64,000</u>	<u>\$67,300</u>	<u>-4.90%</u>
TOTAL BUDGET	\$67,856,800	\$65,894,200	2.98%

The overall 2013 property tax rate increased by \$0.273 per \$1,000 of assessed valuation compared to the 2012 rate. The property tax rate increase for Oshkosh Area Schools was \$0.262 per \$1,000 of assessed valuation. The tax rate for Winnebago County decreased by \$0.323 per \$1,000 of assessed valuation. The tax rate for Fox Valley Technical College decreased by \$0.009 per \$1,000 of assessed valuation, and the state reforestation tax rate decreased by \$0.001 per \$1,000 of assessed valuation. The overall 2013 tax rate is \$26.145 per \$1,000 of assessed valuation, which is a 1.055% increase over the 2012 rate. The state tax credit increased, over the 2012 amount, by \$0.020 per \$1,000 of assessed valuation. Applying this to the overall tax rate, the net tax rate for 2013 is \$24.868 per \$1,000 of assessed valuation, or \$0.253 more per \$1,000 of assessed valuation than the net tax rate for 2012.

On an equalized tax rate basis, there is an increase in the rate for the City of Oshkosh portion of the tax bill. The 2012 equalized rate was \$8.864, and the 2013 equalized rate is \$9.281.

The City Council has adopted a budget with reductions in areas such as Parks, Engineering, and the Public Museum, but otherwise maintains current services for the Citizens of Oshkosh. City staff will continue to explore new cost effective and efficient means of providing services to citizens throughout 2014, and has adopted new fees to maintain services in our Recycling program as well as our water, wastewater, and storm water utilities. In doing so, the Council has continued its commitment to improving the City's infrastructure.

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)
 AS AMENDED

PURPOSE: ADOPT 2014 CITY BUDGET

INITIATED BY: CITY ADMINISTRATION

WHEREAS, in accordance with the statutes of the State of Wisconsin and the ordinances of the City of Oshkosh, the City Manager has prepared, submitted and recommended a budget for said city for the year 2014 wherein is listed all anticipated revenues for the year 2014 together with expenditures for said year for all departments, which budget has been filed with the Common Council and the City Clerk of said city in accordance with law, and a summary of such budget and notice of the places such budget, in detail, is available for public inspection, a notice of the time and place for holding a public hearing thereon having been duly published and in pursuance thereof, a public hearing was held in the Council Chambers in the City Hall in the City of Oshkosh, Wisconsin at 6:00 p.m. on November 12, 2013.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh as follows:

1. That the said proposed budget be and the same is hereby approved and adopted as the official budget, for the City of Oshkosh, Wisconsin and its various departments, for the year 2014 with the following changes:

REVENUES

DESCRIPTION	FROM	TO	PAGE
<i>Increase Tax Levy</i>	\$31,714,500	\$32,031,000	1
<i>Increase License & Permits – Heating</i>	\$78,000	\$82,400	6
<i>Increase License & Permits – Electric</i>	\$93,000	\$93,600	6
<i>Increase License & Permits – Building</i>	\$390,000	\$417,600	6
<i>Increase License & Permits – Plumbing</i>	\$77,000	\$84,300	6
<i>Increase Fees – Recycling</i>	\$135,000	\$159,000	145

EXPENDITURES

DESCRIPTION	FROM	TO	PAGE
<i>Decrease Adjustment of Salaries - Unclassified</i>	\$150,000	\$0	30
<i>Increase Labor/Benefits-Info. Tech.</i>	\$543,200	\$599,600	61
<i>Decrease Contractual Services – Info. Tech.</i>	\$11,600	\$1,600	61
<i>Increase Labor/Benefits – Fire</i>	\$10,613,000	\$10,983,000	115
<i>Increase Labor/Benefits-Planning Svcs.</i>	\$579,900	\$634,900	207
<i>Increase Electricity – Street Lighting</i>	\$1,055,000	\$1,090,000	229

BE IT FURTHER RESOLVED THAT such changes be adopted in the tax levy and rates to effectuate the above changes.

INDICATES REVISION

JANUARY 28, 2014

14-54

RESOLUTION

(CARRIED 5-2 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: APPROVE BUDGET ADJUSTMENT IN THE AMOUNT OF \$73,000 TO FUND ADDITIONAL PERSONNEL COSTS AUTHORIZED BY COUNCIL

INITIATED BY: CITY COUNCIL

WHEREAS, on November 26, 2013 the Oshkosh Common Council by Resolution 13-532 approved the 2014 Operating Budget making an assumption of a 1% adjustment of salaries for non-represented employees; and

WHEREAS, on December 10, 2013 the Oshkosh Common Council approved Resolution 13-564 as amended approving a 2% across the board market increase for regular non-represented employees; and

WHEREAS, the full amount of this across the board market increase was not included in the budget as adopted and the Council wishes to provide specific funding for the proposed increase.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh that:

1. That Unclassified Un-collectibles (Account # 100-0908-646900000) be decreased in the amount of \$10,000.
2. That Levy Revenue for Street Lighting (Account # 223-0460-4102-00000) be decreased by \$35,000.
3. That Street Lighting Electricity Expenses (Account # 223-0460-6471-00000) be decreased by \$35,000).
4. That Interest on Investments (Account # 100-0073-4908-00000) be increased by \$18,000.
5. That Interest on Special Assessments (Account # 100-0072-4910-00000) be increased by \$10,000.
6. That Unclassified/Adjustment of Salaries (Account # 100-0913-6100-00000) be increased by \$73,000.

BE IT FURTHER RESOLVED that within 10 days after passage of this resolution, the City Clerk shall publish a class 1 notice as provided in section 65.90(5)(b) of the Wisconsin Statutes.

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2014
BUDGET SUMMARY

	2011 ACTUAL EXPEND.	2012 ACTUAL EXPEND.	2013 BUDGET APPROP.	2013 ESTIMATE EXPEND.	2014 PROPOSED BUDGET
EXPENDITURES					
GENERAL GOVERNMENT	5,492,848	5,449,110	5,270,000	5,302,000	5,520,300
PUBLIC SAFETY	23,651,891	23,804,666	23,119,400	23,632,000	24,449,400
PUBLIC WORKS	7,827,714	8,218,258	7,086,200	7,239,100	6,222,500
PARKS & OTHER FACILITIES	1,928,477	1,890,720	1,903,400	1,979,400	1,949,900
COMMUNITY DEVELOPMENT	2,193,942	2,159,505	2,327,800	2,182,800	2,497,500
DEPT. OF TRANSPORTATION	728,497	599,977	672,000	663,400	676,400
UNCLASSIFIED	675,086	818,868	887,700	831,200	763,000
TOTAL BUDGET	42,498,455	42,941,104	41,266,500	41,829,900	42,079,000
Levy for Recycling *	404,700	404,700	404,700	404,700	0
Levy for Garbage Collect & Disposal *	0	0	0	0	1,217,000
Levy for Street Lighting *	1,013,000	1,013,000	1,057,500	1,057,500	1,081,700
Levy for Senior Services *	185,300	297,300	291,800	291,800	281,800
Levy for 'GO' Transit Utility *	764,400	764,400	726,200	726,200	599,500
Levy for Library *	2,460,000	2,384,200	2,302,200	2,302,200	2,370,000
Levy for Museum *	869,000	836,400	848,600	848,600	741,000
Levy for Grand Opera House *	66,200	66,200	66,200	66,200	73,000
Levy for Cemetery *	276,400	276,400	274,800	274,800	261,100
Levy for Health Services *	240,200	240,200	0	0	0
Levy for Equipment Fund *	0	0	1,117,800	1,117,800	1,000,000
Levy Leach Amphitheater *	0	0	15,000	15,000	14,000
Levy Pollock Community Water Park*	71,400	71,400	67,300	67,300	64,000
Levy for Golf Course	0	0	0	0	0
TOTAL OPER. BUDGET	48,849,055	49,295,304	48,438,600	49,002,000	49,782,100
Debt Service	16,652,855	17,165,600	17,435,200	17,435,200	18,054,300
Agency Funds	22,400	20,400	20,400	20,400	20,400
TOTAL CITY BUDGET	65,524,310	66,481,304	65,894,200	66,457,600	67,856,800
REVENUES					
Revenue other than Gen. Fund Property Tax	37,292,889	36,064,233	34,962,200	35,295,286	35,475,800
Appropriation from Debt Service Fund	0	0	460,000	460,000	350,000
TOTAL REVENUES	37,292,889	36,064,233	35,422,200	35,755,286	35,825,800
TOTAL EXPENDITURES	65,524,310	66,481,304	65,894,200	66,457,600	67,856,800
Replenishment of Fund Balance	0	0	130,808	0	0
TOTAL REVENUES	37,292,889	36,064,233	35,422,200	35,755,286	35,825,800
NET LEVY REQUIREMENT	28,231,421	30,417,071	30,602,808	30,702,314	32,031,000
TAX RATE REQUIRED					
	8.608	8.796	8.937	8.937	9.281

* Reflects levy only; actual expenditures shown in individual budgets.

NOVEMBER 26, 2013

REVISED

13-533

RESOLUTION

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: APPROVE 2013 TAX LEVY

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the City Manager of the City of Oshkosh has heretofore prepared, recommended and submitted to the Common Council a budget for the City of Oshkosh and all of its departments for the year 2014 in accordance with the statutes and ordinances; and

WHEREAS, a public hearing was duly held in the Council Chambers in the City Hall, Oshkosh, Wisconsin, at 6:00 pm, November 12, 2013 pursuant to a duly published notice of said hearing, a summary of such budget having been duly published in the official City newspaper at least fifteen (15) days prior to the time of such hearing; and

WHEREAS, the Common Council convened at a regular meeting duly noticed and called for the purpose of considering said budget and adopting same and fixing and adopting a tax rate based thereon and at said regular meeting adopted a resolution providing and adopting said budget for the year 2014, after making such changes therein as were approved by the proper number of votes; and

WHEREAS, the Common Council of the City of Oshkosh having adopted said budget for the City of Oshkosh for the year 2014, now desire to levy the necessary taxes and provide the moneys required by said budget.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2013, which is outside the Algoma Sanitary District No. 1 and the Winneconne School District, the following tax:

State Tax		637,971
County Tax and All County Specials		19,215,346
City of Oshkosh:		
Operations	14,326,700	
Debt Service	17,704,300	
		32,031,000
Vocational Area School District		6,808,053
Oshkosh Area Schools		31,595,334

NOVEMBER 26, 2013

REVISED

13-533

RESOLUTION
CONT'D

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2013, which is inside the Algoma Sanitary District No. 1, the following tax:

State Tax		637,971
County Tax and All County Specials		19,215,346
City of Oshkosh:		
Operations	14,326,700	
Debt Service	<u>17,704,300</u>	
		32,031,000
Vocational Area School District		6,808,053
Oshkosh Area Schools		31,595,334
Algoma Sanitary District No. 1		40,457

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2013, which is inside the Winneconne School District, the following tax:

State Tax		637,971
County Tax and All County Specials		19,215,346
City of Oshkosh:		
Operations	14,326,700	
Debt Service	<u>17,704,300</u>	
		32,031,000
Vocational Area School District		6,808,053
Winneconne School District		18

BE IT FURTHER RESOLVED that the City Clerk of the City of Oshkosh is hereby directed to prepare a tax roll for the City of Oshkosh for the year 2013 according to law, and the City Manager and the City Clerk are directed to sign a warrant for the collection of the said tax and affix thereto the corporate seal of the City of Oshkosh.

INDICATES REVISION

NOVEMBER 26, 2013

REVISED
13-534

RESOLUTION

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: ADOPT 2013 TAX RATES

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the Common Council of the City of Oshkosh has adopted the budget and set the tax levy for the operation of the City of Oshkosh.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property outside the Algoma Sanitary District No. 1 and the Winneconne School District:

State Tax		637,971
County Tax and All County Specials		19,215,346
Oshkosh Area School		31,595,334
Vocational Area School District		6,808,053
City of Oshkosh		
Operations	14,326,700	
Debt Service	17,704,300	32,031,000
	Total	90,287,704

2013 COMBINED TAX RATE

	<u>LEVY</u>	2013 <u>ASSESSED RATE</u>	2012 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	637,971	0.170	0.171	(0.001)
County Tax	19,215,346	5.567	5.890	(0.323)
Area Schools	31,595,334	9.154	8.892	0.262
Area Vocational	6,808,053	1.973	1.982	(0.009)
City Tax	32,031,000	9.281	8.937	0.344
TOTAL TAX LEVY & RATE COMPARISON	90,287,704	26.145	25.872	0.273
State Credit	4,802,768	1.277	1.257	0.020
	85,484,936	24.868	24.615	0.253

REVISED

NOVEMBER 26, 2013

13-534

RESOLUTION
CONT'D

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Algoma Sanitary District No. 1:

State Tax			637,971
County Tax and All County Specials			19,215,346
Oshkosh Area School			31,595,334
Vocational Area School District			6,808,053
City of Oshkosh			
Operations	14,326,700		
Debt Service	17,704,300		
Algoma Sanitary District No. 1		32,031,000	40,457
			<hr/>
		Total	90,328,161

2013 COMBINED TAX RATE

	<u>LEVY</u>	<u>2013 ASSESSED RATE</u>	<u>2012 ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State				
County Tax	637,971	0.170	0.171	(0.001)
Area Schools	19,215,346	5.567	5.890	(0.323)
Area	31,595,334	9.154	8.892	0.262
Vocational	6,808,053	1.973	1.982	(0.009)
City Tax	32,031,000	9.281	8.937	0.344
Algoma Sanitary District	40,457	0.272	0.271	0.001
TOTAL TAX LEVY & RATE COMPARISON	90,328,161	26.417	26.143	0.274
State Credit	4,802,768	1.277	1.257	0.020
	85,525,393	25.140	24.886	0.254

REVISED

NOVEMBER 26, 2013

13-534

RESOLUTION
CONT'D

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Winneconne School District:

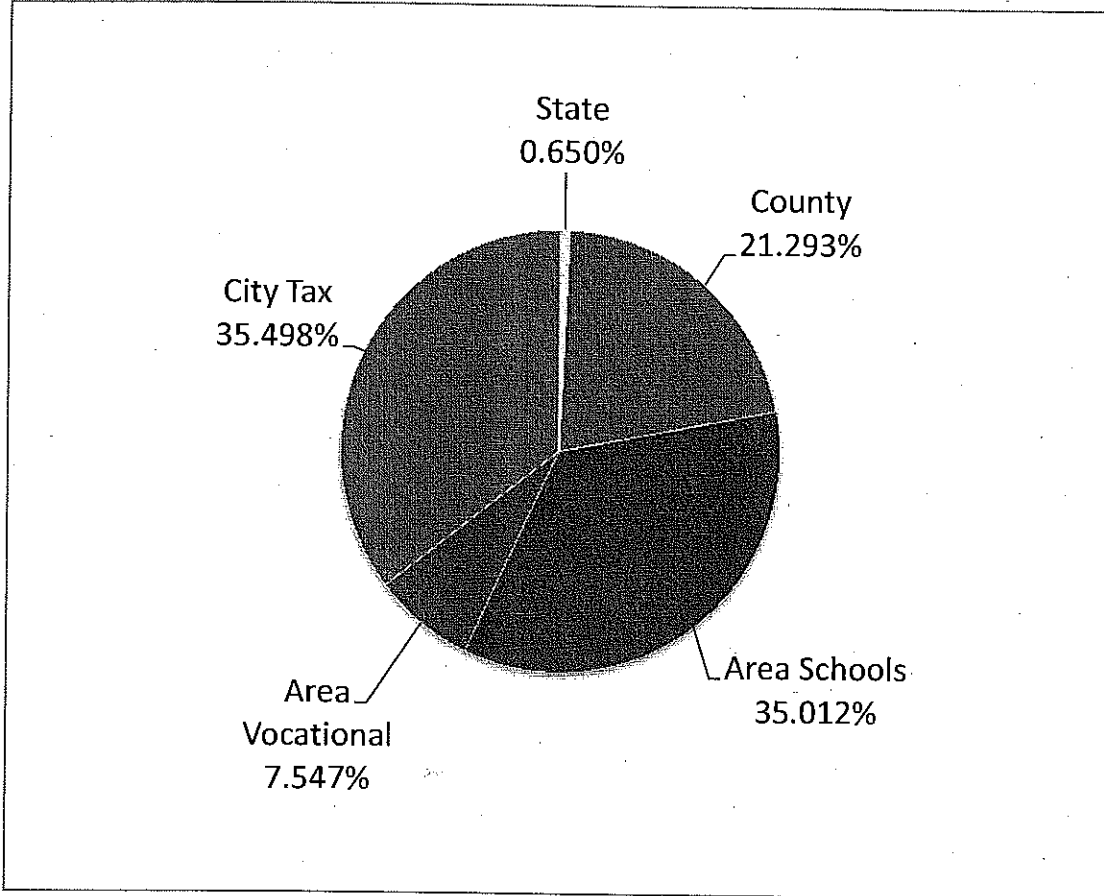
State Tax		637,971
County Tax and All County Specials		19,215,346
Winneconne School District		18
Vocational Area School District		6,808,053
City of Oshkosh		
Operations	14,326,700	
Debt Service	17,704,300	32,031,000
	Total	58,692,388

2013 COMBINED TAX RATE

	<u>LEVY</u>	2013 <u>ASSESSED</u> <u>RATE</u>	2012 <u>ASSESSED</u> <u>RATE</u>	<u>INCREASE</u> <u>(DECREASE)</u>
State	637,971	0.170	0.171	(0.001)
County Tax	19,215,346	5.567	5.890	(0.323)
Area Schools	18	9.778	9.562	0.216
Area Vocational	6,808,053	1.973	1.982	(0.009)
City Tax	32,031,000	9.281	8.937	0.344
TOTAL TAX LEVY & RATE	58,692,388	26.769	26.542	0.227
COMPARISON				
State Credit	4,802,768	1.277	1.257	0.020
	53,889,620	25.492	25.285	0.207

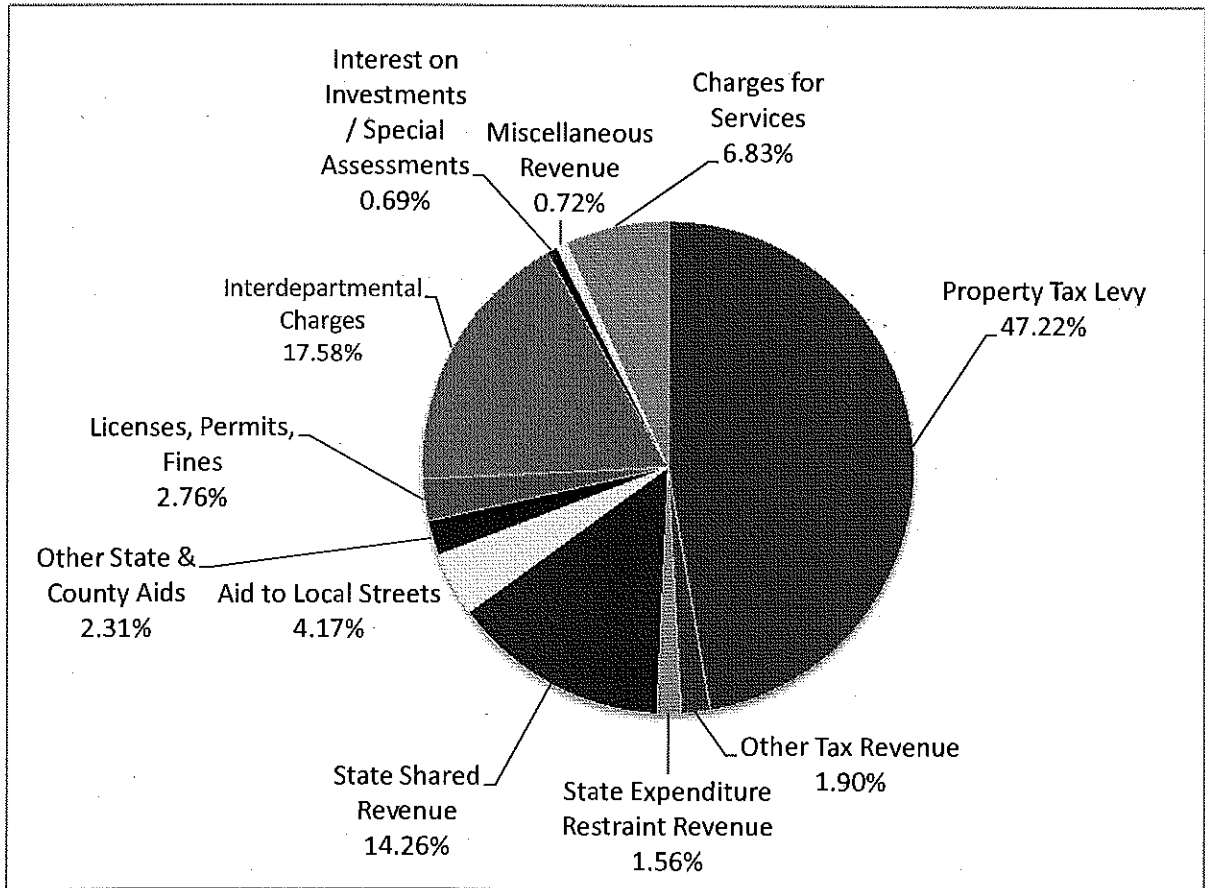
INDICATES REVISION

2014 LEVY - 2013 TAX RATE



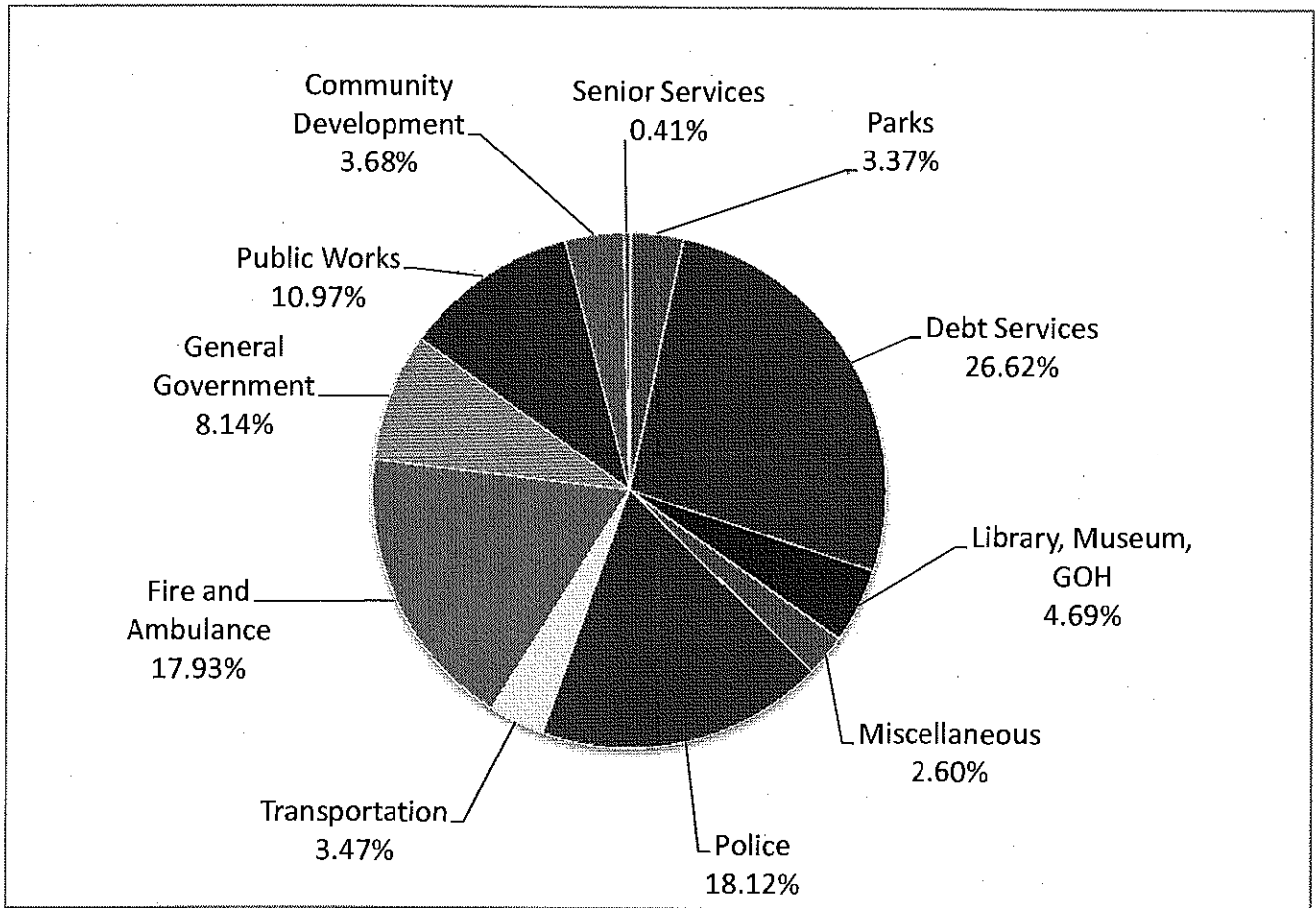
	<u>PER \$1,000 OF TAXES</u>	<u>2013 TAX RATE</u>	<u>2012 TAX RATE</u>	<u>INCREASE (DECREASE)</u>
State	0.650 %	\$ 0.170	\$ 0.171	\$ (0.001)
County	21.293	5.567	5.890	(0.323)
Area Schools	35.012	9.154	8.892	0.262
Area Vocational	7.547	1.973	1.982	(0.009)
City Tax	<u>35.498</u>	<u>9.281</u>	<u>8.937</u>	<u>0.344</u>
State Credit	100.000	\$ 26.145	\$ 25.872	\$ 0.273
		<u>1.277</u>	<u>1.257</u>	<u>0.020</u>
		<u>\$ 24.868</u>	<u>\$ 24.615</u>	<u>\$ 0.253</u>

SOURCE OF FUNDS



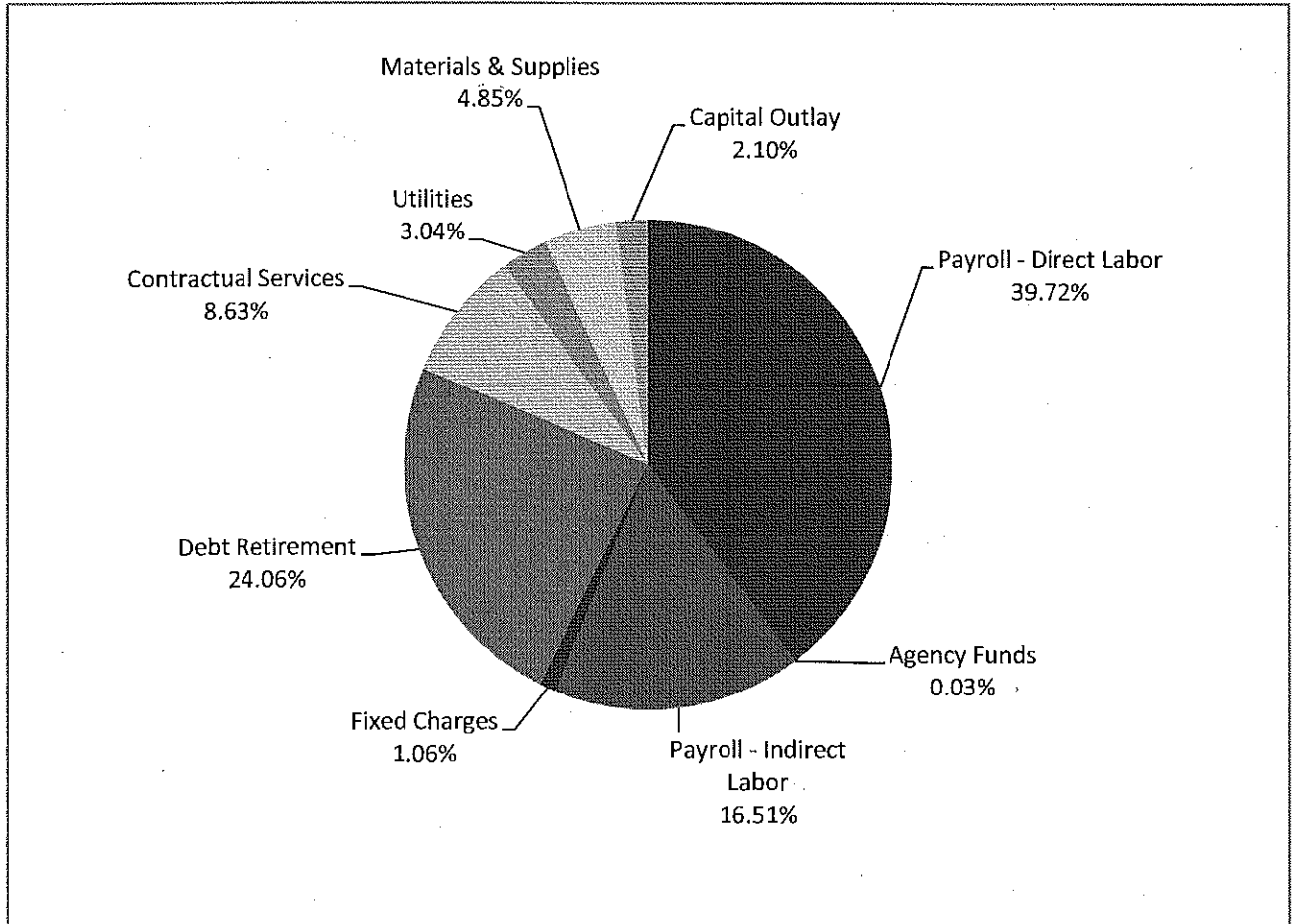
<u>SOURCE OF FUNDS</u>	<u>AMOUNT</u>	<u>2014 PER CENT</u>	<u>2013 PER CENT</u>	<u>INCREASE (DECREASE)</u>
Property Tax Levy	\$ 32,031,000	47.22%	46.35%	0.87%
Other Tax Revenue	1,288,000	1.90%	1.99%	-0.09%
State Expenditure Restraint Revenue	1,060,800	1.56%	1.67%	-0.11%
State Shared Revenue	9,669,400	14.26%	14.64%	-0.38%
Aid to Local Streets	2,826,600	4.17%	4.36%	-0.19%
Other State & County Aids	1,568,500	2.31%	2.38%	-0.07%
Licenses, Permits, Fines	1,869,100	2.76%	2.66%	0.10%
Interdepartmental Charges	11,925,600	17.58%	17.50%	0.08%
Interest on Investments / Special Assessments	493,100	0.69%	0.77%	-0.08%
Miscellaneous Revenue	490,000	0.72%	0.91%	-0.19%
Charges for Services	4,634,700	6.83%	6.77%	0.06%
	<u>\$ 67,856,800</u>	<u>100.00%</u>	<u>100.00%</u>	

USE OF FUNDS



USE OF FUNDS	AMOUNT	2014 PER CENT	2013 PER CENT	INCREASE (DECREASE)
Parks	2,289,000	3.37%	3.42%	-0.05%
Debt Services	18,054,300	26.62%	26.41%	0.21%
Library, Museum, GOH	3,184,000	4.69%	4.87%	-0.18%
Miscellaneous	1,783,400	2.60%	3.27%	-0.67%
Police	12,288,400	18.12%	17.71%	0.41%
Transportation	2,357,600	3.47%	3.72%	-0.25%
Fire and Ambulance	12,161,000	17.93%	17.30%	0.63%
General Government	5,520,300	8.14%	7.98%	0.16%
Public Works	7,439,500	10.97%	11.35%	-0.38%
Community Development	2,497,500	3.68%	3.53%	0.15%
Senior Services	281,800	0.41%	0.44%	-0.03%
	<u>\$ 67,856,800</u>	<u>100.00%</u>	<u>100.00%</u>	

2014 BUDGET - USE OF FUNDS BY FUNCTION



	<u>AMOUNT</u>	<u>PER CENT</u>
Payroll - Direct Labor	\$ 29,810,400	39.72 %
Agency Funds	20,400	0.03
Payroll - Indirect Labor	12,388,500	16.51
Fixed Charges	799,100	1.06
Debt Retirement	18,054,300	24.06
Contractual Services	6,477,100	8.63
Utilities	2,278,300	3.04
Materials & Supplies	3,637,600	4.85
Capital Outlay	1,573,300	2.10
	<u>\$ 75,039,000</u>	<u>100.00 %</u>

2014
BUDGET SUMMARY

	2011 ACTUAL EXPEND.	2012 ACTUAL EXPEND.	2013 BUDGET APPROP.	2013 ESTIMATE EXPEND.	2014 PROPOSED BUDGET
EXPENDITURES					
GENERAL GOVERNMENT	5,492,848	5,449,110	5,270,000	5,302,000	5,520,300
PUBLIC SAFETY	23,651,891	23,804,666	23,119,400	23,632,000	24,449,400
PUBLIC WORKS	7,827,714	8,218,258	7,086,200	7,239,100	6,222,500
PARKS & OTHER FACILITIES	1,928,477	1,890,720	1,903,400	1,979,400	1,949,900
COMMUNITY DEVELOPMENT	2,193,942	2,159,505	2,327,800	2,182,800	2,497,500
DEPT. OF TRANSPORTATION	728,497	599,977	672,000	663,400	676,400
UNCLASSIFIED	675,086	818,868	887,700	831,200	763,000
TOTAL BUDGET	42,498,455	42,941,104	41,266,500	41,829,900	42,079,000
Levy for Recycling *	404,700	404,700	404,700	404,700	0
Levy for Garbage Collect & Disposal *	0	0	0	0	1,217,000
Levy for Street Lighting *	1,013,000	1,013,000	1,057,500	1,057,500	1,081,700
Levy for Senior Services *	185,300	297,300	291,800	291,800	281,800
Levy for 'GO' Transit Utility *	764,400	764,400	726,200	726,200	599,500
Levy for Library *	2,460,000	2,384,200	2,302,200	2,302,200	2,370,000
Levy for Museum *	869,000	836,400	848,600	848,600	741,000
Levy for Grand Opera House *	66,200	66,200	66,200	66,200	73,000
Levy for Cemetery *	276,400	276,400	274,800	274,800	261,100
Levy for Health Services *	240,200	240,200	0	0	0
Levy for Equipment Fund *	0	0	1,117,800	1,117,800	1,000,000
Levy Leach Amphitheater *	0	0	15,000	15,000	14,000
Levy Pollock Community Water Park*	71,400	71,400	67,300	67,300	64,000
Levy for Golf Course	0	0	0	0	0
TOTAL OPER. BUDGET	48,849,055	49,295,304	48,438,600	49,002,000	49,782,100
Debt Service	16,652,855	17,165,600	17,435,200	17,435,200	18,054,300
Agency Funds	22,400	20,400	20,400	20,400	20,400
TOTAL CITY BUDGET	65,524,310	66,481,304	65,894,200	66,457,600	67,856,800
REVENUES					
Revenue other than Gen. Fund Property Tax	37,292,889	36,064,233	34,962,200	35,295,286	35,475,800
Appropriation from Debt Service Fund	0	0	460,000	460,000	350,000
TOTAL REVENUES	37,292,889	36,064,233	35,422,200	35,755,286	35,825,800
TOTAL EXPENDITURES	65,524,310	66,481,304	65,894,200	66,457,600	67,856,800
Replenishment of Fund Balance	0	0	130,808	0	0
TOTAL REVENUES	37,292,889	36,064,233	35,422,200	35,755,286	35,825,800
NET LEVY REQUIREMENT	28,231,421	30,417,071	30,602,808	30,702,314	32,031,000
TAX RATE REQUIRED					
	8.608	8.796	8.937	8.937	9.281

* Reflects levy only; actual expenditures shown in individual budgets.

2014 BUDGET SUMMARY DETAILS

	2011 EXPEND	2012 EXPEND	2013 APPROP	2013 EST.	2014 PROP
GENERAL GOVERNMENT					
City Council	47,863	44,405	46,600	45,700	46,700
City Manager	252,418	249,428	256,200	275,100	268,300
City Attorney	417,675	380,277	384,900	386,900	425,100
Human Resources	556,124	638,091	544,100	618,700	601,200
City Clerk	232,396	254,547	247,900	238,900	261,300
Elections	103,621	198,492	74,300	55,500	115,700
Finance	948,539	849,269	875,400	881,100	941,700
Purchasing	223,354	210,598	214,100	213,700	223,000
Information Technology	1,174,551	1,095,280	1,082,800	1,076,300	1,146,000
Insurance	602,038	649,384	681,200	665,400	605,600
Facilities Maintenance	700,860	643,960	626,300	640,000	661,800
Independent Audit	22,725	22,717	23,200	23,200	23,200
Media Services	210,684	212,662	213,000	181,500	200,700
TOTAL GENERAL GOVERNMENT	5,492,848	5,449,110	5,270,000	5,302,000	5,520,300
PUBLIC SAFETY					
Police	11,707,142	11,656,203	11,525,200	11,599,500	12,091,900
Animal Care	74,201	74,201	76,100	74,200	74,200
Fire & Ambulance	11,123,662	11,322,469	11,096,700	11,195,800	11,508,000
Hydrant Rental	650,000	650,000	325,000	650,000	650,000
Auxiliary Police	4,303	4,711	4,500	4,400	4,800
Crossing Guards	84,334	84,209	85,900	96,900	114,500
Police & Fire Commission	8,249	12,873	6,000	11,200	6,000
TOTAL PUBLIC SAFETY	23,651,891	23,804,666	23,119,400	23,632,000	24,449,400
PUBLIC WORKS					
Public Works - Admin.	361,065	346,695	352,400	350,900	369,700
Engineering	1,310,552	1,207,604	1,151,700	1,154,700	1,152,800
Streets - General	2,755,622	2,403,766	2,526,700	2,571,100	2,726,300
Central Garage	2,033,617	1,892,978	1,871,600	1,978,700	1,973,700
Garbage Collection & Disposal	1,366,858	2,367,215	1,183,800	1,183,700	0
TOTAL PUBLIC WORKS	7,827,714	8,218,258	7,086,200	7,239,100	6,222,500
PARKS & OTHER FACILITIES					
Parks	1,612,957	1,577,128	1,594,500	1,667,100	1,617,700
Forestry	315,520	313,592	308,900	312,300	332,200
TOTAL PARKS & OTHER FAC.	1,928,477	1,890,720	1,903,400	1,979,400	1,949,900

	2011 EXPEND	2012 EXPEND	2013 APPROP	2013 EST.	2014 PROP.
COMMUNITY DEVELOPMENT					
Assessor	536,802	521,203	488,300	490,500	517,900
Economic Development	0	136,032	583,400	426,600	590,100
Planning Services	824,104	807,510	642,100	644,400	703,600
Inspection Services	833,036	694,760	614,000	621,300	685,900
TOTAL COMMUNITY DEV.	2,193,942	2,159,505	2,327,800	2,182,800	2,497,500
TRANSPORTATION					
Electric	533,402	425,052	466,100	476,500	485,300
Sign	195,095	174,925	205,900	186,900	191,100
TOTAL TRANSPORTATION	728,497	599,977	672,000	663,400	676,400
UNCLASSIFIED					
Unemployment Compensation	28,460	22,330	42,000	6,000	30,000
Uncollectible Accounts	431,869	438,029	475,000	605,000	465,000
Employee Benefit Fees	14,127	12,394	14,000	12,000	14,000
Patriotic Celebrations	6,689	6,389	31,700	19,700	20,000
Adjustment of Salaries	0	122,799	200,000	0	73,000
Unclass. Expense	117,695	139,998	85,000	148,000	120,000
Mobile Home Tax	38,746	39,429	40,000	40,500	41,000
Industrial Development	37,500	37,500	0	0	0
TOTAL UNCLASSIFIED	675,086	818,868	887,700	831,200	763,000
TOTAL BUDGET	42,498,455	42,941,104	41,266,500	41,829,900	42,079,000

	2011 EXPEND	2012 EXPEND	2013 APPROP	2013 EST.	2014 PROP.
Levy for Recycling *	404,700	404,700	404,700	404,700	0
Levy for Garbage Collect & Disp *	0	0	0	0	1,217,000
Levy for Street Lighting *	1,013,000	1,013,000	1,057,500	1,057,500	1,081,700
Levy for Senior Services *	185,300	297,300	291,800	291,800	281,800
Levy for "GO" Transit Utility *	764,400	764,400	726,200	726,200	599,500
Levy for Library *	2,460,000	2,384,200	2,302,200	2,302,200	2,370,000
Levy for Museum *	869,000	836,400	848,600	848,600	741,000
Levy for Grand Opera House *	66,200	66,200	66,200	66,200	73,000
Levy for Cemetery*	276,400	276,400	274,800	274,800	261,100
Levy for Health Services*	240,200	240,200	0	0	0
Levy for Equipment Fund *	0	0	1,117,800	1,117,800	1,000,000
Levy Leach Amphetheater *	0	0	15,000	15,000	14,000
Levy Pollock Comm Water Park *	71,400	71,400	67,300	67,300	64,000
Levy for Golf Course	0	0	0	0	0
TOTAL OPERATING BUDGET	48,849,055	49,295,304	48,438,600	49,002,000	49,782,100
Debt Services	16,652,855	17,165,600	17,435,200	17,435,200	18,054,300
Agency Funds	22,400	20,400	20,400	20,400	20,400
TOTAL CITY BUDGET	65,524,310	66,481,304	65,894,200	66,457,600	67,856,800

2014 OPERATING BUDGET BY FUNCTION

	PAYROLL DIRECT LABOR	PAYROLL INDIRECT LABOR	CONTRAC- TUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
GENERAL GOVERNMENT								
City Council	28,500	2,200	13,000	0	0	3,000	0	46,700
City Manager	182,400	69,900	14,800	0	0	1,200	0	268,300
City Attorney	241,900	117,900	56,900	0	0	8,400	0	425,100
Human Resources	368,600	138,400	89,900	0	0	4,300	0	601,200
City Clerk	169,500	77,700	10,900	0	0	3,200	0	261,300
Elections	84,400	1,400	11,700	400	0	5,000	12,800	115,700
Finance	670,300	263,300	4,500	0	0	3,600	0	941,700
Purchasing	161,300	55,900	4,400	0	0	1,400	0	223,000
Information Technology Division	426,100	173,500	386,800	37,800	100	71,900	49,800	1,146,000
Insurance	0	0	0	0	605,600	0	0	605,600
Facilities Maintenance	227,500	111,900	74,700	208,900	1,600	37,200	0	661,800
Independant Audit	0	0	23,200	0	0	0	0	23,200
Media Services	145,600	50,400	2,100	500	0	2,100	0	200,700
TOTAL GENERAL GOVERNMENT	2,706,100	1,062,500	692,900	247,600	607,300	141,300	62,600	5,520,300
PUBLIC SAFETY								
Police	8,119,300	3,401,700	194,300	42,200	100	148,300	186,000	12,091,900
Animal Care	0	0	74,200	0	0	0	0	74,200
Fire & Ambulance	7,877,300	3,105,700	131,000	119,900	200	252,400	21,500	11,508,000
Hydrant Rental	0	0	650,000	0	0	0	0	650,000
Auxiliary Police	0	0	1,300	100	0	3,400	0	4,800
Crossing Guards	106,400	8,100	0	0	0	0	0	114,500
Police & Fire Commission	0	0	5,800	0	0	200	0	6,000
TOTAL PUBLIC SAFETY	16,103,000	6,515,500	1,056,600	162,200	300	404,300	207,500	24,449,400
PUBLIC WORKS								
Public Works - Administration	267,800	97,800	3,100	0	200	800	0	369,700
Engineering	765,900	349,900	16,300	4,500	300	15,900	0	1,152,800
Streets - General	1,499,100	752,300	61,400	5,000	600	407,900	0	2,726,300
Central Garage	412,100	224,100	79,700	115,400	1,200	1,141,200	0	1,973,700
TOTAL PUBLIC WORKS	2,944,900	1,424,100	160,500	124,900	2,300	1,565,800	0	6,222,500
PARKS & OTHER FACILITIES								
Parks	840,400	361,700	43,200	209,900	500	162,000	0	1,617,700
Forestry	200,100	85,100	29,200	0	0	17,800	0	332,200
TOTAL PARKS & OTHER FAC.	1,040,500	446,800	72,400	209,900	500	179,800	0	1,949,900

	PAYROLL DIRECT LABOR	PAYROLL INDIRECT LABOR	CONTRAC- TUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
COMMUNITY DEVELOPMENT								
Assessor	300,300	136,100	77,500	0	0	4,000	0	517,900
Economic Development	259,100	117,600	208,300	200	100	4,800	0	590,100
Planning Services	479,800	155,100	64,300	100	0	4,300	0	703,600
Inspection Services	393,600	174,700	104,800	5,500	800	6,500	0	685,900
TOTAL COMMUNITY DEV.	1,432,800	583,500	454,900	5,800	900	19,600	0	2,497,500
DEPT. OF TRANSPORTATION								
Electric	289,500	108,300	11,600	34,000	100	41,800	0	485,300
Sign	101,800	23,800	11,500	3,100	0	50,900	0	191,100
TOTAL DEPT. OF TRANS.	391,300	132,100	23,100	37,100	100	92,700	0	676,400
UNCLASSIFIED								
Unemployment Compensation	0	30,000	0	0	0	0	0	30,000
Uncollectible Accounts	0	0	465,000	0	0	0	0	465,000
Employee Benefit Fees	0	0	14,000	0	0	0	0	14,000
Patriotic Celebration	0	0	20,000	0	0	0	0	20,000
Adjustment of Salaries	73,000	0	0	0	0	0	0	73,000
Unclassified Expenses	0	0	120,000	0	0	0	0	120,000
Mobile Trailer Tax	0	0	41,000	0	0	0	0	41,000
Industrial Development	0	0	0	0	0	0	0	0
TOTAL UNCLASSIFIED	73,000	30,000	660,000	0	0	0	0	763,000
TOTAL BUDGET								
	24,691,600	10,194,500	3,120,400	787,500	611,400	2,403,500	270,100	42,079,000
Budget for Recycling	256,200	120,800	405,200	300	100	100,300	170,700	1,053,600
Budget for Garbage Collect & Disp	377,200	201,200	588,300	0	7,400	42,900	0	1,217,000
Budget for Street Lighting	0	0	3,000	1,055,000	0	51,700	0	1,109,700
Budget for Senior Services	313,900	145,500	25,900	54,500	8,000	5,300	4,000	557,100
Budget for "GO" Transit Utility	1,615,400	711,900	1,566,000	38,500	116,400	524,900	97,000	4,670,100
Budget for Library	1,796,900	709,500	384,700	130,100	18,900	382,800	0	3,422,900
Budget for Museum	580,600	218,400	120,200	56,600	13,800	38,200	21,500	1,049,300
Budget for Grand Opera House	0	0	63,900	0	7,900	1,000	0	72,800
Budget for Cemetery	203,600	82,900	7,500	29,800	8,500	26,000	0	358,300
Budget for Health Services	0	0	0	0	0	0	0	0
Budget for Leach Amphitheater	8,000	700	23,500	26,700	200	15,700	0	74,800
Budget for Pollock Comm Wtr Park	40,000	3,100	158,500	64,300	6,500	45,300	10,000	327,700
Budget for Equipment Fund	0	0	0	0	0	0	1,000,000	1,000,000
TOTAL OPERATING BUDGET	29,883,400	12,388,500	6,467,100	2,243,300	799,100	3,637,600	1,573,300	56,992,300

REVENUES

	2011 ACTUAL REVENUES	2012 ACTUAL REVENUES	2013 BUDGETED REVENUES	2013 ESTIMATED REVENUES	2014 PROPOSED BUDGET
TAXES LEVIED BY CITY					
General Property Tax 0072-4102	29,488,165	30,790,100	30,604,908	30,597,700	32,031,000
Municipal Owned Utility 0072-4112	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Snow Removal 0072-4172	49,267	20,809	33,000	45,000	35,000
Weed Cutting 0072-4171	43,401	39,097	40,000	35,000	40,000
Mobile Home Tax 0072-4108	115,155	118,486	117,000	122,000	123,000
Payment in Lieu of Taxes 0072-4118	188,116	78,486	120,000	84,500	90,000
TOTAL TAXES LEVIED	30,884,104	32,046,978	31,914,908	31,884,200	33,319,000
LICENSES & PERMITS					
Heating 0750-4377	78,839	72,435	85,700	78,000	82,400
Liquor License 0050-4322	130,983	133,051	133,000	131,000	133,000
Cigarette License 0050-4358	6,915	6,815	7,000	6,400	6,400
Sundry License 0050-4972	39,102	32,094	33,000	31,300	32,000
Assessor Fees 0080-4390	0	0	0	0	74,600
Electric Permits 0750-4376	83,805	79,314	91,200	88,000	93,600
Building Permits 0750-4374	274,656	381,744	319,700	410,000	417,600
Plumbing Permits 0750-4378	80,380	75,340	77,400	78,000	84,300
Flammable Tank Fees 0750-4384	965	2,085	2,000	950	1,000
Housing Fees 0750-4386	3,600	3,600	3,600	3,600	3,600
Code Seals & Plan. Fees 0750-4383	455	665	600	650	600
Code Enforcement 0750-4388	0	0	25,000	14,200	14,000
Weights & Measures 0750-4381	0	63,954	45,000	63,000	60,000
Zoning Ordinances 0740 / 750 - 4334	42,020	45,967	48,500	46,000	46,000
TOTAL LICENSES & PERMITS	741,720	897,064	871,700	951,100	1,049,100
FINES & COSTS					
County Court 0211-4406	277,815	286,289	297,700	292,000	260,000
Police Department 0211-4402	419,786	407,072	500,000	475,000	475,000
Penalties 0072-4120	88,291	78,507	80,200	85,600	85,000
TOTAL FINES & COSTS	785,892	771,868	877,900	852,600	820,000
STATE & COUNTY AIDS					
Town Aid - Cable TV 1010-4252	10,100	10,605	10,600	11,100	11,100
Town Ambulance Aid 0240-4251	20,614	77,098	77,100	78,600	78,600
Aid to Local Streets 0073-4228	2,966,375	2,718,309	2,876,600	2,875,100	2,826,600
Municipal Services 0073-4232 & 4236	1,115,138	936,185	972,600	1,016,400	1,011,800
State Shared Aids 0073-4210	10,804,564	9,670,727	9,668,300	9,671,900	9,669,400
State/Fed Aids-Transportation 0211 & 0810-4236	0	11,321	12,600	5,000	5,000
State Aids - Fire 0230-4236	132,877	137,911	137,900	140,600	140,600
Aids-Police 0211-4206 & 4226 & 4253	262,447	366,065	238,800	209,200	166,400
State Computer Credit 0073-4237	111,569	153,032	125,000	159,300	155,000
Expenditure Restraint 0073-4238	1,196,054	1,137,104	1,105,800	1,105,800	1,060,800
TOTAL STATE & CO. AIDS	16,619,738	15,218,357	15,225,300	15,273,000	15,125,300
USE OF MONEY & PROPERTY					
Interest on Investments 0073-4908	222,513	197,247	250,000	150,000	218,000
Interest on Special Assessments 0072-4910	259,636	311,013	261,000	315,000	275,000
Rent 0073-4922 - 4926	610	30	100	100	100
TOTAL USE OF MONEY & PROP.	482,759	508,290	511,100	465,100	493,100

	2011 ACTUAL REVENUES	2012 ACTUAL REVENUES	2013 BUDGETED REVENUES	2013 ESTIMATED REVENUES	2014 PROPOSED BUDGET
CHARGES FOR CURRENT SERVICES					
Police Department Fees 0211- 4532-4972	120,599	192,954	162,500	160,000	150,000
Fire Department Fees 0230-4534	88,612	147,798	208,700	183,800	160,000
Ambulance Fees 0240-4538	2,365,329	2,386,901	2,615,000	2,615,000	2,615,000
Engineering Fees 0420-4520	10,200	20,505	10,000	10,000	10,000
Street Services 0420 & 0430-4557	69,986	75,241	70,000	70,000	70,000
Electrical Department 0801-4520	39,925	43,569	40,000	48,100	40,000
Sign Department 0810-4520	5,355	2,348	3,500	6,800	4,300
Parks Revenues 0610 / 0620-4572 - 4972	35,604	26,375	26,000	27,500	26,000
City Clerk Fees 0050-4520	6,195	6,310	6,500	5,900	6,000
Community Development CDBG 0730 / 0740-4811	375,808	367,851	192,800	192,800	237,600
Community Development - TIF 0730 / 0740-4811	0	0	226,500	226,500	305,000
Community Development - County Aids 0740-4240	0	0	60,000	57,800	66,000
Comm Dev-Plan Review Fees-Econ Dev-0730-4520	0	0	0	0	25,000
Cable Access Fees 0150-4520	4,735	17,513	4,500	3,300	3,300
CATV Revenue 1010-4312	781,251	789,791	795,000	780,000	780,000
Property Search 0073-4519	17,205	19,490	20,000	21,800	21,000
Hazardous Materials 0230-4540	0	197	500	0	500
Garbage Fees 0470-4558	15,670	23,845	31,500	57,000	115,000
TOTAL CHGS. FOR CUR. SERV.	3,936,474	4,120,688	4,473,000	4,466,300	4,634,700
INTERDEPARTMENTAL REVENUES					
Materials & Labor-Utilities 0430-4812	907,133	699,968	595,000	595,000	600,000
Supervisor/Admin Labor-Util 0410,420,430-4814	295,444	288,177	295,000	288,500	293,000
Accounting Services-Utilities 0073-4806	518,712	456,648	516,000	430,000	470,000
Equipment/Labor Rental - Recycling 0480-4834	262,840	403,714	325,000	350,000	350,000
Computer Services - Utilities 0110-4822	162,800	162,800	164,400	164,600	166,400
Water G.O. Bond Abatement 0074-5275	1,612,130	1,361,287	1,365,600	1,365,600	1,306,300
Sewer G.O. Bond Abatement 0074-5273	1,767,581	1,626,633	1,534,000	1,534,000	1,520,700
Storm G.O. Bond Abatement 0074-5278	1,074,118	1,078,927	1,047,400	1,047,400	1,033,600
Parking G.O. Bond Abatement 0074-5272	56,335	54,369	57,700	53,000	55,800
Ind. Dev. G.O. Bond Abatement 0074-5270	423,847	419,996	405,500	405,400	398,000
TIF Districts G.O. Bond Abatement 0074-5274	3,123,563	3,534,596	3,751,300	3,979,786	4,092,600
Golf Course G.O. Bond Abatement 0074-5277	6,006	6,009	6,100	6,100	6,000
Centre G.O. Bond Abatement 0074-5261	211,917	219,485	216,400	216,400	223,700
Cable TV G.O. Bond Abatement 0074-5279	69,909	73,057	6,800	6,800	6,700
Build America Bond Credits	431,615	433,563	419,500	408,100	402,800
TSF From Other Funds 0074-5299	578,251	354,513	0	0	0
Engineering Fees-Const. 0420-4555	1,599,862	1,948,338	850,000	1,000,000	1,000,000
TOTAL INTER. DEP. REV.	13,102,063	13,122,080	11,555,700	11,850,686	11,925,600
UNCLASSIFIED					
Sundry Revenue 0073 etc - 4952-4972	168,968	105,886	137,500	150,000	140,000
Bond Proceeds 0073-5302	59,336	63,122	0	0	0
Approp. from Debt Svc. Fund 0073-5308	0	0	460,000	460,000	350,000
TOTAL UNCLASSIFIED	228,304	169,008	597,500	610,000	490,000
TOTAL REVENUES	66,781,054	66,854,333	66,027,108	66,352,986	67,856,800

ASSESSED VALUATION

	2012	2013	INCREASE (DECREASE)
Assessed Value	3,424,793,232	3,448,756,562	23,963,330

INDEBTEDNESS

	2011	2012	2013
General Obligation Debt as of December 31	\$133,631,861	\$137,859,256	\$141,454,927

DEBT LIMIT

CITY:

Limit - 5% of City Equalized Valuation of:	\$3,759,269,500	
5% of \$3,759,629,500		\$187,963,475
Present Debt - 75.26%		<u>\$141,454,927</u>
Legal Debt Margin - 24.74%		<u>\$46,508,548</u>

CITY INDEBTEDNESS RECAP

General City	\$71,768,857
Parking Utility	\$100,222
Water Utility	\$8,780,593
Sewer Utility	\$11,388,008
Storm Water Utility	\$8,905,099
TIF District	\$36,573,038
Industrial Development	\$2,545,000
Convention Center	\$1,375,000
Golf Course	\$19,110
	<u>\$141,454,927</u>

ANALYSIS OF GENERAL FUND EQUITY
October 14, 2013
Historical Balances

12/31/2008			\$6,965,275
12/31/2009		\$7,623,103	
	2009 Fund Balance Reservations	(\$52,270)	
	Allowance-Due From Golf Course/Non-Current Receivable	(\$480,191)	
		<u> </u>	\$7,090,642
12/31/2010		\$8,871,437	
	2010 Fund Balance Reservations	(\$286,025)	
	Inventory - Unspendable (New Requirement per GASB 54)	(\$15,128)	
	Allowance-Due From Golf Course/Non-Current Receivable	(\$480,191)	
		<u> </u>	\$8,090,093
12/31/2011		\$9,708,106	
	2011 Fund Balance Reservations	(\$687,688)	
	Inventory - Unspendable (New Requirement per GASB 54)	(\$20,117)	
	Allowance-Due From Golf Course/Non-Current Receivable	(\$480,191)	
		<u> </u>	\$8,520,110
12/31/2012		\$9,386,651	
	2012 Fund Balance Reservations	(\$502,664)	
	Inventory - Unspendable (New Requirement per GASB 54)	(\$63,560)	
		<u> </u>	\$8,820,427

Current Year Budget

January 1, 2013 Balance		\$8,820,427
Budgeted Expenditures for 2013	\$65,896,300	
Budgeted Revenues for 2013	<u>\$66,027,108</u>	
Net Change in Fund Balance		<u>\$130,808</u>
<i>Budgeted Fund Balance, 12-31-13</i>		<u><u>\$8,951,235</u></u>

Current Year Estimate

January 1, 2013 Unassigned Fund Balance		\$8,820,427
Estimated Expenditures for 2013	\$66,457,600	
Estimated Revenues for 2013	<u>\$66,352,986</u>	
Net Change in Fund Balance		<u>(\$104,614)</u>
Estimated Unassigned Fund Balance, 12-31-13		<u><u>\$8,715,813</u></u>

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GENERAL GOVERNMENT

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY COUNCIL	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0010-XXXX-XXXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	47,863	44,405	46,600	45,700	46,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

--

Mission Statement:

To create a thriving and sustainable community offering abundant opportunities for work and life, while providing goods and services in pursuit of a safe and vibrant community.

Links to City Strategic Plan:

- | |
|--------------------------------------------|
| 1 Improve and Maintain City Infrastructure |
| 2 Support Business Economic Development |
| 3 Strengthen City Neighborhoods |
| 4 Improve City Quality of Life Assets |
| 5 Improve Employee Engagement |
| 6 Develop a Performance Culture |

Significant Accomplishments:

- | |
|--------------------------------------------------------------------------------|
| • Adopted a new strategic plan for the City |
| • Approved passenger tracking system for GO Transit |
| • Approved plan that utilized the best possible model for economic development |
| • Approved updated revised zoning regulations and codes |
| • |
| • |
| • |
| • |
| • |

Objectives to be Accomplished Next Year:

- | |
|----------------------------------------------------------------------|
| • Continue emphasis and support for high quality city infrastructure |
| • Provide support and guidance for continued economic development |
| • Support the improvement of all quality of life assets |
| • Support initiatives that create a performance based culture |
| • Support initiatives that increase employee engagement |
| • |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Act as Responsible Financial Stewards on Behalf of the Citizens of Oshkosh					
Variation between resources budgeted and resources spent			New Measure		
% of KPI targets achieved			New Measure		
\$ amount invested in home and business improvements			New Measure		
Goal: Ensure Customer Satisfaction with All Current Residents and Business Owners					
Percent of respondents that rated Oshkosh as a positive place to live	76%	78.70%	80%	Increase	
Percent of respondents that rated Oshkosh has a positive sense of community	60%	54.70%	60%	Increase	
Percent of respondents that positively rated the direction Oshkosh is moving	40%	38%	51%	Increase	
Percent of respondents that rated Oshkosh positively as a place to raise children	73%	69%	75%	Increase	
Percent of respondents that positively rated the overall quality of life in Oshkosh	72%	83%	85%	Increase	
Goal: Encourage Efficient Processes and High Quality Results					
% of identified process improvement projects completed		New Measure	80%	Increase	Continuously evaluating projects

Contact Information:

City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 100-0010-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY COUNCIL
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	28,442	28,500	28,500	28,500	28,500
TOTAL PAYROLL - DIRECT LABOR		28,442	28,500	28,500	28,500	28,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,175	2,180	2,200	2,200	2,200
TOTAL PAYROLL - INDIRECT LABOR		2,175	2,180	2,200	2,200	2,200
Contractual Services						
6458-00000	Conference & Training	2,052	1,152	2,000	1,800	2,000
6460-00000	Membership Dues	11,529	10,762	10,800	10,800	11,000
TOTAL CONTRACTUAL SERVICES		13,581	11,914	12,800	12,600	13,000
Materials & Supplies						
6505-00000	Office Supplies	799	505	800	900	800
6507-00000	Books & Periodicals	240	0	200	0	200
6589-00000	Other Materials & Supplies	2,626	1,306	2,100	1,500	2,000
TOTAL MATERIALS & SUPPLIES		3,665	1,811	3,100	2,400	3,000
TOTAL CITY COUNCIL		47,863	44,405	46,600	45,700	46,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0010-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY COUNCIL
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Council Members		7	7	7	28,500	28,500
Social Security	6302				2,200	2,200
TOTAL PERSONNEL		7	7	7	30,700	30,700

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY MANAGER	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0020-XXXX-XXXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		252,418	249,428	256,200	275,100	268,300

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

To provide leadership and direction in the implementation of City Council policy objectives and administration of city services and programs, ensuring accountability, community responsiveness and customer service excellence

Links to City Strategic Plan:

- | |
|--------------------------------------------|
| 1 Improve and Maintain City Infrastructure |
| 2 Support Business Economic Development |
| 3 Strengthen City Neighborhoods |
| 4 Improve City Quality of Life Assets |
| 5 Improve Employee Engagement |
| 6 Develop a Performance Culture |

Significant Accomplishments:

- Developed a tracking system for the Oshkosh Transit system
- Developed a plan that utilized the best possible model for economic development
- Updated and implemented revised zoning regulations and codes
- Developed a new strategic plan for the City
- Continued to provide administrative oversight and guidance to all departments and divisions

Objectives to be Accomplished Next Year:

- Establish and put in place a Pay for Performance system for all non-rep employees
- Continue to work with economic development stakeholders in implementation of Prager Co. study
- Ensure timely and accurate quarterly status reports detailing progress on strategic planning initiatives
- Oversee the development of a performance based culture and corresponding projects
- Continue to make progress on improving the quality of all city owned infrastructure
- Represent the City as a stakeholder in strengthening the City's neighborhoods

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Successfully Implement City Manager Goals and Strategic Planning Initiatives					
Number of annual goals given	5	5	5	Stable	As set by Council
Percent of goals accomplished within time allotted	85%	90%	100%	Increase	
Number of strategic initiatives identified in current strategic plan	N/A	95	95	Stable	Stable in number of initiatives, but will change over time.
Percent of strategic initiatives outstanding	N/A	Goal = 50%			
Weekly newsletters to Council	42	40	42	Stable	Focus will be on improving quality.
Number of CMR's	24	24	24	Stable	
Goal:					
Goal:					

Contact Information:

City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 100-0020-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY MANAGER
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	180,105	177,645	182,600	195,900	182,400
TOTAL PAYROLL - DIRECT LABOR		180,105	177,645	182,600	195,900	182,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	58,743	55,674	57,600	64,700	69,900
TOTAL PAYROLL - INDIRECT LABOR		58,743	55,674	57,600	64,700	69,900
Contractual Services						
6402-00000	Auto Allowance	6,000	6,000	6,000	6,000	6,000
6404-00000	Postage & Shipping	44	45	100	100	100
6458-00000	Conference & Training	4,049	5,423	4,800	4,000	4,800
6460-00000	Membership Dues	1,585	1,578	2,200	2,100	2,200
6466-00000	Misc. Contractual Services	1,200	1,596	1,700	1,500	1,700
TOTAL CONTRACTUAL SERVICES		12,878	14,642	14,800	13,700	14,800
Materials & Supplies						
6505-00000	Office Supplies	451	675	800	700	800
6507-00000	Books & Periodicals	241	239	200	100	200
6589-00000	Other Materials & Supplies	0	553	200	0	200
TOTAL MATERIALS & SUPPLIES		692	1,467	1,200	800	1,200
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY MANAGER		252,418	249,428	256,200	275,100	268,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0020-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY MANAGER
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
City Manager	1	1	1	132,500	131,000	134,700
Administrative Assistant	1	1	1	50,100	64,900	47,700
Health Insurance	6306			25,900	32,500	37,500
Retirement	6304			18,300	17,500	18,600
Social Security	6302			12,600	13,900	13,000
Life Insurance	6310			800	800	800
Income Continuation Insurance	6312			0	0	0
TOTAL PERSONNEL	2	2	2	240,200	260,600	252,300

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY ATTORNEY	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0030-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		417,675	380,277	384,900	386,900	425,100

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

	The mission of the City Attorney's Office is to provide high quality legal services in an efficient, timely, and effective manner for the benefit of the City of Oshkosh
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Links to City Strategic Plan:

- | | |
|---|-----------------------------------------------------------------------------------------------------|
| 1 | The City Attorney's office plays an important role in supporting the City manager and Other City |
| 2 | Departments in the pursuit of the goals set forth in the Strategic Plan and has direct links to the |
| 3 | following goals: |
| 4 | Promote Openness and Communication |
| 5 | Build Positive Relationships between Council and Staff |

Significant Accomplishments:

- | | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| • | Worked cooperatively with OASD to assist them with soil project for Oaklawn School renovation |
| • | Drafted or reviewed various agreements including DPW Field Operation Facility, TIF agreements, developer agreements, third party health insurance agreements |
| • | Street Vendor Ordinance |
| • | Review Municipal Prosecutor position |
| • | Gunderson - Building razed |

Objectives to be Accomplished Next Year:

- | | |
|---|-------------------------------------------------------------------|
| • | Provide sound analysis and advice |
| • | Provide support in a timely manner |
| • | Conduct training on contracts and insurance basics for City Staff |
| • | Review and revise Municipal Code chapters |
| • | Update and revise Special Events ordinance and procedures |

ACCOUNT: 100-0030-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY ATTORNEY
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	261,098	232,076	233,000	235,200	241,900
TOTAL PAYROLL - DIRECT LABOR		261,098	232,076	233,000	235,200	241,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	93,465	84,938	87,400	87,800	117,900
TOTAL PAYROLL - INDIRECT LABOR		93,465	84,938	87,400	87,800	117,900
Contractual Services						
6404-00000	Postage & Shipping	0	0	100	0	100
6410-00000	Advertising / Marketing	342	0	0	0	0
6424-00000	Maintenance Office Equipment	0	0	100	0	100
6446-00000	Contractual Employment	51,096	51,096	51,100	51,100	51,100
6456-00000	Service/Witness Fees	956	1,001	1,200	1,200	1,200
6458-00000	Conference & Training	2,532	2,642	3,400	2,700	3,400
6460-00000	Membership Dues	934	920	1,000	1,000	1,000
TOTAL CONTRACTURAL SERVICES		55,860	55,659	56,900	56,000	56,900
Utilities						
6475-00000	Telephones	0	0	0	0	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Sundry Fixed Charges						
6499-00000	Miscellaneous Fixed Charges	0	0	0	0	0
TOTAL SUNDRY FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	542	682	700	500	700
6507-00000	Books & Periodicals	6,565	6,922	6,900	7,400	7,700
6589-00000	Other Materials & Supplies	145	0	0	0	0
TOTAL MATERIALS & SUPPLIES		7,252	7,604	7,600	7,900	8,400
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY ATTORNEY		417,675	380,277	384,900	386,900	425,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0030-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY ATTORNEY
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
City Attorney	1	1	1	102,500	103,500	106,100
Assistant City Attorney	1	1	1	87,400	88,200	90,400
Administrative Assistant	1	1	1	43,100	43,500	45,400
Health Insurance	6306			50,200	50,200	78,400
Retirement	6304			18,700	18,900	20,300
Social Security	6302			17,800	18,000	18,500
Life Insurance	6310			700	700	700
Income Continuation Insurance	6312			0	0	0
TOTAL PERSONNEL	3	3	3	320,400	323,000	359,800

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** HUMAN RESOURCES **DEPARTMENT:** GENERAL GOVERNMENT **ACCOUNT:** 100-0040-XXXX-XXXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		556,124	638,091	544,100	618,700	601,200

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

--

Mission Statement:

The Human Resources Division is dedicated to providing customer driven solutions and programs that strategically address organizational needs for an effective and efficient workforce.

Links to City Strategic Plan:

- 1 Increase opportunities for employee involvement.
- 2 Improve employees understanding of role.
- 3 Improve communications with and feedback from employees.
- 4 Develop and put in place a pay-for-performance system for all non-represented employees.
- 5 Build Leader and Employee Skills to Manage to Performance Measures

Significant Accomplishments:

- Continued to expand employee training focusing specifically on performance management initiatives
- Implemented & trained employees on performance evaluation system
- Established focus group for continuous improvement such as health group, pay-for-performance & wellness
- Finalized recommendations from employee focus groups & implemented recommendations as modified by the City Manager and approved by City Council
- Implemented phase 1 of automated time & attendance system interfacing with payroll
- Implemented on-boarding software for newly hired employees to streamline the employee orientation process

Objectives to be Accomplished Next Year:

- Provide employee required training, i.e. sexual harassment, discrimination, FMLA
- Continue efforts toward multi-year process of "Well Workplace and Well City" designation
- Evaluate City wide needs and initiate continuous improvement activities
- Assess performance of time & attendance project with payroll to determine phase 2 participants
- Train department staff for cross-utilization to increase office efficiency

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve employee engagement/Develop a performance culture					
Full Time Emp	6	7	7		
Human Resources FTE as a % of total organization	1.14	1.33	1.33		
External Recruitments Completed per Human Resource FTE				5.67	Per FT
Human Resources Expenditures per External Recruitment Completed				522.58	Adv. & Background FT
Average Working Days to Complete an External Recruitment from post to hire				40	
Goal: Develop a performance culture					
Internal customer satisfaction with Human Resources	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				
Goal: Improve employee engagement/Develop a performance culture					
Employee turn-over				3.04%	
\$ saved from improvement projects					New Measure to be implemented in 2014
Training hours per employee vs. \$ spent on training					New Measure to be implemented in 2014
Goal:					

Contact

Information:

Sue Brinkman, HR Manager, (920) 236-5111, sbrinkman@ci.oshkosh.wi.us

ACCOUNT: 100-0040-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HUMAN RESOURCES
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	323,614	341,310	341,600	342,100	368,600
6103-00000	Regular Pay - Temp Employee	5,704	8,223	0	0	0
TOTAL PAYROLL - DIRECT LABOR		329,318	349,533	341,600	342,100	368,600
Payroll - Indirect Payroll						
63xx-00000	Payroll - Indirect Payroll	101,802	107,018	107,200	114,400	138,400
TOTAL PAYROLL - INDIRECT LABOR		101,802	107,018	107,200	114,400	138,400
Contractual Services						
6401-00000	Contractual Services	88,020	134,365	73,600	135,000	61,000
6402-00000	Auto Allowance	720	880	1,000	1,000	1,000
6410-00000	Advertising/Marketing	22,468	31,012	11,000	11,000	10,000
6458-00000	Conference & Training	1,544	2,219	4,000	4,000	7,200
6459-00000	Other Employee Training	7,375	8,607	900	900	9,000
6460-00000	Membership Dues	899	916	900	900	1,700
6466-00000	Misc Contractual Services	0	0	0	5,000	0
TOTAL CONTRACTUAL SERVICES		121,026	177,999	91,400	157,800	89,900
Materials & Supplies						
6505-00000	Office Supplies	1,779	1,088	1,500	1,800	1,500
6507-00000	Books & Periodicals	0	253	0	0	0
6589-00000	Other Materials & Supplies	2,199	2,200	2,400	2,600	2,800
TOTAL MATERIALS & SUPPLIES		3,978	3,541	3,900	4,400	4,300
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL HUMAN RESOURCES		556,124	638,091	544,100	618,700	601,200

PERSONNEL SCHEDULE

ACCOUNT: 100-0040-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HUMAN RESOURCES
 DEPARTMENT: GENERAL GOVERNMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Asst City Manager/Dir of Admin Svcs	6102	1	1	1	115,300	116,400	119,300
Human Resources Bureau Manager	6102	1	1	1	66,200	66,900	70,400
Benefits & Payroll Coordinator	6102	0	1	0	45,600	2,600	0
Payroll Coordinator	6102	1	0	1	0	30,700	47,800
Administrative Assistant	6102	0	1	0	45,600	21,200	0
Human Resource Assistant	6102	1	0	1	0	12,900	33,100
Benefits Coordinator	6102	1	0	1	0	43,100	47,200
Organizational Development Specialist	6102	1	1	1	43,900	44,400	46,800
Management Assistant	6102	0	1	0	23,000	0	0
Temporary Help	6103				0	0	0
Overtime	6102				2,000	3,900	4,000
Health Insurance	6306				52,900	60,000	78,400
Retirement	6304				27,500	27,500	31,000
Social Security	6302				25,900	26,200	28,200
Life Insurance	6310				900	700	800
Income Continuation Insurance	6312				0	0	0
TOTAL HUMAN RESOURCES		6	6	6	448,800	456,500	507,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY CLERK	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0050-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	232,396	254,547	247,900	238,900	261,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & Charges					
Miscellaneous					
Surplus Applied					
Transfer					
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Clerk's Office is to fulfill the traditional city clerk responsibilities of record keeping, preparation of agendas and meeting notices, documentation of official minutes, process liquor licenses and provide information to other departments and citizens

Links to City Strategic Plan:

- | | |
|---|---------------------------------------|
| 1 | Promote openness & communication |
| 2 | Continuously improve customer service |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|---------------------------------------------|
| • | Special Events |
| • | Processed 100+ applications |
| • | Implemented special event software |
| • | |
| • | Conducted 19 Board of Review Hearings |
| • | |
| • | Special Assessment Certifications Finalized |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|--|
| • | |
| • | |
| • | |
| • | |
| • | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Administration / Customer Service & Support					
Utilize best practices for customer service					
Respond quickly & accurately to customer requests or customers' needs					
Telephone Calls		thru August 2012	thru July 2013		
Incoming		7,308	8,046		
Outgoing		2,726	2,412		
Counter Service		will collect data	3,258		
Goal: Council related documents					
Agenda Prepared		19	22		
Posting of Notices		20	38		
Minutes		19	22		
Goal: Record Management					
Total Number of Documents / Records Executed					
Ordinances		37	38		
Resolutions		424	518		
Agreements		184	144		
Claims		26	29		
Cemetery Deeds		16	8		
Gifts to the City		7	1		
Goal: Licenses Issued					
Total Number of Licenses Issued					
Class A / B		210	246		
Bartender		780	932		
Special Class B		87	95		
Goal: Special Events / Block Parties Processed					
Special Events		103	131		
Block Parties		5	4		
Goal: Board of Review					
Hearings		26	19		
Goal: Special Assessments					
Total Records		3,515	6,563		
Street		\$2,538,878	\$5,217,498		
Sewer		\$384,818	\$1,262,713		
Water		\$102,718	\$204,723		
Sidewalk		\$610,023	\$829,111		

Contact

Information:

City Clerk, Pam Ubrig, (920) 236-5012

ACCOUNT: 100-0050-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY CLERK
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	156,368	181,677	168,100	161,100	169,500
TOTAL PAYROLL - DIRECT LABOR		156,368	181,677	168,100	161,100	169,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	59,623	61,177	60,800	65,600	77,700
TOTAL PAYROLL - INDIRECT LABOR		59,623	61,177	60,800	65,600	77,700
Contractual Service						
6410-00000	Advertising/Marketing	12,337	8,157	15,000	8,000	10,000
6458-00000	Conference & Training	645	42	600	700	600
6460-00000	Membership Dues	220	220	200	300	300
TOTAL CONTRACTUAL SERVICE		13,202	8,419	15,800	9,000	10,900
Fixed Charges						
6488-00000	Employee Bond	0	0	0	0	0
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	2,869	2,935	2,900	2,900	2,900
6507-00000	Books & Periodicals	334	339	300	300	300
6550-00000	Minor Equipment	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		3,203	3,274	3,200	3,200	3,200
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY CLERK		232,396	254,547	247,900	238,900	261,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0050-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY CLERK
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
City Clerk	1	1	1	76,900	78,000	79,700
Deputy City Clerk	1	1	1	45,600	46,100	47,200
Elections Aide	1	1	1	33,400	33,000	34,600
Overtime				12,200	4,000	8,000
Health Insurance 6306				34,000	39,900	50,000
Retirement 6304				13,500	13,000	14,300
Social Security 6302				12,900	12,300	13,000
Life Insurance 6310				400	400	400
Income Continuation Ins. 6312				0	0	0
TOTAL PERSONNEL	3	3	3	228,900	226,700	247,200

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ELECTIONS	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0060-XXXX-XXXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	103,621	198,492	74,300	55,500	115,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The City Clerk's Office provides election service to voters and candidates so they can participate in the election process

Links to City Strategic Plan:

- | | |
|---|---------------------------------------|
| 1 | Promote openness & communication |
| 2 | Continuously improve customer service |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|---------------------------------------|
| • | Four year voter record maintenance |
| • | November 2012 Election, 87.7% turnout |
| • | February 2013 Election, 5.1% turnout |
| • | April 2013 Election, 14.0% turnout |
| • | |
| • | |
| • | |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|--------------------------------------------------------------------|
| • | Set up absentee voters on the state wide voter registration system |
| • | Four (4) Elections - November being the Gubernatorial Election |
| • | |
| • | |
| • | |
| • | |
| • | |
| • | |

ACCOUNT: 100-0060-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTIONS
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp. Employee	51,519	0	46,000	32,400	76,000
6102-00000	Maintenance-Labor	0	0	0	0	0
6102-00000	Regular Pay	26,909	167,264	10,200	7,000	8,400
TOTAL PAYROLL - DIRECT LABOR		78,428	167,264	56,200	39,400	84,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	350	2,433	800	900	1,400
TOTAL PAYROLL - INDIRECT LABOR		350	2,433	800	900	1,400
Contractual Services						
6402-00000	Auto Allowance	205	352	200	200	400
6410-00000	Advertising/Marketing	2,552	1,842	1,000	700	2,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	6,158	1,681	1,000	1,000	1,000
6432-00000	Equipment Rental	0	330	0	300	600
6458-00000	Conference and Training	187	0	200	200	200
6466-00000	Misc. Contr. Services (Ballots/Prog)	10,994	3,717	7,500	5,600	7,500
TOTAL CONTRACTUAL SERVICES		20,096	7,922	9,900	8,000	11,700
Utilities						
6475-00000	Telephones	590	258	400	200	400
TOTAL UTILITIES		590	258	400	200	400
6503-00000	Clothing	0	0	0	0	0
6505-00000	Office Supplies	3,675	18,261	7,000	7,000	5,000
6509-00000	Computer Supplies	0	0	0	0	0
6517-00000	Supplies/Repair Parts	482	0	0	0	0
6550-00000	Minor Equipment	0	2,354	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		4,157	20,615	7,000	7,000	5,000
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	12,800
TOTAL CAPITAL OUTLAY		0	0	0	0	12,800
TOTAL ELECTIONS		103,621	198,492	74,300	55,500	115,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0060-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTIONS
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Poll Workers	6103			46,000	32,400	76,000
Maintenance-Labor	6102			0	0	0
Extra Help	6102			10,200	7,000	8,400
Health Insurance	6306			0	0	0
Retirement	6304			0	400	700
Social Security	6302			800	500	700
Life Insurance	6310			0	0	0
TOTAL PERSONNEL		0	0	0	57,000	40,300
					85,800	

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FINANCE	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0071-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	948,539	849,269	875,400	881,100	941,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The mission of the Finance Department is to maintain the integrity of the City through financial services, timely information and analysis, innovation, financial management, and appropriate controls. Our goals are to: (1) accurately record & report all transactions, (2) prudently manage all cash and investments, (3) responsibly execute borrowings, (3) prudently manage the financial operations of the three Utilities, and (4) assist internal and external customers with finance related issues/challenges/opportunities to the best of our ability.

Links to City Strategic Plan:

- 1 Improve & Maintain Infrastructure - Assist with financing plans
- 2 Support Business Economic Development - TIF Accounting, Assist with Grants, Loan Funds, Etc.
- 3 Improve Quality of Life Assets - Assist with financing plans
- 4 Develop a Performance Culture-Establish goals/measures for 17 employees/ensure accountability
- 5 Improve Employee Engagement - Make sure employees understand role, are engaged, and involved

Significant Accomplishments:

- Bonding - Completed a number of refinancings to save the City \$540,000 in 2012, in addition to \$3.4 Million in 2010 and 2011.
- Completed all regulatory reporting accurately and on time.
- Transitioned to new Assistant Finance Director and Financial Utility Manager in 2012.
- Successfully completed rate increases for the Storm Water Utility and Wastewater Utility.
- Coordinated the RFQ Process for the Museum's \$2.8 Million Donation.
- Continue to revamp the City wide budget to provide better information to Council and Citizens.
- Continue to work with Community Development on TIF related issues.
- Worked with Attorney and Purchasing to update Chapter 12 of the Municipal Code
- Worked with Long Range Finance Committee

Objectives to be Accomplished Next Year:

- Bonding - complete all necessary borrowings on behalf of the City
- Complete all regulatory reporting accurately and on time
- Analyze and improve the way all City trust funds are managed and administered
- Evaluate all Utility rates and complete rate cases/ increases as necessary
- Account for and monitor all City funds / Continue to work on cash flow modeling

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Complete all required external reporting (1) accurately and (2) on time.					
Annual City Audit - CAFR	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Single Audit (Grant Report)	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
RDA Audit	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
BID Audit	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Dept. of Revenue Report	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
- Penalties imposed	\$0	\$0			Goal - \$0 Late filing incurs penalties by State
PSC Report - Annual	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Tax Settlements - (7)	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
State TIF Reporting	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Annual Trust Report	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Math./Qtr. Payroll Reports	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Goal: Complete all internal financial reporting in a timely manner					
Monthly Financials to Departments by the 25th of the following month			New Measure		Goal - 100% - April through December
Quarterly Financials to Council within 45 days of Qtr. Close			New Measure		Goal - 100% - April through December
Special requests for reports completed within 7 days			New Measure		Goal - 100% of the time
Goal: Maintain adequate cash on hand to meet the needs of the City / Pay bills promptly / Safeguard Funds					
Have enough funds on hand to pay all bills when requested			New Measure		Goal - 100% of the time
Pay all bills/invoices within 7 days of being requested			New Measure		Goal - Average days from receipt to payment <30
Ensure all funds are safely deposited			New Measure		Goal - 100% allowed investments
Goal: Customer Service - Respond to internal and external customer requests appropriately					
Treasury Transactions			New Measure		Goal - Process 98% Immediately
Invoicing			New Measure		Goal - Mail out 100% - < 5 business days
Phone Call Requests			New Measure		Goal - Respond to 95% - within 24 hours
Parking Citation Processing			New Measure		Goal - Process 100% - < 2 business days
Customer Complaints			New Measure		Goal - Respond 95% - within 24 hours

Contact Information:

Tara Wendt, Assistant Director of Finance, (920) 236-5005, Edward A. Nokes, Interim Director of Finance, (920) 236-5006

ACCOUNT: 100-0071-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FINANCE
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	662,973	636,982	637,600	661,900	670,300
TOTAL PAYROLL - DIRECT LABOR		662,973	636,982	637,600	661,900	670,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	280,059	205,188	229,400	212,100	263,300
TOTAL PAYROLL - INDIRECT LABOR		280,059	205,188	229,400	212,100	263,300
Contractual Services						
6402-00000	Auto Allowance	880	960	1,100	1,100	1,100
6458-00000	Conference & Training	1,013	1,298	2,500	1,500	2,500
6460-00000	Membership Dues	657	845	900	900	900
TOTAL CONTRACTUAL SERVICES		2,550	3,103	4,500	3,500	4,500
Materials & Supplies						
6505-00000	Office Supplies	2,953	3,974	3,500	3,500	3,500
6507-00000	Books & Periodicals	4	22	400	100	100
TOTAL MATERIALS & SUPPLIES		2,957	3,996	3,900	3,600	3,600
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL FINANCE		948,539	849,269	875,400	881,100	941,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0071-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FINANCE
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget	
Director of Finance	1	1	1	108,400	101,200	112,200	
Interim Director of Finance				0	33,800	0	
Assistant Finance Director	1	1	1	71,700	72,400	76,200	
Financial Accounting Division Mgr.	1	1	1	64,500	65,100	66,800	
Financial Utility Division Manager	1	1	1	55,200	44,800	62,900	
Lead Cashier	1	1	1	44,800	45,100	47,200	
Account Clerk II	3	3	3	112,800	117,900	119,100	
Cashier	2	2	2	75,100	75,800	77,000	
Account Clerk I	1	1	1	34,400	34,700	35,600	
Administrative Assistant	1	1	1	47,900	48,400	49,600	
Overtime				1,500	2,300	2,300	
Part-time	6102	0.80	0.80	0.80	21,300	20,400	21,400
Health Insurance	6306				129,300	110,800	154,000
Retirement	6304				51,200	49,100	56,300
Social Security	6302				47,300	50,600	51,400
Life Insurance	6310				1,600	1,600	1,600
Income Continuation Insurance	6312				0	0	0
TOTAL PERSONNEL		12.80	12.80	12.80	867,000	874,000	933,600

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: PURCHASING	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0090-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	223,354	210,598	214,100	213,700	223,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Purchasing Division's mission is to acquire commodities and services for the City in an effective, efficient and impartial manner. Specific objectives include a) ensuring fair and equitable treatment of all vendors and persons who deal with the procurement process; b) fostering public confidence in these purchasing procedures through the use of modern and professional business tools and c) securing the advantages and economies derived from a centralized/standardized purchasing system.

Links to City Strategic Plan:

- | | |
|---|------------------------------------------------------------------------|
| 1 | Improve and Maintain our Infrastructure-Improve Our City Buildings |
| 2 | Improve and Maintain our Infrastructure-Manage our City Equipment |
| 3 | Improve our Quality of Life Assets- Update Quality of Life Asset Plans |
| 4 | |
| 5 | |

Significant Accomplishments:

- Completed contract admin./project management of Convention Center roof replacement project
- Completed contract admin./project management of Museum HVAC replacement project
- Completed contract admin./project management of Police 3rd Ave Storage roof replacement project
- Completed contract admin./project management of IT/Media Services HVAC replacements
- Coordinated Modification Projects (203, 302, 402, 404, 406, Media Services and Lobby)
- Completed contract admin./project management of Conv. Center kitchen heater modifications project
- Completed contract admin./project management of City Center Ramp Repairs project
- Completed Purchasing Policy Handbook and began employee training sessions
- Designed and coordinated City Hall Signage Program

Objectives to be Accomplished Next Year:

- Continue to coordinate HVAC/Roofing Replacement Program projects
- Complete employee training on Purchasing Policy Handbook updates
- Continue to streamline efficiency of project management (bids, insurance, bonds, contracts, etc.)
- Conduct alternative fuel assessment of city fleet with WI Clean Cities SmartFleet Program
- Create Purchasing Handbook for Vendors

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
Dollar Value of all purchases made by Purchasing Division		\$21,601,336 est. (\$14,400,891 as of 8/26/13)			
Budgeted Full Time	3	3			
Percentage of total full time employees	0.57%	0.57%			
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
# of RFP's		10 est. (6 as of 8/26/13)			
# of RFQ's		25 est. (16 as of 8/26/13)			
# of RFB's		34 est. (22 as of 8/26/13)			
# of P-Card Transactions		7,974 est. (5,316 as of 8/26/13)			
# of Purchase Orders		2,373 est. (1,582 as of 8/26/13)			
# of cooperative purchases		8 est. (7 as of 8/26/13)			
# of prof. service agreements		16 est. (12 as of 8/26/13)			
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
Avg. calendar days from Purchasing Division acceptance to award					
RFQ's		17.4 days			
RFP's		37 days			
RFB's		46.19 days			
Goal: Develop a performance culture					
Internal customer satisfaction with Purchasing Services	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				

Contact Information:

Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0090-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PURCHASING
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	155,261	154,813	155,400	157,000	161,300
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		155,261	154,813	155,400	157,000	161,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	61,008	49,150	50,700	51,000	55,900
TOTAL PAYROLL - INDIRECT LABOR		61,008	49,150	50,700	51,000	55,900
Contractual Services						
6402-00000	Auto Allowance	4	0	0	0	0
6410-00000	Advertising/Marketing	4,793	4,346	5,000	2,500	2,500
6458-00000	Conference & Training	797	744	1,500	1,300	1,500
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	105	125	100	400	400
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		5,699	5,215	6,600	4,200	4,400
Materials & Supplies						
6505-00000	Office Supplies	1,386	1,420	1,400	1,500	1,400
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		1,386	1,420	1,400	1,500	1,400
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PURCHASING		223,354	210,598	214,100	213,700	223,000

PERSONNEL SCHEDULE

ACCOUNT: 100-0090-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PURCHASING
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
General Services Manager	1	1	1	79,200	80,000	82,000
Senior Buyer	1	1	1	44,900	45,400	47,200
Secretary	1	1	1	31,000	31,400	32,100
Overtime				300	200	0
Health Insurance	6306			25,900	25,900	29,500
Retirement	6304			12,500	12,700	13,600
Social Security	6302			11,900	12,000	12,400
Life Insurance	6310			400	400	400
Income Continuation Insurance	6312			0	0	0
TOTAL PERSONNEL	3	3	3	206,100	208,000	217,200

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INFORMATION TECHNOLOGY	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0110-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,174,551	1,095,280	1,082,800	1,076,300	1,146,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Information Technology Division will provide the highest quality technology-based services, as well as GIS system design & administration, printing and mailing/shipping, in the most cost-effective manner, to facilitate the internal support services, governance, and community service for the City of Oshkosh and its Citizenry.

Links to City Strategic Plan:

- | | |
|---|------------------------------------------------------------------------------------|
| 1 | Develop a Performance Culture-Increase Public Awareness of City Services and Value |
| 2 | Increase opportunities for employee involvement. |
| 3 | Improve communications with and feedback from employees |
| 4 | |
| 5 | |

Significant Accomplishments:

- | |
|----------------------------------------------------------------------------------------------------------|
| Continued development of enterprise GIS environment, developed City-wide standards for data |
| Implemented wireless LAN solution for public safety |
| Site Plan review information presented on the City web site |
| Designed & installed new video recording system, saving law enforcement hours per day through efficiency |
| Implemented phase 1 of automated time & attendance system interfacing with payroll |
| |
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Objectives to be Accomplished Next Year:

- | |
|----------------------------------------------------------------------------------------------------|
| Implementation of iasWorld (Integrated Assessment Software) |
| Continue development of enterprise GIS environment, implementing established data standards |
| Refine/streamline tax billing process |
| Enhancing transparency through public accessibility of data via City web site |
| Assess performance of time & attendance project with payroll to determine phase 2 participants |
| Develop Intranet enhancement to improve employee engagement through expanded communication sharing |
| Continue to act as a resource to all City departments engaged in continuous improvement activities |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Provide the highest quality technology-based services.					
Budgeted Full Time	8	7.4			
Percentage of total full time employees	1.52%	1.41%			
Visitor hits to Web	600,292	628,973		5% increase per year	
Unique Visitors	282,505	314,181		11% increase per year	
% new visitors	56.94%	58.81%		3% increase per year	
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Provide quality GIS data in standardized fashion.					
# of training classes	0	12			
# of installations	62	123			
Users' Group Meetings	0	3			
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Ensure efficient maintenance of city hardware.					
PC Failure Rate	4	2			
Network uptime	97%	98%			
Goal: Develop a performance culture					
Internal customer satisfaction with IT	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				

Contact Information:

Tony Neumann, Information Technology Bureau Manager, (920) 236-5148, tneumann@ci.oshkosh.wi.us

ACCOUNT: 100-0110-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INFORMATION TECHNOLOGY
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	407,135	416,336	411,900	405,100	426,100
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		407,135	416,336	411,900	405,100	426,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	181,966	159,488	150,400	150,800	173,500
TOTAL PAYROLL - INDIRECT LABOR		181,966	159,488	150,400	150,800	173,500
Contractual Services						
6401-00000	Contractual Services	4,270	3,695	500	1,100	1,600
6402-00000	Auto Allowance	258	431	500	500	500
6404-00000	Postage & Shipping	75,051	64,063	59,000	57,500	58,500
6406-00000	Computer Service Charges	12,812	8,016	8,300	8,300	8,500
6424-00000	Maintenance Office Equipment	34,590	10,225	10,800	10,600	16,100
6426-00000	Maintenance Mach/Equip/Bldg	22,116	22,253	24,000	24,000	23,400
6427-00000	Maintenance Computer Software	220,424	222,347	228,100	228,100	230,700
6432-00000	Equipment Rental	21,196	40,933	37,300	37,700	39,800
6440-00000	Other Rental	2,355	2,355	2,400	2,400	2,400
6458-00000	Conference & Training	2,374	2,764	5,000	5,000	5,000
6459-00000	Other Employee Training	995	0	0	0	0
6460-00000	Membership Dues	200	200	300	300	300
TOTAL CONTRACTUAL SERVICES		396,641	377,282	376,200	375,500	386,800
Utilities						
6475-00000	Telephones	46,115	31,190	37,200	37,200	37,800
TOTAL UTILITIES		46,115	31,190	37,200	37,200	37,800
Fixed Charges						
6496-00000	Licenses and Permits	0	115	100	100	100
TOTAL FIXED CHARGES		0	115	100	100	100
Materials & Supplies						
6505-00000	Office Supplies	12,608	13,788	14,800	14,800	14,800
6506-00000	Software Supplies	3,203	3,934	4,000	4,000	4,000
6507-00000	Books & Periodicals	165	233	300	300	300
6509-00000	Computer Supplies	9,249	9,267	8,700	8,700	8,700
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6550-00000	Minor Equipment	42,900	41,986	41,200	41,200	44,100
6589-00000	Other Materials & Supplies	0	60	0	0	0
TOTAL MATERIALS & SUPPLIES		68,125	69,268	69,000	69,000	71,900
Capital Outlay						
7202-00000	Office Equipment	72,574	37,303	36,000	36,600	41,300
7224-00000	GIS	0	0	0	0	8,500
7230-00000	Computer Software	1,995	4,298	2,000	2,000	0
TOTAL CAPITAL OUTLAY		74,569	41,601	38,000	38,600	49,800
TOTAL INFORMATION TECHNOLOGY		1,174,551	1,095,280	1,082,800	1,076,300	1,146,000

PERSONNEL SCHEDULE

ACCOUNT: 100-0110-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INFORMATION TECHNOLOGY
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Info Tech Bureau Manager	1.00	1.00	1.00	84,900	85,800	87,900
Database Administrator	1.00	1.00	1.00	71,200	71,200	73,000
Programmer / Analyst	2.00	2.00	2.00	107,900	99,200	111,300
GIS Administrator	0.40	0.40	0.40	22,700	22,900	23,500
PC Hardware Technician	1.00	1.00	1.00	47,500	47,500	48,700
Telecommunications Specialist	1.00	1.00	1.00	42,500	42,900	45,200
Tech Support Services Coord	1.00	1.00	1.00	35,200	35,600	36,500
Overtime				0	0	0
Health Insurance 6306				85,000	87,200	105,100
Retirement 6304				33,000	32,600	35,800
Social Security 6302				31,500	31,000	32,600
Life Insurance 6310				900	0	0
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	7.40	7.40	7.40	562,300	555,900	599,600

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INSURANCE	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0120-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		602,038	649,384	681,200	665,400	605,600

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Anticipated change in WC stop loss. \$500,000 minimum stop loss, \$50,000 minimum premium charge. 25% increase in premiums for Property Ins. Anticipated 4% increase in Liability Ins rates. Increased due to additional new vehicles.

Mission Statement:

The risk management operation is responsible for securing insurance coverage for city property and activities. The types of insurance include; Worker Compensation, General Liability, Police Professional, Fleet Liability, Public Officials, Employee Dishonesty & Crime, Property & Contractors Equipment, Fleet Comprehensive & Collision, Boiler & Machinery, Tank Liability, and Pollution Liability. This is a cooperative process with the assistance of several City departments.

Links to City Strategic Plan:

- | | |
|---|-------------------------------|
| 1 | Develop a Performance Culture |
| 2 | |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|-------------------------------------------------------------------------------------------------------------------------|
| • | Assisted HR and Purchasing with RFP process for Occupational Health, Employee Assistance Program & Wellness programming |
| • | |
| • | |
| • | |
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| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| • | Coordinate development of Volunteer Policy |
| • | Continue involvement with the Local Government Property Insurance Fund Advisory Council |
| • | Continue to review insurance programs to ensure proper coverage and cost effectiveness |
| • | Continue to identify opportunities for improvement in risk management and insurance coverage requirements in addition to claims processing and customer service |
| • | |
| • | |
| • | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Develop a performance culture					
Number of Accidents Involving Police and Law Enforcement Vehicles					New Measure
Total Valuation of All Property at Risk					New Measure
Customer Satisfaction with the Quality of Risk Management Services					New Measure

City	605,400
Water	102,900
Sewer	93,500
Senior Center	8,000
Parking	800
Transit	38,100
Pool	4,100
Cemetery	8,500
Library	17,700
Museum	13,800
Grand Opera	7,900
Golf Course	5,600
Centre	12,300
Storm Water	9,400
TOTAL INSURANCE	928,000

**Contact
Information:**

Paul Greeninger, Safety and Risk Management Officer, (920) 236-5117, pgreeninger@ci.oshkosh.wi.us

ACCOUNT: 100-0120-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSURANCE
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Fixed Charges						
6480-00000	Fixed Charges	6,086	15,652	15,000	15,000	15,000
6481-00000	Workers Compensation	348,558	347,759	349,000	349,000	326,000
6482-00000	Building & Contents	95,840	112,887	150,700	134,900	168,000
6483-00000	Comprehensive Liability	260,179	285,328	281,700	281,700	283,800
6485-00000	Vehicle Insurance	139,859	212,104	193,100	193,100	119,400
6488-00000	Employee Bonds	470	490	200	200	200
6494-00000	Boiler Insurance	13,972	14,129	15,400	15,400	15,800
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		864,964	988,349	1,005,100	989,300	928,200
TOTAL INSURANCE:		864,964	988,349	1,005,100	989,300	928,200
Less Allocation to Other Budgets:		262,926	338,965	323,900	323,900	322,600
NET INSURANCE BUDGET		602,038	649,384	681,200	665,400	605,600

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FACILITIES MAINT.	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0130-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	700,860	643,960	626,300	640,000	661,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Facility Maintenance Division mission is to provide safe, clean and effective facility management of the City Hall, Safety Building, Seniors Center, Grand Opera House and Convention Center buildings.

Links to City Strategic Plan:

- | | |
|---|--------------------------------------------------------------------------------|
| 1 | Improve and Maintain our Infrastructure-Improve our City Buildings |
| 2 | Improve and Maintain our Infrastructure-Manage Our City Equipment |
| 3 | Improve our Quality of Life Assets-Update Facilities Plan/Physical Maintenance |
| 4 | Improve our Quality of Life Assets-Update Capital Improvements |
| 5 | |

Significant Accomplishments:

- | | |
|---|----------------------------------------------------------------------------------------------------|
| • | Coordinated install and updates for City Hall signage program (lobby, counters, offices) |
| • | Coordinated renovation of City Hall front lobby updates |
| • | Coordinated City Hall Historical Display on first floor lobby |
| • | Coordinated City Hall 401 office and HVAC modifications |
| • | Coordinated City Hall 203 HVAC modifications |
| • | Coordinated City Hall painting updates (standardized paint in all public areas) |
| • | Coordinated office modifications in Media Services and Computer Training Room |
| • | Coordinated customers service enhancements (new counter/updates) to Collections area |
| • | Coordinated office modifications for Facilities office and OshBuy areas within Mechanical Building |

Objectives to be Accomplished Next Year:

- | | |
|---|---------------------------------------------------------------------------------|
| • | Continue renovations/modifications to Safety Building Shift Commander Offices |
| • | Conduct assessment of City Hall/Safety Building/Convention Center elevators |
| • | Coordinate office modifications to City Hall (flooring updates, painting, HVAC) |
| • | |
| • | |
| • | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
Square footage of all facilities operated and maintained		335,000 sq. ft.			
Budgeted Full Time	5.8	5.8			
Percentage of total full time employes	1.10%	1.10%			
Goal: Develop performance culture					
Internal customer satisfaction with Facilities Maintenance	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
Square footage of all facilities requiring custodial		150,000 sq. ft.			
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
# of facility improvement measures (FIM) projects completed within the year		60 est. (40 as of 8/23/13)			

Contact

Information:

Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0130-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FACILITIES MAINT.
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	228,476	234,239	201,400	207,700	210,100
6103-00000	Regular Pay - Temp Employee	16,453	0	17,400	17,000	17,400
TOTAL PAYROLL - DIRECT LABOR		244,929	234,239	218,800	224,700	227,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	121,656	107,479	98,700	99,000	111,900
TOTAL PAYROLL - INDIRECT LABOR		121,656	107,479	98,700	99,000	111,900
Contractual Services						
6401-00000	Contractual Services	28,355	25,816	28,300	28,000	28,000
6418-00000	Repairs to Motor Vehicles	488	372	300	200	300
6419-00000	Repairs to Tires	0	0	0	100	0
6426-00000	Maint. Mach/Equip/Bldg/Struct	48,260	48,460	35,000	45,000	45,000
6445-00000	Land Fill Fees	125	368	500	100	300
6458-00000	Conference & Training	436	55	500	300	500
6459-00000	Other Training	0	30	0	0	0
6460-00000	Membership Dues	0	0	600	600	600
TOTAL CONTRACTUAL SERVICES		77,664	75,101	65,200	74,300	74,700
Utilities						
6471-00000	Electricity	134,790	127,389	135,000	129,000	135,000
6472-00000	Sewer Service	4,661	3,120	4,500	4,500	4,500
6473-00000	Water Service	7,917	5,907	7,100	7,400	7,900
6474-00000	Gas Service	60,377	46,594	50,000	52,000	53,000
6475-00000	Telephones	1,109	1,070	1,700	1,400	1,400
6476-00000	Storm Water	4,652	5,163	6,200	6,900	7,100
TOTAL UTILITIES		213,506	189,243	204,500	201,200	208,900
Fixed Charges						
6496-00000	Licenses and Permits	150	1,484	1,300	1,400	1,400
6499-00000	Misc Fixed Charges	205	205	200	200	200
TOTAL FIXED CHARGES		355	1,689	1,500	1,600	1,600
Materials & Supplies						
6503-00000	Clothing	418	177	400	200	300
6505-00000	Office Supplies	211	1,126	200	200	200
6507-00000	Books & Periodicals	0	29	0	0	0
6513-xxxxx	Motor Oil (Lubricants)	0	0	0	100	0
6517-00000	Supplies/Repair Parts	19,421	13,269	16,000	7,500	7,500
6527-00000	Janitorial Supplies	10,680	11,417	10,500	15,000	15,000
6529-00000	Chemicals	1,480	2,217	1,500	1,200	1,200
6537-00000	Safety Equipment	0	0	0	0	0
6545-00000	Tools & Shop Supplies	956	812	1,000	1,000	1,000
6589-00000	Other Materials & Supplies	9,584	7,162	8,000	14,000	12,000
TOTAL MATERIALS & SUPPLIES		42,750	36,209	37,600	39,200	37,200
Capital Outlay						
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL FACILITIES MAINTENANCE		700,860	643,960	626,300	640,000	661,800

PERSONNEL SCHEDULE

ACCOUNT: 100-0130-XXXX-XXXXXX
 FUND: GENERAL
 FUNCTION: FACILITIES MAINT.
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Maintenance Coordinator	1.00	1.00	1.00	44,000	45,900	46,900
Building Maintenance Custodian	4.00	4.00	4.00	156,700	159,300	162,200
Custodian (P.T.)	0.80	0.80	0.80	17,400	17,000	17,400
Overtime 6102				700	2,500	1,000
Health Insurance 6306				63,500	63,600	74,500
Retirement 6304				17,600	17,700	19,100
Social Security 6302				16,700	16,800	17,400
Life Insurance 6310				900	900	900
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	5.80	5.80	5.80	317,500	323,700	339,400

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INDEPENDENT AUDIT	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0140-XXXX-XXXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		22,725	22,717	23,200	23,200	23,200

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

The purpose of this fund is to account for the General Fund Portion of the required City Audit. This budget is part of the Finance Department and performance measures for this function are included in that budget.

Links to City Strategic Plan:

1	
2	
3	
4	
5	

Significant Accomplishments:

Objectives to be Accomplished Next Year:

Contact Information:

Tara Wendt, Assistant Director of Finance, (920) 236-5005

ACCOUNT: 100-0140-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INDEPENDENT AUDIT
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6414-00000	Auditing	22,725	22,717	23,200	23,200	23,200
TOTAL CONTRACTUAL SERVICES		22,725	22,717	23,200	23,200	23,200
TOTAL INDEPENDENT AUDIT		22,725	22,717	23,200	23,200	23,200

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: MEDIA SERVICES	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0150-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	210,684	212,662	213,000	181,500	200,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & Charges		3,300	4,500	3,300	3,300
Miscellaneous		14,213			
Surplus Applied					
Transfer					
TOTAL REVENUES:	0	17,513	4,500	3,300	3,300

Budget Variances:

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Mission Statement:

	The mission is to carry out the objectives of CATV 2, CitiCable 10 and WOCT 101.9 FM.
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Links to City

Strategic Plan:

- | | |
|---|--------------------------------------------------------------------------------------------------------------------|
| 1 | Develop a Performance Culture-Increase Public Awareness of City Services and Value |
| 2 | Improve and Maintain Our Infrastructure-Improve/Implement Storm Water Management Plans and Clear Water Initiatives |
| 3 | |
| 4 | Increase opportunities for employee involvement. |
| 5 | Improve communications with and feedback from employees |

Significant

Accomplishments:

- | | |
|---|-----------------------------------------------------------------------------------------------------|
| • | Completed 14 public information campaigns on various public outreach departmental initiatives |
| • | Tracked and monitored key performance metrics of public information outreach tools |
| • | Renewed and re-implemented internship program with UW-Oshkosh |
| • | Coordinated development and launch of Pinterest site for City of Oshkosh |
| • | Implemented human interest segments "In Your Shoes" highlighting departmental services/activities |
| • | Installed and implemented new electronic bulletin board system seen on CATV 2 & Citicable 10 |
| • | Continued revamp of OCMS/City website and social media to enhance departmental outreach initiatives |
| • | Coordinated televising of live meetings from Seniors Center during City Hall parking lot project |
| • | Received three Awards of Excellence in the 2013 Wisconsin Community Media Video Competition |

Objectives to be

Accomplished Next

Year:

- | | |
|---|-----------------------------------------------------------------------------------------------|
| • | Track and monitor external exposure of departmental public outreach initiatives |
| • | In partnership with Friends of OCM make WOCT 101.9 FM audio stream available via OCMS website |
| • | Continue public information campaigns to address various departmental outreach initiatives |
| • | Continue to work with IT to further expand video features available on City Intranet |
| • | Update video psa's that promote OCMS website, programs and social media features |
| • | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Develop performance culture/Increase public awareness of city services and value					
# of press releases		55 est. (32 as of 8/23/13)			
# of video programs		95 est. (65 as of 8/23/13)			
# of video PSA's		7 est. (4 as of 8/23/13)			
# of audio PSA's		60 est. (45 as of 8/23/13)			
# of Facebook posts		320 est. (203 as of 8/23/13)			
# of Tweets		80 est. (57 as of 8/23/13)			
Goal: Develop performance culture/Increase public awareness of city services and value					
Internal customer satisfaction with	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				
Media Services					
Budgeted Full Time		3	3		
Percentage of total full time employees		0.57%	0.57%		
Goal: Develop performance culture/Increase public awareness of city services and value					
External customer satisfaction with	Admin Services Customer Satisfaction Survey Tool Will be launched in 2014				
Media Services					
Goal: Develop performance culture/Increase public awareness of city services and value					
# of public information campaigns coordinated throughout the year		14 est. (10 as of 8/23/13)			

Contact Information:

Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0150-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: MEDIA SERVICES
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	151,145	140,780	150,200	140,000	145,600
6103-00000	Regular Pay - Temp. Employee	8,311	19,359	1,100	0	0
TOTAL PAYROLL - DIRECT LABOR		159,456	160,139	151,300	140,000	145,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	46,758	45,722	57,100	36,800	50,400
TOTAL PAYROLL - INDIRECT LABOR		46,758	45,722	57,100	36,800	50,400
Contractual Services						
6401-00000	Contractual Services	50	0	0	0	0
6410-00000	Advertising / Marketing	0	100	0	0	0
6418-00000	Repairs to Motor Vehicles	91	253	0	100	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	252	514	600	600	600
6458-00000	Conference & Training	905	407	1,000	1,000	1,000
6460-00000	Membership Dues	395	395	400	400	400
TOTAL CONTRACTUAL SERVICES		1,693	1,669	2,000	2,100	2,100
Utilities						
6475-00000	Telephones	552	416	500	500	500
TOTAL UTILITIES		552	416	500	500	500
Materials & Supplies						
6505-00000	Office Supplies	871	842	800	800	800
6517-00000	Supplies/Repair Parts	400	110	300	300	300
6550-00000	Minor Equipment	0	2,845	0	0	0
6589-00000	Other Materials & Supplies	954	919	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		2,225	4,716	2,100	2,100	2,100
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL MEDIA SERVICES		210,684	212,662	213,000	181,500	200,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0150-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: MEDIA SERVICES
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Media Services Operations Specialist	1.00	1.00	1.00	58,900	59,600	61,100
Communications Coordinator	1.00	1.00	1.00	48,700	47,300	50,800
Production Specialist	0.00	0.00	0.00	3,100	0	0
Video Editing Technician	1.00	1.00	1.00	39,400	33,100	33,700
Overtime				100	0	0
Production Assistants (P.T.)	0.00	0.00	0.00	1,100	0	0
Health Insurance 6306				33,200	14,800	26,700
Retirement 6304				12,100	11,200	12,300
Social Security 6302				11,600	10,600	11,200
Life Insurance 6310				200	200	200
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	3.00	3.00	3.00	208,400	176,800	196,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** UNCLASSIFIED **DEPARTMENT:** UNCLASSIFIED **ACCOUNT:** 100-(0902-1040)-XXXX-XXXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		675,086	818,868	887,700	831,200	763,000

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

This budget is used to account for any general fund expenditures that are not part of any established general fund division. This budget is under the direction of the City Manager.

Links to City Strategic Plan:

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Significant Accomplishments

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Objectives to be Accomplished Next Year:

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Contact Information:

City Manager Mark Rohloff, (920) 236-5000

ACCOUNT: 100-(0902-1040)-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: UNCLASSIFIED
 DEPARTMENT: UNCLASSIFIED

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
0902-00000	Unemployment Comp 6320	28,460	22,330	42,000	6,000	30,000
0908-00000	Uncollectible Accounts 6469	431,869	438,029	475,000	605,000	465,000
0910-00000	Employee Benefit Fees 6466	14,127	12,394	14,000	12,000	14,000
0911-00000	Patriotic Celebrations 6587-89	6,689	6,389	31,700	19,700	20,000
0913-00000	Adjustment of Salaries	0	122,799	200,000	0	73,000
0914-00000	Unclassified Expense	117,695	139,998	85,000	148,000	120,000
0918-00000	Mobile Trailer Tax 6466	38,746	39,429	40,000	40,500	41,000
1040-00000	Industrial Development 6466	37,500	37,500	0	0	0
TOTAL UNCLASSIFIED		675,086	818,868	887,700	831,200	763,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** POLICE **DEPARTMENT:** PUBLIC SAFETY **ACCOUNT:** 100-0211-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	11,707,142	11,656,203	11,525,200	11,599,500	12,091,900

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	262,447	370,147	238,800	209,200	166,400
Fees & Charges	818,200	861,443	960,200	926,100	885,000
Miscellaneous	0	24,872	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	1,080,647	1,256,462	1,199,000	1,135,300	1,051,400

Budget Variances:

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Mission Statement:

To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships

Links to City

Strategic Plan:

- 1 Deliver services that promote public safety
- 2 Create public/private partnerships to foster grassroots neighborhood organizations
- 3 Improve the public's knowledge and understanding of city operations
- 4 Enhance our internal and external communications
- 5

Significant

Accomplishments:

- OPD Drug Task Force (DTF) implemented to reduce Heroin Overdose and Deaths
- Implemented 4DX process for executing on our priority organizational goals
- WILEAG Re-Accreditation
- Ensured public safety at 170 Special Events Requiring 5,300 manpower hours
- Assigned Officers to neighborhood Reporting Areas in their districts to further Team Policing efforts
- Reduction in vehicle maintenance costs through proactive measures
- Reduction in backlog of reports for data entry into record management system

Objectives to be Accomplished in 2014

- CALEA Re-Accreditation in 2014
- Continued community outreach and problem solving through Reporting Area accountability
- Increase the number of neighborhoods participating in National Night Out
- Gradual implementation the Police Training Officer (PTO) program
- Utilize LaserFiche for storage of department records

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Deliver services that promote public safety in our community					
% residents feel safe after dark is >70	76	71	77	UP	City Survey - July 2013
# of Part 1 violent crimes	190	85	150	DOWN	2013 Data thru July 31
# of Part 1 property crimes	1743	816	1600	DOWN	2013 Data thru July 31
% actual violent crimes cleared by arrest is >60	68	67	69	UP	WI=49% (4y), US=46%
% actual property crimes cleared by arrest is >25	32	34	35	UP	WI=25% (4y), US=18%
% cases assigned to Detectives cleared by arrest is >53	55	44	56	UP	2013 Data thru July 31; not fully staffed in 2012
% vehicle stops, citation issued is >40	40	40	42	UP	25% in 2008
Avg. response time to priority 1&2 is <6 min	5.41	5.43	5.4	DOWN	No national standard is established
Number of OWI Arrests	431	241	450	UP	2013 Data thru July 31
Goal: Recruit, train, and develop an effective and skilled workforce					
Avg. # hours of training per sworn officer >24	88	52	100	UP	2013 Data thru Aug 31
Avg. # hours training per non-sworn officer	7	1	16	UP	Need to increase training for civilians but no state mandate
# of training hours of employees	8,935	5,210	10,000	UP	2013 Data thru Aug 31
# sworn officers hired/retained after 4 yrs. (Yr of Hire)	6/4 66% (2009)	3/3 100% (2010)	6/4 66% (2011)	UP	2013 Data thru Aug 31
# formal citizen complaints against employees/# sustained	14 / 2	11 / 0	0 / 0	DOWN	26% of complaints are sustained over past 4 yrs.
Goal: Improve public knowledge of our services; Create public/private partnerships to foster grassroots neighborhood organizations					
# of Beyond the Badge episodes on OCAT >12	12	12	15	UP	Shows highlight various functions within OPD
# of media releases sent is >52	75	56	125	UP	
# of community news/PR releases about OPD services		23	75	UP	
# of District Team/Community meetings held per year is >14	21	35	50	UP	
# of followers on Facebook / Twitter	1000/300	3058/669	5000/1000	UP	
# of neighborhoods participating in National Night Out	9	8	12	UP	Prior to 2011, event was held in a city park
# of Nuisance Abatements completed on problem properties	5	8	0	DOWN	

Contact Information:

Chief Greuel, (920) 236-5700

ACCOUNT: 100-0211-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	7,768,324	7,587,578	7,767,800	7,895,600	8,104,300
6103-00000	Regular Pay - Temp. Employee	14,565	12,958	15,000	15,000	15,000
TOTAL PAYROLL - DIRECT LABOR		7,782,889	7,600,536	7,782,800	7,910,600	8,119,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,366,554	3,473,630	3,185,200	3,145,900	3,401,700
TOTAL PAYROLL - INDIRECT LABOR		3,366,554	3,473,630	3,185,200	3,145,900	3,401,700
Contractual Services						
6401-00000	Contractual Services	38,049	44,503	55,200	56,400	77,000
6403-00000	Clothing Allowance	0	8,594	8,700	9,300	10,300
6404-00000	Postage and Shipping	258	313	500	500	900
6408-00000	Printing and Binding	0	0	0	0	400
6410-00000	Advertising / Marketing	14	0	0	0	0
6418-00000	Repairs to Motor Vehicles	62,321	48,539	50,000	45,000	45,000
6419-00000	Repairs to Tires	1,531	1,343	1,200	1,200	1,200
6420-00000	Repairs to Tools & Equipment	225	10	0	0	0
6421-00000	Maintenance Radios	1,405	0	0	600	1,000
6424-00000	Maintenance Office Equipment	762	819	800	800	900
6426-00000	Maint. Mach/Equip/Bldg/Struct	33,266	2,045	3,400	3,400	4,300
6432-00000	Equipment Rental	6,464	6,173	4,400	4,400	4,100
6440-00000	Other Rental	680	0	0	0	0
6445-00000	Land Fill Fees	0	0	0	100	0
6446-00000	Contractual Employment	1,865	0	2,000	2,000	2,400
6448-00000	Special Services	2,000	2,400	2,000	2,000	2,400
6453-00000	Vehicle License & Registration	667	899	600	600	700
6456-00000	Service / Witness Fees	234	476	0	100	0
6458-00000	Conference & Training	23,798	24,872	29,000	21,800	17,600
6459-00000	Other Employee Training	2,225	0	0	0	0
6460-00000	Membership Dues	1,120	690	500	500	500
6466-00000	Misc. Contractual Services	24,812	23,509	23,900	23,900	25,600
TOTAL CONTRACTUAL SERVICES		201,696	165,185	182,200	172,600	194,300
Utilities:						
6471-00000	Electricity	3,610	3,725	3,400	4,200	4,400
6472-00000	Sewer Service	258	277	300	300	300
6473-00000	Water Service	332	490	600	400	400
6474-00000	Gas Service	3,015	2,118	2,700	2,200	2,300
6475-00000	Telephones	30,775	32,021	30,300	32,300	33,400
6476-00000	Storm Water	1,148	1,275	1,300	1,100	1,400
TOTAL UTILITIES		39,138	39,906	38,600	40,500	42,200
Fixed Charges						
6496-00000	Licenses and Permits	0	0	200	200	100
TOTAL FIXED CHARGES		0	0	200	200	100

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	26,531	23,675	26,300	24,000	24,000
6505-00000	Office Supplies	27,047	28,879	31,200	31,200	32,300
6507-00000	Books & Periodicals	279	531	100	100	100
6509-00000	Computer Supplies	90	38	0	0	0
6514-00000	Gasoline	700	20	0	0	0
6517-00000	Supplies/Repair Parts	4,316	3,582	3,500	4,700	4,000
6519-00000	Tires/Tubes	12,468	9,512	13,600	11,000	11,000
6527-00000	Janitorial Supplies	0	19	0	0	0
6537-00000	Safety Equipment	1,254	1,286	1,500	1,500	1,600
6545-00000	Tools & Shop Supplies	1,406	98	0	0	500
6550-00000	Minor Equipment	19,199	20,781	25,400	39,600	20,800
6589-00000	Other Materials & Supplies	63,547	46,244	50,800	50,800	54,000
TOTAL MATERIALS & SUPPLIES		156,837	134,665	152,400	162,900	148,300
Capital Outlay						
7204-00000	Machinery & Equipment	1,034	4,000	0	0	0
7210-00000	Motor Vehicles	158,994	238,281	183,800	166,800	186,000
TOTAL CAPITAL OUTLAY		160,028	242,281	183,800	166,800	186,000
TOTAL POLICE		11,707,142	11,656,203	11,525,200	11,599,500	12,091,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0211-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Police Chief	1.00	1.00	1.00	97,100	100,300	105,500
Captains	3.00	3.00	3.00	257,800	276,900	283,800
Lieutenants	5.00	5.00	5.00	381,900	382,000	391,400
Sergeants	11.00	11.00	11.00	794,400	794,400	812,300
Detectives I & II	7.00	7.00	7.00	459,400	459,400	483,200
Police Officers	71.00	72.00	72.00	4,300,500	4,285,500	4,501,800
Office Admin Division Manager	1.00	1.00	1.00	63,000	63,600	64,600
Computer Operator	1.00	1.00	1.00	37,500	37,900	38,400
Court Liason Clerk	1.00	1.00	1.00	36,100	36,500	37,300
Administrative Assistant	1.00	1.00	1.00	45,500	46,000	47,200
Records Clerk	1.00	1.00	1.00	34,400	34,700	35,200
Crime Analyst	1.00	1.00	1.00	44,800	45,200	47,700
Court Liason / Telecom Clerk	1.00	1.00	1.00	37,900	38,200	38,800
Property Evidence Clerk	1.00	1.00	1.00	40,300	40,700	42,900
Telecommunications Clerk	3.00	3.00	3.00	113,400	114,500	116,200
Word Processing Operator	4.00	4.00	4.00	134,400	135,700	137,800
Community Programs Coordinator	0.00	0.00	0.00	0	0	0
Parking Control Officer	0.00	0.00	0.00	0	0	0
Vehicle Equipment Installer	1.00	1.00	1.00	31,000	31,300	31,800
Comm. Service Officer (P.T.) 6102	7.00	7.00	7.00	86,600	73,600	86,700
Word Processing Operator (4 P.T.) 6102	2.20	2.20	2.20	48,200	63,600	66,200
Vehicle Fleet Manager (P.T.) 6102	0.00	0.00	0.00	0	0	0
UWO Summer Work Study (2 P.T.) 6103	0.54	0.54	0.54	15,000	15,000	15,000
Parking Control (3 P.T.) 6102	1.59	1.59	1.59	45,400	46,100	47,900
Telecommunications Clerk (2 P.T.) 6102	1.10	1.10	1.10	35,700	24,500	34,700
Court Liason Clerk (1 P.T.) 6102	0.53	0.53	0.53	17,800	18,000	18,400
Property Evidence Clerk (1 P.T.) 6102	0.53	0.53	0.53	18,800	23,600	24,600
Holiday Pay				190,000	190,000	194,000
Shift Differential				15,900	15,900	15,900
Overtime				400,000	517,500	400,000
Health Insurance 6306				1,560,200	1,596,700	1,845,200
Retirement 6304				1,006,800	925,900	913,600
Social Security 6302				601,400	606,500	625,900
Life Insurance 6310				16,800	16,800	17,000
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	127.49	128.49	128.49	10,968,000	11,056,500	11,521,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ANIMAL CARE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0214-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	74,201	74,201	76,100	74,200	74,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Oshkosh Area Humane Society continues to provide help for stray and surrendered animals in the Oshkosh area. We continue with our Life Saving Mission that no animal is turned away for any reason and every adoptable pet gets a chance to find a loving home, regardless of available shelter space and with no time constraints. We also educate all adopters and current pet owners about animal behavior, humane treatment of animals and responsible pet ownership.

Links to City Strategic Plan:

1	None
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Significant Accomplishments:

•	OAHS provided care for 2,279 animals to date in 2012
•	1,340 animals were adopted out, a 3% increase compared to the same time period in 2011
•	268 lost animals were returned to their owners
•	Nearly 400 community pets were spayed or neutered in the past year
•	140 pets received services through the OAHS in-house clinic for spay/neuter and vaccinations
•	To date in 2012, 28% of strays have been returned to their owner, up 5% from last year
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Objectives to be Accomplished Next Year:

•	Build a strong and cooperative relationship with all City Departments to better serve the community
•	Explore new ways to increase adoptions and redemptions of lost pets
•	Provide behavioral counseling services and the community pet food pantry to keep pets in the home
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Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
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Goal: Continue to increase adoptions and the rate of lost animals that are returned to their owners

# of Adoptions		1340	870	UP	
% Return to Owner		23%	28%	UP	
# lost & returned		268	192	UP	
# Clinic Services		140	114		
# Transfer/release		53	54		
# Strays		2279	685		
# Seized/impound		34	41		
After hours pick up		81	54		

Goal:

Goal:

Goal:

Contact Information: Chief Greuel, (920) 236-5700

ACCOUNT: 100-0214-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ANIMAL CARE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	0	0	0	0
6430-00000	Animal Shelter	74,201	74,201	76,100	74,200	74,200
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		74,201	74,201	76,100	74,200	74,200
Utilities						
6471-00000	Electricity	0	0	0	0	0
6474-00000	Gas Service	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Capital Outlay						
7204-00000	Machinery & Equipment Purchase	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ANIMAL CARE		74,201	74,201	76,100	74,200	74,200

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: AUXILIARY POLICE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0217-XXXX-XXXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	4,303	4,711	4,500	4,400	4,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Oshkosh Auxiliary Police is an organization comprised of community minded civilian volunteers, and exist to assist and support the Oshkosh Police Department with additional trained manpower whenever called upon. Auxiliary Officers are dedicated to public service; committed to providing competent volunteer law enforcement services to our community with a high degree of courtesy, honor, respect and pride

Links to City Strategic Plan:

1	None
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Significant Accomplishments:

•	Celebrated its' 54th Anniversary of service to the community in 2013
•	Provided approximately 3350 hours of volunteer duty in 2013 while assisting OPD
•	Activated for nearly 120 scheduled events and responded to other emergency assistance as needed
•	Increased membership in the unit to 42 volunteers
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Objectives to be Accomplished Next Year:

•	Continue to maintain the present level of service to the community
•	Continue to provide a Speed Awareness Program via the OPD Speed Boards
•	Continue to enhance Volunteers in Policing (VIPS) program objectives
•	Participate in Riverwalk foot patrols during events in the park or at the Leach Amphitheater
•	Upgrade radio system in conjunction with countywide system
•	

ACCOUNT: 100-0217-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: AUXILIARY POLICE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	114	114	200	200	200
6404-00000	Postage and Shipping	0	0	0	0	0
6410-00000	Advertising	0	147	100	0	100
6418-00000	Repairs to Motor Vehicles	798	991	1,000	1,000	1,000
6419-00000	Repairs to Tires	36	0	0	0	0
6421-00000	Maintenance Radios	0	0	0	0	0
6458-00000	Conference & Training	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		948	1,252	1,300	1,200	1,300
Utilities						
6475-00000	Telephones	70	31	100	100	100
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		70	31	100	100	100
Materials & Supplies						
6503-00000	Clothing	1,476	1,600	2,000	2,000	2,000
6505-00000	Office Supplies	40	189	100	100	100
6517-00000	Supplies/Repair Parts	0	0	200	200	500
6519-00000	Tires, tubes, and rims	1,006	285	300	300	300
6537-00000	Safety equipment	90	0	100	100	100
6589-00000	Other Materials & Supplies	673	1,354	400	400	400
TOTAL MATERIALS & SUPPLIES		3,285	3,428	3,100	3,100	3,400
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL AUXILIARY POLICE		4,303	4,711	4,500	4,400	4,800

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** CROSSING GUARDS **DEPARTMENT:** PUBLIC SAFETY **ACCOUNT:** 100-0218-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	84,334	84,209	85,900	96,900	114,500

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & Charges				11,000	28,600
Miscellaneous					
Surplus Applied					
Transfers					
TOTAL REVENUES:	0	0	0	11,000	28,600

Budget Variances:

Mission Statement: To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships.

Links to City Strategic Plan:

1	None
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Significant Accomplishments:

.	All crossing guards issued lime green vests, lime green cones and LED flashing cone lights for safety
.	On-going review of crossing guard locations based on child counts, traffic patterns and budget
.	Conducted skills and safety training for all Crossing Guards
.	Increased participation and number of schools involved with the Safe Routes to School program
.	Implemented the School Speed Watch program, now covering 14 elementary schools
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Objectives to be Accomplished Next Year:

.	No injuries to students or crossing guards while being crossed to and from school
.	Use of Safe Routes to School grant to enhance school crossing lighting and street markings
.	Work with other departments to expand the time frame overhead lights operate before and after school
.	Report details of school crossing violations by motorists and follow up conducted in a timely manner
.	Increase information to the community concerning school crossing safety
.	On-going review of school crossing locations and assignments for needs and safety

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Reduction in the use of Community Service Officer or Patrol Officer staffing crossings due to Crossing Guard absenteeism					
# of time a CSO or Officer covered a school crossing	43	11			
Goal: Assign Crossing Guards to intersections with the highest safety needs or concerns					
Use of Child Counts	Yes	Yes	Yes		Completed 2X a year
Traffic Counts / Pattern review	Yes	Yes	Yes		Collaboration with Transportation Dept.
Goal:					
Goal:					

Contact Information:

Officer Joe Nichols, 920-236-5742

ACCOUNT: 100-0218-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CROSSING GUARDS
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	78,341	78,236	79,800	90,000	106,400
TOTAL PAYROLL - DIRECT LABOR		78,341	78,236	79,800	90,000	106,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	5,993	5,973	6,100	6,900	8,100
TOTAL PAYROLL - INDIRECT LABOR		5,993	5,973	6,100	6,900	8,100
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	0	0
Materials & Supplies						
6503-00000	Clothing	0	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CROSSING GUARDS		84,334	84,209	85,900	96,900	114,500

PERSONNEL SCHEDULE

ACCOUNT: 100-0218-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CROSSING GUARDS
 DEPARTMENT: PUBLIC SAFETY

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Crossing Guards	6103	18	18	18	79,800	90,000	106,400
Holiday Pay					0	0	0
Retirement	6304				0	0	0
Social Security	6302				6,100	6,900	8,100
Income Continuation Ins.	6312				0	0	0
TOTAL PERSONNEL		18	18	18	85,900	96,900	114,500

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FIRE & AMBULANCE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0230-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	11,123,662	11,322,469	11,096,700	11,195,800	11,508,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	153,491	137,911	215,000	0	0
Fees & Charges	2,453,941	147,798	2,824,200	2,731,500	2,697,100
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	2,607,432	285,709	3,039,200	2,731,500	2,697,100

Budget Variances:

Mission Statement: The mission of the City of Oshkosh Fire Department is to prevent, respond to, and minimize harmful situations involving the people we serve.

- Links to City Strategic Plan:**
- | | |
|---|---------------------------------------------------------------------|
| 1 | Support Strong Safe Neighborhoods |
| 2 | Continuously improve services to the public |
| 3 | Strengthen relationships with community partners and other entities |
| 4 | |
| 5 | |

- Significant Accomplishments:**
- Replaced cardiac monitors and defibrillators
 - Placed new Rescue-Engine into service
 - Completed first draft of emergency services standards of cover plan
 - Implemented community automatic defibrillator awareness and placement program
 - Updated Fire Department strategic plan
 - In collaboration with Sheriffs' Department deployed new trunking radio system
 - Renegotiated State Regional Haz-Mat contract
 - Placed new Haz-Mat Rehab vehicle into service
 - Received Fire Prevention Grant for installation of sealed 10 year life battery smoke detectors

- Objectives to be Accomplished Next Year:**
- Adopt Standards of Cover Plan
 - Develop natural prairie burning ordinance and procedures
 - Plan and design fire training facility
 - Assist with negotiating 2015 + labor contract
 - Upgrade water rescue response by collaborating with Sheriffs Department, utilizing their boat
 - Review organizational structure of the department

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Recruit and retain and effective workforce that is satisfied with their working environment					
Retention greater than two years, averaged over 10 years					
	99.00%	80.00%	88.00%		
Number of employee grievances per year					
	3	<6	<6		
Sustained citizens complaints as a percentage of incidents responded					
	0.03%	0.10%	0.10%		
Goal: Improve fire and life safety through education and code enforcement					
Inspect 100% of inspectable properties at least once per year					
	100.00%	100.00%	100.00%		
Occurrence of fire inspectable buildings					
	21.80%	<10%	<10%		
Contact 90% of children ages 5-9 with for fire and life safety education					
	100.00%	90.00%	90.00%		
Goal: Deliver safe professional services that meet the needs of the people we serve					
Emergency incidents responded to in less than 6 minutes					
	90.40%	90.00%	90.00%		
Cardiac arrest patients arrive at the hospital with a pulse					
	38.00%	>23.8%	>23.8%		
Fires Confined to room of origin					
	90.80%	80.00%	80.00%		
Fires confined to Structure of origin					
	98.40%	90.00%	90.00%		
Dollar loss from fire per capita					
	11.70%	<34.9%	<34.9%		
ISO Insurance Rating					
	2	2	2.00%		
Goal: Provide and maintain efficient facilities geographically located to deliver services consistently and meet the housing needs of our staff and resources					
Emergency incidents responded to in less than 6 minutes					
	90.40%	90.00%	90.00%		
Percentage of time stations may be occupied and in service					
	100.00%	99.00%	99.00%		
Goal: Provide and maintain safe and reliable equipment that is functional and meets the appropriate standards					
Percentage of time front line fleet in service excluding routine maintenance					
	98.50%	98.00%	98.00%		
Goal: Develop and maintain a comprehensive training program to ensure safety of our personnel and service quality					
Number of firefighter injuries per 100 structure fires					
	6.00%	<4%	<4%		
Percentage of employees meeting minimum State certification criteria for their position					
	100.00%	100.00%	100.00%		
Number of hours of training per employee per month					
	19	20	20		

Contact Information:

Fire Chief Tim Franz, (920) 236-5240

ACCOUNT: 100-0230-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FIRE & AMBULANCE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	7,499,972	7,607,036	7,764,400	7,792,300	7,877,300
TOTAL PAYROLL - DIRECT LABOR		7,499,972	7,607,036	7,764,400	7,792,300	7,877,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,121,640	3,226,175	2,820,500	2,915,500	3,105,700
TOTAL PAYROLL - INDIRECT LABOR		3,121,640	3,226,175	2,820,500	2,915,500	3,105,700
Contractual Services						
6401-00000	Contractual Services	18,050	20,271	16,000	15,500	17,800
6403-00000	Clothing Allowance	0	10,016	0	10,500	0
6404-00000	Postage & Shipping	38	84	100	0	100
6408-00000	Printing & Binding	0	0	0	400	500
6418-00000	Repairs to Motor Vehicles	30,658	30,388	33,000	33,000	35,000
6419-00000	Repairs to Tires	45	206	100	300	300
6420-00000	Repairs to Tools & Equipment	5,392	7,270	4,000	5,000	6,000
6421-00000	Maintenance Radios	3,886	4,391	2,000	1,800	3,100
6422-00000	Maintenance Contract Cost	15,895	15,894	16,000	17,000	10,800
6426-00000	Maint. Mach/Equip/Bldg/Struct	27,613	25,577	27,500	26,000	26,000
6427-00000	Maint. Computer Software	19,256	19,256	19,300	19,300	19,300
6432-00000	Equipment Rental	(385)	1,043	1,800	1,800	1,800
6448-00000	Special Services	0	92	0	0	0
6453-00000	Vehicle License & Registration	149	298	0	200	0
6458-00000	Conference & Training	6,591	5,522	7,500	7,000	7,500
6459-00000	Other Employee Training	1,659	712	800	600	800
6460-00000	Membership Dues	1,084	875	1,300	1,100	1,200
6466-00000	Misc. Contractual Services	524	765	800	400	800
TOTAL CONTRACTUAL SERVICES		130,455	142,660	130,200	139,900	131,000
Utilities						
6471-00000	Electricity	57,459	50,298	65,700	55,000	65,000
6472-00000	Sewer Service	3,189	3,810	3,500	3,300	4,000
6473-00000	Water Service	6,383	7,090	8,000	6,800	7,200
6474-00000	Gas Service	20,085	13,768	21,500	21,000	23,000
6475-00000	Telephones	2,212	1,471	2,500	4,600	12,200
6476-00000	Storm Water	6,881	7,633	8,000	8,000	8,500
TOTAL UTILITIES		96,209	84,070	109,200	98,700	119,900
Fixed Charges						
6496-00000	Licenses and Permits	150	0	0	200	200
TOTAL FIXED CHARGES		150	0	0	200	200

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Materials & Supplies						
6503-00000	Clothing	27,056	27,123	28,000	27,500	29,000
6505-00000	Office Supplies	3,720	2,407	3,400	2,600	3,400
6506-00000	Software Supplies	0	0	0	300	0
6507-00000	Books & Periodicals	1,200	1,145	2,500	2,200	3,200
6510-00000	Employee Training Materials	0	0	0	700	0
6511-00000	Diesel Fuel	87	0	0	0	0
6513-00000	Motor Oil (Lubricants)	6,668	5,780	7,500	6,800	7,500
6514-00000	Gasoline	0	15	0	0	0
6517-00000	Supplies/Repair Parts	39,469	40,571	41,000	36,000	42,000
6518-00000	Other Fuel/Propane	39	149	500	200	400
6519-00000	Tires, Tubes & Rims	11,060	9,955	9,000	9,000	9,000
6527-00000	Janitorial Supplies	6,027	7,415	7,700	7,600	7,800
6529-00000	Chemicals	0	0	0	300	0
6537-00000	Safety Equipment	47,228	49,751	51,000	40,000	49,000
6538-00000	Fire Fighting Equipment	2,988	5,030	7,200	9,100	7,000
6545-00000	Tools & Shop Supplies	1,330	1,058	1,000	1,000	1,000
6550-00000	Minor Equipment	843	444	1,000	800	1,000
6555-00000	Environmental Supplies	802	167	500	300	500
6557-00000	Medical Supplies	106,566	93,208	80,000	76,000	80,000
6589-00000	Other Materials & Supplies	5,659	6,896	12,100	9,000	11,600
TOTAL MATERIALS & SUPPLIES		260,742	251,114	252,400	229,400	252,400
Capital Outlay						
7204-00000	Machinery & Equipment	0	7,414	4,500	4,000	4,500
7210-00000	Motor Vehicles	14,494	0	15,500	15,800	17,000
7214-00000	Buildings	0	4,000	0	0	0
TOTAL CAPITAL OUTLAY		14,494	11,414	20,000	19,800	21,500
TOTAL FIRE & AMBULANCE		11,123,662	11,322,469	11,096,700	11,195,800	11,508,000

PERSONNEL SCHEDULE

ACCOUNT: 100-0230-XXXX-XXXXXX
 FUND: GENERAL
 FUNCTION: FIRE & AMBULANCE
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Fire Chief	1	1	1	102,400	103,300	105,900
Assistant Fire Chief	1	1	1	83,700	93,000	95,200
Battalion Chiefs	6	5	5	415,900	456,500	438,600
Fire Captains	7	7	7	520,100	503,800	530,700
Fire Lieutenant Inspector	2	2	2	136,900	136,800	140,200
Fire Lieutenants	14	14	14	970,700	973,900	994,700
Fire Equipment Operators	21	21	21	1,371,100	1,372,800	1,404,900
Vehicle Mechanic	1	1	1	54,900	55,400	56,800
Firefighters	52	54	54	3,286,500	3,146,800	3,231,600
Administrative Assistant	1	1	1	45,300	45,300	47,200
Community Program Coord Fire	1	1	1	53,600	54,100	55,500
Holiday Pay				225,000	231,000	231,000
Overtime Pay				192,000	304,000	230,000
Ambulance Pay				196,900	202,900	203,000
FLSA Overtime				85,000	86,700	87,000
Out of Class Pay				24,400	26,000	25,000
Health Insurance 6306				1,459,100	1,570,000	1,775,900
Retirement 6304				1,241,200	1,223,900	1,187,300
Social Security 6302				104,300	105,900	111,800
Life Insurance 6310				15,900	15,700	15,300
Income Continuation Insurance 6312				0	0	15,400
TOTAL PERSONNEL	107	108	108	10,584,900	10,707,800	10,983,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: HYDRANT RENTAL	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0250-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		650,000	650,000	325,000	650,000	650,000

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement:

The purpose of this budget is to account for the portion of Public Fire Protection that is currently being collected through the tax levy/bill rather than through the Utility bill. The Proposal for 2013 is to convert this amount over to the Utility bills so that the entire charge for Public Fire Protection is collected through Utility charges. With 2013 being the transition year, \$325,000 will be charged to this fund, and anticipating a PSC rate case in early 2013, the second half of the year will be funded through the revised Utility charges.

Links to City Strategic Plan:

- 1
- 2
- 3
- 4
- 5

Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information:

Edward A. Nokes, Interim Director of Finance, (920) 236-5006

ACCOUNT: 100-0250-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HYDRANT RENTAL
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6439-00000	Hydrant Rental	650,000	650,000	325,000	650,000	650,000
TOTAL CONTRACTUAL SERVICES		650,000	650,000	325,000	650,000	650,000
TOTAL HYDRANT RENTAL		650,000	650,000	325,000	650,000	650,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:
GENERAL

FUNCTION:
POLICE & FIRE COMMISSION

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
100-0290-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		8,249	12,873	6,000	11,200	6,000

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

This budget is used to comply with the requirements of S.S. 62.13, which mandates the establishment of an eligibility list for appointment of police officers and firefighters.

Links to City Strategic Plan:

- 1 Develop a performance culture/efficiently comply with the requirements outlined by S.S. 62.13.
- 2
- 3
- 4
- 5

Significant Accomplishments:

•	Established appropriate Police and Fire eligibility lists for hiring new personnel
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•	

Objectives to be Accomplished Next Year:

•	Continue to successfully staff anticipated vacancies
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•	
•	
•	

ACCOUNT: 100-0290-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE & FIRE COMMISSION
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	8,174	12,800	5,800	11,000	5,800
6410-00000	Advertising/Marketing	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		8,174	12,800	5,800	11,000	5,800
Materials & Supplies						
6505-00000	Office Supplies	75	73	200	200	200
6507-00000	Books & Periodicals	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		75	73	200	200	200
TOTAL POLICE & FIRE COMM.		8,249	12,873	6,000	11,200	6,000

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** ADMINISTRATION **DEPARTMENT:** PUBLIC WORKS **ACCOUNT:** 100-0410-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		361,065	346,695	352,400	350,900	369,700

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids						
Fees & Charges						
Miscellaneous						
Surplus Applied transfer						
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

To plan, build, maintain, and improve infrastructure and Department of Public Works services for the community.

Links to City Strategic Plan:

- 1 Improve-maintain infrastructure / Streets
- 2 Improve-maintain infrastructure / Storm Sewer-Sanitary Sewer and Water Main Systems
- 3 Improve Quality of Life Assets / Public Education
- 4
- 5

Significant Accomplishments

- Develop and submit operating and capital budgets
- Coordinated land acquisitions for various storm water management projects
- Award bid for Public Works Field Operations Facility upgrade
-
-
-
-
-

Objectives to be Accomplished Next Year:

- Continue long-range planning for water main & sanitary sewer/storm water management systems
- Analyze pavement management requirements
- Complete Southwest Industrial Park street/utility construction
- Continue Public Works Field Operations Facility upgrade
- Continue analysis of Infiltration / Inflow problems

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve condition of streets					
Citizen Survey					
Excellent/Good %	34.30%	28.80%	40.00%		
% of streets with					
PASER of 3 or less in CIP	59.00%		65.00%		
Weighted Average					
PASER Score	7.45		7.50		
Goal: Create positive review of storm water management per Citizen Survey					
Excellent/Good %	42.50%	33.60%	45.00%		
Major Projects Completed	2	2	3		
Goal: Increase public education outreach					
Correspondence:					
Blocked Sidewalk	20	25	20		
ROW Obstruction	16	20	10		
Sight Distance	15	10	15		
Grass in Street	60	15	100		
Snow in Street	3	10	30		
Goal:					

Contact Information:

David Patek, Director of Public Works, PH: (920) 236-5065

ACCOUNT: 100-0410-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PUBLIC WORKS - ADMINISTRATION
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	260,505	256,635	257,500	260,200	267,800
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		260,505	256,635	257,500	260,200	267,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	97,977	87,841	91,000	86,800	97,800
TOTAL PAYROLL - INDIRECT LABOR		97,977	87,841	91,000	86,800	97,800
Contractual Services						
6402-00000	Auto Allowance	880	960	1,000	1,000	1,000
6404-00000	Postage & Shipping	11	0	0	0	0
6424-00000	Maintenance Office Equipment	0	0	0	0	0
6458-00000	Conference & Training	856	0	1,500	1,500	1,500
6459-00000	Other Employee Training	0	64	0	0	0
6460-00000	Membership Dues	599	808	600	600	600
TOTAL CONTRACTUAL SERVICES		2,346	1,832	3,100	3,100	3,100
Utilities						
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Fixed Charges						
6496-00000	Licenses and Permits	0	164	0	0	200
TOTAL FIXED CHARGES		0	164	0	0	200
Materials & Supplies						
6505-00000	Office Supplies	138	97	600	600	600
6507-00000	Books and Periodicals	99	126	200	200	200
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		237	223	800	800	800
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PUBLIC WORKS - ADMIN		361,065	346,695	352,400	350,900	369,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0410-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PUBLIC WORKS - ADMINISTRATION
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Director of Public Works	1	1	1	119,600	120,800	123,800
Assistant Director of Public Works	1	1	1	93,500	94,500	96,800
Administrative Assistant	1	1	1	44,200	44,700	47,000
Overtime				200	200	200
Health Insurance 6306				50,200	45,100	53,900
Retirement 6304				20,700	20,900	22,500
Social Security 6302				19,300	19,900	20,500
Life Insurance 6310				800	900	900
Income Continuation 6312				0	0	0
TOTAL PERSONNEL	3	3	3	348,500	347,000	365,600

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ENGINEERING	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 100-0420-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,310,552	1,207,604	1,151,700	1,154,700	1,152,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & aids	741,594	679,577	719,200	718,750	706,650
Fees & Charges	10,200	20,504	10,000	10,000	10,000
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
TOTAL REVENUES:	751,794	700,081	729,200	728,750	716,650

Budget Variances:

6420 Repairs required to survey equipment. #6466 Intern hired to help prepare CIP. Additional staffing was not anticipated in budget.

Mission Statement:

To provide cost-effective and quality service for our customers

Links to City Strategic Plan:

- 1 Improve-maintain infrastructure / Streets
- 2 Improve-maintain infrastructure / Storm Sewer, Sanitary Sewer and Water Main Systems
- 3
- 4
- 5

Significant Accomplishments

- Completion of various major street reconstruction projects
- Coordinate with WisDOT regarding Highway 41 expansion
- Completion of Sawyer Creek Dredging project
- Completion of James Road Area storm water detention basin
- Completed City Hall Storm water detention basin and parking lot
- Rehabilitated approx 550 sanitary sewer manholes to reduce I&I
-
-
-

Objectives to be Accomplished Next Year:

- Design/construct various street reconstruction projects
- Construct National Guard Area storm water detention basin
- Construction of Glatz Creek relief storm sewer
- Continue various storm water management planning
-
-

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Finalize special assessment certifications					
% Certified by Sept 1	N/A	50%	75%		
Actual		92%			
Goal: Maintain positive review of sidewalk system per Citizen Survey					
Excellent/Good %	58.60%	55.50%	60.00%		
Goal: Improve reliability of public infrastructure (data through 2012 construction)					
Feet of Sanitary Sewer over 100 year age	110,417	98,270	100,000		
Feet of Storm Sewer over 100 year age	68,135	68,753	60,000		
Feet of Water Main over 75 year age	467,789	437,055	460,000		
					*Note large changes are due to data correction of old records
Goal:					

Contact Information:

Steve Gohde, Assistant Director of Public Works / City Engineer, PH: (920) 236-5065

ACCOUNT: 100-0420-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ENGINEERING
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	840,173	748,506	726,200	732,200	715,900
6103-00000	Regular Pay - Temp Employee	54,738	70,062	46,000	55,000	50,000
TOTAL PAYROLL - DIRECT LABOR		894,911	818,568	772,200	787,200	765,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	374,741	317,562	342,400	328,200	349,900
TOTAL PAYROLL - INDIRECT LABOR		374,741	317,562	342,400	328,200	349,900
Contractual Services						
6401-00000	Contractual Services	948	1,068	1,000	1,000	1,000
6402-00000	Auto Allowance	1,889	1,294	1,900	2,300	1,400
6410-00000	Advertising / Marketing	838	838	0	0	0
6418-00000	Repairs to Motor Vehicles	2,596	9,050	3,500	3,400	3,000
6419-00000	Repairs to Tires	496	445	600	500	600
6420-00000	Repairs to Tools and Equipment	5,963	0	1,500	4,000	3,400
6427-00000	Maintenance Computer Software	0	0	0	400	400
6432-00000	Equipment Rental	0	470	600	500	500
6458-00000	Conference & Training	1,150	2,649	3,300	4,200	3,300
6459-00000	Other Employee Training	0	1,000	2,500	600	2,500
6460-00000	Membership Dues	170	0	0	100	200
6466-00000	Misc Contractual Services	0	0	0	1,900	0
TOTAL CONTRACTUAL SERVICES		14,050	16,814	14,900	18,900	16,300
Utilities						
6475-00000	Telephones	5,712	5,967	6,000	5,800	4,500
TOTAL UTILITIES		5,712	5,967	6,000	5,800	4,500
Fixed Charges						
6496-00000	Licenses & Permits	0	164	0	0	300
TOTAL FIXED CHARGES		0	164	0	0	300
Materials & Supplies						
6503-00000	Clothing	599	543	900	700	800
6505-00000	Office Supplies	3,671	3,755	3,600	3,400	3,500
6506-00000	Software Supplies	616	0	600	0	600
6507-00000	Books & Periodicals	0	366	200	200	200
6508-00000	Maps & Records	341	451	600	500	600
6509-00000	Computer Supplies	90	8	200	0	200
6517-00000	Supplies/Repair Parts	2,288	2,336	2,300	2,300	2,300
6519-00000	Tires, Tubes & Rims	336	403	600	500	600
6537-00000	Safety Equipment	346	599	700	600	600
6589-00000	Other Materials & Supplies	7,351	5,815	6,500	6,400	6,500
TOTAL MATERIALS & SUPPLIES		15,638	14,276	16,200	14,600	15,900
Capital Outlay						
7202-00000	Office Equipment Purchases	5,500	5,878	0	0	0
7204-00000	Machinery & Equipment	0	28,375	0	0	0
TOTAL CAPITAL OUTLAY		5,500	34,253	0	0	0
TOTAL ENGINEERING		115 1,310,552	1,207,604	1,151,700	1,154,700	1,152,800

PERSONNEL SCHEDULE

ACCOUNT: 100-0420-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ENGINEERING
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Civil Engineer Supervisor	1.00	1.00	1.00	71,600	77,100	79,000
Civil Engineer Senior	2.00	2.00	2.00	139,800	150,600	154,400
Lead Civil Engineer Tech	2.00	2.00	2.00	107,100	108,200	110,900
Civil Engineer Tech	3.00	3.00	3.00	142,900	151,800	155,600
Engineering Specialist	4.00	4.00	3.00	169,700	148,300	129,300
Overtime				75,000	75,000	65,000
Clerical 6102	0.70	0.70	0.70	20,100	21,200	21,700
Summer / Seasonal help 6103				46,000	55,000	50,000
Health Insurance 6306				221,400	207,500	228,700
Retirement 6304				60,300	58,900	61,000
Social Security 6302				59,100	60,200	58,600
Life Insurance 6310				1,600	1,600	1,600
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	12.70	12.70	11.70	1,114,600	1,115,400	1,115,800

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: STREETS	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 100-0430-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	2,755,622	2,403,766	2,526,700	2,571,100	2,726,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	2,224,781	2,038,732	2,157,400	2,156,250	2,119,950
Fees & Charges	161,654	226,897	225,000	222,500	225,000
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	2,386,435	2,265,629	2,382,400	2,378,750	2,344,950

Budget Variances:

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Mission Statement:

	To plan and implement maintenance and repairs to keep streets in a safe and serviceable condition
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Links to City Strategic Plan:

- | | |
|---|----------------------------------------------------------------------|
| 1 | Improve-maintain infrastructure / Streets |
| 2 | Improve-maintain infrastructure / Storm Sewer-Sanitary Sewer Systems |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

- | | |
|--|----------------------------------------------------------------------------------------------|
| | Completed demolition of various buildings for the new Public Works Field Operations Facility |
| | Completed demolition projects for RDA at the former OASD site and Jefferson Street |
| | Completed cold mix overlay program |
| | Completed various maintenance activities for Storm Water Management Facilities |
| | |
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Objectives to be Accomplished Next Year:

- | | |
|--|-----------------------------------------------------------------------------------|
| | Continue to expand pavement repair operations |
| | Continue to provide efficient snow and ice control/removal |
| | Continue emphasis on storm and sanitary sewer maintenance/construction activities |
| | Continue to assist other City Divisions/Departments as needed |
| | Assist with various yard waste collection programs |
| | Assist with construction of the new Field Operations Facility |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Reduce the number of pavement condition complaints (potholes)					
Number of complaints	31	29	25		
Street repair hours	4,762	4,500	5,000		
Tons of cold mix patch	530	490	400		
Pounds of crack filler	34,140	25,500	35,000		
Goal: Maintain/increase number of street sweeping hours					
Hours	4,419	4,400	4,400		
Citizen Survey					
Excellent/Good %	61%	60%	65%		
Goal: Provide snow and ice control for safe travel					
Number of major events					
(plowing)	7	4	10		
Number of minor events					
(salt only)	20	16	20		
Number of haul days	6	28	20		
Goal: Maintain/increase hours dedicated to sanitary sewer system and storm sewer system maintenance					
Hours (Sanitary)	5,892.00	5,555	6,000		
Hours (Storm)	14,068.00	13,300	13,000		

Contact Information:

Kevin Uhen, Public Works Field Operations Bureau Manager, (920) 232-5382

ACCOUNT: 100-0430-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: STREETS - GENERAL
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,406,922	1,330,846	1,363,800	1,399,500	1,485,100
6103-00000	Regular Pay - Temp Employee	12,344	11,904	13,500	9,200	14,000
TOTAL PAYROLL - DIRECT LABOR		1,419,266	1,342,750	1,377,300	1,408,700	1,499,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	701,607	604,711	670,400	671,300	752,300
TOTAL PAYROLL - INDIRECT LABOR		701,607	604,711	670,400	671,300	752,300
Contractual Services						
6401-00000	Contractual Services	12,605	16,864	12,500	12,500	12,500
6402-00000	Auto Allowance	873	0	0	0	0
6404-00000	Postage & Shipping	18	0	0	0	0
6420-00000	Repairs to Tools & Equipment	0	341	500	500	500
6426-00000	Maint Mach/Equip/Bldg/Structur	0	0	0	500	500
6432-00000	Equipment Rental	2,962	819	3,000	2,000	2,500
6445-00000	Land Fill Fees	0	13	0	0	0
6453-00000	Vehicle License & Registration	302	224	200	200	200
6458-00000	Conference & Training	75	670	1,000	500	500
6459-00000	Other Employee Training	0	575	500	500	500
6460-00000	Membership Dues	155	194	200	200	200
6466-00000	Misc. Contractual	13,973	9,315	22,000	24,200	22,000
6466-12001	Misc. Contract.(Snow Removal)	23,489	33,335	22,000	32,000	22,000
TOTAL CONTRACTUAL SERVICES		54,452	62,350	61,900	73,100	61,400
Utilities						
6475-00000	Telephones	4,948	5,316	5,000	5,000	5,000
TOTAL UTILITIES		4,948	5,316	5,000	5,000	5,000
Fixed Charges						
6496-00000	Licenses and Permits	74	82	100	100	100
6499-00000	Misc. Fixed Charges	485	485	0	500	500
TOTAL FIXED CHARGES		559	567	100	600	600

NUMBER	CLASSIFICATION	2011 EXPEND	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Materials & Supplies						
6503-00000	Clothing	4,107	5,319	5,000	5,000	4,000
6505-00000	Office Supplies	561	1,041	600	600	600
6511-00000	Diesel Fuel	10	0	0	0	0
6513-00000	Motor Oil (Lubricants)	40	224	400	400	400
6517-00000	Supplies/Repair Parts	6,872	7,270	7,500	8,000	7,500
6518-00000	Other Fuel/Propane	57	0	100	0	0
6527-00000	Janitorial Supplies	260	252	400	400	400
6537-00000	Safety Supplies	677	1,916	2,500	2,500	2,500
6544-00000	Street Oiling Supplies	55,450	68,280	75,000	75,000	75,000
6545-00000	Tools & Shop Supplies	1,791	2,698	3,000	3,000	3,000
6550-00000	Minor Equipment	2,191	2,483	2,500	2,500	2,500
6561-00000	Sodium Chloride	365,595	214,474	225,000	225,000	225,000
6565-00000	Stone/Gravel/Concrete/Asp.	120,969	68,862	65,000	65,000	63,000
6589-00000	Other Materials & Supplies	16,210	15,253	25,000	25,000	24,000
TOTAL MATERIALS & SUPPLIES		574,790	388,072	412,000	412,400	407,900
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL STREETS - GENERAL		2,755,622	2,403,766	2,526,700	2,571,100	2,726,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0430-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: STREETS - GENERAL
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Public Works Field Oper Bureau Mgr	1	1	1	83,300	84,100	86,200
Public Works Street Supervisor	2	2	2	115,800	116,800	123,000
Lead Equipment Operator	1	1	1	48,600	49,100	50,300
Equipment Operator	24	24	24	1,061,700	1,094,700	1,169,800
Clerk Dispatcher	1	1	1	39,400	39,800	40,800
Shop Maintenance Worker	0	0	0	0	0	0
Overtime				15,000	15,000	15,000
Seasonal Help 6103				13,500	9,200	14,000
Health Insurance 6306				452,400	447,700	509,800
Retirement 6304				109,500	112,700	124,700
Social Security 6302				105,400	107,800	114,700
Life Insurance 6310				3,100	3,100	3,100
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	29	29	29	2,047,700	2,080,000	2,251,400

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** CENTRAL GARAGE **DEPARTMENT:** PUBLIC WORKS **ACCOUNT:** 100-0450-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	2,033,617	1,892,978	1,871,600	1,978,700	1,973,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & charges					
Miscellaneous					
Surplus Applied					
Transfers					
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

To provide support services to meet the operational requirements of the Department of Public Works and other city departments

Links to City Strategic Plan:

- | | |
|---|--------------------------------------------------|
| 1 | Improve-maintain infrastructure / City Buildings |
| 2 | Improve-maintain infrastructure / City Equipment |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

- Wrote specifications for major equipment approved for purchase in 2013
- Continued the purchase of Compressed Natural Gas (CNG) vehicles
- Begin construction for the new Public Works Field Operations Facility
- Implemented mobile radio upgrade
- Upgraded software for vehicle maintenance management program
-
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Objectives to be Accomplished Next Year:

- Purchase vehicles/equipment approved in the 2014 Capital Improvement Program
- Continue to investigate opportunities to purchase alternative fuel vehicles
- Monitor construction of the new Public Works Field Operations facility
-
-
-

ACCOUNT: 100-0450-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CENTRAL GARAGE
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	399,720	405,986	405,200	409,000	412,100
TOTAL PAYROLL - DIRECT LABOR		399,720	405,986	405,200	409,000	412,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	215,759	192,258	196,200	199,100	224,100
TOTAL PAYROLL - INDIRECT LABOR		215,759	192,258	196,200	199,100	224,100
Contractual Services						
6401-00000	Contractual Services	11,086	8,775	7,000	8,000	8,000
6404-00000	Postage & Shipping	0	73	0	0	0
6418-00000	Repairs to Motor Vehicles	42,795	24,309	43,000	40,000	40,000
6419-00000	Repairs to Tires	4,497	6,891	5,000	3,200	4,000
6420-00000	Repairs to Tools & Equip	1,591	232	200	200	200
6421-00000	Maintenance Radios	77	0	2,000	100	200
6424-00000	Maintenance Office Equip	155	0	0	0	0
6426-00000	Maint. Mach/Equip/Bldg/Struc	20,751	18,452	15,000	13,700	15,000
6427-00000	Maint. Computer Software	500	425	0	500	500
6432-00000	Equipment Rental	636	596	500	500	500
6448-00000	Special Services	1,580	1,633	1,400	1,200	1,300
6458-00000	Conference & Training	0	1,200	1,000	500	1,000
6459-00000	Other Employee Training	350	1,200	3,000	2,000	3,000
6466-00000	Misc Contractual Service	0	0	0	0	6,000
TOTAL CONTRACTUAL SERVICES		84,018	63,786	78,100	69,900	79,700
Utilities						
6471-00000	Electricity	42,390	34,677	40,000	44,000	44,900
6472-00000	Sewer Service	1,698	2,030	2,300	2,400	2,400
6473-00000	Water Service	2,114	2,501	3,200	2,900	3,000
6474-00000	Gas Service	33,914	21,443	42,000	42,000	42,900
6475-00000	Telephones	362	5,360	600	2,800	2,800
6476-00000	Storm Water	9,576	16,190	18,000	17,000	19,400
TOTAL UTILITIES		90,054	82,201	106,100	111,100	115,400
Fixed Charges						
6496-00000	Licenses and Permits	380	935	1,500	1,000	1,200
TOTAL FIXED CHARGES		380	935	1,500	1,000	1,200

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	114	496	500	500	500
6505-00000	Office Supplies	586	196	400	400	400
6507-00000	Books & Periodicals	178	75	0	0	0
6511-00000	Diesel Fuel	510,442	462,510	395,500	470,200	410,000
6512-00000	Compressed Natural Gas	0	10,197	30,400	51,400	80,000
6513-00000	Motor Oil (Lubricants)	18,531	23,790	25,000	28,000	28,000
6514-00000	Gasoline	389,678	400,429	368,200	356,700	360,000
6517-00000	Supplies/Repair Parts	216,506	151,396	165,000	165,000	165,000
6518-00000	Other Fuel/Propane	7,701	3,818	4,000	3,000	4,000
6519-00000	Tires, Tubes & Rims	29,910	26,245	28,000	26,000	26,000
6527-00000	Janitorial Supplies	2,693	4,689	4,200	2,500	4,000
6529-00000	Chemicals	11,439	13,807	12,000	11,000	12,000
6537-00000	Safety Equipment	1,301	890	800	500	800
6545-00000	Tools & Shop Supplies	6,650	9,293	9,000	9,000	9,000
6550-00000	Minor Equipment	1,868	0	1,500	1,000	1,500
6555-00000	Environmental Supplies	0	0	0	400	0
6589-00000	Other Materials & Supplies	46,089	39,981	40,000	63,000	40,000
TOTAL MATERIALS & SUPPLIES		1,243,686	1,147,812	1,084,500	1,188,600	1,141,200
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CENTRAL GARAGE		2,033,617	1,892,978	1,871,600	1,978,700	1,973,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0450-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CENTRAL GARAGE
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Public Works Mechanic Div Mgr	1	1	1	65,500	66,100	67,800
Shop Maintenance Worker	1	1	1	44,200	44,600	45,700
Equipment Mechanic Central Garage	4	4	4	195,000	196,600	194,500
Lead Vehicle Mechanic	1	1	1	50,400	51,000	52,200
Welder	1	1	1	48,600	49,100	50,400
Overtime				1,500	1,600	1,500
Health Insurance 6306				131,500	113,100	156,800
Retirement 6304				32,500	53,500	34,600
Social Security 6302				31,000	31,300	31,500
Life Insurance 6310				1,200	1,200	1,200
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	8	8	8	601,400	608,100	636,200

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: GARBAGE COLLECTION & DISPOSAL	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 100-0470-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,366,858	2,367,215	1,183,800	1,183,700	0

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & aids	0	0	0	0	0
Fees & Charges	15,670	23,845	31,500	50,000	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	15,670	23,845	31,500	50,000	0

Budget Variances:

Transferred to a Levy Fund 212

Mission Statement:

Provide regular or special collections of solid waste and maintain city property previously used for landfill purposes

Links to City Strategic Plan:

- | | |
|---|--------------------------------|
| 1 | Strengthen neighborhoods |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
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Significant Accomplishments

- | | |
|---|----------------------------------------------------------------------------------------------|
| . | Completed cart exchange program. |
| . | Continued inspections of former landfill sites regarding condition/maintenance requirements. |
| . | Continued inspections of business and multi-family properties for compliance to ordinances. |
| . | Implemented changes to Thursday/Friday route schedules. |
| . | |
| . | |
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| . | |

Objectives to be Accomplished Next Year:

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|---|------------------------------------------------------------------------------|
| . | Utilize existing personnel and equipment to handle additional service areas |
| . | Continue study of methods to increase route efficiency |
| . | Continue to reduce number of service complaints |
| . | Implement penalty for refuse violations, particularly for move in / move out |
| . | |
| . | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Reduce number of service complaints.					
Number of Complaints	73	50	50		
		20 YTD			
Goal: Maintain positive review per Citizen Survey					
Excellent/Good %	86.30%	85.30%	80.00%		
Goal: Decrease volume of solid waste material collected					
Tons of material	12,947	12,720	12,800		
		8,519 thru August			
Goal:					

Contact Information:

James Hintz, Public Works Sanitation Division Manager (920) 232-5393, Kevin Uhen, Public Works Field Operations Bureau Manager, (920) 232-5382

ACCOUNT: 100-0470-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	506,764	434,232	369,100	368,200	0
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		506,764	434,232	369,100	368,200	0
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	255,247	195,486	171,000	182,200	0
TOTAL PAYROLL - INDIRECT LABOR		255,247	195,486	171,000	182,200	0
Contractual Services						
6401-00000	Contractual Services	74,106	64,973	100,000	90,000	0
6408-00000	Printing & Binding	0	5,032	0	0	0
6418-00000	Repairs to Motor Vehicles	33,443	25,045	35,000	35,000	0
6419-00000	Repairs to Tires	6,501	3,399	2,500	2,500	0
6420-00000	Repair to Tools	0	128	0	0	0
6421-00000	Maintenance Radios	83	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Stru	29	268	500	500	0
6432-00000	Equipment Rental	429	441	500	500	0
6445-00000	Land Fill Fees	412,939	414,895	452,200	432,500	0
6446-00000	Contractual Employment	34,086	17,501	6,000	5,900	0
6453-00000	Vehicle License & Registr.	2	373	0	0	0
6458-00000	Conference & Training	0	258	200	0	0
6459-00000	Other Employee Training	0	0	200	0	0
6466-00000	Misc Contractual Service	202	0	0	0	0
TOTAL CONTRACTUAL SERVICES		561,820	532,313	597,100	566,900	0
Fixed Charges						
6471-00000	Electricity	0	9,388	4,300	4,300	0
6475-00000	Telephones	1,615	1,749	1,700	1,700	0
6496-00000	Licenses and Permits	1,034	1,034	1,100	1,100	0
TOTAL FIXED CHARGES		2,649	12,171	7,100	7,100	0
Materials & Supplies						
6503-00000	Clothing	2,132	1,697	2,000	1,500	0
6505-00000	Office Supplies	182	236	300	400	0
6509-00000	Computer Supplies	100	96	200	200	0
6511-00000	Diesel Fuel	0	67	0	0	0
6513-00000	Motor Oil (Lubricants)	284	0	1,000	1,000	0
6517-00000	Supplies/Repair Parts	11,269	9,219	15,000	15,000	0
6519-00000	Tires, Tubes & Rims	22,663	15,135	15,000	10,000	0
6527-00000	Janitorial Supplies	644	984	500	500	0
6529-00000	Chemicals	2,320	2,691	2,700	6,200	0
6537-00000	Safety Equipment	365	67	300	300	0
6545-00000	Tools & Shop Supplies	135	30	1,500	1,500	0

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 PROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
6550-0000	Minor Equipment	0	0	0	20,100	0
6589-0000	Other Materials & Supplies	284	2,686	1,000	2,600	0
TOTAL MATERIALS & SUPPLIES		40,378	32,908	39,500	59,300	0
<u>Capital Outlay</u>						
7204-0000	Mach. & Equipment	0	0	0	0	0
7210-0000	Motor Vehicles	0	1,160,105	0	0	0
TOTAL CAPITAL OUTLAY		0	1,160,105	0	0	0
TOTAL GARBAGE COLL/DISPOSAL		1,366,858	2,367,215	1,183,800	1,183,700	0

PERSONNEL SCHEDULE

ACCOUNT: 100-0470-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Public Works Sanitation Div. Mgr.	0.50	0.50	0.00	26,700	27,000	0
Sanitation Operator	7.00	7.00	0.00	315,300	315,700	0
Office Assistant	0.50	0.50	0.00	18,800	19,000	0
Overtime				8,300	6,500	0
Seasonal Help 6103				0	0	0
Health Insurance 6306				111,900	123,100	0
Retirement 6304				29,600	29,600	0
Social Security 6302				28,200	28,100	0
Life Insurance 6310				1,300	1,400	0
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	8.00	8.00	0.00	540,100	550,400	0

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** PARKS **DEPARTMENT:** PARKS & OTHER FACILITIES **ACCOUNT:** 100-0610-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,612,957	1,577,128	1,594,500	1,667,100	1,617,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & Charges	17,004	16,504	19,000	19,000	24,000
Miscellaneous	12,600	3,871	1,000	10,600	15,000
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
TOTAL REVENUES:	29,604	20,375	20,000	29,600	39,000

Budget Variances:

Mission Statement: The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

- Links to City Strategic Plan:**
- 1 Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural and Recreational Assets
 - 2 Create a public/private partnership to foster grassroots neighborhood organizations
 - 3 Improve the public's knowledge and understanding of the City operations
 - 4 Establish performance measures that document the efficiency and effectiveness of City services
 - 5 Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a city-wide facilities plan

- Significant Accomplishments:**
- Stevens Park Improvements: Tennis Court Color Coating / Restoration; Playground Accessible Path.
 - Menominee Park: Cruiser Dock Restoration (2 sections) & Lagoon Aeration System Completion
 - Red Arrow Park: Disc Golf Tee Pad and Basket Installation
 - Abe Rochlin and Lake Fly Café restroom improvements and provide ADA accessibility
 - Menominee Park Master Plan
 - Rainbow Park Master Plan
 - Menominee Park Zoo: Otter Exhibit Construction & Operations
 - 24th Street Boat Launch: Pedestrian Bridge Improvements
 - Stoegbauer Park: Spectator and Player Bench Areas Surfacing and Fencing

- Objectives to be Accomplished Next Year:**
- South Park Master Plan & Universal Accessible Playground Development
 - Rainbow Park Launch Improvements: Design/ Study / Planning Document
 - Bauman & Teichmiller Parks Play Equipment & Surfacing / Perimeter Walk / Accessible Path
 - 24th Avenue Boat Launch - Restroom Update
 - Menominee Park Playground Surfacing Improvements & Zoo Master Plan
 - Bauman & West Algoma Parks: Playground Accessible Route & Perimeter Walks

ACCOUNT: 100-0610-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PARKS
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	799,298	751,930	782,600	831,600	774,800
6103-00000	Regular Pay - Temp Employee	66,285	55,580	61,100	66,500	65,600
TOTAL PAYROLL - DIRECT LABOR		865,583	807,510	843,700	898,100	840,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	358,916	315,240	337,800	339,800	361,700
TOTAL PAYROLL - INDIRECT LABOR		358,916	315,240	337,800	339,800	361,700
Contractual Services						
6401-00000	Contractual Services	13,552	26,645	13,000	20,000	15,000
6402-00000	Auto Allowance	880	960	1,000	1,000	1,000
6404-00000	Postage & Shipping	0	27	200	100	100
6408-00000	Printing and Binding	0	0	200	0	0
6410-00000	Advertising/Marketing	320	0	300	300	300
6418-00000	Repairs to Motor Vehicles	9,583	13,420	9,000	12,000	9,000
6419-00000	Repairs to Tires	772	280	500	500	500
6420-00000	Repairs to Tools & Equip	125	180	400	900	400
6421-00000	Maintenance Radios	0	0	500	0	200
6424-00000	Maintenance Office Equipment	0	144	200	0	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	5,908	8,024	6,000	4,500	4,000
6432-00000	Equipment Rental	1,613	3,442	2,000	1,100	1,000
6440-00000	Other Rental	1,670	1,403	1,500	2,800	1,500
6445-00000	Land Fill Fees	1,722	4,075	2,000	2,000	2,000
6446-00000	Contractual Employment	14,976	14,551	12,000	15,000	0
6448-00000	Special Services	2,450	2,162	3,000	4,700	3,000
6453-00000	Vehicle License & Registration	0	293	0	0	0
6458-00000	Conference & Training	4,115	3,994	4,000	4,800	4,200
6460-00000	Membership Dues	665	750	1,000	800	900
6466-00000	Misc Contractual Services	0	77	0	700	0
TOTAL CONTRACTUAL SERVICES		58,351	80,427	56,800	71,200	43,200
Utilities						
6471-00000	Electricity	78,560	83,091	83,700	86,500	90,000
6472-00000	Sewer Service	14,027	18,812	15,000	16,000	16,000
6473-00000	Water Service	28,856	41,966	33,400	39,000	43,400
6474-00000	Gas Service	9,520	5,786	11,200	9,000	9,200
6475-00000	Telephones	1,921	2,163	2,200	2,200	2,200
6476-00000	Storm Water	33,565	38,179	44,600	43,000	49,100
TOTAL UTILITIES		166,449	189,997	190,100	195,700	209,900

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Sundry Fixed Charges						
6496-00000	Licenses & Permits	485	135	200	300	500
TOTAL FIXED CHARGES		485	135	200	300	500
Materials & Supplies						
6503-00000	Clothing	797	4,022	1,500	1,500	1,000
6505-00000	Office Supplies	1,162	1,026	1,000	1,000	1,000
6507-00000	Books & Periodicals	235	217	200	200	200
6513-00000	Motor Oil (Lubricants)	850	2,587	2,500	3,500	2,500
6517-00000	Supplies/Repair Parts	56,776	50,430	50,000	35,000	38,000
6518-00000	Other Fuel/Propane	1,466	1,009	2,000	1,500	2,000
6519-00000	Tires, Tubes & Rims	2,302	4,466	3,000	2,500	2,500
6527-00000	Janitorial Supplies	12,356	16,263	15,000	15,500	16,000
6529-00000	Chemicals	611	4,610	4,000	5,500	5,000
6537-00000	Safety Equipment	1,099	1,167	1,500	1,500	1,000
6545-00000	Tools & Shop Supplies	7,506	9,198	10,000	7,000	8,500
6550-00000	Minor Equipment	5,419	3,848	7,000	7,000	7,000
6557-00000	Medical Supplies	65	33	500	300	300
6565-00000	Stone/Gravel/Concrete/Asp	1,331	14,651	15,000	8,000	15,000
6587-00000	Gift Expenditures	1,583	2,113	2,000	2,000	2,000
6589-00000	Materials & Supplies	67,823	68,179	50,700	70,000	60,000
TOTAL MATERIALS & SUPPLIES		161,381	183,819	165,900	162,000	162,000
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	1,792	0	0	0	0
7208-00000	Land Purchases	0	0	0	0	0
7216-00000	Land Improvement	0	0	0	0	0
TOTAL CAPITAL OUTLAY		1,792	0	0	0	0
TOTAL PARKS		1,612,957	1,577,128	1,594,500	1,667,100	1,617,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0610-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PARKS
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Director of Parks	1.00	1.00	1.00	91,400	92,300	94,600
Parks Operations Division Manager	1.00	1.00	1.00	65,500	66,100	67,800
Parks Revenue & Facilities Division Manager	0.64	0.64	0.64	37,300	37,700	39,700
Parks Trades Technician	6.00	3.00	5.00	252,200	285,400	224,600
Lead Parks Maintenance Worker	1.00	2.00	1.00	48,800	49,300	50,600
Zoo Specialist	1.00	1.00	1.00	45,300	45,300	45,300
Groundskeeper	3.00	5.00	3.00	135,900	135,900	135,900
Equipment Mechanic Parks	1.00	1.00	1.00	48,600	49,100	50,300
Administrative Assistant	1.00	1.00	1.00	44,400	44,800	47,100
Marketing/Fund Devel Coord (P.T.) 6102	0.25	0.00	0.25	6,200	8,500	8,900
Overtime				7,000	17,200	10,000
Seasonal Help 6103				61,100	66,500	65,600
Health Insurance 6306				207,700	202,500	231,200
Retirement 6304				63,000	65,900	64,300
Social Security 6302				64,600	68,900	63,700
Life Insurance 6310				2,500	2,500	2,500
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	15.89	15.64	14.89	1,181,500	1,237,900	1,202,100

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FORESTRY	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 100-0620-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	315,520	313,592	308,900	312,300	332,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	4,100	0
Fees & charges	0	0	0	0	0
Miscellaneous	7,003	6,000	6,000	7,000	6,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	7,003	6,000	6,000	11,100	6,000

Budget Variances:

Emerald Ash Boer Mitigation (\$20,000)

Mission Statement:

The Forestry Division manages the care of trees on public property to include planting, pruning, removal, storm damage response, stump grinding and snow removal. The Forestry Division also is responsible for the maintenance and installation of floral beds, landscape features including roundabouts & administers plant health care on municipal properties

Links to City Strategic Plan:

- | |
|---------------------------------------------------------------------------------|
| 1 Parks Plan |
| 2 Visioning Study (Tree planting and landscape beautification) |
| 3 Sustainability Plan (Tree planting, tree maintenance, storm water mitigation) |
| 4 Preservation of the city's natural and recreational assets |
| 5 Maintains inventory of natural assets (trees) |

Significant Accomplishments:

- | |
|--------------------------------------------------------------------------------------|
| • Updated tree inventory to include Taking Root project tree additions |
| • Improvements made to several landscape areas within the parks. |
| • Completed I-Tree Streets analysis to measure benefits of urban trees in inventory. |
| • |
| • |

Objectives to be Accomplished Next Year:

- | |
|---------------------------------------------------------------------------------------------|
| • Continue to assess and replace trees that did not perform through the Taking Root project |
| • Mitigate Emerald Ash Borer in community. |
| • Begin pilot project in canopy assessment contingent on DNR project funding. |
| • Develop written maintenance plan for round-a-bouts and medians |
| • |
| • |

ACCOUNT: 100-0620-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FORESTRY
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	195,164	187,495	188,000	189,300	194,100
6103-00000	Regular Pay - Temp Employee	4,696	18,089	13,600	13,600	6,000
TOTAL PAYROLL - DIRECT LABOR		199,860	205,584	201,600	202,900	200,100
Payroll - Indirect Labor						
63xx-00000	Fringe Benefits	88,851	73,843	75,900	75,200	85,100
TOTAL PAYROLL - INDIRECT LABOR		88,851	73,843	75,900	75,200	85,100
Contractual Services						
6401-00000	Contractual Services	3,300	6,280	5,000	5,000	20,000
6418-00000	Repairs to Motor Vehicles	3,839	7,476	5,000	6,300	5,000
6419-00000	Repairs to Tires	492	108	200	200	200
6420-00000	Repairs to Tools & Equipment	1,426	683	700	500	500
6421-00000	Maintenance Radios	115	0	0	0	0
6424-00000	Maintenance Office Equipment	125	0	100	200	200
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	81	500	100	100
6427-00000	Maint. Computer Software	0	1,000	0	0	0
6453-00000	Vehicle License & Registration	125	0	200	100	100
6458-00000	Conference & Training	1,862	1,433	1,500	1,500	1,500
6459-00000	Other Employee Training	340	0	0	200	0
6460-00000	Membership Dues	370	1,025	1,200	1,600	1,600
6466-00000	Misc Contractual Services	96	65	100	0	0
TOTAL CONTRACTUAL SERVICES		12,090	18,151	14,500	15,700	29,200
Sundry Fixed Charges						
6496-00000	Licenses & Permits	509	0	0	0	0
TOTAL FIXED CHARGES		509	0	0	0	0

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
<u>Materials & Supplies</u>						
6503-00000	Clothing	213	370	300	100	300
6505-00000	Office Supplies	73	144	100	100	100
6507-00000	Books & Periodicals	19	0	0	100	100
6513-00000	Motor Oil (Lubricants)	108	122	100	200	100
6517-00000	Supplies/Repair Parts	5,073	5,604	5,700	3,000	4,000
6518-00000	Other Fuel/Propane	200	100	200	100	100
6519-00000	Tires, Tubes & Rims	590	662	1,000	900	1,000
6529-00000	Chemicals	0	239	400	100	200
6535-00000	Landscaping Supplies	0	4,731	3,000	6,300	4,800
6537-00000	Safety Equipment	144	390	200	200	200
6545-00000	Tools & Shop Supplies	1,322	754	900	800	900
6550-00000	Minor Equipment	3,976	0	2,000	2,100	2,000
6589-00000	Other Materials & Supplies	752	2,898	3,000	4,500	4,000
TOTAL MATERIALS & SUPPLIES		12,470	16,014	16,900	18,500	17,800
<u>Capital Outlay</u>						
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	1,740	0	0	0	0
TOTAL CAPITAL OUTLAY		1,740	0	0	0	0
TOTAL FORESTRY		315,520	313,592	308,900	312,300	332,200

PERSONNEL SCHEDULE

ACCOUNT: 100-0620-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FORESTRY
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Lead Arborist	1	1	1	48,600	49,100	50,300
Arborist	2	2	2	91,300	92,200	94,500
Horticulturist	1	1	1	46,500	46,500	47,700
Overtime				1,600	1,500	1,600
Seasonal Help				13,600	13,600	6,000
Health Insurance 6306				45,100	45,100	53,900
Retirement 6304				15,100	15,300	16,200
Social Security 6302				15,400	14,500	14,700
Life Insurance 6310				300	300	300
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	4	4	4	277,500	278,100	285,200

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ASSESSOR	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0080-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	536,802	521,203	488,300	490,500	517,900

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids					
Fees & Charges					74,600
Miscellaneous					
Surplus Applied					
Transfers					
TOTAL REVENUES:	0	0	0	0	74,600

Budget Variances:

Proposed fee to establish new files and new values for new construction or parcels.

Mission Statement:

The Assessor office complies with the State of Wisconsin Statutes. Wisconsin Statutes direct assessors to discover, list, and value all non-manufacturing, taxable, real and personal property within the City of Oshkosh from actual view or from the best information the assessor can practicably obtain. Continual updating of parcel information provides reliable information to the public, other city departments, and the data needed for fair and equitable property valuation.

Links to City Strategic Plan:

- | |
|----------------------------------------------------------------------------------------------------|
| 1 Maintain equity in the appraising of all classes of property in the City of Oshkosh |
| 2 Respond to citizen requests in a timely, informative, and thorough manner |
| 3 Provide the public with information on our actions and decisions |
| 4 Work with Economic Development on appraisals for various projects, pro formas, and TIF proposals |
| 5 Review appraisals for other departments for acquisitions and estimates of values |

Significant Accomplishments:

- Completed the newly required Annual Assessor Report document
- 1,371 real estate notices, 1,649 personal property notices sent for value changes
- Completed roll and all reports in to the Department of Revenue in a timely manner
- Analyzed 709 property sales
- Katrina earned Assessment Certificate from Waukesha County Technical College
- Testified in court and at the Department of Revenue for assessment value challenges
- Co-taught property exemption course for Assessor Institute and Wisconsin Towns Association
- 16% or 3,355 residential properties reviewed
- 10% or 200 +/- commercial properties reviewed

Objectives to be Accomplished Next Year:

- Complete roll and reports in a timely manner
- Review land models and land valuation in preparation for next city-wide revaluation
- Continuation of neighborhood reviews to increase record accuracy
- Prepare for upcoming court cases and Department of Revenue hearings
- Listing and valuation of Zone A annexations from the Town of Algoma

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Accuracy of Data: Review of 10% of properties each year					
% reviewed 2013	16%	3,355/20,864 consists of neighborhood and sale reviews			
		Reviewed 709 sales in year 2012, 492 sales in year 2011 and 539 sales in 2010			
		Reviewed 2,658 permits in year 2012, 1,392 permits in year 2011 and 1,963 permits in 2010			
Goal: Start the groundwork for the next city-wide revaluation					
Identify disparities		Do ratio studies on neighborhoods			
Land valuation		Review land models, land sales, neighborhood areas			
Cost Valuation		Review cost model, compare model to sales, adjust as needed, document sources used			
Goal: Public Relations: Providing property data to the public					
Website		811,535 hits on website			
Electronic PRC's		Electronic on-demand report for property record cards in system			
Property Data		Assist property owners on public access computer in City Hall			
Reviews		Communicate to property owners why we are reviewing their property through letters, assessor website, and one-on-one conversations.			
Goal: Metrics for office					
		Develop metrics to measure performance in Assessor Office			

Contact Information:

Steve Schwoerer, City Assessor, PH: (920) 236-5074 / Allen Davis, Community Development Director, PH: (920) 236-5055

ACCOUNT: 100-0080-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ASSESSOR
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	352,560	350,264	266,600	269,300	276,100
6102-00000	Regular Pay - Temp. Employee	0	0	23,400	23,000	24,200
TOTAL PAYROLL - DIRECT LABOR		352,560	350,264	290,000	292,300	300,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	148,233	134,399	122,300	122,600	136,100
TOTAL PAYROLL - INDIRECT LABOR		148,233	134,399	122,300	122,600	136,100
Contractual Services						
6401-00000	Contractual Services	0	0	35,500	38,300	44,000
6402-00000	Auto Allowance	4,543	5,407	5,000	4,700	5,000
6424-00000	Maintenance Office Equipment	34	0	0	0	0
6448-00000	Special Services	21,033	21,564	22,600	20,700	21,400
6458-00000	Conference & Training	3,909	2,789	6,000	5,000	4,000
6459-00000	Other Employee Training	2,079	1,269	1,500	1,500	1,500
6460-00000	Membership Dues	525	510	500	500	600
6466-00000	Misc. Contractual Services	0	865	0	0	0
6466-40540	Misc. Contr. Services (BOR)	831	0	1,000	900	1,000
TOTAL CONTRACTUAL SERVICES		32,954	32,404	72,100	71,600	77,500
Fixed Charges						
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	1,344	1,963	2,000	2,000	2,000
6507-00000	Books & Periodicals	909	1,113	1,000	1,100	1,100
6508-00000	Maps & Records	400	400	400	400	400
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	89	0	0	0
6589-40540	Other Materials & Supplies (BOR)	402	571	500	500	500
TOTAL MATERIALS & SUPPLIES		3,055	4,136	3,900	4,000	4,000
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ASSESSOR		536,802	521,203	488,300	490,500	517,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0080-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ASSESSOR
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
City Assessor		1	1	1	77,300	78,100	80,100
Property Appraiser		3	3	3	151,300	152,800	156,600
Office Assistant		1	1	1	37,500	37,900	38,900
Overtime					500	500	500
PT Assessment Tech	6102	0.80	0.80	0.80	23,400	23,000	24,200
Health Insurance	6306				76,100	76,100	87,300
Retirement	6304				23,300	23,500	25,200
Social Security	6302				22,200	22,300	22,900
Life Insurance	6310				700	700	700
Income Continuation Ins	6312				0	0	0
TOTAL PERSONNEL		5.80	5.80	5.80	412,300	414,900	436,400

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ECONOMIC DEV.	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0730-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	136,032	583,400	426,600	590,100

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	60,000	58,000	66,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	67,900	67,900	219,500
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	127,900	125,900	285,500

Budget Variance:

Oshkosh area economic development organization

Mission Statement:

Oshkosh will be a premier community in the Fox Valley by developing and retaining a diverse mix of employees and employment opportunities thereby enabling continued success in the local, regional, and global economies. The city will have a skilled workforce and an environment fostering entrepreneurial activity. Oshkosh will revitalize its downtown, central city area, and Fox River corridor by eliminating blighting conditions and addressing environmentally contaminated property.

Links to City Strategic Plan:

- | | |
|---|-----------------------------------------------------------------------------------------------------------------------------|
| 1 | Improve processes that support business retention and development and increase business retention and expansion visits |
| 2 | Create public/private financing partnerships to work on more funding opportunities for developers and business owners |
| 3 | Support sustainable economic development in the community, update ED Element of Comp Plan, including Airport element |
| 4 | Plan for multiple business/industrial parks expansion, create TIF guidelines, policies, and an application for future TIF's |
| 5 | Be more responsive to business owners and developers by refining site plan review process and timelines |

Significant Accomplishments:

- | |
|-------------------------------------------------------------------------------------------------------|
| • Opened up entire north shore Riverwalk |
| • Completed renovation of City Center Hotel |
| • Continued to expedite development projects and assist developers, engineers and contractors. |
| • Council adopted a Tax Increment Finance Policy. |
| • Discussions with public/private stakeholders for a new economic development organization. |
| • Completed a Targeted Industry Cluster Study in conjunction with area economic development partners. |
| • Closed out an additional 100 open projects in 2013. |
| • Purchased land for Aviation Business Park |

Objectives to be Accomplished Next Year:

- | |
|--------------------------------------------------------------------------------------------------|
| • Open another Riverwalk section |
| • Obtain grant funds to help install infrastructure in Aviation Business Park |
| • Staff will incorporate lean processing initiatives for the city's plan review process. |
| • Implementation efforts for a new Oshkosh area economic development organization will continue. |
| • City may join the East Central Wisconsin Regional Revolving Loan Fund. |
| • City will create a locally administered Revolving Loan Fund |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Create and implement Economic Development plan					
Implement EO	None	None	Yes		
Services Study					
Implement Target	None	Yes	Yes		
Industry Study					
Implement	None	Yes	Yes		
Marketing Plan					
Aviation Bus. Park	None	Yes	Yes		
Goal: Identify and Develop Economic Development Funding Sources					
Tax Increment	Yes-drafted	Adopted	Yes		
Finance Policy					
City RLF	None	No	Yes		
Regional RLF	None	RLF Formed	Yes		
Goal: Make it easier for potential business / developers					
Create Expeditor Position	None	Yes	On-going		
Track all Comm. and Ind. Projects	None	Yes-started in 2012, including 53 active projects and 126 closed projects.	Yes		
Measure timelines for all City sources	None	Yes - all reviews and inspections measured.	On-going		
Goal: Redevelopment of the Riverfront / Redevelopment Districts					
Riverwalk complete	1 section	2 sections	1 section		
Acquisition / Demo	4 properties	4 properties	4 properties		
New Construction	1 property	1 property	1 property		

**Contact
Information:**

Allen Davis, Director Community Development; PH: (920) 236-5055

ACCOUNT: 100-0730-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ECONOMIC DEVELOPMENT
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.	
Account-Project							
Payroll - Direct Labor							
6102-00000	Regular Pay	0	40,041	291,300	231,600	244,800	
6103-00000	Regular Pay - Temp Employee	0	0	0	0	14,300	
TOTAL PAYROLL - DIRECT LABOR		0	40,041	291,300	231,600	259,100	
Payroll - Indirect Labor							
63xx-00000	Payroll - Indirect Labor	0	18,058	118,600	91,400	117,600	
TOTAL PAYROLL - INDIRECT LABOR		0	18,058	118,600	91,400	117,600	
Contractual Services							
6401-00000	Contractual Services	0	75,317	60,000	20,000	45,000	
6402-00000	Auto Allowance	0	0	2,000	1,700	2,000	
6404-00000	Postage & Shipping	0	40	0	0	0	
6408-00000	Printing & Binding	0	0	0	300	300	
6410-00000	Advertising/Marketing	0	0	0	1,000	0	
6458-00000	Conference & Training	0	1,822	6,000	6,000	8,000	
6460-00000	Membership Dues	0	0	3,000	2,900	3,000	
6466-00000	Misc Contractual Services	0	0	97,500	66,700	150,000	
TOTAL CONTRACTUAL SERVICES		0	77,179	168,500	98,600	208,300	
Utilities:							
6475-00000	Telephones	0	4	200	100	200	
TOTAL UTILITIES		0	4	200	100	200	
Fixed Charges:							
6496-00000	Licenses & Permits	0	0	0	0	100	
TOTAL FIXED CHARGES		0	0	0	0	100	
Materials & Supplies							
6505-00000	Office Supplies	0	0	4,000	4,000	4,000	
6506-00000	Software Supplies	0	0	0	300	0	
6507-00000	Books & Periodicals	0	0	800	500	700	
6589-00000	Other Materials & Supplies	0	750	0	100	100	
TOTAL MATERIALS & SUPPLIES		0	750	4,800	4,900	4,800	
Capital Outlay							
7214-00000	Buildings	0	0	0	0	0	
TOTAL CAPITAL OUTLAY		0	0	0	0	0	
TOTAL ECONOMIC DEVELOPMENT		153	0	136,032	583,400	426,600	590,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0730-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ECONOMIC DEVELOPMENT
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget	
Director of Community Development	1.00	1.00	1.00	103,500	106,700	107,700	
Economic Development Specialist	1.00	2.00	1.00	121,500	61,900	65,200	
Economic Development Technician	0.00	0.50	0.50	13,200	8,700	15,200	
Grants Coordinator	0.00	0.00	1.00	0	12,300	53,700	
Administrative Assistant	1.00	1.00	0.00	50,100	39,000	0	
Overtime	0.00	0.00	0.00	3,000	3,000	3,000	
Part-time	6103	0.00	0.00	0.60	0	0	14,300
Health Insurance	6306				72,400	53,900	75,600
Retirement	6304				23,400	18,900	21,600
Social Security	6302				22,300	17,900	19,600
Life Insurance	6310				500	700	800
Income Continuation Insurance	6312				0	0	0
TOTAL ECONOMIC DEVEL.	3.00	4.50	4.10	409,900	323,000	376,700	

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: PLANNING SERVICES	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0740-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	824,104	807,510	642,100	644,400	703,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	42,020	45,917	48,500	46,000	46,000
Miscellaneous	375,508	367,851	351,400	351,400	348,100
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	417,528	413,768	399,900	397,400	394,100

Budget Variance:

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Mission Statement:

The Planning Division advises the City Manager, City Council and its commissions, the business community and the general public on current land use and development issues. The Planning Division also maintains the Comprehensive Plan, Zoning Ordinance and maps that provide the policy and regulatory basis for land use and development in the community. Planning Staff also work closely with neighborhood associations and other similar interest groups on neighborhood and housing issues.

Links to City Strategic Plan:

- 1 Administration of Strategic Plan congruent planning documents: Comprehensive Plan, Sustainability
- 2 Plan, Bicycle & Pedestrian Plan
- 3 Help create neighborhood associations throughout the City that will help create a neighborhood
- 4 sense of place and belonging.
- 5 Support strong, safe neighborhoods
- 6 Create a neighborhood report card program and consider expansion to include participation of other depts.
- 7 Encourage neighborhood interaction through park activities, block parties, clean up days, comm. gardens etc.

Significant Accomplishments:

- Held City's first ever neighborhood visioning session with a neighborhood association (Middle Village)
- Tax Incremental Application Policy & Guidelines and Closure Policy formally adopted by Council
- Developed, implement, and administer Mobile Vending Ordinance
- Assisted in development of three new neighborhood associations (Millers Bay, Algoma Park, River East)
- Design and Placement of Historic Marker Plaques along Fox River
- Acquired and demolished four blighted properties in Middle Village Neighborhood
- Ongoing coordination and continuous improvement to the Site Plan Review process

Objectives to be Accomplished Next Year:

- Develop and adopt a Neighborhood Plan for Middle Village. Commence planning with 1-2 other
- Residential Design Standard Ordinance brought forward for Council consideration
- Commence work on comprehensive update to Zoning Ordinance with emphasis on signs & Pads appearance
- Minor Update of elements of Comprehensive Plan
- Undertake 23-28 new housing rehab projects, close out 11 open projects
- Continue Implementation of Sustainability Plan goals and actions

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Continue to Develop and Implement Healthy Neighborhoods Program					
In Progress		Identify neighborhoods for Neighborhood Planning based on neighborhood associations.			
In Progress		Develop and Adopt One Neighborhood Plan.			
Continuous		Continue to coordinate Healthy Neighborhood Coalition and continue to maintain a 75% participation rate by members. Seek to increase new member participation by 1-2 entities.			
Under Development		Develop standards for city recognition of neighborhood associations.			
Middle Village		Develop one informal or formal neighborhood partnerships.			
Under Development		Develop a proposal for a city neighborhood advisory board.			
Under Development		Develop a neighborhood quality of life survey/report card for a neighborhood interested in developing a			
Under Development		Neighborhood Plan (Middle Village 1st draft).			
Goal: Comprehensive Update of Zoning Ordinance					
In Progress		Form Zoning Ordinance Update Committee.			
Completed		Develop RFP for zoning Ordinance Update.			
Mid 2014		Complete one-half Zoning Ordinance Update.			
Goal: Continuous Improvement of the Site Plan Review Process					
		Review 50-70 site plans through Site Plan Review Committee.			
		Develop a "minor" site plan review process to allow permits to be issued within 1-3 days.			
		Implement a web based site plan review tracking system that will provide relatively instantaneous status of submitted projects.			
		Review 95% of submitted plans within 10 days.			
		Complete first review of site plans to ensure that 90% of re-submittals do not add "new" conditions from the same site plan.			
		Develop a review system and timelines for resubmitted plans.			
Goal: Provide Effective Administration of the Zoning Ordinance					
2014		Develop web based zoning complaint system for intake.			
Continuous		Respond to zoning ordinance complaints within 48 hours after complaint filed.			
		Voluntary code compliance achieved for 95% of all cases where correction notices are issued.			
		Board of Appeals upholds 95% of staff recommendations.			
		95% of zoning violation cases brought into voluntary compliance within 30 days of intake.			
Goal: Increase Public Outreach and Education and Provide Effective Communication to the general public of Planning Activities and Issues					
Zoning Ord. Update		Develop a Neighborhood Meeting Policy or Ordinance for planning related actions.			
Zoning Rod Update		Change Ordinance to have Plan Commission hold Public Hearing for planning related actions to resolve issues prior to Council action.			
2014		Develop a quarterly newsletter for Planning Division and issue four newsletters.			
Under Development		Develop and utilize social media web pages (i.e. Face book, Twitter, etc.) to interact with public on issues.			
2014		Develop a survey program to survey residents of completed projects three years after project completion.			
		Develop a training program for new Plan Commissioners.			
		90% support of staff recommendations upheld by Plan Commission.			
Goal: Maintain and Implement comprehensive Plan					
		Begin minor updates to Comprehensive Plan and form Plan Update Committee.			
		Officially Map West Side Arterial.			
		Develop and designate planning areas for the City and identify 1-2 major planning projects for those areas.			
Goal: Develop One Neighborhood Plan					
In Progress		Work with a neighborhood association to develop a neighborhood plan for a self-selected "neighborhood".			
In Progress		Identify at least five city action items to improve the neighborhood.			
In Progress		Identify at least five neighbor initiated actions to improve the neighborhood.			
Continuous		Identify funds to implement plan and attempt to leverage matching funds from other private and public sources.			

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920)-236-5059 / Allen Davis, Director Community Development; PH: (920)-236-5055

ACCOUNT: 100-0740-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PLANNING SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	595,566	591,129	440,500	442,800	474,800
6103-00000	Regular Pay - Temp Employee	13,599	17,578	5,000	3,800	5,000
TOTAL PAYROLL - DIRECT LABOR		609,165	608,707	445,500	446,600	479,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	195,608	175,695	127,900	128,700	155,100
TOTAL PAYROLL - INDIRECT LABOR		195,608	175,695	127,900	128,700	155,100
Contractual Services						
6401-00000	Contractual Services	240	6,227	55,000	55,000	55,000
6402-00000	Auto Allowance	1,813	2,055	1,300	1,300	1,300
6404-00000	Postage & Shipping	0	5	0	100	0
6408-00000	Printing & Binding	0	0	0	100	0
6427-00000	Maintenance Computer	0	0	0	100	0
6458-00000	Conference & Training	7,637	4,049	5,000	4,800	5,000
6459-00000	Other Employee Training	0	384	0	200	0
6460-00000	Membership Dues	3,195	3,555	3,000	3,000	3,000
TOTAL CONTRACTUAL SERVICES		12,885	16,275	64,300	64,600	64,300
Utilities:						
6475-00000	Telephones	255	86	100	100	100
TOTAL UTILITIES		255	86	100	100	100
Fixed Charges:						
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	4,444	4,960	3,500	3,500	3,500
6507-00000	Books & Periodicals	1,566	1,645	800	800	800
6537-00000	Safety Equipment	20	10	0	0	0
6545-00000	Tools & Shop Supplies	161	0	0	0	0
6589-00000	Other Materials & Supplies	0	132	0	100	0
TOTAL MATERIALS & SUPPLIES		6,191	6,747	4,300	4,400	4,300
Capital Outlay						
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PLANNING SERVICES		824,104	807,510	642,100	644,400	703,600

PERSONNEL SCHEDULE

ACCOUNT: 100-0740-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PLANNING SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget	
Planning Services Division Manager	1.00	1.00	1.00	84,900	85,700	87,900	
Principal Planner	1.00	2.00	1.00	133,800	106,800	73,600	
Associate Planner/Zoning Administrator	1.00	1.00	1.00	55,200	55,800	57,200	
Assistant Planner	1.00	0.00	2.00	0	27,900	83,700	
Office Assistant	1.00	1.00	1.00	37,500	37,900	38,900	
Associate Planner / GIS Specialist	1.00	1.00	1.00	58,900	59,500	61,000	
Housing Specialist	1.00	1.00	1.00	54,500	55,000	56,400	
Comm Development Technician	0.50	0.50	0.50	13,200	11,700	13,600	
Overtime				2,500	2,500	2,500	
Part-time	6103	0.00	0.26	0.26	5,000	3,800	5,000
Health Insurance	6306				57,600	57,900	77,300
Retirement	6304				35,400	35,700	40,100
Social Security	6302				34,100	34,000	36,500
Life Insurance	6310				800	1,100	1,200
Income Continuation Insurance	6312				0	0	0
TOTAL PERSONNEL		7.50	7.76	8.76	573,400	575,300	634,900

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INSPECTION SERVICES	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0750-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	833,036	694,760	614,000	621,300	685,900

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	522,700	679,187	650,200	652,000	717,200
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
TOTAL REVENUES:	522,700	679,187	650,200	652,000	717,200

Budget Variances:

Increased plan review submittals, contracting inspections, weights and measures.

Mission Statement:

To Secure the Beneficial Interests of the Public's Health, Safety & Welfare in their Environment through the Enforcement of State & City Codes.

Links to City Strategic Plan:

- 1 Have met with contractors/ developers in site plan review meetings prior to plan submittal
- 2 Continued with all day coverage at service counter by an inspector
- 3 Have been inspecting older projects to verify compliance and issue occupancy permits
- 4 Contracted with outside contractor to perform commercial plan reviews
- 5 Created a policy using Lean techniques to streamline approval process of building permits that require multiple department approvals

Significant Accomplishments:

- Approval granted by State to perform Commercial Building Plan review for any size building
- Continued on time performance goals of completing inspection within 48 hours of the time of a request for inspection.
- Held quarterly meetings with Advisory Committee on Inspection Services in continuing efforts to improve communications and relations with contractors/ public.
- Hired Plumbing Inspector to perform Cross connection inspections
- Continued to work with the IT Department on the permit software system. Improvements have been the ability to track a project with a project number, separated project descriptions into more clearly defined descriptions on permit categories, Added the ability to attach documents to a permit, created a more clearly defined zoning sign-off procedure.
- Have continued to enforce property maintenance codes throughout the City with an emphasis on the Gateways.
- Have received prompt compliance for correction notices issued for code enforcement.
- Continued working with other City Departments in a site plan review committee to help streamline the submission and approval process of new commercial development.
- Have continued inspecting outstanding projects of previous years to verify code compliance
- Created a revised Inspection Services website with assistance of IT

Objectives to be Accomplished Next Year:

- Work with IT to expand permit software to allow public access to track project progression
- Perform Final inspections of older projects to ensure compliance with all building codes
- Continue to work with advisory committee for input on improvement of policies and procedures of existing codes including electronic plan submittals
- Continue conversion of existing property files to electronic documents
- Continue to provide resources for public education through public meetings & various organizations
- Continue to improve the Inspection Website with the assistance of IT

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve amount of time to review commercial plans. Goal is less than 5 days to review					
Average days to review/% reviewed within goal	9 days	4 days	<5 days-Goal 90%		Goal has been achieved since contracting with McMahon to perform majority of commercial plan reviews.
	35%	78%			
Goal: Complete requested inspections within 48 hours of time ready. Goal is to complete 95% or more inspections within 48 hours					
Building	93%	97%	97%		*After May 21 2012 96% of electrical inspections were completed within 48 hours of time requested.
Electric	95%	91%*	96%		
Plumbing	93%	98%	98%		
Goal: Implement availability for customer service. Try to meet desire of customer to obtain permit on first visit 85% of time					
	30 -40% (est)	85% 1st visit,	85% 1st visit		
		(since May)			
Goal: Worked with Economic Development Specialist to develop a list of 340 open commercial projects going back to 2009 and have inspected and closed out 106 projects to date.					
	Not measured	Close 200 projects	close all 340 remaining		

Contact Information:

John Zarate, Chief Building Official; PH: (920) 236-5048 / Allen Davis, Director Community Development; PH: (920) 236-5055

ACCOUNT: 100-0750-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSPECTION SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	570,569	416,282	361,200	368,800	393,600
6103-00000	Regular Pay - Temp Employee	5,604	12,848	0	0	0
TOTAL PAYROLL - DIRECT LABOR		576,173	429,130	361,200	368,800	393,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	224,813	153,717	137,200	140,800	174,700
TOTAL PAYROLL - INDIRECT LABOR		224,813	153,717	137,200	140,800	174,700
Contractual Services						
6401-00000	Contractual Services	175	53,762	82,000	85,000	86,000
6402-00000	Auto Allowance	13,765	13,573	13,000	10,000	10,000
6458-00000	Conference & Training	7,247	10,416	8,000	8,000	8,000
6460-00000	Membership Dues	724	714	700	700	800
TOTAL CONTRACTUAL SERVICES		21,911	78,465	103,700	103,700	104,800
Utilities						
6475-00000	Telephones	1,460	4,246	5,500	2,400	5,500
TOTAL UTILITIES		1,460	4,246	5,500	2,400	5,500
Fixed Charges						
6496-00000	Licenses and Permits	1,001	353	1,100	800	800
TOTAL FIXED CHARGES		1,001	353	1,100	800	800
Materials & Supplies						
6505-00000	Office Supplies	4,328	1,986	2,300	2,300	3,500
6507-00000	Books & Periodicals	2,621	1,131	2,000	1,500	2,000
6537-00000	Safety Equipment	41	0	100	100	100
6589-00000	Other Materials & Supplies	688	732	900	900	900
TOTAL MATERIALS & SUPPLIES		7,678	3,849	5,300	4,800	6,500
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7470-00000	Transfer to Other	0	25,000	0	0	0
TOTAL CAPITAL OUTLAY		0	25,000	0	0	0
TOTAL INSPECTION SERVICES		833,036	694,760	614,000	621,300	685,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0750-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSPECTION SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Chief Building Official	1.00	1.00	1.00	69,800	70,500	72,200
Building Systems Inspector	3.00	3.00	3.00	179,600	180,100	181,700
Housing Inspector	1.00	1.00	1.00	61,200	61,200	61,200
Code Enforcement Inspector	1.00	0.00	1.00	0	6,100	26,500
Comm. Dev. Tech. (split with Planning)	0.50	0.00	0.50	0	3,000	13,200
Office Assistant	1.00	1.00	1.00	33,000	35,900	36,300
Overtime 6102				2,500	2,000	2,500
Part-Time 6102	0.00	0.90	0.00	15,100	10,000	0
Health Insurance 6306				81,300	84,400	111,600
Retirement 6304				27,800	28,700	32,800
Social Security 6302				27,600	27,300	29,900
Life Insurance 6310				500	400	400
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	7.50	6.90	7.50	498,400	509,600	568,300

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ELECTRIC	DEPARTMENT: TRANSPORTATION	ACCOUNT: 100-0801-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		533,402	425,052	466,100	476,500	485,300

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		39,925	43,569	40,000	48,100	40,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		39,925	43,569	40,000	48,100	40,000

Budget Variances:

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Mission Statement:

		To install and maintain City-owned electric and telecommunications facilities in the public right-of-way and in City-owned facilities
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Links to City Strategic Plan:

1	Strategic Direction: Build and maintain high quality infrastructure
2	Strategic Direction: continuously improve services to the public
3	Strategic Direction: Strengthen relationships with community partners and other entities
4	
5	

Significant Accomplishments:

		Supported construction projects for Riverwalk, City Hall parking lot, DPW Field Ops Facility
		Installed RRFBs at Jackson and Murdock roundabout to support pedestrian safety
		Worked with Engineering and contractors to support various street construction projects
		Continued replacement of older LED signal heads
		Continued development of GIS layer for City electric infrastructure
		Responded to numerous service requests for City facilities

Objectives to be Accomplished Next Year:

		Support DPW Field Ops Facility construction project and various street construction projects
		Continue re-timing of signals
		Continue replacement of older LED signal heads
		Complete update of GIS layer for city electric infrastructure

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Install, operate and maintain the City's traffic signals					
Number of signal knockdowns	22	28			Through Sept
Number of traffic signals	63	63			Through Sept
Goal: Provide utility location services for City's electric infrastructure					
Number of locate requests received	6175	4196			Through Sept
Number of locates placed	807	750			Through Sept
Number of accidents where contractor missed a marked locate	0	0			
Number of accidents due to missed locate	0	0			
Percent of locates completed	100%	100%			
Hours spent on keeping GIS database current	300	200			Through Sept
Hours spent on locates	559.75	441			Through Sept
Goal: Manage the City's fiber and telecommunications network (eternal plant)					
Number and duration of service outages	0				
Goal: Provide cost-effective and responsive electrical construction and maintenance service for City facilities					
Number of labor-hours	2927.5	1947.25			Through August

Contact Information:

Christopher Strong, Director of Transportation PH; (920) 232-5342, Dan Kussmann, Electrical Traffic Division Manager PH: (920) 232-5350

ACCOUNT: 100-0801-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTRIC
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	306,078	263,082	278,500	281,300	289,500
6103-00000	Regular Pay - Temp Employee	4,698	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		310,776	263,082	278,500	281,300	289,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	124,400	94,651	99,500	99,900	108,300
TOTAL PAYROLL - INDIRECT LABOR		124,400	94,651	99,500	99,900	108,300
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	0
6418-00000	Repairs to Motor Vehicles	6,057	3,501	5,000	12,500	5,500
6419-00000	Repairs to Tires	18	325	100	100	100
6420-00000	Repairs to Tools & Equipment	3,158	175	400	1,500	400
6421-00000	Maintenance Radios	53	0	100	0	0
6425-00000	Maintenance of Traffic Signals	1,209	2,264	3,000	3,000	3,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	222	176	400	400	400
6432-00000	Equipment Rental	0	0	200	100	200
6448-00000	Special Services	0	73	0	1,500	1,000
6458-00000	Conference and Training	0	0	200	0	0
6459-00000	Other Employee Training	400	0	1,000	500	0
6460-00000	Membership Dues	0	0	200	0	800
6466-00000	Misc Contractual Services	1,300	960	200	200	200
TOTAL CONTRACTUAL SERVICES		12,417	7,474	10,800	19,800	11,600
Utilities						
6471-00000	Electricity	30,256	28,009	28,800	29,000	30,200
6472-00000	Sewer Service	781	1,165	1,100	600	600
6473-00000	Water Service	1,045	1,525	1,500	600	600
6474-00000	Gas Service	2,157	846	1,800	1,700	1,700
6475-00000	Telephones	834	702	900	900	900
TOTAL UTILITIES		35,073	32,247	34,100	32,800	34,000
Fixed Charges						
6496-00000	Licenses and Permits	100	0	0	100	100
TOTAL FIXED CHARGES		100	0	0	100	100

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	1,046	1,385	800	700	700
6505-00000	Office Supplies	141	105	100	100	100
6507-00000	Books & Periodicals	424	776	700	300	700
6509-00000	Computer Supplies	645	0	200	200	200
6513-00000	Motor Oil (Lubricants)	1,683	0	0	0	0
6517-00000	Supplies/Repair Parts	4,629	4,826	3,000	3,400	3,400
6518-00000	Other Fuel/Propane	32	23	100	100	100
6519-00000	Tires, Tubes & Rims	0	580	300	100	100
6527-00000	Janitorial Supplies	214	0	200	500	300
6529-00000	Chemicals	0	0	300	100	100
6537-00000	Safety Equipment	592	721	700	400	500
6542-00000	Traffic Signal Materials	20,268	7,878	25,000	25,000	25,000
6543-00000	Communications Systems Materials	8,291	939	2,000	1,200	2,000
6545-00000	Tools & Shop Supplies	5,803	5,083	2,600	4,000	2,600
6550-00000	Minor Equipment	550	519	700	500	500
6565-00000	Stone/Gravel/Concrete/Asp	1,436	3,811	2,000	1,500	1,500
6589-00000	Other Materials & Supplies	4,882	952	4,500	4,500	4,000
TOTAL MATERIALS & SUPPLIES		50,636	27,598	43,200	42,600	41,800
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ELECTRIC		533,402	425,052	466,100	476,500	485,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0801-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTRIC
 DEPARTMENT: TRANSPORTATION

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Electrical Traffic Division Manager	1	1	1	71,800	72,500	74,300
Electrician	4	4	4	204,700	206,800	213,200
Overtime				2,000	2,000	2,000
Part-time Seasonal	6103			0	0	0
Health Insurance	6306			55,400	55,400	61,700
Retirement	6304			22,400	22,600	24,200
Social Security	6302			21,300	21,500	22,000
Life Insurance	6310			400	400	400
Income Continuation Ins	6312			0	0	0
TOTAL PERSONNEL	5	5	5	378,000	381,200	397,800

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: SIGN	DEPARTMENT: TRANSPORTATION	ACCOUNT: 100-0810-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		195,095	174,925	205,900	186,900	191,100

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids		0	7,239	12,600	12,300	12,600
Fees & charges		5,355	2,348	3,500	6,800	4,300
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfer		0	0	0	0	0
TOTAL REVENUES:		5,355	9,587	16,100	19,100	16,900

Budget Variances:

Safe routes to school (SRTS) materials (6589) and personnel expenditures included for 2012 and 2013.

Mission Statement:

To preserve and enhance the safety and capacity of the City's roadway network through installing and maintaining pavement marking and street signage

Links to City Strategic Plan:

- 1 Strategic Direction: Build and maintain high quality infrastructure
- 2 Strategic Direction: Continuously improve services to the public
- 3 Strategic Direction: Strengthen relationships with community partners and other entities
- 4
- 5

Significant Accomplishments

- Continue annual maintenance program for existing pavement marking and signage
- Added bicycle lanes on Algoma Blvd and Osborn Ave, including use of thermoplastic markings
- Continue street name sign replacement program
- Continued to install street name signs on overhead traffic signal arms
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Objectives to be Accomplished Next Year:

- Implement recommendations from Bicycle and Pedestrian Advisory Committee
- Add, revise and remove signage in accordance with council ordinances and other requests
- Continue adding to sign inventory database
- Worked with the Oshkosh Area Community Foundation on expansion of wayfinding sign program
- Complete installing street name signs on overhead traffic signal arms

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Install and maintain pavement marking on a regular basis for conspicuity and clarity					
Number of crosswalks painted	588	581			2013 est.
Number of intersections painted	300	296			2013 est.
Number of lane-miles of street painted	39.65	36.85			2013 est.
Number of parking lots painted	19	20			2013 est.
Number of miles of designated bike lanes	4.24	6.84			2013 est.
Goal: Install and maintain regulatory, warning and advisory street signage					
Number of signs inventoried	645	1039			2013 est.
Average sign age	5 years	5 years			2013 est.
Number of signs replaced	545	600			2013 est.
Number of signs added	100	150			estimate only
Goal: Make signage for other City departments on request					
Number of work orders completed	330	631			2013 est.

Contact Information:

Christopher Strong, Director of Transportation PH; (920) 232-5342,
 Greg Maxwell, Transportation Mechanic & Maintenance Division Manager PH; (920) 232-5348

ACCOUNT: 100-0810-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: SIGN
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Payroll - Direct Labor						
6102-00000	Regular Pay	93,150	92,850	93,300	82,400	84,900
6103-00000	Regular Pay - Seasonal	9,496	10,991	21,700	20,200	16,900
TOTAL PAYROLL - DIRECT LABOR		102,646	103,841	115,000	102,600	101,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	39,887	20,736	24,100	21,900	23,800
TOTAL PAYROLL - INDIRECT LABOR		39,887	20,736	24,100	21,900	23,800
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	5,000
6418-00000	Repairs to Motor Vehicles	14,286	3,945	4,000	4,100	4,200
6419-00000	Repairs to Tires	0	18	100	100	100
6420-00000	Repairs to Tools & Equipment	0	0	100	100	100
6421-00000	Maintenance Radios	0	0	100	0	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	0	100	0	100
6427-00000	Maint. Computer Software	0	0	1,600	1,600	1,600
6432-00000	Equipment Rental	0	0	100	0	100
6459-00000	Other Employee Training	0	0	200	0	100
6466-00000	Misc Contractual Services	0	0	100	100	100
TOTAL CONTRACTUAL SERVICES		14,286	3,963	6,400	6,000	11,500
Utilities						
6471-00000	Electricity	1,694	1,437	1,700	1,900	1,800
6474-00000	Gas Service	1,239	846	1,200	1,400	1,300
TOTAL UTILITIES		2,933	2,283	2,900	3,300	3,100
Materials & Supplies						
6503-00000	Clothing	849	1,022	900	900	900
6505-00000	Office Supplies	24	0	100	100	100
6507-00000	Books & Periodicals	0	0	100	100	100
6509-00000	Computer Supplies	1,580	0	0	0	0
6513-00000	Motor Oil (Lubricants)	0	85	0	0	0
6517-00000	Supplies/Repair Parts	896	1,285	1,400	1,400	1,400
6518-00000	Other Fuel / Propane	0	50	0	0	0
6519-00000	Tires, Tubes & Rims	0	0	300	300	300
6537-00000	Safety Equipment	59	69	1,800	1,800	200
6540-00000	Sign Materials	11,756	14,859	12,000	12,000	12,000
6541-00000	Pavement Markings	19,538	25,775	35,000	30,000	30,000
6545-00000	Tools & Shop Supplies	443	403	300	300	300
6589-00000	Other Materials & Supplies	198	554	5,600	6,200	5,600
TOTAL MATERIALS & SUPPLIES		35,343	44,102	57,500	53,100	50,900
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL SIGN		195,095	174,925	205,900	186,900	191,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0810-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: SIGN
 DEPARTMENT: TRANSPORTATION

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Traffic Painter		2.00	2.00	2.00	92,800	81,900	84,400
Overtime					500	500	500
SRT Grant Employee	6103	0.25	0.25	0.25	6,800	6,500	6,500
Part-time seasonal	6103	0.93	0.93	0.62	14,900	13,700	10,400
Health Insurance	6306				7,400	7,100	8,500
Retirement	6304				7,500	6,600	7,100
Social Security	6302				8,800	7,800	7,800
Life Insurance	6310				400	400	400
Income Continuation Ins	6312				0	0	0
TOTAL PERSONNEL		3.18	3.18	2.87	139,100	124,500	125,600

OTHER FUNDS

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: RECYCLING	FUNCTION: RECYCLING	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 211-0480-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		762,227	1,113,305	991,300	1,423,500	1,053,600

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Net Levy #4102		404,700	404,700	404,700	404,700	0
Grants & Aids		220,328	238,112	238,100	238,200	238,200
Fees & Charges		84,981	94,746	110,000	98,000	159,000
Miscellaneous		118,658	284,065	100,000	71,700	70,000
Surplus Applied		0	0	0	0	0
Recycling Fee		0	0	0	0	420,000
TOTAL REVENUES:		828,667	1,021,623	852,800	812,600	887,200

Current Net Surplus/Deficit:	66,440	(91,682)	(138,500)	(610,900)	(166,400)
Ending Fund Balance:	1,003,102	911,420	260,002	300,520	134,120

Budget Variances:

2013 Fund Balance - \$534,900 Designated for Equipment Replacement / \$300,520 Undesignated. 2014 Fund Balance - \$705,600 Designated for Equipment Replacement / \$110,120 Undesignated.

Mission Statement:

Maintain an effective recycling program so as to reduce the amount of solid waste going to the landfill.

Links to City Strategic Plan:

- | | |
|---|--------------------------------|
| 1 | Strengthen Neighborhoods |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|--|------------------------------------------------------------------|
| | Implemented changes to Wednesday/Thursday/Friday route schedules |
| | Provided various yard waste collection programs |
| | |
| | |

Objectives to be Accomplished Next Year:

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|--|-----------------------------------------------------------------------------|
| | Continue to educate the public on single stream recycling |
| | Monitor collection routes to evaluate cart utilization |
| | Utilize existing personnel and equipment to handle additional service areas |
| | Implement fee for Recycling Program expenses |
| | |

ACCOUNT: 211-0480-XXXX-XXXXX
 FUND: RECYCLING
 FUNCTION: RECYCLING
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	170,766	227,161	236,000	235,800	240,200
6103-00000	Regular Pay - Temp Employee	17,790	17,598	20,400	15,900	16,000
TOTAL PAYROLL - DIRECT LABOR		188,556	244,759	256,400	251,700	256,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	103,344	111,906	112,200	110,300	120,800
TOTAL PAYROLL - INDIRECT LABOR		103,344	111,906	112,200	110,300	120,800
Contractual Services						
6401-00000	Contractual Services	1,464	1,230	2,000	2,500	3,000
6404-00000	Postage & Shipping	0	10	0	0	0
6408-00000	Printing & Binding	1,101	1,383	1,500	500	1,000
6410-00000	Advertising/Marketing	5,574	1,645	6,000	6,000	6,000
6418-00000	Repairs to Motor Vehicles	52,531	21,759	15,000	36,000	20,000
6419-00000	Repairs to Tires	1,416	985	3,000	2,500	2,500
6432-00000	Equipment Rental	262,840	403,713	325,000	350,000	350,000
6445-00000	Land Fill Fees	44,449	22,671	22,500	22,500	22,500
6458-00000	Conference & Training	0	0	200	0	200
TOTAL CONTRACTUAL SERVICES		369,375	453,396	375,200	420,000	405,200
Utilities						
6475-00000	Telephones	173	241	300	300	300
TOTAL UTILITIES		173	241	300	300	300
Fixed Charges						
6496-00000	Licenses and Permits	100	0	100	0	100
TOTAL FIXED CHARGES		100	0	100	0	100
Materials & Supplies						
6503-00000	Clothing	699	745	700	600	600
6505-00000	Office Supplies	195	94	300	300	300
6509-00000	Computer Supplies	199	211	200	200	200
6511-00000	Diesel Fuel	49,705	56,924	47,000	70,000	70,000
6513-00000	Motor Oil (Lubricants)	0	140	1,000	1,000	1,000
6514-00000	Gasoline	0	0	2,000	0	0
6517-00000	Supplies/Repair Parts	28,200	8,078	10,000	22,000	15,000
6519-00000	Tires, Tubes, and Rims	4,016	3,224	10,000	10,000	10,000
6527-00000	Janitorial Supplies	113	0	0	0	0
6537-00000	Safety Equipment	35	0	200	200	200
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6550-00000	Minor Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	4,707	4,910	5,000	2,000	3,000
TOTAL MATERIALS & SUPPLIES		87,869	74,326	76,400	106,300	100,300

<u>NUMBER</u>	<u>CLASSIFICATION</u>	<u>2011 EXPEND.</u>	<u>2012 EXPEND.</u>	<u>2013 APPROP.</u>	<u>2013 EST.</u>	<u>2014 PROP.</u>
Capital Outlay						
7204-00000	Machinery & Equipment	12,810	0	0	0	0
7210-00000	Motor Vehicles	0	228,677	0	0	0
7214-00000	Buildings	0	0	0	0	0
	Reserve for Equipment Repl.	0	0	170,700	534,900	170,700
TOTAL CAPITAL OUTLAY		12,810	228,677	170,700	534,900	170,700
TOTAL RECYCLING		762,227	1,113,305	991,300	1,423,500	1,053,600

PERSONNEL SCHEDULE

ACCOUNT: 211-0480-XXXX-XXXXX
 FUND: RECYCLING
 FUNCTION: RECYCLING
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Public Works Sanitation Div. Mgr.	0.5	0.5	0.5	26,700	27,000	27,700
Lead Sanitation Operator	1.0	1.0	1.0	47,600	48,000	48,800
Sanitation Operator	3.0	3.0	3.0	135,900	137,300	139,300
Office Assistant	0.5	0.5	0.5	18,800	19,000	19,400
Merit Pool - 1% of PFP Range				2,000	0	0
Seasonal Help 6103				20,400	15,900	16,000
Overtime 6102				5,000	4,500	5,000
Health Insurance 6306				71,300	71,300	80,300
Retirement 6304				20,600	19,000	20,200
Social Security 6302				19,600	19,300	19,600
Life Insurance 6310				700	700	700
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	5.0	5.0	5.0	368,600	362,000	377,000

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GARBAGE	FUNCTION: GARBAGE COLLECTION & DISPOSAL	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 212-0470-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		0	0	0	0	1,217,000

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Net Levy #4102		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	120,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Garbage Fee						
TOTAL REVENUES:		0	0	0	0	120,000

Budget Variances:

Transferred from General Fund 100-0470

Mission Statement:

Provide regular or special collections of solid waste and maintain city property previously used for landfill purposes

Links to City

Strategic Plan:

- | | |
|---|--------------------------------|
| 1 | Strengthen neighborhoods |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

- Completed cart exchange program.
- Continued inspections of former landfill sites regarding condition/maintenance requirements.
- Continued inspections of business and multi-family properties for compliance to ordinances.
- Implemented changes to Thursday/Friday route schedules.
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Objectives to be Accomplished Next Year:

- Utilize existing personnel and equipment to handle additional service areas
- Continue study of methods to increase route efficiency
- Continue to reduce number of service complaints
- Implement penalty for refuse violations, particularly for move in / move out
-
-

ACCOUNT: 212-0470-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay				0	377,200
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		0	0	0	0	377,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	0	0	0	0	201,200
TOTAL PAYROLL - INDIRECT LABOR		0	0	0	0	201,200
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	80,000
6408-00000	Printing & Binding	0	0	0	0	0
6418-00000	Repairs to Motor Vehicles	0	0	0	0	35,000
6419-00000	Repairs to Tires	0	0	0	0	2,500
6420-00000	Repair to Tools	0	0	0	0	0
6421-00000	Maintenance Radios	0	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Stru	0	0	0	0	500
6432-00000	Equipment Rental	0	0	0	0	500
6445-00000	Land Fill Fees	0	0	0	0	469,400
6446-00000	Contractual Employment	0	0	0	0	0
6453-00000	Vehicle License & Registr.	0	0	0	0	0
6458-00000	Conference & Training	0	0	0	0	200
6459-00000	Other Employee Training	0	0	0	0	200
6466-00000	Misc Contractual Service	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	0	588,300
Fixed Charges						
6471-00000	Electricity	0	0	0	0	4,600
6475-00000	Telephones	0	0	0	0	1,700
6496-00000	Licenses and Permits	0	0	0	0	1,100
TOTAL FIXED CHARGES		0	0	0	0	7,400
Materials & Supplies						
6503-00000	Clothing	0	0	0	0	1,500
6505-00000	Office Supplies	0	0	0	0	400
6509-00000	Computer Supplies	0	0	0	0	200
6511-00000	Diesel Fuel	0	0	0	0	0
6513-00000	Motor Oil (Lubricants)	0	0	0	0	1,000
6517-00000	Supplies/Repair Parts	0	0	0	0	15,000
6519-00000	Tires, Tubes & Rims	0	0	0	0	15,000
6527-00000	Janitorial Supplies	0	0	0	0	500
6529-00000	Chemicals	0	0	0	0	6,000
6537-00000	Safety Equipment	0	0	0	0	300
6545-00000	Tools & Shop Supplies	0	0	0	0	1,500

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 PROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
6550-00000	Minor Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	1,500
TOTAL MATERIALS & SUPPLIES		0	0	0	0	42,900
<u>Capital Outlay</u>						
7204-0000	Mach. & Equipment	0	0	0	0	0
7210-0000	Motor Vehicles	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL GARBAGE COLL/DISPOSAL		0	0	0	0	1,217,000

PERSONNEL SCHEDULE

ACCOUNT: 212-0470-XXXX-XXXXX
 FUND: GARBAGE
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Public Works Sanitation Div. Mgr.	0.00	0.00	0.50	0	0	27,700
Sanitation Operator	0.00	0.00	7.00	0	0	323,100
Office Assistant	0.00	0.00	0.50	0	0	19,400
Overtime				0	0	7,000
Seasonal Help 6103				0	0	0
Health Insurance 6306				0	0	139,200
Retirement 6304				0	0	31,700
Social Security 6302				0	0	28,900
Life Insurance 6310				0	0	1,400
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	0.00	0.00	8.00	0	0	578,400

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: STREET LIGHTING **FUNCTION:** STREET LIGHTING **DEPARTMENT:** TRANSPORTATION **ACCOUNT:** 223-0460-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,125,966	1,165,822	1,138,000	1,123,500	1,109,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	1,013,000	1,013,000	1,057,500	1,057,500	1,081,700
Grants & Aids	0	0	0	0	0
Fees & charges	0	0	0	0	0
Miscellaneous	3,951	2,229	0	0	0
Surplus Applied	0	0	80,500	66,000	28,000
Transfer In					
TOTAL REVENUES:	1,016,951	1,015,229	1,138,000	1,123,500	1,109,700

Current Net Surplus/Deficit:	(109,015)	(150,593)	0	0	0
Ending Fund Balance:	245,558	94,965	58	28,965	965

Budget Variances:

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Mission Statement:

The mission of the Street Lighting Division is to support a comprehensive street lighting network of streets in public right-of-way.

Links to City Strategic Plan:

- 1 Strategic Direction: Continuously improve services to the public
- 2 Strategic Direction: Build and maintain high quality infrastructure
- 3
- 4
- 5

Significant Accomplishments:

- Continued retrofitting of LED streetlights, including Jackson Street between Church and Irving Aves.
- Added streetlights in newer residential subdivision
- Installed streetlights in new City Hall / Safety Building parking lot
-
-
-
-
-

Objectives to be Accomplished Next Year:

- Develop formal specifications for streetlights in newer residential subdivisions
- Continue retrofitting of LED streetlights
-
-
-

ACCOUNT: 223-0460-XXXX-XXXXX
 FUND: STREET LIGHTING
 FUNCTION: STREET LIGHTING
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	26,002	8,283	2,500	1,500	2,500
6418-00000	Repairs to Motor Vehicles	0	0	0	9,000	500
6466-00000	Misc Contractual Services	0	0	0	200	0
TOTAL CONTRACTUAL SERVICES		26,002	8,283	2,500	10,700	3,000
Utilities						
6471-00000	Electricity	1,065,261	1,064,707	1,073,500	1,061,100	1,055,000
TOTAL UTILITIES		1,065,261	1,064,707	1,073,500	1,061,100	1,055,000
Materials & Supplies						
6517-00000	Supplies	30,099	92,083	60,000	50,000	50,000
6565-00000	Stone/Gravel/Concrete/Asp	304	749	1,000	700	700
6589-00000	Other Materials & Supplies	4,300	0	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		34,703	92,832	62,000	51,700	51,700
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL STREET LIGHTING		1,125,966	1,165,822	1,138,000	1,123,500	1,109,700

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: LIBRARY	FUNCTION: LIBRARY	DEPARTMENT: LIBRARY	ACCOUNT: 239-1060-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	3,585,755	3,409,543	3,333,300	3,326,400	3,422,900

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	2,460,000	2,384,200	2,302,200	2,302,200	2,370,000
Grants & Aids	997,564	950,395	897,600	897,600	852,000
Fees & Charges	101,032	77,669	85,000	69,500	69,500
Miscellaneous	17,924	8,792	6,400	6,400	6,400
Surplus Applied	0	0	42,100	50,700	125,000
Transfers	0	0	0	0	0
TOTAL REVENUES:	3,576,520	3,421,056	3,333,300	3,326,400	3,422,900

Current Net Surplus/Deficit:	(9,235)	11,513	0	0	0
Ending Fund Balance:	336,243	347,757	290,743	297,057	172,057

Budget Variances: Building maintenance needs will result in over-spending contractual services by approximately \$12,600 and maintenance by nearly \$60,000 in 2012.

Mission Statement: To help people find knowledge resources; provide free access to information; preserve local history; and create a vibrant community gathering place.

- Links to City Strategic Plan:**
- 1 Establish performance measures that document the efficiency and effectiveness of City services.
 - 2 Develop long-term preservation, maintenance, and improvement strategies for community assets.
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- September 2012 - Began distributing a monthly electronic newsletter, "Library Lines"
 - October 2012 - Celebrated 100th anniversary of library lions; launched a new library catalog
 - November 2012 - Began providing printing option for library's Wi-Fi internet users (PrinterOn)
 - December 2012 - Digital media explosion: eBook borrowing up 250%; eAudiobooks up 74%
 - January 2013 - High Hope Early Literacy program launched
 - May 2013 - Fully re-designed web site debuted, viewable on any size display screen down to smartphone
 - May 2013 - Library and Friends sponsor first annual "Lakefly Literary Conference" downtown
 - June 2013 - 68 popular magazines available for digital downloads via Zinio service

Objectives to be Accomplished Next Year:

Revise trust fund policies and procedures
Refresh the Library's strategic plan
Plan for care and maintenance of city's statues and monuments

Key Performance Measures

Goals & Measures	2011	2012	2014	Trend	Comment
Goal: Help people find knowledge resources.					
Service population	81,278	80,131		Down 1.5%	2011 to 2012
Registered borrowers	37,183	36,754		Down 1.2%	2011 to 2012
Active borrowers	23,644	23,080		Down 2.4%	2011 to 2012
Questions answered	171,341	178,076		Up 3.9%	2011 to 2012
"Hold" items pulled	74,670	71,448		Down 4.3%	2011 to 2012
Goal: Provide free access to information.					
New items added	19,742	18,590		Down 5.8%	2011 to 2012
Collection size (yr-end)	305,968	284,625		Down 7%	2011 to 2012
Items checked out	1,066,019	1,040,802		Down 2.4%	2011 to 2012
E-Books (WPLC)	14,179	57,316		Up 304%	2011 to 2012
E-Audiobooks (WPLC)	9,666	16,472		Up 70.4%	2011 to 2012
E-items checked out	9,157	23,353		Up 155%	2011 to 2012
Public computer uses	71,957	70,900		Down 1.5%	2011 to 2012
Wireless Internet sessions	29,997	41,929		Up 39.8%	2011 to 2012
Goal: Create a vibrant community gathering place.					
Library visits	420,168	401,671		Down 4.4%	2011 to 2012
Library program attendance	12,670	14,412		Up 13.7%	2011 to 2012
Goal: Achieve a high level of satisfaction among respondents to city survey.					
Library services "very" or "somewhat important"	87.70%	90.50%		Up 2.8%	2011 to 2012
Library services "excellent" or "good quality"	81.60%	86.50%		Up 4.9%	2011 to 2012

Contact Information:

Jeff Gilderson-Duwe, Library Director, 106 Washington Avenue, Oshkosh, WI 54901, 920-236-5210, gilderson-duwe@oshkoshpubliclibrary.org

ACCOUNT: 239-1060-XXXX-XXXXX
 FUND: LIBRARY
 FUNCTION: LIBRARY
 DEPARTMENT: LIBRARY

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,803,381	1,782,448	1,739,700	1,740,400	1,796,900
TOTAL DIRECT LABOR		1,803,381	1,782,448	1,739,700	1,740,400	1,796,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	704,328	592,039	629,500	607,400	709,500
TOTAL INDIRECT LABOR		704,328	592,039	629,500	607,400	709,500
Contractual Services						
6401-00000	Contractual Services	348,264	326,915	296,900	297,500	287,700
6402-00000	Auto Allowance	180	266	500	200	300
6404-00000	Postage & Shipping	18,652	9,353	10,000	2,000	5,000
6410-00000	Advertising/Marketing	4,604	3,643	6,000	3,000	4,000
6411-00000	Promotional Services	3,657	4,768	3,000	1,000	3,000
6424-00000	Maintenance Office Equipment	15,611	19,773	14,100	14,100	14,100
6426-00000	Maint Mach/Equip/Bldg/Struct	84,516	83,656	50,000	84,000	55,600
6432-00000	Equipment Rental	425	0	700	700	1,000
6437-00000	Parking Facility Rental	4,531	4,650	4,400	4,600	4,600
6448-00000	Special Services	3,742	3,826	4,900	4,900	5,100
6454-00000	Legal Professional Service	481	1,616	2,500	0	0
6458-00000	Conference & Training	2,622	2,355	3,200	3,200	3,200
6459-00000	Other Employee Training	516	0	0	0	0
6460-00000	Membership Dues	568	1,094	1,000	1,100	1,100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		488,369	461,915	397,200	416,300	384,700
Utilities						
6471-00000	Electricity	89,357	88,697	101,000	91,000	95,000
6472-00000	Sewer Service	2,479	2,585	3,000	3,000	3,000
6473-00000	Water Service	3,380	3,441	4,000	4,000	4,000
6474-00000	Gas Service	19,906	19,908	20,400	20,400	20,000
6475-00000	Telephones	5,298	4,111	7,500	5,900	5,700
6476-00000	Storm Water	1,965	2,182	1,800	2,400	2,400
TOTAL UTILITIES		122,385	120,924	137,700	126,700	130,100
Sundry Fixed Charges						
6481-00000	Workers Compensation	1,800	1,800	1,900	1,900	1,800
6482-00000	Building & Contents	7,960	8,512	11,500	10,500	13,600
6483-00000	Comprehensive Liability	1,164	1,224	1,100	1,300	1,100
6494-00000	Boiler Insurance	1,120	1,160	1,200	1,200	1,200
6496-00000	Licenses and Permits	996	766	1,200	1,200	1,200
TOTAL SUNDRY FIXED CHARGES		13,040	13,462	16,900	16,100	18,900

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6505-00000	Office Supplies	33,185	36,448	40,300	42,000	35,000
6506-00000	Software Supplies	7,347	987	1,000	1,000	1,000
6509-00000	Computer Supplies	205	446	0	0	300
6514-00000	Gasoline	91	76	300	100	100
6517-00000	Supplies/Repair Parts	17,291	8,978	13,000	10,000	12,300
6527-00000	Janitorial Supplies	3,230	3,972	3,400	3,400	3,400
6529-00000	Chemicals	1,323	0	1,500	1,000	1,500
6537-00000	Safety Equipment	0	0	300	0	0
6550-00000	Minor Equipment	16,086	3,116	1,000	8,000	600
6575-00000	Other Library Materials	363,709	379,463	345,000	350,000	324,100
6576-00000	Promotional Materials	1,642	4,392	5,500	3,000	3,500
6589-00000	Other Materials & Supplies	5,458	877	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		449,567	438,755	412,300	419,500	382,800
Debt Service - Gov.						
6721-00000	Interest Expense	0	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7204-00000	Machinery & Equipment	4,685	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		4,685	0	0	0	0
TOTAL LIBRARY		3,585,755	3,409,543	3,333,300	3,326,400	3,422,900
Estimated Revenues		1,116,520	1,036,856	1,031,100	973,500	927,900
TOTAL NET LEVY		2,469,235	2,372,687	2,302,200	2,352,900	2,495,000

ACCOUNT: 239-1060-XXXX-XXXXX
 FUND: LIBRARY
 FUNCTION: LIBRARY
 DEPARTMENT: LIBRARY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Library Director	1.00	1.00	1.00	108,500	108,500	111,200
Assistant Library Director	1.00	1.00	1.00	74,500	74,500	76,400
Library Development Manager	1.00	1.00	1.00	61,100	61,100	62,600
Managing Librarian	4.00	4.00	4.00	250,600	250,600	263,800
Librarian	6.20	5.85	6.20	318,900	344,000	349,300
Library Supervisor	1.75	1.75	1.75	91,300	91,300	97,300
Library Assistant II	14.00	14.00	14.00	560,300	560,300	577,400
Library Assistant I	1.20	1.20	1.20	40,400	40,400	41,400
Library Maintenance Engineer	1.00	1.00	1.00	43,800	43,800	46,600
Hourly Emp. & Pages	6.33	6.33	6.33	125,100	125,100	127,400
Custodian I (P.T.) 6102	0.50	1.50	0.50	51,000	16,800	18,400
Extra Hours for Existing Employees				3,200	13,000	13,300
Merit Pool - 1% of PFP Range				11,000	11,000	11,800
Health Insurance 6306				360,600	348,800	427,300
Retirement 6304				129,300	119,000	139,200
Social Security 6302				133,100	133,100	136,500
Life Insurance 6310				6,500	6,500	6,500
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	37.98	38.63	37.98	2,369,200	2,347,800	2,506,400

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: MUSEUM	FUNCTION: MUSEUM	DEPARTMENT: MUSEUM	ACCOUNT: 241-1070-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	991,288	1,028,662	1,050,300	1,030,500	1,049,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	869,000	836,400	848,600	848,600	741,000
Grants & Aids	0	0	0	8,000	20,300
Fees & Charges	74,241	40,980	70,000	73,500	137,500
Miscellaneous	47,185	31,469	86,300	16,000	33,000
Surplus Applied	0	0	0	0	0
Transfers	58,531	89,452	130,000	117,500	207,800
TOTAL REVENUES:	1,048,957	998,301	1,134,900	1,063,600	1,139,600

Current Net Surplus/Deficit:	57,669	(30,361)	84,600	33,100	90,300
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Ending Fund Balance:	0	(30,361)	0	2,739	93,039
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Budget Variances:

Addition of temporary project position funded by membership. 7214-accumulated building maintenance problems that cannot be included in the CIP

Mission Statement:

The Oshkosh Public Museum will be a center for the preservation of our culture dedicated to bringing history and heritage to life through quality creative, unrestricted educational experiences.

Links to City Strategic Plan:

- 1 Embrace the history and character of the city.
- 2 Preserve and promote community assets.
Develop long-term preservation, maintenance and improvement strategies for the city's natural, cultural and recreational assets.
- 3
- 4 Tell the Oshkosh historical story.
- 5

Significant Accomplishments:

- Hired and trained two new full-time staff.
- Strengthened the floor load capacity in the carriage house.
- Completed strategic plan.
- Analyzed and selected funds to be managed under the new investment policy.
- Transferred artifacts, exhibit props and exhibit cases from off-site storage facility to various new locations.
- Completed Amer. Alliance of Museums assessment project as part of strategic planning.
- Completed major upgrade and replacement of old HVAC system.

Objectives to be Accomplished Next Year:

- Plan for and celebrate the Museum's 90th anniversary.
- Place two trusts under professional management with the investment policy.
- Conceptual planning for new Wetlands & Waterways exhibit, to tie with Heritage Parkway interpretive
- Implement various capital improvement projects (pending funding).
- Explore online sales associated with further revenue enhancement.
- Begin implementation of priority goals identified as part of the new strategic plan.
- Hire and train a new curator
- Hire and train a new graphic artist

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Increase the number of people served by the museum.					
Total # paying on-site visitors	4,200	3,500 (thru 7-31-13)			Significant
# of non-paying visitors	40,000	1,500 (thru 7-31-13)			number of children
Number of K-12 as a %	11.20%	6 (thru 7-31-13)			under age 6
Students served off-site	1,020	568(thru 7-31-13)			
Number of unique visits to website	46,156	21,657 (thru 7-31-13)			
Number of social media (Facebook) followers	783	1,661 (thru 7-31-13)			
Number of research requests filled	1,259	735 (thru 7-31-13)			
Goal: Ensure the highest level of professional service to the public					
Number of citizens rating OPM good or better					
% of visitors who rate visit as a good value	6.20%	did not track			
% of visitors who rate visit as positive	did not track	did not track			
Total \$ for staff development	\$3,650	\$2,000 (est.)			
Goal: Increase the physical and intellectual control of the collections					
Number of objects records in the data base	47,098 (18.8%)	48,111 (19.2% thru 7-31-13)			
% of historic photos in the data base	15,669 (6.3%)	16,528 (6.4% thru 7-31-13)			
% of objects in data base with photo	26,525 (10.6%)	28,942 (11.6% thru 7-31-13)			
% of objects stored by museum-standard methods	18.80%	19.2% (thru 7-31-13)			
Number of objects/archival materials added to collections	3,500	373 (thru 7-31-13)			
Number of objects receiving conservation treatment	15	4 (thru 7-31-13)			
Total \$ resources devoted to collections care	35,141	2,600 (thru 7-31-13)			
Goal: Strengthen communications with community residents and partners					
Total number of members	422	400 (thru 7-31-13, 76% of 525 goal)			
Number of volunteer hours	2,296	1,884 (thru 7-31-13)			
Number of internship hours	646	626 (thru 7-31-13)			
Community projects utilizing museum resources	did not track	22 (thru 7-31-13)			
Off-site presentations to community groups	44	22 (thru 7-31-13)			
Number of nonprofit events supported by gift baskets	24	24 (thru 7-31-13)			
Attendance at annual fundraising event	158	cancelled			
Contact Information:					
Brad Larson, Director of Museum, PH: (920) 236-5799, blarson@ci.oshkosh.wi.us					

ACCOUNT: 241-1070-XXXX-XXXXX
 FUND: MUSEUM
 FUNCTION: MUSEUM
 DEPARTMENT: MUSEUM

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	561,687	616,683	587,200	577,900	515,600
6103-xxxxx	Temporary Help	4,291	0	0	0	31,900
6102-00000	Regular Pay - Part-time	0	0	29,600	31,000	33,100
TOTAL PAYROLL - DIRECT LABOR		565,978	616,683	616,800	608,900	580,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	227,150	223,395	233,800	237,000	218,400
TOTAL PAYROLL - INDIRECT LABOR		227,150	223,395	233,800	237,000	218,400
Contractual Services						
6401-00000	Contractual Services	10,999	5,606	3,400	5,300	34,300
6402-00000	Auto Allowance	0	0	0	100	100
6404-00000	Postage & Shipping	5,469	3,265	3,800	3,000	2,600
6406-00000	Computer Service Charges	436	0	0	1,000	1,000
6408-00000	Printing & Binding	2,760	1,040	100	1,300	500
6410-00000	Advertising/Marketing	23,069	20,724	40,000	40,000	50,000
6418-00000	Repairs to Motor Vehicles	0	216	500	200	300
6419-00000	Repairs to Tires	34	0	0	0	0
6424-00000	Maint Office Equipment	253	308	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	11,027	20,745	9,200	9,200	9,200
6427-00000	Maint Computer Software	424	980	400	1,000	1,000
6440-00000	Other Rental	76	5,632	500	800	800
6445-00000	Land Fill Fees	30	5	200	200	200
6458-00000	Conference & Training	295	3,520	1,500	1,700	1,200
6459-00000	Other Employee Training	65	99	0	0	0
6460-00000	Membership Dues	1,049	1,722	800	700	1,500
6466-00000	Misc Contractual Services	10,452	19,352	14,000	8,500	17,500
TOTAL CONTRACTUAL SERVICES		66,438	83,214	74,400	73,000	120,200
Utilities						
6471-00000	Electricity	32,472	31,671	32,000	26,000	23,000
6472-00000	Sewer Service	536	628	700	700	700
6473-00000	Water Service	1,385	1,427	1,000	700	800
6474-00000	Gas Service	22,143	17,660	27,500	24,000	22,000
6475-00000	Telephones	9,647	8,186	9,200	9,000	9,200
6476-00000	Storm Water	1,219	1,687	900	900	900
TOTAL UTILITIES		67,402	61,259	71,300	61,300	56,600

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 PROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Fixed Charges						
6481-00000	Workers Compensation	1,000	1,000	1,000	1,000	1,000
6482-00000	Buildings & Contents	6,844	7,273	9,700	9,100	11,500
6483-00000	Comprehensive Liability	432	456	500	0	500
6485-00000	Vehicle Insurance	694	766	800	0	500
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses and Permits	475	322	200	200	0
TOTAL FIXED CHARGES		9,725	10,107	12,500	10,600	13,800
Materials & Supplies						
6505-00000	Office Supplies	4,484	4,761	3,800	4,200	3,800
6506-00000	Software Supplies	457	0	1,100	0	0
6507-00000	Books & Periodicals	903	265	200	200	200
6509-00000	Computer Supplies	0	0	0	200	200
6513-00000	Motor Oil (Lubricants)	0	0	0	100	0
6514-00000	Gasoline	760	920	800	700	700
6517-00000	Supplies/Repair Parts	2,613	3,148	0	0	0
6519-00000	Tires, Tubes, & Rims	294	0	0	0	0
6527-00000	Janitorial Supplies	1,642	1,699	1,600	1,000	1,000
6530-00000	Curatorial/Archival Supplies	1,195	1,165	700	400	700
6537-00000	Safety Equipment	73	233	300	300	300
6545-00000	Tools & Shop Supplies	436	228	0	0	0
6550-00000	Minor Equipment	4,486	2,336	5,000	2,500	2,500
6588-00000	Gift Shop Inventory	21,973	11,242	10,000	14,000	14,000
6589-00000	Other Materials & Supplies	14,469	5,377	13,000	11,800	14,800
TOTAL MATERIALS & SUPPLIES		53,785	31,374	36,500	35,400	38,200
Debt Service-Gov.						
6721-00000	Interest Expense	0	0	0	0	0
TOTAL DEBT-SERVICE GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7202-00000	Office Equipment Purchases	810	2,630	0	0	3,500
7204-00000	Machinery & Equipment	0	0	0	0	0
7210-00000	Motor Vehicles	0	0	0	0	0
7214-00000	Buildings	0	0	5,000	4,300	18,000
7222-00000	Fine Arts	0	0	0	0	0
TOTAL CAPITAL OUTLAY		810	2,630	5,000	4,300	21,500
TOTAL MUSEUM		991,288	1,028,662	1,050,300	1,030,500	1,049,300
Estimated Revenues		179,957	161,901	286,300	215,000	398,600
NET LEVY		811,331	866,761	764,000	815,500	650,700

PERSONNEL SCHEDULE

ACCOUNT: 241-1070-XXXX-XXXXX
 FUND: MUSEUM
 FUNCTION: MUSEUM
 DEPARTMENT: MUSEUM

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Director of Museum	1	1	1	93,600	94,500	94,600
Assistant Director of Museum	1	1	0	71,100	71,900	0
Administrative Assistant	1	1	1	41,000	50,000	40,700
Exhibit Technician	1	1	1	45,300	45,300	45,500
Building Maintenance Custodian	1	1	1	36,100	36,500	36,900
Graphic Artist	1	1	1	44,100	44,400	44,800
Curator	2	2	2	99,200	80,500	98,000
Museum Marketing/Membership Coord	1	1	1	44,800	44,800	44,900
Registrar	1	1	1	49,500	49,000	49,500
Archivist	1	1	1	49,700	50,200	50,700
Custodian (P.T.) 6102	0.53	0.53	0.53	11,300	14,000	14,400
Research Asst. & Visitor Svcs (P.T.) 6102	0.61	0.61	0.61	13,000	13,000	13,400
Gift Shop Clerk (P.T.) 6102	0.29	0.29	0.29	5,300	4,000	5,300
Temporary Help				0	0	31,900
Overtime				10,800	10,800	10,000
Merit Pool - 1% of PFP Range				2,000	0	0
Health Insurance 6306				133,500	140,200	121,000
Retirement 6304				50,200	47,800	49,700
Social Security 6302				48,000	46,900	45,800
Life Insurance 6310				2,100	2,100	1,900
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	12.43	12.43	11.43	850,600	845,900	799,000

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: HEALTH SERVICES	FUNCTION: HEALTH SERVICES	DEPARTMENT: HEALTH SERVICES	ACCOUNT: 251-0310-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	743,040	268,705	0	0	0

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy	240,200	240,200	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	407,968	10,355	0	0	0
Miscellaneous	2,949	127	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	651,117	250,682	0	0	0

Current Net Surplus/Deficit:	(91,923)	(18,023)	0	0	0
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Ending Fund Balance:	18,023	0	0	0	0
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Budget Variances:

Mission Statement: The City of Oshkosh Health Department was merged into the Winnebago County Health Department as of May 7, 2012. All monies collected for 2012 were included in the transition costs and the fund balance is \$0 as of the final transfer. As such, this fund no longer exists.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 251-0310-XXXX-XXXXX
 FUND: HEALTH SERVICES
 FUNCTION: HEALTH SERVICES
 DEPARTMENT: HEALTH SERVICES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	433,045	107,567	0	0	0
6103-00000	Regular Pay - Temp. Employee	53,903	23,703	0	0	0
TOTAL PAYROLL - DIRECT LABOR		486,948	131,270	0	0	0
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	209,536	42,814	0	0	0
TOTAL PAYROLL - INDIRECT LABOR		209,536	42,814	0	0	0
Contractual Services						
6401-00000	Contractual Services	4,297	77,179	0	0	0
6402-00000	Auto Allowance	3,922	857	0	0	0
6404-00000	Postage & Shipping	61	7	0	0	0
6418-00000	Repairs to Motor Vehicles	146	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	341	0	0	0	0
6458-00000	Conference & Training	3,773	1,589	0	0	0
6460-00000	Membership Dues	600	40	0	0	0
6466-00000	Misc Contractual Services	13,235	0	0	0	0
TOTAL CONTRACTUAL SERVICES		26,375	79,672	0	0	0
Utilities						
6475-00000	Telephones	2,290	702	0	0	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		2,290	702	0	0	0
Fixed Charges						
6481-00000	Workers Compensation	7,000	6,900	0	0	0
6483-00000	Comprehensive Liability	288	100	0	0	0
6485-00000	Vehicle Insurance	538	40	0	0	0
6496-00000	Licenses and Permits	264	688	0	0	0
TOTAL FIXED CHARGES		8,090	7,728	0	0	0

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Materials & Supplies						
6505-00000	Office Supplies	1,880	1,057	0	0	0
6507-00000	Books & Periodicals	153	0	0	0	0
6514-00000	Gas	679	0	0	0	0
6557-00000	Medical Supplies	2,545	72	0	0	0
6589-00000	Other Materials & Supplies	4,544	143	0	0	0
TOTAL MATERIALS & SUPPLIES		9,801	1,272	0	0	0
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7470-00000	TSF to Other	0	5,247	0	0	0
TOTAL CAPITAL OUTLAY		0	5,247	0	0	0
TOTAL HEALTH SERVICES		743,040	268,705	0	0	0

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GRAND OPERA HOUSE	FUNCTION: GRAND OPERA HOUSE	DEPARTMENT: GRAND OPERA HOUSE	ACCOUNT: 501-1020-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	99,474	76,459	71,800	72,000	72,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Tax Levy #4102	66,200	66,200	66,200	66,200	73,000
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	11,926	10,295	10,000	7,700	7,700
Surplus Applied	0	0	0	0	0
Transfers	1,227,948	0	0	0	0
TOTAL REVENUES:	1,306,074	76,495	76,200	73,900	80,700

Current Net Surplus/Deficit:	1,206,600	36	4,400	1,900	7,900
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Ending Fund Balance:	(9,795)	(9,759)	(6,895)	(7,859)	41
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Budget Variances:

Mission Statement: Facilities Maintenance uses this budget to coordinate oversight of the Grand Opera House building, grounds, and facilities.

- Links to City Strategic Plan:**
- 1 Improve and Maintain Our Infrastructure-Improve Our City Buildings
 - 2 Improve and Maintain Our Infrastructure-Manage Our City Equipment
 - 3 Improve Our Quality of Life Assets-Update Existing Asset Plans
 - 4
 - 5

- Significant Accomplishments:**
- Coordinated door/frame/lock mechanism updates to exterior doors at Grand Opera House
 - Coordinated resealing of water/weatherproofing of Grand foundation exterior
 - Coordinated installation of front lobby chandelier donated by Grand Foundation
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- Objectives to be Accomplished Next Year:**
- Continue Facility Improvement Measures (FIM) requests for the Grand facility
 - Coordinate replacement of Grand main hall and back stage HVAC units
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Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve our quality of life assets					
# of FIM requests completed within the year			5 est. (3 as of 8/23/13)		
Goal: Develop performance culture/Increase public awareness of city services and value					
External customer satisfaction with Media Services			Admin Services Customer Satisfaction Survey Tool Will be launched in 2014		
Goal:					
Goal:					

Contact Information:

Jon Urben, General Services Manager, PH; (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 501-1020-XXXX-XXXXX
 FUND: GRAND OPERA HOUSE
 FUNCTION: GRAND OPERA HOUSE
 DEPARTMENT: GRAND OPERA HOUSE

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	5,466	8,625	9,000	9,000	9,000
6426-00000	Maint Mach/Equip/Bldg/Structure	12,054	11,459	5,000	5,000	5,000
6446-00000	Contractual Employment	0	0	0	0	0
6459-00000	Other Employee Training	455	0	0	0	0
6466-00000	Misc Contractual Services	49,850	49,850	49,700	49,900	49,900
TOTAL CONTRACTUAL SERVICES		67,825	69,934	63,700	63,900	63,900
Fixed Charges						
6482-00000	Building & Contents	3,515	2,820	3,700	3,700	4,500
6483-00000	Comprehensive Liability	2,880	3,024	3,100	3,100	3,100
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		6,675	6,134	7,100	7,100	7,900
Materials & Supplies						
6517-00000	Supplies/Repair Parts	554	317	500	500	500
6589-00000	Other Materials & Supplies	534	74	500	500	500
TOTAL MATERIALS & SUPPLIES		1,088	391	1,000	1,000	1,000
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7206-00000	Capital Construction	23,886	0	0	0	0
TOTAL CAPITAL OUTLAY		23,886	0	0	0	0
TOTAL GRAND OPERA HOUSE		99,474	76,459	71,800	72,000	72,800

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: CONVENTION CENTER	FUNCTION: CONVENTION CENTER	DEPARTMENT: CONVENTION CENTER	ACCOUNT: 503-1040-XXXX-XXXX
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		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		1,521,857	1,173,703	1,430,000	1,313,400	1,374,100

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		1,212,863	1,204,123	1,395,300	1,353,200	1,469,200
Miscellaneous		9,577	2,676	96,000	23,500	46,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		1,222,440	1,206,799	1,491,300	1,376,700	1,515,200

Current Net Surplus/Deficit:	(299,417)	33,096	61,300	63,300	141,100
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Annual Debt Carried Forward	308,367	(27,100)	(61,300)	(54,200)	(70,200)
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Cumulative Debt Carried Forward	861,047	833,947	772,647	779,747	709,547
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Budget Variances:

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Mission Statement:

	This fund is used to collect and distribute the Hotel Motel Tax and coordinate oversight of the Oshkosh Convention Center building, grounds, and facilities.
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Links to City

Strategic Plan:

- | | |
|---|----------------------------------------------------------------------|
| 1 | Improve and Maintain Our Infrastructure - Improve Our City Buildings |
| 2 | Improve and Maintain Our Infrastructure-Manage Our City Equipment |
| 3 | Improve Our Quality of Life Assets-Update Existing Asset Plans |
| 4 | |
| 5 | |

Significant

Accomplishments

- | | |
|--|--------------------------------------------------------------------------------------------------------------------------------------------------|
| | Coordinated the replacement of the Convention Center primary chiller system |
| | Coordinated a variety of Convention Center facility improvement measures (FIM) requests in conjunction with the new center management transition |
| | Coordinated the LED lighting upgrade to the Convention Center |
| | Renovation and Anticipated Re-Opening of the City Center Hotel |
| | Agreement with Oshkosh Investors for Development and Parking Needs |
| | |

Objectives to be Accomplished Next Year:

- | | |
|--|--------------------------------------------------------------------------------------------|
| | Continue facilities improvement measures requests for Convention Center facility. |
| | Continue to update the maintenance and capital improvement plan for the Convention Center. |
| | Oversee the Convention Center roof replacement scheduled for spring, 2013. |
| | |
| | |

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve our quality of life assets					
% of (FIM) requests					New Measure
Facilities					
Improvement					
Measures					
requests					
completed					
within the year.					
Goal:					
Goal:					
Goal:					

Contact Information: Jon Urben, General Services Manager, PH; (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 503-1040-XXXX-XXXXX
 FUND: CONVENTION CENTER
 FUNCTION: CONVENTION CENTER
 DEPARTMENT: CONVENTION CENTER

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPRO.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	17,836	16,620	18,000	18,000	14,800
6404-00000	Postage & Shipping	11	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	26,701	23,819	31,500	31,500	31,500
6432-00000	Equipment Rental	0	200	0	0	0
6446-00000	Contractual Employment	40,000	40,000	40,000	40,000	40,000
6466-00000	Misc Contractual Services	640,298	625,980	786,000	732,200	838,000
6468-00000	Hotel Tax - Grand	113,208	120,528	153,500	141,800	164,100
6469-00000	Uncollectible Account	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		838,054	827,147	1,029,000	963,500	1,088,400
Utilities						
6471-00000	Electricity	71,460	67,881	78,000	9,500	0
6472-00000	Sewer Service	2,804	1,396	3,500	100	0
6473-00000	Water Service	3,711	2,189	4,200	100	0
6474-00000	Gas Service	24,521	12,353	25,000	0	0
6475-00000	Telephones	2,528	3,239	3,500	3,500	3,300
6476-00000	Storm Water	8,967	9,099	9,500	9,200	10,500
6479-00000	Other Utilities	0	0	0	50,000	35,000
TOTAL UTILITIES		113,991	96,157	123,700	72,400	48,800
Fixed Charges						
6482-00000	Building & Contents	4,393	4,700	6,400	6,400	4,500
6483-00000	Comprehensive Liability	5,052	5,304	5,600	5,600	4,000
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses and Permits	390	170	400	400	400
TOTAL FIXED CHARGES		10,115	10,464	12,700	12,700	9,200

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPRO.	2013 EST.	2014 PROP.
Materials & Supplies						
6505-00000	Office Supplies	233	0	0	0	0
6517-00000	Supplies/Repair Parts	2,745	3,062	3,000	4,600	3,000
6536-00000	Smoke Detectors	0	0	0	400	0
6550-00000	Minor Equipment	8,787	1,239	0	600	0
6565-00000	Stone/Gravel/Concrete/Asphalt	0	470	0	0	0
6589-00000	Other Materials & Supplies	2,365	1,084	2,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		14,130	5,855	5,000	6,600	4,000
Debt Service-Governmental						
6725-00000	Bond Discount & Cost	0	849	0	0	0
6730-00000	Bond Service Fees	200	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		200	849	0	0	0
Capital Outlay						
7204-00000	Machinery and Equipment	0	13,747	41,800	9,600	0
7216-06314	Land Improvements	0	0	0	32,200	0
TOTAL CAPITAL OUTLAY		0	13,747	41,800	41,800	0
Debt Service Payment		545,367	219,484	217,800	216,400	223,700
TOTAL CONVENTION CENTER		1,521,857	1,173,703	1,430,000	1,313,400	1,374,100

**Oshkosh Convention Center
Debt Analysis
10/14/2013**

Year	Debt Payment (Principal & Interest)	Amount of Hotel/Motel Tax Revenue Estimated to be Available for Debt Payment **	Annual Balance of Debt to be Repaid through Future Hotel/Motel Tax Revenue	Cumulative Balance
2009	\$424,337	\$210,120	\$214,216	\$214,216
2010	\$568,098	\$229,634	\$338,464	\$552,680
2011	\$545,367	\$237,000	\$308,367	\$861,047
2012	\$219,484	\$246,584	\$0	\$833,947
2013	\$216,447	\$270,649	\$0	\$779,745
2014	\$223,658	\$293,840	\$0	\$709,563
2015	\$220,278	\$293,840	\$0	\$636,001
2016	\$221,415	\$293,840	\$0	\$563,576
2017	\$221,635	\$293,840	\$0	\$491,371
2018	\$226,238	\$293,840	\$0	\$423,769
2019	\$224,945	\$293,840	\$0	\$354,874
2020	\$217,770	\$293,840	\$0	\$278,804
2021		\$278,804	\$0	\$0
2022		\$0	\$0	\$0
2023		\$0	\$0	\$0
2024			\$0	\$0
Total Debt Payments	\$3,529,672			

*Amount of Debt Outstanding after 12/31/13 = \$1,555,939

** Estimate of Funds Available Through Future Hotel/Motel Tax (First 2% of the Tax)

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: PARKING RAMP FUND	FUNCTION: CONVENTION CENTER	DEPARTMENT: CONVENTION CENTER	ACCOUNT: 506-1040-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	0	0	24,300	17,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	33,000	45,000
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	0	33,000	45,000

Current Net Surplus/Deficit:	0	0	0	8,700	27,400
Ending Fund Balance:		0	0	8,700	36,100

Budget Variances:

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Mission Statement:

This fund is used to collect parking ramp fees to offset ramp utility costs, repairs, equipment replacement and major maintenance.

Links to City Strategic Plan:

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Significant Accomplishments

Objectives to be Accomplished Next Year:

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal:					
Goal:					
Goal:					

Contact Information:

Jon Urben, General Services Manager, PH; (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 506-1040-XXXX-XXXXX
 FUND: PARKING RAMP
 FUNCTION: CONVENTION CENTER
 DEPARTMENT: CONVENTION CENTER

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPRO.	2013 EST.	2014 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	3,200
6426-00000	Maint Mach/Equip/Bldg/Struct	0	0	0	24,300	0
6432-00000	Equipment Rental	0	0	0	0	0
6466-00000	Misc Contractual Services	0	0	0	0	0
6469-00000	Uncollectible Account	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	24,300	3,200
Utilities						
6471-00000	Electricity	0	0	0	0	10,000
6472-00000	Sewer Service	0	0	0	0	100
6473-00000	Water Service	0	0	0	0	100
6474-00000	Gas Service	0	0	0	0	0
6475-00000	Telephones	0	0	0	0	200
6476-00000	Storm Water	0	0	0	0	300
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	10,700
Fixed Charges						
6482-00000	Building & Contents	0	0	0	0	2,000
6494-00000	Boiler Insurance	0	0	0	0	1,700
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	3,700
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6550-00000	Minor Equipment	0	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asphalt	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Debt Service-Governmental						
6725-00000	Bond Discount & Cost	0	0	0	0	0
6730-00000	Bond Service Fees	0	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7204-00000	Machinery and Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
Debt Service Payment						
		0	0	0	0	0
TOTAL CONVENTION CENTER PARKING RAMP		0	0	0	24,300	17,600

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: SENIOR SERVICES	FUNCTION: SENIOR SERVICES	DEPARTMENT: PARKS	ACCOUNT: 231-0760-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	441,128	476,339	533,400	533,200	557,100

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	185,300	297,300	291,800	291,800	281,800
Grants & Aids	65,779	57,040	53,000	52,000	53,000
Fees & Charges	56,204	54,322	77,200	55,300	66,300
Miscellaneous	57,526	82,766	80,000	104,800	110,000
Surplus Applied	0	0	29,300	0	38,100
Transfer In	0	0	0	0	4,000
TOTAL REVENUES:	364,809	491,428	531,300	503,900	553,200

Current Net Surplus/Deficit:	(76,319)	15,089	(2,100)	(29,300)	(3,900)
Ending Fund Balance:	107,066	122,155	60,066	92,855	50,855

Budget Variances:

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Mission Statement:

To enrich the quality of life for adults fifty and over.

Links to City Strategic Plan:

- 1 Improving the public's knowledge and understanding of the Oshkosh Seniors Center.
- 2 Support business retention and development through the creation of additional partnerships.
- 3 Establish performance measures for all programs and services offered at the Center.
- 4 Explore Senior Services collaborations, with other City initiatives, through the Committee on Aging.
- 5 Develop long-term improvement strategy for the Seniors Center.

Significant Accomplishments:

- Explored options with "Dimension IV" for our North building to determine future use & floor plans.
- Increased the Fall Family Fun Fest revenue by \$5,000.
- Increased number of "FRIENDS" to over 1000, highest ever.
- Recognition Tower
- Implemented LEAN process in evaluating operational procedures in fitness, donor process, nail care process, and newsletter production and folding process.
- New community partnerships: Options for Independent Living, UWO Business Success Center, Visiting Nurses Association, Lutheran Homes of Oshkosh and Oshkosh North High School.
- "Night on the River" over 300 in attendance.
- Created "Friend to Friend" program with grant funds.
- Created training and evaluations for Front Desk Volunteers to insure that they are better prepared to assist participants.
- Started a snowshoe and cross country skiing group.
- Held initial sessions with the Community Foundation for building our OSC Endowment.

Objectives to be Accomplished Next Year:

Implementation of Phase 1, of the design plan, of the North building renovation.
Work with "Friends of the Oshkosh Seniors Center" to raise Capital for the North renovation.
COA (Committee on Aging) Aging Summit of CEO's of local senior service providers.
Improve program/activity evaluation process.
Establish additional community partnerships both on and off our Seniors campus.
Outreach/programs for the Hmong older adult population in Oshkosh.
Conduct a City-Wide survey on the needs, challenges and strenghts of older adults.

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Expand use of volunteers					
# of new volunteers	42	75			Increased # of work
# of volunteer hours	27,200	28,000			groups to accomplish
Value of their hours	\$495,000	\$509,000			projects
Relationships with community volunteer teams	5	7			Schools and businesses
Goal: Increase number of Senior Center Programs					
Number of new weekly activities	4	4			Wide variety of programs
Number of new specialty programs	4	4			from cards to exercise
Number of new programs	1	7			
Number of participants in MySeniorCenter	3,012	3,236			Improved use of our
Number of duplicated participants	45,000	50,451			data system
Number of new collaborations	2	5			Agencies and schools
Goal: Explore alternative funding sources					
Number of new rentals	2	3			Through marketing
Profitability of fundraising events	30,000	33,000			"FRIENDS" and staff
Increase sponsorships	2	5			At \$200 each, average

Contact Information:

Mark Ziemer-Senior Services Manager PH: (920) 232-5302. Ray Maurer-Director of Parks PH: (920) 236-5080.

ACCOUNT: 231-0760-XXXX-XXXXX
 FUND: SENIOR SERVICES
 FUNCTION: SENIOR SERVICES
 DEPARTMENT: PARKS

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	256,519	292,358	187,900	193,700	229,100
6102-00000	Regular Pay - Part-time	0	555	129,600	121,100	84,800
TOTAL PAYROLL - DIRECT LABOR		256,519	292,913	317,500	314,800	313,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	108,089	113,574	124,800	124,000	145,500
TOTAL PAYROLL - INDIRECT LABOR		108,089	113,574	124,800	124,000	145,500
Contractual Services						
6401-00000	Contractual Services	7,500	260	0	8,800	14,700
6402-00000	Auto Allowance	960	1,138	1,400	1,000	1,000
6404-00000	Postage & Shipping	2,318	3,351	3,200	2,600	2,600
6408-00000	Printing & Binding	369	1,405	800	800	800
6418-00000	Repairs to Motor Vehicles	0	0	0	200	200
6427-00000	Maint Computer Software	1,285	1,285	1,500	1,100	1,100
6432-00000	Equipment Rental	2,708	2,595	1,800	2,200	2,200
6458-00000	Conference & Training	1,827	1,967	1,600	1,600	2,500
6459-00000	Other Employee Training	0	0	0	400	400
6460-00000	Membership Dues	283	70	300	400	400
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		17,250	12,071	10,600	19,100	25,900
Utilities						
6471-00000	Electricity	27,938	28,098	32,800	30,000	31,200
6472-00000	Sewer Service	1,071	1,458	1,400	1,400	1,400
6473-00000	Water Service	1,932	2,398	2,300	2,400	2,600
6474-00000	Gas Service	10,353	6,987	11,300	10,800	11,000
6475-00000	Telephones	2,044	2,379	2,500	2,500	2,500
6476-00000	Storm Water	3,136	4,527	4,600	5,100	5,800
TOTAL UTILITIES		46,474	45,847	54,900	52,200	54,500
Fixed Charges						
6481-00000	Workers Compensation	3,600	3,600	3,800	3,600	3,600
6482-00000	Building & Contents	2,636	1,880	2,500	2,500	3,000
6483-00000	Comprehensive Liability	576	612	600	600	600
6485-00000	Vehicle Insurance	538	610	800	800	500
6494-00000	Boiler Insurance	280	290	300	300	300
TOTAL FIXED CHARGES		7,630	6,992	8,000	7,800	8,000

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Materials & Supplies						
6505-00000	Office Supplies	2,529	2,674	2,800	2,800	2,800
6507-00000	Books & Periodicals	235	102	0	0	0
6514-00000	Gasoline	113	437	400	500	500
6517-00000	Supplies/ Repair Parts	119	29	0	200	200
6527-00000	Janitorial Supplies	98	134	400	200	200
6529-00000	Chemicals	0	0	0	0	0
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6557-00000	Medical Supplies	296	323	500	100	100
6565-00000	Stone/Gravel/Concrete/Asphalt	0	0	0	0	0
6589-00000	Other Materials & Supplies	1,776	1,243	1,500	1,500	1,500
TOTAL MATERIAL & SUPPLIES		5,166	4,942	5,600	5,300	5,300
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	12,000	10,000	4,000
TOTAL CAPITAL OUTLAY		0	0	12,000	10,000	4,000
TOTAL SENIOR SERVICES		441,128	476,339	533,400	533,200	557,100

PERSONNEL SCHEDULE

ACCOUNT: 231-0760-XXXX-XXXXX
 FUND: SENIOR SERVICES
 FUNCTION: SENIOR SERVICES
 DEPARTMENT: PARKS

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Director of Senior Services	1.00	1.00	1.00	64,700	65,300	68,700
Program Coordinator	1.00	1.00	1.00	44,500	36,200	47,500
Administrative Assistant	1.00	1.00	1.00	45,300	45,700	47,200
Secretary	1.00	1.00	1.00	32,100	32,400	33,200
Activities Coordinator	1.00	0.00	1.00	0	12,800	31,500
Overtime				1,000	1,000	1,000
Marketing/Fund Devel Coord (P.T.) 6102	0.53	0.53	0.53	16,600	16,800	17,000
Interim Health Project Manager (P.T.)	0.26	0.00	0.26	0	9,000	9,000
Health Educator/Coordinator (P.T.)	0.00	0.00	0.26	0	0	5,200
PT Registered Nurse 6102	0.00	0.73	0.00	42,100	37,200	0
Fitness Coordinator (P.T.) 6102	0.53	0.53	0.53	14,600	13,400	14,800
Receptionists (P.T.) 6102	1.07	1.07	1.22	20,800	20,800	24,500
Activities Coordinator (P.T.) 6102	0.00	0.67	0.00	21,500	12,700	0
Volunteer Coordinator (P.T.) 6102	0.53	0.53	0.61	14,000	11,200	14,300
Merit Pool - 1% of PFP Range				300	300	0
Health Insurance 6306				77,600	77,500	96,700
Retirement 6304				22,000	21,500	23,900
Social Security 6302				24,300	24,100	24,000
Life Insurance 6310				900	900	900
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	7.92	8.06	8.41	442,300	438,800	459,400

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: RIVERSIDE CEMETERY	FUNCTION: RIVERSIDE CEMETERY	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 247-0650-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	430,293	396,832	341,400	336,400	358,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	276,400	276,200	274,800	274,800	261,100
Grants & Aids	0	0	0	0	0
Fees & Charges	48,908	69,506	75,000	60,000	75,000
Miscellaneous	32,387	22,421	27,000	27,500	27,500
Surplus Applied					
Transfers	105,043	0	0	0	0
TOTAL REVENUES:	462,738	368,127	376,800	362,300	363,600

Current Net Surplus/Deficit:	32,445	(28,705)	35,400	25,900	5,300
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Ending Fund Balance:	0	(28,705)	0	(2,805)	2,495
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Budget Variances:

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Mission Statement:

Provide grounds maintenance, interment and administrative services for Riverside and Boyd cemeteries. Assist parties in the procurement of burial spaces and provide assistance to families, funeral homes and monument vendors. Conduct snow removal services for other municipal properties.

Links to City Strategic Plan:

- | | |
|---|---------------------------------------------------------------------------------------------------|
| 1 | Provide long-term preservation, maintenance and improvement strategies for the city's natural and |
| 2 | cultural assets. |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| . | Conducted research to verify burial locations for mapping and digitizing cemetery records toward the completion of the GIS based cemetery mapping software to be activated near the beginning of 2014. |
| . | Researched and prepared a plan for fee increases to be submitted for approval. Fee increased approved by Common Council. |
| . | |
| . | |

Objectives to be Accomplished Next Year:

- | | |
|---|-----------------------------------------------------------------------------------------------|
| . | Enable the cemetery mapping and management software. |
| . | Develop maintenance strategy to reflect loss of inmate labor (continuation from 2013 season). |
| . | |
| . | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
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Goal: Develop long-term preservation, maintenance and improvement strategies for the city's natural, cultural and recreational assets.

	Gather GIS Data	Gather GIS Data	CIMS Software enabled		

Goal: Implement fee increases for revenue enhancement.

Number of plots sold					
	51	55			
Number of burials	28	30			
Number of cremations	32	40			

Goal:

Goal:

Contact Information:

Bill Sturm, Landscape Operations Division Manager, Ray Maurer, Director of Parks (920) 236-5080

ACCOUNT: 247-0650-XXXX-XXXXX
 FUND: RIVERSIDE CEMETERY
 FUNCTION: RIVERSIDE CEMETERY
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	222,716	194,098	172,400	171,600	175,200
6103-00000	Regular Pay - Temp Employee	25,889	32,105	15,600	21,600	28,400
TOTAL PAYROLL - DIRECT LABOR		248,605	226,203	188,000	193,200	203,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	105,501	89,045	82,300	72,100	82,900
TOTAL PAYROLL - INDIRECT LABOR		105,501	89,045	82,300	72,100	82,900
Contractual Services						
6401-00000	Contractual Services	104	170	0	200	0
6404-00000	Postage & Shipping	88	50	100	100	100
6418-00000	Repairs to Motor Vehicles	7,951	5,291	5,000	4,800	5,000
6419-00000	Repairs to Tires	118	322	500	200	300
6420-00000	Repairs to Tools & Equipment	1,331	43	100	100	100
6424-00000	Maintenance Office Equipment	116	133	200	200	200
6426-00000	Maint Mach/Equip/Bldg/Struct	3,298	1,433	1,000	1,500	1,500
6432-00000	Equipment Rental	0	70	100	100	0
6440-00000	Other Rental	45	486	100	200	100
6445-00000	Land Fill Fees	15	20	100	100	100
6446-00000	Contractual Employment	15,336	9,989	6,000	0	0
6466-00000	Misc Contractual Services	0	0	0	100	100
TOTAL CONTRACTUAL SERVICES		28,402	18,007	13,200	7,600	7,500
Utilities						
6471-00000	Electricity	2,661	2,481	3,000	2,800	3,000
6472-00000	Sewer Service	637	312	300	300	300
6473-00000	Water Service	362	393	500	500	600
6474-00000	Gas Service	5,034	3,837	5,600	6,000	6,200
6475-00000	Telephones	514	428	800	700	700
6476-00000	Storm Water	13,699	15,625	17,000	17,000	19,000
TOTAL UTILITIES		22,907	23,076	27,200	27,300	29,800

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Fixed Charges						
6481-00000	Workers Compensation	3,000	3,000	3,200	3,200	3,000
6482-00000	Building & Contents	1,060	1,130	1,400	1,400	1,700
6483-00000	Comprehensive Liability	1,152	1,212	1,100	1,100	1,100
6485-00000	Vehicle Insurance	2,652	2,978	3,900	3,900	2,400
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses & Permits	0	110	0	0	0
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		8,144	8,720	9,900	9,900	8,500
Materials & Supplies						
6503-00000	Clothing	75	80	100	100	100
6505-00000	Office Supplies	300	314	200	200	200
6507-00000	Books & Periodicals	433	504	0	200	200
6511-00000	Diesel Fuel	0	4,470	6,000	8,000	8,000
6513-00000	Motor Oil (Lubricants)	293	1,241	200	100	100
6514-00000	Gasoline	0	0	0	3,000	3,000
6517-00000	Supplies/Repair Parts	7,887	8,506	6,000	6,000	6,000
6518-00000	Other Fuel/Propane	87	210	100	300	300
6519-00000	Tires, Tubes & Rims	2,400	2,522	1,500	1,500	1,500
6527-00000	Janitorial Supplies	185	752	400	200	200
6537-00000	Safety Equipment	870	325	300	700	400
6545-00000	Tools & Shop Supplies	369	3,464	1,500	1,500	1,500
6550-00000	Minor Equipment	584	1,262	1,500	1,500	1,500
6589-00000	Other Materials & Supplies	3,251	8,131	3,000	3,000	3,000
TOTAL MATERIAL & SUPPLIES		16,734	31,781	20,800	26,300	26,000
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
7470-00000	Transfer Out	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL RIVERSIDE CEMETERY		430,293	396,832	341,400	336,400	358,300

PERSONNEL SCHEDULE

ACCOUNT: 247-0650-XXXX-XXXXX
 FUND: RIVERSIDE CEMETERY
 FUNCTION: RIVERSIDE CEMETERY
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Landscape Operations Div Mgr	1.00	1.00	1.00	67,100	67,700	69,400
Lead Cemetery Worker	1.00	1.00	1.00	48,600	49,100	50,300
Parks Maintenance Worker	1.00	1.00	1.00	33,700	34,000	35,600
PT Secretary 6102	0.64	0.64	0.64	19,200	17,000	17,400
Overtime 6102				2,500	2,500	2,500
Merit Pool - 1% of PFP Range				1,300	1,300	0
Seasonal Help 6103				15,600	21,600	28,400
Health Insurance 6306				52,500	44,600	53,900
Retirement 6304				14,700	13,700	14,500
Social Security 6302				14,300	13,000	13,700
Life Insurance 6310				800	800	800
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	3.64	3.64	3.64	270,300	265,300	286,500

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
PARKS REVENUE	PARKS REVENUE	PARKS REVENUE	
FACILITIES	FACILITIES	FACILITIES	255-0610-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	137,493	297,056	225,000	242,900	284,500

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	146,750	181,123	167,000	193,000	230,000
Miscellaneous	68,726	85,977	30,000	85,000	85,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	215,476	267,100	197,000	278,000	315,000

Current Net Surplus/Deficit:	77,983	(29,956)	(28,000)	35,100	30,500
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Ending Fund Balance:	217,208	187,252	124,208	222,352	252,852
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Budget Variances:

Rainbow Park boat launch design for \$50,000; Menominee Park zoo master plan update for \$30,000. In 2013, Harenburg donation for \$65,000. Increased revenue from launch fee increases 2014.

Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- 1 Develop Long-Term Preservation, Maintenance, and Improvement Strategies for the City's Natural, Cultural, and Recreational Assets
- 2 Create public/private partnerships
- 3 Establish performance measures that document the efficiency and effectiveness of City services
- 4 Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a
- 5 city-wide facilities plan

Significant Accomplishments:

- Reconstructed tie up docks in Miller's Bay
- River otter exhibit completed
- Began operating concession stand at Reetz ball fields
- Aeration system installed in lagoon
- Purchased additional water equipment for Children's Amusement Center
- Improvements to Reetz concessions stand (ventilation, sinks, counters, etc.)
- Developed a marketing brochure for facilities
- Improved merchandise stands inside the Lakefly Café

Objectives to be Accomplished Next Year:

- Develop an annual report incorporating all Revenue areas
- Complete renovation of tie up docks near Kiwanis shelter
- Increase sponsorship of events and continue to increase attendance
- Update Menominee Park Zoo Master Plan
- Install security cameras in Lake Fly Café, amusements office, zoo maintenance building
- Design Rainbow Park boat launch improvements

ACCOUNT: 255-0610-XXXX-XXXXX
 FUND: PARKS REVENUE FACILITIES
 FUNCTION: PARKS REVENUE FACILITIES
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	17,826	20,990	21,000	21,200	22,300
6103-00000	Regular Pay - Temp Employee	38,269	47,331	43,000	50,000	52,000
TOTAL PAYROLL - DIRECT LABOR		56,095	68,321	64,000	71,200	74,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	7,004	7,447	7,900	8,100	9,000
TOTAL PAYROLL - INDIRECT LABOR		7,004	7,447	7,900	8,100	9,000
Contractual Services						
6401-00000	Contractual Services	11,687	17,525	25,000	10,000	105,000
6404-00000	Postage & Shipping	267	60	400	100	100
6408-00000	Printing & Binding	5,285	11,462	5,000	500	500
6410-00000	Advertising/Marketing	2,259	1,666	1,700	1,700	2,000
6418-00000	Repairs to Motor Vehicles	0	0	0	700	700
6420-00000	Repairs to Tools	88	0	0	0	0
6424-00000	Maint Office Equipment	117	132	200	200	200
6426-00000	Maint Mach/Equip/Bldg/Structures	1,150	1,250	1,000	1,000	1,000
6432-00000	Equipment Rental	100	0	0	0	0
6440-00000	Other Rental	1,802	1,374	1,500	1,000	1,000
6445-00000	Land Fill Fees	0	77	0	500	0
6458-00000	Conference and Training	0	0	0	300	300
6460-00000	Membership Dues	70	70	100	100	100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		22,825	33,616	34,900	16,100	110,900
Utilities						
6471-00000	Electricity	0	0	0	0	0
6475-00000	Telephones	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Sundry Fixed Charges						
6496-00000	Licenses & Permits	2,169	1,750	1,800	2,000	2,000
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		2,169	1,750	1,800	2,000	2,000

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	0	313	400	1,100	400
6505-00000	Office Supplies	874	1,024	800	800	800
6509-00000	Computer Supplies	39	0	0	0	0
6513-00000	Motor Oil	0	0	0	100	100
6517-00000	Supplies/Repair Parts	9,525	17,738	10,000	7,000	10,000
6527-00000	Janitorial Supplies	646	629	500	1,000	1,000
6529-00000	Chemicals	0	0	0	500	1,000
6545-00000	Tools/Shop Supplies	558	0	0	0	0
6550-00000	Minor Equipment	1,880	0	1,700	4,000	1,000
6565-00000	Stone/Gravel/Concrete/Asphalt	0	137	1,000	1,000	5,000
6586-00000	Concessions	21,186	21,349	20,000	37,000	37,000
6589-00000	Other Materials & Supplies	14,692	26,706	15,000	26,000	26,000
TOTAL MATERIALS & SUPPLIES		49,400	67,896	49,400	78,500	82,300
Capital Outlay						
7204-00000	Machinery & Equipment	0	12,684	7,000	7,000	6,000
7206-00000	Capital Construction	0	88,103	0	0	0
7216-00000	Land Improvement	0	17,239	60,000	60,000	0
TOTAL CAPITAL OUTLAY		0	118,026	67,000	67,000	6,000
TOTAL PARKS REVENUE FACILITIES FUND		137,493	297,056	225,000	242,900	284,500

PERSONNEL SCHEDULE

ACCOUNT: 255-0610-XXXX-XXXXX
 FUND: PARKS REVENUE FACILITIES
 FUNCTION: PARKS REVENUE FACILITIES
 DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Parks Revenue & Fac. Div. Mgr.	0.36	0.36	0.36	21,000	21,200	22,300
Merit Pool - 1% of PFP Range				0	0	0
Seasonal Employees	3.01	2.51	3.01	43,000	50,000	52,000
Health Insurance 6306				0	0	0
Retirement 6304				2,900	2,600	3,400
Social Security 6302				4,900	5,400	5,500
Life Insurance 6310				100	100	100
Income Continuation Ins 6312				0	0	0
TOTAL PERSONNEL	3.37	2.87	3.37	71,900	79,300	83,300

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: LEACH AMPHITHEATER	FUNCTION: LEACH AMPHITHEATER	DEPARTMENT: PARKS AND OTHER FACILITIES	ACCOUNT: 256-0610-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	59,650	64,356	60,400	71,300	74,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	0	0	15,000	15,000	14,000
Fees & Charges	35,028	38,241	43,000	34,000	35,000
Miscellaneous	3,757	14,126	15,000	18,000	20,000
Surplus Applied	0	0	0	0	0
Transfers	15,700	8,266	8,300	8,300	12,000
TOTAL REVENUES:	54,485	60,633	81,300	75,300	81,000

Current Net Surplus/Deficit:	(5,165)	(3,723)	20,900	4,000	6,200
Ending Fund Balance:	(38,979)	(42,702)	(14,679)	(38,702)	(32,502)

Budget Variances:

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Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and a recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- 1 Develop Long-Term preservation, maintenance, and improvement strategies for the City's Natural, Cultural, and recreational assets.
- 2 Create public / private partnerships.
- 3 Establish performance measures that document the efficiency and effectiveness of City services.
- 4 Develop facilities plans for the library, museum, parks, and seniors centers as initial steps toward a
- 5 city-wide facilities plan.

Significant Accomplishments:

- Implemented new marketing strategies on social media and local radio, etc.
- Secured multiple year sponsorship for Tuesday night concert series to allow this as free admission
- Secured sponsorship for Family Night to allow this as a free admission event
- Additional landscaping completed in gazebo area
-
-
-

Objectives to be Accomplished Next Year:

- Continue to grow the Tuesday concert series
- Develop a long term maintenance plan for the facility
- Secure sponsorships for additional city-sponsored events
- Evaluate and improve ventilation system in the concessions stands
-
-

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Maintain and create public/private partnerships to accomplish projects					
donation		\$13,683	\$18,000		
# donations		6	12		
Goal: Provide park/recreation facilities to enhance the City's quality of life					
# rentals		32	33		
rental revenues		\$38,241	\$43,000		
# Parks Dept. Events		9	8		
Goal:					
Goal:					

Contact Information: Ray Maurer, Director of Parks, (920) 236-5080

ACCOUNT: 256-0610-XXXX-00000
 FUND: LEACH AMPHITHEATER
 FUNCTION: LEACH AMPHITHEATER
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	0	0
6103-00000	Regular Pay - Temp Employee	8,255	7,284	8,000	4,500	8,000
TOTAL PAYROLL - DIRECT LABOR		8,255	7,284	8,000	4,500	8,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	1,363	786	1,000	500	700
TOTAL PAYROLL - INDIRECT LABOR		1,363	786	1,000	500	700
Contractual Services						
6401-00000	Contractual Services	12,169	14,942	15,000	20,000	20,000
6408-00000	Printing & Binding	0	19	0	100	200
6410-00000	Advertising/Marketing	2,868	2,801	3,000	3,000	3,000
6426-00000	Maint Mach/Equip/Bldg/Structures	3,280	474	1,500	0	0
6432-00000	Equipment Rental	0	0	300	0	300
6458-00000	Conference and Training	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		18,317	18,236	19,800	23,100	23,500
Utilities						
6471-00000	Electricity	12,537	13,696	11,700	14,000	14,500
6472-00000	Sewer Service	1,362	2,018	1,300	2,000	2,000
6473-00000	Water Service	4,297	7,012	4,500	7,000	7,800
6474-00000	Gas Service	709	520	600	600	600
6475-00000	Telephones	1,573	1,813	1,500	1,800	1,800
TOTAL UTILITIES		20,478	25,059	19,600	25,400	26,700
Sundry Fixed Charges						
6496-00000	Licenses & Permits	205	100	200	200	200
TOTAL FIXED CHARGES		205	100	200	200	200
Materials & Supplies						
6503-00000	Clothing	0	168	200	0	200
6505-00000	Office Supplies	151	48	100	100	0
6517-00000	Supplies/Repair Parts	1,720	1,978	1,500	2,100	2,000
6527-00000	Janitorial Supplies	2,954	4,749	3,000	3,000	3,000
6545-00000	Tools and Shop Supplies	0	17	0	0	0
6550-00000	Minor Equipment	132	1,150	500	6,100	4,000
6586-00000	Concessions	3,050	3,018	3,000	5,000	5,000
6589-00000	Other Materials & Supplies	2,190	1,763	3,500	1,300	1,500
TOTAL MATERIALS & SUPPLIES		10,197	12,891	11,800	17,600	15,700
Capital Outlay						
7204-00000	Machinery & Equipment	835	0	0	0	0
TOTAL CAPITAL OUTLAY		835	0	0	0	0
TOTAL LEACH AMPHITHEATER FUND		59,650	64,356	60,400	71,300	74,800

PERSONNEL SCHEDULE

ACCOUNT: 256-0610-XXXX-00000
 FUND: LEACH AMPHITHEATER
 FUNCTION: LEACH AMPHITHEATER
 DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Regular Pay	6102						
Regular Pay - Temp Employee	6103	0.45	0.45	0.45	8,000	4,500	8,000
Social Security	6302				600	400	600
Retirement	6304				400	100	100
Health Insurance	6306						
Life Insurance	6310						
TOTAL PERSONNEL		0.45	0.45	0.45	9,000	5,000	8,700

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
POLLOCK	POLLOCK		
COMMUNITY	COMMUNITY	PARKS & OTHER	
WATER PARK	WATER PARK	FACILITIES	259-0610-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	331,591	343,819	317,300	357,600	327,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	71,400	71,400	67,300	67,300	64,000
Grants & Aids	0	0	0	0	0
Fees & Charges	182,167	191,651	180,000	188,600	190,000
Miscellaneous	74,192	85,858	70,000	85,000	85,000
Surplus Applied	0	0	0	0	0
Transfers	78,489	0	0	0	0
TOTAL REVENUES:	406,248	348,909	317,300	340,900	339,000

Current Net Surplus/Deficit:	74,657	5,090	0	(16,700)	11,300
Ending Fund Balance:	0	5,090	0	(11,610)	(310)

Budget Variances:

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Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- | | |
|---|---------------------------------------------------------------------------------------------------------------------------------|
| | Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural and Recreational Assets |
| 1 | Create public/private partnerships |
| 2 | Establish performance measures that document the efficiency and effectiveness of City services |
| 3 | Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a city-wide facilities plan |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|---------------------------------------------------------------------------------------------|
| | Extended the pool season for 4 additional days |
| • | Planned, organized and promoted five special events/activity days |
| • | Updated camera system, replacing analog cameras with digital cameras as needed |
| • | Coordinated special event with the Community Foundation to celebrate their 85th anniversary |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|---------------------------------------------------------------|
| | Replace lockers |
| • | Purchase additional lounge chairs |
| • | Investigate additional shade structures |
| • | Continue to provide special events to increase water park use |
| • | |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Maintain and create public/private partnerships to accomplish projects					
donations received	\$34,192	\$34,167			
Goal: Provide park/recreation facilities to enhance the City's quality of life					
annual attendance	44,576	40,500			
special events offered	4	4			
annual pass sales	\$122,630	\$128,358			
concession sales	\$59,537	\$63,083			
Goal:					
Goal:					

Contact Information:

Ray Maurer, Director of Parks, Jenny McCollian, Revenue & Facilities Div. Manager, Chad Dallman, Park Operations Div. Manager, (920) 236-5080

ACCOUNT: 259-0610-XXXX-XXXXX
 FUND: POLLOCK COMMUNITY WATER PARK
 FUNCTION: POLLOCK COMMUNITY WATER PARK
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	40,010	42,539	40,000	45,500	40,000
TOTAL PAYROLL - DIRECT LABOR		40,010	42,539	40,000	45,500	40,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,920	3,851	3,700	3,500	3,100
TOTAL PAYROLL - INDIRECT LABOR		3,920	3,851	3,700	3,500	3,100
Contractual Services						
6401-00000	Contractual Services	22,809	25,756	20,000	21,000	20,000
6402-00000	Auto Allowance	16	0	0	0	0
6408-00000	Printing & Binding	19	0	0	100	200
6410-00000	Advertising/Marketing	1,164	1,017	1,200	1,100	1,200
6420-00000	Repairs to Tools/Equipment	944	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	4,341	16,529	7,000	6,000	7,000
6432-00000	Equipment Rental	105	0	0	0	0
6440-00000	Other Rental	722	0	0	900	0
6446-00000	Contractual Employment	116,645	122,261	118,000	125,000	120,000
6448-00000	Special Services	8,847	0	9,000	9,000	9,000
6458-00000	Conference & Training	437	40	500	500	1,000
6459-00000	Other Employee Training	45	0	500	100	0
6460-00000	Membership Dues	35	35	100	100	100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		156,129	165,638	156,300	163,800	158,500
Utilities						
6471-00000	Electricity	20,594	21,522	21,000	22,000	23,000
6472-00000	Sewer Service	7,394	11,182	7,000	10,000	10,000
6473-00000	Water Service	8,484	12,096	7,800	10,000	10,000
6474-00000	Gas Service	18,983	11,409	18,300	17,000	17,300
6475-00000	Telephones	1,493	1,228	1,500	1,300	1,300
6476-00000	Storm Water	2,240	2,488	2,400	2,400	2,700
TOTAL UTILITIES		59,188	59,925	58,000	62,700	64,300
Fixed Charges						
6481-00000	Workers Compensation	400	400	400	400	400
6483-00000	Comprehensive Liability	3,091	3,240	3,400	3,400	3,400
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses & Permits	370	1,272	1,300	1,300	1,300
6499-00000	Misc Fixed Charges	1,786	2,233	1,100	1,500	1,100
TOTAL FIXED CHARGES		5,927	7,435	6,500	6,900	6,500

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Materials & Supplies						
6503-00000	Clothing	0	408	500	500	500
6505-00000	Office Supplies	1,329	474	1,000	2,500	1,000
6509-00000	Computer Supplies	0	29	100	0	100
6513-00000	Motor Oil (Lubricants)	0	0	0	0	0
6517-00000	Supplies/Repair Parts	2,590	7,117	5,000	1,600	1,500
6518-00000	Other Fuel/Propane	0	20	0	0	0
6527-00000	Janitorial Supplies	1,385	4,449	3,500	2,500	3,500
6529-00000	Chemicals	11,400	11,435	12,000	11,500	12,000
6537-00000	Safety Equipment	561	40	500	400	500
6545-00000	Tools & Shop Supplies	141	350	200	100	200
6550-00000	Minor Equipment	3,869	1,188	0	17,500	1,000
6565-00000	Stone/Gravel/Concrete	0	8	0	0	0
6586-00000	Concessions	28,337	29,869	25,000	25,800	25,000
6589-00000	Other Materials & Supplies	6,679	9,044	5,000	10,500	0
TOTAL MATERIAL & SUPPLIES		56,291	64,431	52,800	72,900	45,300
Capital Outlay						
7202-00000	Office Equipment Purchases	10,126	0	0	2,300	0
7204-00000	Machinery & Equipment	0	0	0	0	10,000
TOTAL CAPITAL OUTLAY		10,126	0	0	2,300	10,000
TOTAL POLLOCK COMM WATER PARK		331,591	343,819	317,300	357,600	327,700

PERSONNEL SCHEDULE

ACCOUNT: 259-0610-XXXX-XXXXXX
 FUND: POLLOCK COMMUNITY WATER PARK
 FUNCTION: POLLOCK COMMUNITY WATER PARK
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Seasonal Help (F.T.E.)	6103	2	2	2	40,000	45,500	40,000
Social Security	6302				3,100	3,500	3,100
Other Benefits	6320				600	0	0
TOTAL PERSONNEL		2	2	2	43,700	49,000	43,100

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: GOLF COURSE	FUNCTION: GOLF COURSE	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 517-0630-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	583,113	596,589	562,800	527,700	540,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	509,231	524,429	560,500	535,000	568,000
Miscellaneous	2,234	2,297	3,000	5,200	1,500
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	511,465	526,726	563,500	540,200	569,500

Current Net Surplus/Deficit:	(71,648)	(69,863)	700	12,500	29,200
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Due to General Fund	763,392	833,255	708,492	820,755	791,555
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Amount 'Due to General Fund' is from the debt service payment paid by the General Fund (net of the \$480,181 covered by the tax levy) in 2009. This amount will be repaid to the General Fund over a number of years.

Budget Variances:

Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- 1 Develop facilities plans as initial steps toward a city-wide facilities plan
- 2 Improve City Infrastructure such as streets, utility systems and park facilities
- 3 Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural, and Recreational Assets.
- 4 Inventory the natural, cultural and recreational assets under city management, considering organizational and infrastructural elements
- 5

Significant Accomplishments:

- Chipping green was completed and opened in time for City Tournament.
- Drainage work on number 5 rough.
- Runoff diversion on number 2 rough.
- Range tee expansion 60% completed.
- Increased email data base to 2000 from 1400.

Objectives to be Accomplished Next Year:

- Finish expansion of range tee.
- Add senior division to City Tournament and grow entries to 180.
- Marketing to increase women and junior golf rounds.
- Work with schools to increase junior rounds and UWO for increase in college age students.

ACCOUNT: 517-0630-XXXX-XXXXX
 FUND: GOLF COURSE
 FUNCTION: GOLF COURSE
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	121,522	120,227	122,700	119,000	121,200
6103-00000	Regular Pay - Temp Employee	131,628	126,327	124,000	124,700	127,500
TOTAL PAYROLL - DIRECT LABOR		253,150	246,554	246,700	243,700	248,700
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	102,055	80,600	64,100	41,600	45,600
TOTAL PAYROLL - INDIRECT LABOR		102,055	80,600	64,100	41,600	45,600
Contractual Services						
6401-00000	Contractual Services	6,337	6,512	9,000	6,000	8,000
6404-00000	Postage & Shipping	27	72	100	100	100
6408-00000	Printing & Binding	265	0	0	0	0
6410-00000	Advertising/Marketing	6,443	5,185	5,000	5,000	5,000
6418-00000	Repairs to Motor Vehicles	191	833	200	400	200
6419-00000	Repairs to Tires	39	0	100	100	200
6420-00000	Repairs to Tools & Equip	3,784	11,562	7,000	5,000	6,500
6426-00000	Maint. Mach/Equip/Bldg/Struct	1,369	4,047	1,000	1,000	1,000
6432-00000	Equipment Rental	25,279	21,780	27,000	27,000	23,500
6440-00000	Other Rental	10,466	10,614	14,500	11,000	2,500
6445-00000	Landfill Fees	0	19	0	0	0
6448-00000	Special Services	5	0	500	300	600
6453-00000	Vehicle License & Registration	75	0	100	100	100
6458-00000	Conference & Training	115	0	100	400	300
6460-00000	Membership Dues	2,508	2,461	2,500	2,400	2,500
6466-00000	Misc Contractual Services	718	305	800	500	800
TOTAL CONTRACTUAL SERVICES		57,621	63,390	67,900	59,300	51,300
Utilities						
6471-00000	Electricity	12,380	13,881	13,300	13,000	13,500
6472-00000	Sewer Service	507	780	600	600	700
6473-00000	Water Service	842	887	1,100	1,100	1,200
6474-00000	Gas Service	3,059	2,073	3,100	3,200	3,200
6475-00000	Telephones	2,946	3,075	3,000	3,000	3,000
6476-00000	Storm Water	2,121	2,078	2,200	2,200	2,500
TOTAL UTILITIES		21,855	22,774	23,300	23,100	24,100

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Sundry Fixed Charges						
6481-00000	Workers Compensation	2,000	2,000	2,800	2,800	2,600
6482-00000	Buildings & Contents	1,060	1,130	1,400	1,400	1,700
6483-00000	Comprehensive Liability	432	456	500	500	500
6485-00000	Vehicle Insurance	538	610	800	800	500
6494-00000	Boiler Insurance	280	290	300	300	300
6496-00000	Licenses & Permits	840	625	600	700	600
6499-00000	Misc Fixed Charges	8,558	9,726	8,500	8,000	8,500
TOTAL FIXED CHARGES		13,708	14,837	14,900	14,500	14,700
Materials & Supplies						
6503-00000	Clothing	85	77	100	200	200
6505-00000	Office Supplies	508	215	200	600	300
6509-00000	Computer Supplies	0	0	100	100	100
6511-00000	Diesel Fuel	4,848	3,914	5,200	5,000	5,200
6513-00000	Motor Oil (Lubricants)	813	556	700	700	700
6514-00000	Gasoline	12,388	13,185	12,000	12,000	12,000
6517-00000	Supplies/Repair Parts	7,890	4,788	6,000	7,000	6,500
6518-00000	Other Fuel/Propane	85	219	200	200	200
6519-00000	Tires, Tubes & Rims	467	0	200	500	200
6527-00000	Janitorial Supplies	840	856	600	600	600
6529-00000	Chemicals	24,309	25,053	27,000	26,000	27,000
6537-00000	Safety Equipment	360	98	100	100	100
6541-00000	Paint	261	294	200	200	200
6545-00000	Tools & Shop Supplies	2,649	1,668	2,000	2,000	2,000
6550-00000	Minor Equipment	1,690	5,218	6,000	4,700	5,000
6557-00000	Medical Supplies	5	37	100	100	100
6565-00000	Stone/Gravel/Concrete/Asp	281	576	1,000	700	1,000
6578-00000	Irrigation Supplies	5,526	1,642	1,000	1,200	1,000
6580-00000	Golf Pro Shop	13,625	15,255	13,000	14,500	13,000
6586-00000	Golf Concessions	46,932	47,655	46,000	43,000	48,500
6589-00000	Materials & Supplies	5,156	8,039	5,000	7,000	5,500
TOTAL MATERIALS & SUPPLIES		128,718	129,345	126,700	126,400	129,400
Debt Service - Governmental						
2270-00000	Principal Payment	4,711	4,887	5,200	5,200	5,300
6721-00000	Interest Expense	1,295	1,122	1,000	900	700
TOTAL DEBT SERVICE-GOVERNMENTAL		6,006	6,009	6,200	6,100	6,000
Capital Outlay						
1786-00000	Mach/Equip/Vehicles (7204,7210)	0	33,080	13,000	13,000	20,500
1703-00000	Buildings (7214)	0	0	0	0	0
1704-00000	Land Improvement (7216)	0	0	0	0	0
1725-00000	Pumping Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	33,080	13,000	13,000	20,500
TOTAL GOLF COURSE		583,113	596,589	562,800	527,700	540,300

PERSONNEL SCHEDULE

ACCOUNT: 517-0630-XXXX-XXXXX
 FUND: GOLF COURSE
 FUNCTION: GOLF COURSE
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Golf Course Division Manager	6102	1.00	1.00	1.00	70,200	71,000	72,700
Golf Pro / Clubhouse Supervisor	6102	1.00	1.00	1.00	51,800	47,300	48,500
Merit Pool - 1% of PFP Range	6102				700	700	0
Asst. Superintendent/Mechanic (LTE)	6103	0.53	0.53	0.53	17,100	17,100	17,400
Groundsmen (LTE)	6103	2.94	2.94	2.94	51,000	51,000	52,500
Overtime - seasonals	6103				0	700	0
Club House (seasonals)	6103	3.28	3.28	3.28	55,900	55,900	57,600
Health Insurance	6306				31,800	20,700	25,600
Retirement	6304				12,900	10,300	10,200
Social Security	6302				18,900	10,100	9,300
Life Insurance	6310				500	500	500
Income Continuation Insurance	6312				0	0	0
TOTAL PERSONNEL		8.75	8.75	8.75	310,800	285,300	294,300

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:
GENERAL

DEPARTMENT:
GENERAL GOVERNMENT

ACCOUNT:
323-XXXX-XXXX-00000

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		0	0	1,117,800	1,117,800	1,000,000

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

The mission of the Equipment Fund is to be a funding source for some of the needed equipment purchases. In the past, the City has borrowed funds to pay for all of these needs. This has placed a higher burden on the City's debt load as well as increase the cost of the equipment due to the financing costs. The reason for the change is so that we can keep our borrowing at a manageable level and reduce our interest costs.

Links to City Strategic Plan:

- | | |
|---|-----------------------------------|
| 1 | Improve & Maintain Infrastructure |
| 2 | Improve Quality of Life Assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

•	
•	
•	
•	
•	

Objectives to be Accomplished Next Year:

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•	
•	
•	
•	

ACCOUNT: 323-XXXX-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: EQUIPMENT FUND
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project Capital Outlay 7xxx-00000	Capital Equipment Replacement	0	0	1,117,800	1,117,800	1,000,000
TOTAL CAPITAL OUTLAY		0	0	1,117,800	1,117,800	1,000,000
TOTAL EQUIPMENT FUND		0	0	1,117,800	1,117,800	1,000,000

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: TRANSIT UTILITY	FUNCTION: GO Transit	DEPARTMENT: TRANSPORTATION	ACCOUNT: 511-1728-XXXX-XXXX
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	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	4,399,505	4,306,802	4,732,900	4,418,900	4,670,100

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4262	764,400	764,400	726,200	726,200	599,500
Grants & Aids	2,862,159	2,866,504	2,858,800	2,959,100	2,993,300
Fees & Charges	934,158	1,031,244	1,030,300	969,200	1,032,300
Miscellaneous	42,885	29,375	270,000	30,000	20,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	4,603,602	4,691,523	4,885,300	4,684,500	4,645,100

Current Net Surplus/Deficit:	204,097	384,721	152,400	265,600	(25,000)
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Budget Variances:

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Mission Statement:

	To provide reliable, affordable and accessible public transportation options to support our community's mobility needs
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Links to City Strategic Plan:

- | | |
|---|------------------------------------------------------------------------------------------|
| 1 | Strategic Direction: Build and maintain high quality infrastructure |
| 2 | Strategic Direction: Support sustainable economic development in the community |
| 3 | Strategic Direction: Continuously improve services to the public |
| 4 | Strategic Direction: Support strong, safe neighborhoods |
| 5 | Strategic Direction: Strengthen relationships with community partners and other entities |

Significant Accomplishments:

- | | |
|--|-------------------------------------------------------------------|
| | Implemented new bus route system |
| | Started implementation of automatic passenger counting system |
| | Procured two buses to complete replacement of 1997 vehicles |
| | Took certification of ADA passengers in-house |
| | Expanded enterprise database for data management |
| | Completed successful "Free to Go" and "Free Fare Week" promotions |
| | |

Objectives to be Accomplished Next Year:

- | | |
|--|-----------------------------------------------------------------------------------------------|
| | Make changes to routes based on customer demand |
| | Expand implementation of automatic passenger counting system |
| | Install operator consoles for automatic vehicle location and ridership counting |
| | Complete on-site review from Federal Transit Administration oversight officials |
| | Continue promotions of service to businesses, students (K-12 and UWO), and elderly & disabled |

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Support our community's mobility needs					
System Ridership	1,089,395	521,478			Through June 2013
Passenger trips per revenue mile	1.12	1.11			Through June 2013
Passenger trips per revenue hour	16.32	15.96			Through June 2013
Passenger trips per capita	16.49	15.78			
Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Maintain a high level of system reliability					
On-time performance (bus)	Not available	New measure			
On-time performance (ADA paratransit)	85%	85%			Estimated
Number of service calls (bus)	54	65			
Number of crashes per 1 million passenger miles travel	3.47	4.61			
Goal: Keep OTS services affordable					
Operating grant assistance obtained	\$2,492,071	\$2,626,021			
Capital grant assistance obtained	\$189,691	\$546,000			
Average fixed route fare	\$0.52	\$0.51			
Bus advertising sales revenue	\$24,892	\$10,500			
Operating expense per revenue mile	\$4.42	Not yet available			
Operating expense per revenue hour	\$64.52	Not yet available			
Operating expense per passenger mile	\$1.20	Not yet available			
Operating expense per passenger trip	\$3.95	Not yet available			
Ratio of revenue to expenses	23%	Not yet available			
Goal: Preserve and promote a high level of accessibility for all system users					
Number of people trained through travel training initiatives	11	3			
Facebook (likes/fans)	340	417			
Annual revenue hours	66,753	32,664			Through June 2013
Revenue hours per capita	1.01	0.99			
No-shows (paratransit)	48	52			
Missed trips (paratransit)	0	0			
Paratransit complaints	22	9			Paratransit only
Bus complaints	99	55			2012 is from 2010 survey

Contact

Information:

Christopher Strong, Director of Transportation, (920) 232-5342

ACCOUNT: 511-1728-XXXX-XXXXX
 FUND: TRANSIT UTILITY
 FUNCTION: GO Transit
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	506,081	520,373	649,800	635,500	668,500
6112-00000	Regular Pay - Transit Opera.	794,080	801,688	928,000	903,300	946,900
TOTAL PAYROLL - DIRECT LABOR		1,300,161	1,322,061	1,577,800	1,538,800	1,615,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	961,763	878,617	666,000	617,800	711,900
TOTAL PAYROLL - INDIRECT LABOR		961,763	878,617	666,000	617,800	711,900
Contractual Services						
6401-00000	Contractual Services	40,490	63,136	74,400	61,400	67,400
6402-00000	Auto Allowance	880	960	1,000	1,000	1,000
6404-00000	Postage & Shipping	59	68	100	200	100
6408-00000	Printing and Binding	256	2,626	3,000	14,000	12,500
6410-00000	Advertising/Marketing	22,946	36,578	22,000	9,000	12,000
6411-00000	Promotional Materials	0	633	1,500	500	500
6414-00000	Auditing	4,500	4,499	4,500	4,500	4,500
6418-00000	Repairs To Motor Vehicles	1,800	3,936	4,000	2,300	3,100
6419-00000	Repairs to Tires	0	104	0	1,200	1,500
6420-00000	Repairs to Tools & Equipment	0	767	800	600	800
6421-00000	Maintenance Radios	95	787	100	600	500
6424-00000	Maintenance Office Equipment	3,320	3,572	3,700	3,800	3,800
6426-00000	Maint Mach/Equip/Bldg/Str	20,736	10,051	8,000	12,000	8,000
6427-00000	Maint Computer Software	1,500	1,000	1,000	1,500	1,000
6432-00000	Equipment Rental	379	917	300	1,600	1,200
6448-00000	Special Services	0	0	0	900	0
6449-00000	Purchased Transportation	1,411,034	1,373,418	1,481,000	1,338,000	1,440,000
6453-00000	Vehicle License / Registration	75	75	100	300	300
6458-00000	Conference and Training	3,883	3,168	4,600	5,000	4,000
6460-00000	Membership Dues	2,560	2,570	2,600	2,600	2,600
6466-00000	Misc Contractual Services	769	605	1,500	1,300	1,200
TOTAL CONTRACTUAL SERVICES		1,515,282	1,509,470	1,614,200	1,462,300	1,566,000
Utilities						
6471-00000	Electricity	16,371	13,550	15,600	17,700	17,100
6472-00000	Sewer Service	205	219	300	2,300	2,300
6473-00000	Water Service	193	278	400	2,600	2,900
6474-00000	Gas Service	13,585	6,767	10,900	11,900	11,000
6475-00000	Telephones	4,089	3,241	3,600	3,600	3,600
6476-00000	Storm Water	1,158	878	1,300	1,400	1,600
TOTAL UTILITIES		35,601	24,933	32,100	39,500	38,500

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Fixed Charges						
6481-00000	Workers Compensation	0	0	29,700	29,700	27,700
6482-00000	Buildings & Contents	1,544	2,011	2,700	2,500	3,200
6483-00000	Comprehensive Liability	4,878	4,838	5,400	5,400	5,700
6485-00000	Vehicle Insurance	119,002	53,461	75,800	74,100	78,500
6494-00000	Boiler Insurance	279	281	300	300	300
6496-00000	Licenses and Permits	500	1,095	1,200	500	500
6499-00000	Misc Fixed Charges	485	485	500	500	500
TOTAL FIXED CHARGES		126,688	62,171	115,600	113,000	116,400
Materials & Supplies						
6503-00000	Clothing	1,288	6,995	4,000	3,000	3,000
6505-00000	Office Supplies	1,536	2,180	3,000	3,200	3,000
6507-00000	Books and Periodicals	380	959	400	600	600
6509-00000	Computer Supplies	347	241	300	200	300
6511-00000	Diesel Fuel	327,489	364,660	366,000	370,000	375,000
6513-00000	Motor Oil (Lubricants)	10,527	7,064	8,800	9,000	10,800
6514-00000	Gasoline	955	1,225	1,200	1,600	1,600
6517-00000	Supplies/Repair Parts	62,476	72,504	90,000	90,000	95,000
6518-00000	Other Fuel/Propane	529	465	400	400	400
6519-00000	Tires & Tubes	19,816	26,232	22,000	19,000	22,000
6527-00000	Janitorial Supplies	4,859	4,591	5,000	8,800	7,500
6529-00000	Chemicals	529	48	0	0	0
6537-00000	Safety Equipment	0	0	100	100	100
6541-00000	Paint	0	218	0	0	0
6545-00000	Tools & Shop Supplies	6,553	173	15,000	18,000	300
6550-00000	Minor Equipment	2,811	0	0	1,500	200
6555-00000	Environmental Supplies	0	0	0	800	0
6557-00000	Medical Supplies	26	60	100	100	100
6565-00000	Stone/Gravel/Concrete/Asphalt	0	700	5,000	4,200	4,000
6589-00000	Other Materials & Supplies	1,454	1,097	900	1,000	1,000
TOTAL MATERIALS & SUPPLIES		441,575	489,412	522,200	531,500	524,900
Capital Outlay						
7354-00000	Debt Refinancing	8,200	9,903	0	0	0
17xx-00000	Capital Outlay	10,235	10,235	205,000	116,000	97,000
TOTAL CAPITAL OUTLAY		18,435	20,138	205,000	116,000	97,000
TOTAL TRANSIT UTILITY		4,399,505	4,306,802	4,732,900	4,418,900	4,670,100

PERSONNEL SCHEDULE

ACCOUNT: 511-1728-XXXX-XXXXX
 FUND: TRANSIT UTILITY
 FUNCTION: GO Transit
 DEPARTMENT: TRANSPORTATION

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget	
Director of Transportation	1.00	1.00	1.00	93,200	94,100	96,500	
Transit Coordinator	1.00	1.00	1.00	61,800	62,400	63,300	
Transit Operations Supervisor	1.00	1.00	1.00	50,500	33,600	50,400	
Transport Mechanic & Maint. Div. Mgr.	1.00	1.00	1.00	67,500	68,200	69,900	
Lead Mechanic Transit	1.00	1.00	1.00	54,100	53,700	53,800	
Transit Mechanics	2.00	2.00	2.00	99,300	99,400	102,700	
Mechanics	0.00	0.00	0.00	0	0	0	
Shop Laborer	1.00	1.00	1.00	47,100	46,500	47,600	
Transit Operators	18.00	18.00	18.00	835,600	835,900	853,000	
Transit Operator Sign	1.00	1.00	1.00	46,200	45,000	47,100	
Transit Operator Mechanic	1.00	1.00	1.00	46,200	22,400	46,800	
Administrative Assistant	1.00	1.00	1.00	50,100	50,600	51,900	
Dispatcher/Operator (P.T.)	6102	0.00	0.00	0	0	0	
Dispatcher/Office Clerk (P.T.)	6102	1.00	0.80	1.00	23,000	27,000	28,800
Overtime				100,000	100,000	100,000	
Merit Pool - 1% of PFP Range				3,200	0	3,600	
Health Insurance	6306			413,900	373,400	464,300	
Retirement	6304			126,600	122,700	127,000	
Social Security	6302			120,700	116,900	115,700	
Life Insurance	6310			4,800	4,800	4,900	
Income Continuation Insurance	6312			0	0	0	
TOTAL PERSONNEL	30.00	29.80	30.00	2,243,800	2,156,600	2,327,300	

ACCOUNT: 401-0074-0000-00000
 FUND: GENERAL
 FUNCTION: MUNICIPAL DEBT SERVICE

2012 ACTUAL	2013 ESTIMATE	2014 ESTIMATE
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REVENUES

General Property Tax	16,815,600	17,085,200	17,704,300
Premium from 2012 Bond Sale Deposited to Debt Service		393,258	225,663
Appropriation from Debt Service Fund	350,000	350,000	350,000
TOTAL REVENUES	17,165,600	17,435,200	18,054,300

EXPENDITURES

Detail - Principal Payments

2003 Taxable Bonds 1,420K 3/03 - REF 2012A	65,000	0	0
2003 Corporate Purpose Bonds series A, 11,675K - REF 2011A	590,000	0	0
2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04	320,000	330,000	340,000
2004 G.O. Prom Notes series 2004B, \$1,565K 3/04	195,000	205,000	0
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05	340,000	350,000	355,000
2005B G.O. Prom Notes \$2,540K, 2/05	305,000	310,000	325,000
2005 State Trust Loan-Riverside expan., \$200,000, 5/05	8,007	8,429	8,850
2005D G.O. Refunding Bonds, \$14,590K	1,350,000	1,400,000	1,465,000
2005 State Trust Loan \$656K - REF 2012A	28,357	0	0
2005 State Trust Loan \$1,163K - REF 2012A	50,274	0	0
2006A G.O. Corp Purpose Bonds \$9,265K 2/06	405,000	420,000	440,000
2006B G.O. Prom Note \$2,500K 2/06	285,000	300,000	310,000
2006C G.O. Taxable Bonds \$1,995K 2/06	85,000	85,000	90,000
2006D G.O. Refunding Bonds \$11,865K	1,350,000	275,000	180,000
2007A G O Corp Purpose Bonds \$7,950K	330,000	345,000	355,000
2007B G O Prom Notes \$3,375K	375,000	395,000	405,000
2008 State Trust Fund Loan \$1,419,815 - REF 2012A	53,053	0	0
2008A G O Corp Purpose Bonds \$5,105K	205,000	220,000	225,000
2008B G O Prom Notes \$1,565K	165,000	175,000	180,000
2009 State Trust Fund Loan \$1,322,463 - REF 2012A	116,900	0	0
2009 State Trust Fund Loan \$792,933 - REF 2012A	77,767	0	0
2009A G O Corp Purpose Bonds \$16,740K	905,000	905,000	895,000
2009B G O Prom Notes \$2,945K	330,000	330,000	330,000
2010 State Trust Fund Loan \$256,068 - REF 2012A	18,664	0	0
2010A G O Corp Purpose Bonds \$9,140K	325,000	330,000	370,000
2010B G O Prom Notes \$4,150K	250,000	300,000	375,000
2010C G O Refunding Bonds \$12,620K	1,510,000	1,240,000	1,270,000
2010D G O Refunding Bonds \$8,420K	760,000	785,000	805,000
2011A G O Refunding Bonds \$8,690K	125,000	745,000	760,000
2011B Taxable G O Refunding Bonds \$6,435K	440,000	560,000	565,000
2011C G O Corp Purpose Bonds \$9,965K	430,000	465,000	470,000
2011D GO Prom Notes \$2,895K	255,000	265,000	275,000
2012A G O Refunding Bonds \$5,595K	0	480,000	535,000
2012B G O Corp Purpose Bonds \$12,645K	0	865,000	645,000
2012C G O Prom Notes \$3,660K	0	430,000	410,000
2013 State Trust Fund Loan \$640K	0	0	57,293
2013 State Trust Fund Loan \$2,000,000	0	0	194,279
2013B G O Corp Purpose Bonds \$9,120K	0	0	360,000
2013C G O Prom Notes \$1,710k	0	0	155,000
TOTAL PRINCIPAL	12,048,022	12,518,429	13,150,422

ACCOUNT: 401-0074-0000-00000
 FUND: GENERAL
 FUNCTION: MUNICIPAL DEBT SERVICE

2012 ACTUAL	2013 ESTIMATE	2014 ESTIMATE
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INTEREST

Detail-Interest Payments

2003 Taxable Bonds 1,420K 3/03 - REF 2012A	55,974	0	0
2003 Corporate Purpose Bonds series A, 11,675K - REF 2011A	29,500	0	0
2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04	201,084	190,364	178,814
2004 G.O. Prom Notes series 2004B, \$1,565K 3/04	14,635	8,200	0
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05	221,856	209,956	197,268
2005B G.O. Prom Notes \$2,540K, 2/05	31,956	21,280	11,050
2005 State Trust Loan-Riverside expan., \$200,000, 5/05	7,885	7,463	7,041
2005D G.O. Refunding Bonds, \$14,590K	449,437	395,438	339,438
2005 State Trust Fund Loan \$656K - REF 2012A	24,271	0	0
2005 State Trust Fund Loan \$1,163K - REF 2012A	43,028	0	0
2006A G.O. Corp Purpose Bonds \$9,265K 2/06	320,402	302,176	283,276
2006B G.O. Prom Note \$2,500K 2/06	46,230	35,115	24,166
2006C G.O. Taxable Bonds \$1,995K 2/06	87,152	82,775	78,398
2006D G.O. Refunding Bonds \$11,865K	72,200	18,200	7,200
2007A G O Corp Purpose Bonds \$7,950K	289,932	276,732	262,932
2007B G O Prom Notes \$3,375K	81,200	66,200	50,400
2008 State Trust Fund Loan \$1,419,815 - REF 2012A	67,618	0	0
2008A G O Corp Purpose Bonds \$5,105K	203,280	194,055	184,155
2008B G O Prom Notes \$1,565K	40,726	35,362	29,238
2009 State Trust Fund Loan \$1,322,463 - REF 2012A	49,524	0	0
2009 State Trust Fund Loan \$792,933 - REF 2012A	32,946	0	0
2009A G O Corp Purpose Bonds \$16,740K	700,266	675,378	647,098
2009B G O Prom Notes \$2,945K	84,517	75,444	65,132
2010 State Trust Fund Loan \$256,068 - REF 2012A	17,332	0	0
2010A G O Corp Purpose Bonds \$9,140K	349,274	345,698	340,748
2010B G O Prom Notes \$4,150K	104,696	102,070	97,870
2010C G O Refunding Bonds \$12,620K	283,275	253,076	228,275
2010D G O Refunding Bonds \$8,420K	212,330	204,730	193,348
2011A G O Refunding Bonds \$8,690K	256,150	253,650	231,300
2011B Taxable G O Refunding Bonds \$6,435K	314,299	198,460	185,797
2011C G O Corp Purpose Bonds \$9,965K	350,926	315,332	306,032
2011D GO Prom Notes \$2,895K	73,702	62,040	55,812
2012A G O Refunding Bonds \$5,595K	0	126,548	86,885
2012B G O Corp Purpose Bonds \$12,645K	0	381,767	335,100
2012C G O Prom Notes \$3,660K	0	79,300	64,600
2013 State Trust Fund Loan \$640K	0	0	16,684
2013 State Trust Fund Loan \$2,000,000	0	0	60,274
2013B G O Corp Purpose Bonds \$9,120K	0	0	301,432
2013C G O Prom Notes \$1,710k	0	0	34,111
Rounding	(25)	(38)	4
TOTAL INTEREST	5,117,578	4,916,771	4,903,878
TOTAL PRINCIPAL AND INTEREST	17,165,600	17,435,200	18,054,300

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND: PARKING UTILITY **FUNCTION:** PARKING UTILITY **DEPARTMENT:** PARKING UTILITY **ACCOUNT:** 509-1717-0000-00000

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		163,224	158,264	156,900	156,300	165,700

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		127,736	118,292	127,500	121,600	121,200
Miscellaneous		14,430	15,427	14,400	14,400	18,000
Surplus Applied		0	0	0	0	0
Transfers		11,907	12,041	12,000	11,900	11,900
TOTAL REVENUES:		154,073	145,760	153,900	147,900	151,100

Current Net Surplus / Deficit:	(9,151)	(12,504)	(3,000)	(8,400)	(14,600)
Cash Balance / (Due to GF):	(89,073)	(106,456)	(102,073)	(114,856)	(129,456)

Budget Variances:

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Mission Statement:

					The mission of the Parking Utility is to manage off-street public parking areas downtown and in the Oregon Street Business District for the benefit of our citizens and visitors, whether they are businesses, residences, customers, or employees.
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Links to City Strategic Plan:

1		External Priority Goal 1: Improve and maintain our infrastructure			
2					
3					
4					
5					

Significant Accomplishments

		Changed free parking from 90 minutes to 2 hours in several parking lots			
		Converted most leased parking areas to permit parking			
		Developed design for Riverside Park parking lot			
		Changed permit parking enforcement from six days a week to five			

Objectives to be Accomplished Next Year:

		Continue assessment of parking needs in downtown area			

ACCOUNT: 509-1717-0000-00000
 FUND: PARKING UTILITY
 FUNCTION: PARKING UTILITY

2010	2011	2012	2013	2013	2014
ACTUAL	ACTUAL	ACTUAL	BUDGET	EST.	PROP.

REVENUES

Meter Fees & Pay Stations	#4744-4745	2,467	6,307	2,546	4,500	5,000	5,000
Overnight Permits	#4746	19,759	20,946	14,224	19,000	19,000	19,000
Parking Lot Rentals	#4752-4769	34,825	39,482	41,653	44,000	6,900	5,200
Forfeitures	#4742	44,593	31,359	32,173	30,000	30,000	30,000
Parking Stickers	#4748	35,525	29,642	27,696	30,000	60,700	62,000
B.I.D. District	#4750	17,919	14,430	15,427	14,400	14,400	18,000
Other	#4972	1,835	0	0	0	0	0
Interest Income	#4908	0	0	0	0	0	0

TOTAL REVENUES

156,923	142,166	133,719	141,900	136,000	139,200
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EXPENDITURES

Payroll - Direct Labor							
6102-00000	Regular Pay	19,416	31,591	34,380	34,700	34,700	35,500

TOTAL PAYROLL - DIRECT LABOR

19,416	31,591	34,380	34,700	34,700	35,500
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Payroll - Indirect Labor							
63xx-00000	Payroll - Indirect Labor	5,787	20,714	18,855	19,000	18,700	22,400

TOTAL PAYROLL - INDIRECT LABOR

5,787	20,714	18,855	19,000	18,700	22,400
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Contractual Services							
6404-00000	Postage & Shipping	16	0	0	0	0	0
6406-00000	Computer Service Chrgs	24,900	25,700	25,700	26,000	26,000	26,000
6414-00000	Auditing	900	900	900	1,000	900	900
6440-00000	Other Rental	2,997	3,072	5,849	3,000	3,000	3,000
6445-00000	Land Fill Fees	95	0	0	0	0	0
6458-00000	Conference & Training	3	257	0	0	0	100

TOTAL CONTRACTURAL SERVICES

28,911	29,929	32,449	30,000	29,900	30,000
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Utilities							
6471-00000	Electricity	7,253	9,559	8,521	8,600	8,100	8,400
6476-00000	Storm Sewer	6,441	6,884	7,888	8,200	10,100	11,600

TOTAL UTILITIES

13,694	16,443	16,409	16,800	18,200	20,000
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Fixed Charges								
6481-00000	Workers Compensation	300	300	300	300	300	300	300
6483-00000	Comprehensive Liability	432	432	456	500	500	500	500
TOTAL FIXED CHARGES		732	732	756	800	800	800	800
Material & Supplies								
6505-00000	Office Supplies	4,283	2,270	1,088	2,000	2,200	2,400	2,400
6589-00000	Other Materials/Supplies	0	403	0	500	300	300	300
TOTAL MATERIALS & SUPPLIES		4,283	2,673	1,088	2,500	2,500	2,700	2,700
TOTAL EXPENDITURES		72,823	102,082	103,937	103,800	104,800	111,400	111,400
Transfer from TIF 10 #5274		(9,508)	(11,907)	(12,041)	(12,000)	(11,900)	(11,900)	(11,900)
Interest on Bank Loans #6721		10,777	6,143	5,660	4,400	2,800	1,300	1,300
Principal on Bank Loans #2270		50,500	50,000	48,667	48,700	48,700	53,000	53,000
Gain on Debt Refinancing #5310		0	4,999	0	0	0	0	0
TOTAL		51,769	49,235	42,286	41,100	39,600	42,400	42,400
TOTAL EXPENSE		124,592	151,317	146,223	144,900	144,400	153,800	153,800
NET GAIN OR (LOSS)		32,331	(9,151)	(12,504)	(3,000)	(8,400)	(14,600)	(14,600)
Depreciation (#6609)		65,015	72,503	78,231	76,000	80,400	80,400	80,400

PERSONNEL SCHEDULE

ACCOUNT: 509-1717-0000-00000
FUND: PARKING UTILITY
FUNCTION: PARKING UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Account Clerk I	1	1	1	34,400	34,700	35,500
Merit Pool - 1% of PFP Range				300	0	0
Fringe Benefits				19,000	18,700	22,400
TOTAL PERSONNEL	1.00	1.00	1.00	53,700	53,400	57,900

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City of Oshkosh, 2014 Proposed Budget and Performance Report

ENTERPRISE FUND:
WATER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
541-XXXX-XXXX-XXXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	11,352,078	11,583,505	12,296,700	12,083,500	12,915,400

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	11,883,927	12,653,163	13,217,100	12,631,900	14,177,000
Miscellaneous	62,414	54,029	62,400	25,000	25,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	11,946,341	12,707,192	13,279,500	12,656,900	14,202,000

Current Net Surplus/Deficit: 594,263 1,123,687 982,800 573,400 1,286,600

Net Assets: 49,034,482 50,496,919 51,479,719 51,070,319 52,356,919

Budget Variances:

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Mission Statement:

To provide high quality and cost-effective drinking water services for the community.

Links to City Strategic Plan:

- | | |
|---|-------------------------------------------------------------------------------|
| 1 | Improve and maintain infrastructure / Water Mains and Treatment Plant Systems |
| 2 | Improve quality of life assets. |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|----------------------------------------------------------------------------------|
| • | Complete construction of major water main looping on Walter Street and Omro Road |
| • | Award contract for upgrade of treatment plant controls |
| • | Complete construction of chemical and electrical upgrades at treatment plant |
| • | Complete study of Marion Road water tower |
| • | Complete analysis of treatment plant clearwells |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|---------------------------------------------------------|
| • | Complete Risk Management Plan update |
| • | Begin preliminary design for replacement of clearwells |
| • | Begin design for replacement of Marion Road water tower |
| • | Construct vehicle storage building at treatment plant |
| • | Replace chemical feed system for zebra mussel control |
| • | |

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
<u>OPERATING REVENUES</u>					
Residential Service	5,286,287	5,569,998	5,842,700	5,578,700	6,276,100
Commercial Service	2,457,425	2,608,566	2,743,100	2,633,200	2,962,400
Industrial Service	900,847	997,023	983,800	938,100	1,055,400
Public Service	1,151,960	1,237,898	1,330,400	1,237,300	1,392,000
Municipal Service	75,655	93,578	80,800	92,500	104,100
TOTAL	9,872,174	10,507,063	10,980,800	10,479,800	11,790,000
Public Fire Protection	1,588,593	1,671,900	1,739,500	1,677,900	1,887,700
Rental Income	129,218	180,779	196,800	175,100	175,100
Late Charges	163,315	171,209	165,000	172,600	194,200
Other	130,627	122,212	135,000	126,500	130,000
TOTAL OPERATING REVENUES	11,883,927	12,653,163	13,217,100	12,631,900	14,177,000
<u>OPERATING EXPENSES</u>					
Pumping	738,141	679,473	738,900	718,600	777,600
Water Treatment	1,758,671	1,799,865	1,811,000	1,924,200	2,167,100
Transmission & Distribution	1,315,366	1,528,876	1,653,900	1,579,500	1,924,300
Customer Service	264,634	255,935	266,800	248,700	282,400
General & Administrative	1,016,265	958,326	1,149,300	930,900	1,090,200
Taxes	1,102,334	1,097,446	1,131,600	1,131,600	1,119,800
Depreciation & Amortization	3,542,771	3,604,915	3,800,000	3,800,000	3,800,000
TOTAL OPERATING EXPENSES	9,738,182	9,924,836	10,551,500	10,333,500	11,161,400
OPERATING PROFIT/(LOSS)	2,145,745	2,728,327	2,665,600	2,298,400	3,015,600
<u>NON-OPERATING REVENUE</u>					
Premium/Gain on Debt	0	55,480	0	0	0
Interest Income	62,414	54,029	62,400	25,000	25,000
TOTAL NON-OPERATING REVENUE	62,414	109,509	62,400	25,000	25,000
<u>NON-OPERATING EXPENSE</u>					
Bond Issue Costs	0	29,941	0	30,000	30,000
Interest Expense	1,613,896	1,658,669	1,745,200	1,750,000	1,754,000
	1,613,896	1,688,610	1,745,200	1,750,000	1,754,000
NET PROFIT/(LOSS)	594,263	1,149,226	982,800	573,400	1,286,600
PRINCIPAL PAYMENT ON DEBT	3,762,285	4,100,637	3,775,200	4,194,300	4,490,800
DEPRECIATION	3,542,771	3,604,915	3,800,000	3,800,000	3,800,000
DEBT COVERAGE RATIOS:					
	<i>REQUIREMENT = 1.30 for Revenue Debt / 1.00 Total Debt</i>				
Amount Available for Debt Service	5,750,930	6,412,810	6,528,000	6,123,400	6,840,600
Debt Service - Revenue Debt	3,657,488	4,099,752	4,099,700	4,218,400	4,525,900
Debt Ratio	1.572	1.564	1.592	1.452	1.511
Debt Service - Total Debt	5,376,183	5,759,306	5,520,400	5,579,600	5,891,500
Debt Ratio	1.070	1.113	1.183	1.097	1.161

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
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PUMPING

Supervision	22,192	22,294	22,300	22,800	23,100
Electricity	347,562	329,873	350,000	330,000	343,200
Labor	169,099	152,168	157,600	180,700	209,100
Miscellaneous	73,993	55,534	70,000	62,500	63,800
Maintenance-Supervision	36,051	35,662	35,600	36,500	37,000
Maintenance-Structures	89,244	83,942	98,400	81,100	96,300
Maintenance-Power Production Equip.	0	0	0	0	0
Maintenance-Pumping Equipment	0	0	5,000	5,000	5,100
TOTAL PUMPING	738,141	679,473	738,900	718,600	777,600

WATER TREATMENT

Supervision	22,192	22,294	22,300	22,800	23,100
Chemicals	588,182	576,939	600,000	600,000	645,000
Labor	192,510	212,375	195,900	234,300	262,000
Miscellaneous	155,778	189,116	171,000	193,600	304,000
Utility Charges	489,895	441,335	511,300	500,000	520,000
Maintenance-Supervision	36,051	35,662	35,700	36,100	37,000
Maintenance-Structures	273,940	322,144	266,300	328,900	367,200
Maintenance-Treatment Equip	123	0	8,500	8,500	8,800
TOTAL WATER TREATMENT	1,758,671	1,799,865	1,811,000	1,924,200	2,167,100

TRANSMISSION & DISTRIBUTION

Supervision	154,862	121,352	119,800	123,200	121,800
Storage Facilities	8,191	17,088	10,000	20,000	20,400
Lines Expense	18,601	30,639	23,000	18,200	20,400
Meter Expense	43,736	2,024	37,500	2,000	2,100
Miscellaneous	193,861	201,188	190,000	204,000	219,100
Rents	920	595	600	600	700
Maintenance-Mains	410,926	500,181	456,000	415,000	430,600
Maintenance-Services	266,065	405,215	318,000	383,200	400,300
Maintenance-Meters	130,422	171,856	132,000	274,300	300,000
Maintenance-Hydrants	76,693	56,442	75,000	75,000	78,500
Maintenance-Reservoirs	0	0	10,000	10,000	10,200
Maintenance-Structures	10,422	10,630	277,000	44,000	310,000
Maintenance-Miscellaneous	667	11,666	5,000	10,000	10,200
TOTAL TRANSMISSION & DISTRIBUTION	1,315,366	1,528,876	1,653,900	1,579,500	1,924,300

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
<u>CUSTOMER SERVICE</u>					
Supervision	21,302	18,448	19,000	13,700	20,700
Meter Reading Expense	16,729	18,326	16,800	12,600	13,000
Records & Collections	226,603	219,161	231,000	222,400	248,700
TOTAL CUSTOMER SERVICE	264,634	255,935	266,800	248,700	282,400
<u>GENERAL & ADMINISTRATIVE</u>					
Labor	116,804	122,147	111,000	133,700	148,000
Accounting Loss/Debt Refinancing	78,568	0	0	0	0
Office Supplies and Expenses	16,618	20,519	15,000	29,900	34,500
Outside Services	146,266	83,462	229,800	60,000	87,000
Property Insurance	47,862	54,428	46,400	46,400	55,600
Injuries & Damages	30,800	30,600	37,600	37,600	38,000
Pension Cost	129,670	177,028	159,000	158,100	149,500
Health & Accident	436,559	463,390	539,700	454,300	566,600
Life Insurance	4,498	4,616	4,800	4,900	5,000
Other Benefits	4,761	2,136	0	0	0
Regulatory Expense	3,859	0	6,000	6,000	6,000
TOTAL GENERAL & ADMINISTRATIVE	1,016,265	958,326	1,149,300	930,900	1,090,200
<u>TAXES</u>					
Social Security Tax	130,157	128,575	151,600	151,600	139,800
Real Estate Tax	972,177	968,871	980,000	980,000	980,000
TOTAL TAXES	1,102,334	1,097,446	1,131,600	1,131,600	1,119,800

PERSONNEL SCHEDULE

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
PW Utility Bureau Manager	0.50	0.50	0.50	44,600	45,100	46,200
Water Filtration Plant Division Manager	1.00	1.00	1.00	71,300	72,100	73,900
Water Distribution Division Manager	1.00	1.00	1.00	64,000	64,200	67,700
Assistant Water Distribution Division Manager	1.00	1.00	1.00	55,800	51,500	54,100
Plant Electrician	1.00	1.00	1.00	54,500	55,100	56,500
Filtration Plant Electrical Mech Tech	2.00	2.00	2.00	104,100	105,100	107,800
Maintenance Mechanic	2.00	2.00	2.00	99,000	100,000	102,600
Water Filtration Operator	5.00	5.00	5.00	213,900	222,200	233,800
Water Meter Service Worker	5.00	5.00	3.00	232,700	138,000	141,400
Lead Water Equipment Operator	1.00	1.00	1.00	48,600	47,900	49,100
Lead Water Maintenance Worker	3.00	3.00	5.00	145,900	242,300	249,900
Water Maintenance Worker	5.00	5.00	5.00	225,400	209,400	214,440
Secretary	2.00	2.00	2.00	75,100	76,000	77,000
Environmental Health Specialist	1.00	1.00	1.00	49,500	49,800	52,500
Part-time	1.35	1.35	1.35	36,400	39,000	41,223
Overtime				100,000	75,000	75,000
Pay For Performance				19,600	0	19,000
Employees Shared with Sewer and/or Storm Water						
Water Meter Reader Service Person	0.50	0.50	0.50	23,700	24,000	24,350
Civil Engineer	1.00	0.67	0.33	56,800	20,300	20,800
Senior Civil Engineer			0.33		21,700	22,200
Civil Engineer Technician	0.67	1.00	0.67	31,200	13,300	13,700
Engineering Specialist			0.66		30,600	31,800
GIS Administrator	0.20	0.20	0.20	11,300	11,500	11,800
Plumbing Inspector	0.50	0.50	0.50	61,200	22,300	23,500
Account Clerk II	0.33	0.33	0.33	12,900	13,000	13,300
TOTAL PERSONNEL	35.05	35.05	35.37	1,837,500	1,749,400	1,823,613
BENEFITS ON ABOVE:						
Health Insurance	6306			490,400	472,800	535,426
Retirement Fund	6304			147,500	134,300	136,798
Life Insurance	6310			4,500	4,500	4,500
Social Security	6302			140,600	127,600	128,225
Income Continuation Insurance	6312			4,300	0	0
TOTAL BENEFITS				787,300	739,200	804,949
ADMINISTRATIVE SERVICES:						
Director of Finance (1/4)				27,100	27,400	28,100
Finance Utilities Division Manager(1/3)				19,000	15,000	20,700
Account Clerk II (1/2)				19,200	19,400	19,900
Account Clerk II (1/10)				3,600	3,900	4,000
Account Clerk I (1/3)				11,500	11,600	11,900
Account Clerk II (1/5)				7,700	7,800	8,000
Cashier (1/3)				12,500	12,600	12,900
Safety Risk Management Officer (1/3)				19,200	19,000	20,100
Director of Public Works (1/5)				23,900	24,200	24,800
Benefits				72,400	44,557	55,559
TOTAL ADMIN. SERVICES	0	0	0	216,100	185,457	205,959
GRAND TOTAL	35.05	35.05	35.37	2,840,900	2,674,057	2,834,521

City of Oshkosh, 2014 Proposed Budget and Performance Report

ENTERPRISE FUND:
SEWER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
551-XXXX-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	8,851,544	9,286,513	9,526,400	9,550,881	10,226,119

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	9,591,232	10,467,611	10,672,400	10,527,900	11,552,900
Miscellaneous	185,707	271,557	186,000	165,400	165,400
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	9,776,939	10,739,168	10,858,400	10,693,300	11,718,300

Current Net Surplus/Deficit: 925,395 1,452,655 1,332,000 1,142,419 1,492,181

Net Assets: 51,212,812 53,121,185 54,453,185 54,263,604 55,755,785

Budget Variances:

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Mission Statement:

To provide high quality and cost-effective wastewater treatment services for the community.

Links to City Strategic Plan:

- | | |
|---|----------------------------------------------------------------------------------|
| 1 | Improve and Maintain Infrastructure / Sanitary Sewer and Treatment Plant Systems |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |

Significant Accomplishments:

- Award contract for sanitary sewer manhole rehabilitation (No. 13-11 / \$740,769)
- Completed construction for various treatment plant/pump station improvements (No. 12-17)
- Replace sanitary sewer on majority of street reconstruction projects
- Finalize Capacity-Management-Operations-Maintenance & Sewer Eval./Capacity Assurance Plans
- Design and open bids for upgrades to controls, influent pumping, and aeration blower systems (No. 13-24)

Objectives to be Accomplished Next Year:

- Create program to address clear water problems on private property
- Complete analysis of system upgrades required for sewer/pump station facilities - Snell Rd/Walter St.
- Finalize 2012 - 2016 WI DNR Discharge Permit for treatment plant, including phosphorus issues
- Begin construction of upgrades to controls, influent pumping, and aeration blower systems (No. 13-24)
- Complete study of Waukau Avenue pump station capacity

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Increase sanitary sewer maintenance					
Footage of Sewers Jetted	476,953	321,306 YTD	450,000		
# of Calls for Back-Ups	78	68 YTD	80		
Goal: Maintain proper operation of treatment plant					
Score from WI DNR Annual Report	142	148	148		
Goal:					
Goal:					

Contact Information: David Patek, Director of Public Works - (920) 236-5065

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
OPERATING REVENUES					
Sewage Service	9,273,169	10,153,010	10,378,300	10,250,000	11,275,000
Miscellaneous Service	34,595	14,798	20,000	20,000	20,000
Pretreatment Program	83,230	92,722	89,100	83,000	83,000
Septic Haulers	200,238	207,081	185,000	174,900	174,900
TOTAL OPERATING REVENUES	9,591,232	10,467,611	10,672,400	10,527,900	11,552,900
OPERATING EXPENSES					
Sanitary Sewer	1,501,648	1,730,449	1,574,000	1,642,200	1,700,900
Pumping Stations	588,760	552,086	603,000	620,600	640,100
Disposal Plant	2,749,251	2,833,941	2,874,300	2,857,481	3,122,901
Solid Disposal	846,233	929,800	1,002,700	978,000	993,900
Laboratory	104,557	101,417	106,700	102,400	107,200
Maintenance	888,660	836,679	869,600	818,000	988,010
General & Administrative	675,453	765,006	717,000	748,800	797,200
Meter Reading	482,641	450,714	498,800	460,600	484,108
Pretreatment Program	52,526	44,588	116,000	115,600	118,600
TOTAL OPERATING EXPENSES	7,889,729	8,244,680	8,362,100	8,343,681	8,952,919
OPERATING PROFIT/(LOSS)	1,701,503	2,222,931	2,310,300	2,184,219	2,599,981
NON-OPERATING REVENUES					
Interest Income	42,499	44,247	38,000	28,000	28,000
Gain on Debt Refinancing	0	90,719			
Late Charges	143,208	136,591	148,000	137,400	137,400
NET NON-OPERATING REVENUE	185,707	271,557	186,000	165,400	165,400
NON-OPERATING EXPENSE					
Interest Expense	961,815	1,041,833	1,164,300	1,207,200	1,273,200
NET PROFIT/(LOSS)	925,395	1,452,655	1,332,000	1,142,419	1,492,181
PRINCIPAL PAYMENT ON DEBT	3,041,264	3,057,391	3,634,400	3,634,400	4,095,100
DEPRECIATION	2,424,910	2,720,815	2,581,300	2,749,181	2,749,181
DEBT COVERAGE RATIOS:					
	<i>REQUIREMENT = 1.10 for Revenue Debt / 1.00 Total Debt</i>				
Net Profit	925,395	1,452,655	1,332,000	1,142,419	1,492,181
Depreciation	2,424,910	2,720,815	2,581,300	2,749,181	2,749,181
Interest	961,815	1,041,833	1,164,300	1,207,200	1,273,200
Amount Available for Debt Service	4,312,120	5,215,303	5,077,600	5,098,800	5,514,562
Principal	1,671,295	2,433,417	2,557,000	2,556,995	2,996,576
Interest	308,594	595,965	707,700	707,686	809,929
Debt Service Revenue Debt	1,979,889	3,029,382	3,264,700	3,264,681	3,806,505
Debt Ratio	2.178	1.722	1.555	1.562	1.449
Principal	3,041,264	3,057,391	3,634,400	3,634,400	4,095,100
Interest	961,815	1,041,833	1,164,300	1,207,200	1,273,200
Debt Service Total Debt	4,003,079	4,099,224	4,798,700	4,841,600	5,368,300
Debt Ratio	1.077	1.272	1.058	1.053	1.027

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
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SANITARY SEWER

Labor	142,506	139,942	174,700	154,800	142,000
Retirement Benefits	29,086	20,504	27,400	23,800	22,600
Insurance Benefits	49,053	52,130	64,900	48,000	58,400
Contractual Services	153,336	277,745	150,000	153,900	225,000
Repairs to Motor Vehicles	19,425	19,682	21,000	25,000	25,500
Maint Mach/Equip/Bldg/Struct	0	209	0	0	0
Building Rent	1,370	550	600	600	600
Miscellaneous	4,856	13,908	8,000	11,400	0
Legal Fees	62,230	1,248	0	50,000	50,000
Diesel Fuel	21,653	32,156	28,400	28,400	28,400
Supplies and Repair Parts	74,964	69,243	70,000	62,200	63,500
Sewer Maintenance Supplies	7,381	43,925	16,000	23,000	23,500
Stone/Gravel/Concrete/Asphalt	10,859	9,427	13,000	11,300	11,600
Depreciation	924,929	1,049,780	1,000,000	1,049,800	1,049,800
TOTAL SANITARY SEWER	1,501,648	1,730,449	1,574,000	1,642,200	1,700,900

PUMPING STATIONS

Labor	74,278	89,799	74,900	90,100	93,400
Repair Parts	20,199	22,572	30,000	30,300	30,900
Gas & Oil	0	204	0	0	0
Heat	26,381	27,601	33,000	34,000	34,700
Equipment Rental	0	94	2,500	2,500	2,500
Postage	787	0	500	500	500
Professional Services	9,862	2,880	7,000	7,000	7,200
License & Permit	0	0	0	0	0
Office Supplies	0	311	0	0	0
Other Supplies	2,961	997	1,000	1,200	1,300
Telephone	3,123	1,333	3,300	1,400	1,500
Chemicals	134,437	106,602	115,000	115,000	123,700
Water	4,330	6,465	4,900	4,900	5,600
Storm Water	1,678	1,372	2,400	1,700	2,000
Supplies and Repair Parts	24,020	25,109	30,000	24,000	24,500
Power & Light	90,539	82,614	85,000	95,600	99,500
Insurance	2,902	3,303	4,500	3,400	3,800
Depreciation	193,263	180,830	209,000	209,000	209,000
TOTAL PUMPING STATIONS	588,760	552,086	603,000	620,600	640,100

DISPOSAL PLANT

Labor	628,969	624,020	636,700	635,900	741,000
Retirement Benefits	123,866	92,031	100,100	98,100	117,720
Insurance Benefits	173,074	154,548	187,900	141,000	197,100
Repair Parts	215,785	192,753	240,000	170,000	173,400
Office Supplies	6,328	4,012	5,800	5,800	6,000
Gas & Oil	0	6,643	4,000	4,000	4,200

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
Heat	140,495	103,199	140,000	143,100	146,000
Chemicals	180,171	252,116	197,000	237,800	255,700
Contractual Services/Engineering & Consulting Fees	10,695	36,553	41,000	59,500	92,500
Tools	137	0	200	600	600
Other Supplies	1,760	8,827	5,000	8,700	8,900
Telephone	2,332	2,010	2,300	2,100	2,200
Water	9,564	12,884	12,600	13,400	15,300
Storm Water	7,118	10,276	12,300	13,100	15,000
Power & Light	388,878	433,163	388,000	429,000	446,200
Car Allowance	268	291	300	300	300
Conference & Training	8,149	7,940	10,000	8,500	10,000
Insurance	23,694	26,966	36,200	27,000	29,700
Depreciation	761,224	787,781	780,000	787,781	787,781
Dues	2,217	267	2,300	2,300	2,400
Equipment Rental	392	27	1,000	500	600
Clothing	575	93	600	300	600
Miscellaneous	664	2,862	4,000	2,600	2,700
Fees & Permits	62,896	74,679	67,000	66,100	67,000
TOTAL DISPOSAL PLANT	2,749,251	2,833,941	2,874,300	2,857,481	3,122,901

SOLID DISPOSAL

Labor	158,307	161,557	154,200	152,000	149,700
Retirement Benefits	30,393	22,236	24,200	23,500	23,800
Insurance Benefits	47,227	46,081	46,900	41,200	50,900
Repair Parts	0	7,112	0	0	0
Gas & Oil	0	2,396	300	300	300
Chemicals	14,688	13,372	20,000	16,700	18,000
Insurance	5,973	6,798	9,200	6,900	7,600
Contractual Services	0	0	128,800	128,800	131,400
Depreciation	419,292	437,082	430,000	437,100	437,100
Maintenance	8,993	81,737	15,000	15,000	15,300
Equipment Rental	0	4,500	0	0	0
Miscellaneous	257	1,583	3,000	2,200	2,300
Special Services	148,037	136,183	156,000	141,200	144,100
Uniforms	240	0	100	100	100
Supplies	12,826	9,163	15,000	13,000	13,300
TOTAL SOLID DISPOSAL	846,233	929,800	1,002,700	978,000	993,900

LABORATORY

Labor	55,285	56,025	56,500	57,500	58,500
Retirement Benefits	11,252	8,153	8,900	8,800	9,400
Insurance Benefits	16,224	19,047	19,200	18,600	20,700
Repairs	6,440	2,036	4,000	2,000	2,300
Chemicals	5,307	5,185	7,000	5,400	5,800
Other Supplies	5,433	3,261	5,500	4,000	4,100

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
Insurance	2,077	2,364	3,100	3,100	3,400
Depreciation	1,541	1,938	1,800	2,000	2,000
Office Supplies	798	173	500	700	700
Tools & Shop Supplies	0	3,025	0	0	0
Professional Services	200	210	200	300	300
TOTAL LABORATORY	104,557	101,417	106,700	102,400	107,200
<u>MAINTENANCE</u>					
Labor	501,811	416,566	446,800	384,600	534,800
Retirement Benefits	108,587	74,163	81,700	73,000	85,100
Insurance Benefits	99,125	107,090	101,900	107,000	115,700
Motor Vehicle Expense	954	4,553	1,500	6,500	6,700
Contractual Services	10,308	7,225	10,000	10,000	10,000
Gas & Oil	7,861	9,947	8,000	8,000	8,200
Minor Equipment	124	1,138	2,000	1,000	1,100
Office Supplies	1,154	1,506	1,000	1,400	1,400
Other Supplies	298	2,423	1,500	1,500	1,600
Repairs/Maint	22,644	20,497	30,000	21,000	21,500
Insurance	18,352	20,887	28,000	28,000	30,800
Depreciation	116,494	170,344	151,500	170,400	170,400
Clothing	0	79	200	200	200
Miscellaneous	616	20	300	200	300
Equipment Rental	233	241	200	200	210
Conference & Training	99	0	5,000	5,000	0
TOTAL MAINTENANCE	888,660	836,679	869,600	818,000	988,010
<u>GENERAL & ADMINISTRATIVE</u>					
Labor	298,336	396,923	375,500	322,700	367,300
Retirement Benefits	72,688	55,432	58,900	49,600	58,600
Insurance Benefits	90,070	82,557	108,100	108,100	97,100
Accounting Loss/Debt Refinancing	33,696	0	0	0	0
Software Supplies	2,229	308	700	700	700
Office Supplies/Equipment	1,106	2,353	3,000	5,000	12,200
Postage	22,377	20,615	23,400	23,400	23,400
Computer Charges	45,700	45,696	46,200	46,200	46,900
Telephone	777	835	800	800	800
Contractual Services	29,711	2,369	10,000	10,000	10,200
Car Allowance	1,037	1,271	1,100	1,100	1,200
Maintenance Office Equipment	4,371	9,364	9,000	13,400	10,000
Professional Services	0	0	0	0	0
Advertising/Marketing	5,996	2,119	3,000	6,400	6,400
Audit	5,942	5,623	5,900	5,900	6,100
Insurance	4,909	5,586	7,500	7,500	8,300
Uncollectable Accounts	3,653	3,764	4,500	4,500	4,500
Depreciation	8,167	93,060	9,000	93,100	93,100
Bond Issue Expense	44,308	36,721	50,000	50,000	50,000
Conference & Training	0	0	0	0	0
Dues	380	410	400	400	400
TOTAL GENERAL & ADMINISTRATIVE	675,453	765,006	717,000	748,800	797,200

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

METER READING

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
Labor	15,175	18,241	24,000	13,600	23,800
Retirement Benefits	3,121	3,077	3,800	1,900	3,908
Insurance Benefits	6,038	6,764	6,100	6,800	8,600
Meter Repairs	433,787	402,318	440,000	420,000	429,000
Office Supplies	23,923	19,635	24,000	17,400	17,800
Insurance	597	679	900	900	1,000
TOTAL METER READING	482,641	450,714	498,800	460,600	484,108

PRETREATMENT PROGRAM

Professional Services	52,526	43,691	115,000	115,000	118,000
Office Supplies	0	897	1,000	600	600
TOTAL PRETREATMENT PROGRAM	52,526	44,588	116,000	115,600	118,600

PERSONNEL SCHEDULE

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Utilities Superintendent	0.50	0.50	0.50	44,600	45,100	46,200
Wastewater Treatment Plant Division Manager	1.00	1.00	1.00	71,300	72,100	73,900
Wastewater Maintenance Supervisor	1.00	1.00	1.00	67,500	68,200	69,900
Industrial / Electrical Technician	1.00	1.00	1.00	54,900	54,100	55,500
Plumbing Inspector/Pretreatment Coord.	1.00	1.00	1.00	65,400	54,100	55,500
Chemist	1.00	1.00	1.00	56,000	56,600	58,000
Wastewater Plant Supervisor	1.00	1.00	1.00	55,800	55,200	58,100
Instrumentation/Electro Mechanical Tech	2.00	2.00	2.00	96,500	106,800	109,442
Maintenance Mechanic	5.00	5.00	5.00	238,600	240,300	249,000
Sewage Plant Operator	12.00	12.00	0.00	561,500	0	0
Liquids Operator 1			2.00		19,610	69,287
Liquids Operator 2			7.00		331,400	346,700
Solids Operator			3.00		145,600	148,300
Sewage Plant Maintenance Worker	1.00	1.00	1.00	45,300	45,400	46,500
Equipment Operator II	3.00	3.00	3.00	135,900	137,400	140,700
Office Assistant	1.00	1.00	1.00	37,500	38,000	38,900
Employees shared w/ Water and/or Storm Water:						
Water Meter Reader Service Person	0.50	0.50	0.50	23,700	24,000	24,400
Civil Engineer	1.00	0.67	0.33	56,800	20,300	20,800
Senior Civil Engineer			0.33		21,700	22,200
Engineering Specialists			1.67		30,600	31,800
Civil Engineer Technician	0.67	1.00	0.33	31,200	13,300	13,700
Plumbing Inspector	0.50	0.50	0.50	30,600	22,300	23,500
Account Clerk II	0.33	0.33	0.33	12,800	13,000	13,200
GIS Administrator	0.20	0.20	0.20	11,300	11,500	11,800
Part time				13,000	13,000	13,000
Pay For Performance				19,200	0	19,000
Overtime				24,500	24,500	22,800
TOTAL PERSONNEL	33.70	33.70	34.69	1,753,900	1,664,110	1,782,129
BENEFITS FOR PLANT:						
Health Insurance				478,400	380,300	476,150
Retirement Fund				140,800	132,100	141,398
Life Insurance				5,500	5,500	5,555
Social Security				134,200	125,000	135,100
Income Continuation Insurance				4,300	0	0
TOTAL BENEFITS				763,200	642,900	758,203
ADMINISTRATIVE SERVICES:						
PW Street Supervisor (3/4)				43,600	43,900	46,200
Clerk Dispatcher (1/4)				9,900	10,000	10,225
Director of Finance (1/4)				27,100	27,400	28,075
Finance Utilities Division Manager (1/3)				19,000	15,000	20,968
Account Clerk II (1/4)				9,600	9,700	9,950
Account Clerk II (.15)				5,400	5,900	5,970
Account Clerk I (1/3)				11,500	11,600	11,867
Account Clerk II (1/5)				7,700	7,800	7,960
Collection/Cashier (1/3)				12,500	12,600	12,833
Safety Risk Management Officer (1/3)				19,200	19,000	20,067
Director of Public Works (1/5)				23,900	24,200	24,780
Benefits				76,800	65,557	77,358
TOTAL ADMIN. SERVICES				266,200	252,657	276,252
GRAND TOTAL	33.70	33.70	34.69	2,783,300	2,559,667	2,816,585

City of Oshkosh, 2014 Proposed Budget and Performance Report

ENTERPRISE FUND:
STORM WATER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
561-XXXX-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	4,171,390	4,007,415	4,583,900	4,723,645	5,740,227

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	150,000	2,800,000	1,150,000	1,885,000
Fees & Charges	4,063,825	4,548,142	5,193,100	5,354,000	6,061,000
Miscellaneous	165,814	112,970	153,000	83,500	90,500
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	4,229,639	4,811,112	8,146,100	6,587,500	8,036,500

Current Net Surplus/Deficit: 58,249 803,697 3,562,200 1,863,855 2,296,273

Net Assets: 23,386,877 24,949,088 28,511,288 26,812,943 29,109,216

Budget Variances: The construction of the Armory Area Detention Basin has been delayed into 2014, therefore the receipt of the grant reimbursement is also delayed into 2014.

Mission Statement: Manage storm water runoff in the City through flood control projects and water quality improvements (as required by WI DNR)

Links to City Strategic Plan:

1	Improve and Maintain Infrastructure / Storm Water Management
2	Improve quality of life assets
3	
4	
5	

Significant Accomplishments:

- Complete Hwy 91 / James Road Area Detention Basin
- Complete dredging Sawyer Creek from Hwy 41 to the Fox River
- Construct City Hall area detention structure
- Construct Phase 1 of Glatz Creek area relief storm sewer system
- Begin acquisition for Libbey / Nicolet Watersheds detention basin.

Objectives to be Accomplished Next Year:

- Construct Armory Area Detention Basin
- Begin Fernau Avenue Watershed Planning Study.
- Design / land acquisition for Washburn / Westowne area basin.
- Design for storm water management features at South Park

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Create positive review of storm water management per Citizen Survey					
Excellent/Good %	42.50%	33.60%	45.00%		
2011 = 25.7%					
Goal: Complete two major storm water management projects per year					
Projects Completed	2	2	2		
	Dredging	City Hall	Armory		
	&	&	&		
	James Road	Airport Relief	Airport Relief		
		Sewer	Sewer		
Goal:					
Goal:					

Contact Information: David Patek, Director of Public Works - (920) 236-5065

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
<u>OPERATING REVENUES</u>					
User Charges	4,063,825	4,548,142	5,193,100	5,354,000	6,061,000
<u>OPERATING EXPENSES</u>					
Program Management	292,982	268,568	279,900	280,100	295,818
Engineering and Planning	455,450	417,101	488,600	451,000	456,961
Inspection and Enforcement	67,410	63,716	83,600	87,000	87,200
Operations and Maintenance	2,359,311	2,237,999	2,173,700	2,377,645	2,715,048
TOTAL OPERATING EXPENSES	3,175,153	2,987,384	3,025,800	3,195,745	3,555,027
OPERATING PROFIT/(LOSS)	888,672	1,560,758	2,167,300	2,158,255	2,505,973
<u>NON-OPERATING REVENUES</u>					
Interest Income	102,560	55,110	85,000	19,200	19,200
Late Charges	46,039	45,372	53,000	49,300	56,300
State Aid	0	150,000	2,800,000	1,150,000	1,885,000
Contributed Capital	0	295,671	0	0	0
Premium/Gain on Debt	0	92,085	0	0	0
Miscellaneous Income	17,215	12,488	15,000	15,000	15,000
NET NON-OPERATING REVENUE	165,814	650,726	2,953,000	1,233,500	1,975,500
<u>NON-OPERATING EXPENSE</u>					
Discount on Debt	0	0	0	253,471	0
Interest Expense	996,237	1,020,031	1,558,100	1,527,900	2,185,200
NET PROFIT/(LOSS)	58,249	1,191,453	3,562,200	1,863,855	2,296,273
PRINCIPAL PAYMENT ON DEBT	1,434,387	1,434,387	1,734,500	1,998,500	2,413,100
DEPRECIATION	882,644	1,066,710	1,000,000	1,250,000	1,450,000
DEBT COVERAGE RATIOS:					
<i>REQUIREMENT = 1.20 for Revenue Debt / 1.00 Total Debt</i>					
Amount Available for Debt Service	1,937,130	3,278,194	6,120,300	4,641,755	5,931,473
Debt Service Revenue Debt	1,891,237	1,915,031	2,370,600	1,919,700	2,370,600
Debt Ratio	1.024	1.712	2.582	2.418	2.502
Debt Service Total Debt	2,979,137	2,979,137	3,418,000	2,998,600	3,418,000
Debt Ratio	0.650	1.100	1.791	1.548	1.735

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
PROGRAM MANAGEMENT					
Labor	184,573	182,120	184,500	185,700	201,700
Retirement Benefits	35,404	27,333	29,500	28,500	32,100
Insurance Benefits	42,996	33,428	40,300	40,300	35,918
Engineering and Consulting Fees	29,402	24,886	25,000	25,000	25,500
Office Supplies	607	801	600	600	600
TOTAL PROGRAM MANAGEMENT	292,982	268,568	279,900	280,100	295,818

ENGINEERING AND PLANNING

Labor	213,003	224,495	230,600	235,200	239,000
Retirement Benefits	41,930	33,188	36,100	36,100	38,000
Insurance Benefits	56,339	58,843	58,100	58,900	55,141
Computer Maintenance	0	1,000	2,000	1,000	1,100
Engineering and Consultants	136,416	93,110	150,000	112,000	114,200
Telephone	341	385	500	500	620
Conference and Training	1,171	2,118	5,000	3,500	5,000
Licenses and Dues	5,225	3,962	5,300	3,300	3,400
Office Supplies	1,025	0	1,000	500	500
TOTAL ENGINEERING AND PLANNING	455,450	417,101	488,600	451,000	456,961

INSPECTION AND ENFORCEMENT

Labor	56,133	55,616	55,000	58,100	57,600
Retirement Benefits	10,992	8,100	8,600	8,900	9,200
Engineering and consulting	0	0	20,000	20,000	20,400
Software Supplies	250	0	0	0	0
Employee Training Material	35	0	0	0	0
Licenses and Permits	0	0	0	0	0
TOTAL INSPECTION AND ENFORCEMENT	67,410	63,716	83,600	87,000	87,200

OPERATIONS AND MAINTENANCE

Labor	237,925	306,374	299,100	255,300	330,600
Part Time Labor	0	0	4,800	4,800	4,920
Retirement Benefits	48,905	44,043	47,600	39,600	53,400
Insurance Benefits	70,141	59,046	58,400	59,100	81,768
Accounting Loss/Debt Refinancing	144,093	0	0	0	0
Contractual Services	9,997	9,724	30,000	10,800	11,000
Auto Allowance	1,544	1,699	2,000	2,000	2,000
Advertising/Marketing	0	0	2,000	2,000	2,000
Audit Expense	5,942	5,623	5,900	5,900	6,000
Computer Service Charges	45,700	45,696	46,200	46,200	46,900
Repairs to Motor Vehicles	22,791	36,297	30,000	31,000	31,600
Maint/Mach/Equip/Bldg/Struct	196,128	113,721	57,000	57,000	57,000
Maintenance Computer Software	4,334	5,757	6,000	10,000	10,000
Equipment Rental	3,143	3,191	3,500	3,500	3,500
Special Services	313,405	139,207	107,500	107,500	110,000
Engineering & Consultants	40,982	33,712	40,000	45,700	46,600
Legal Professional Fees	0	10,932	0	5,200	5,200
Conference and Training	0	256	500	500	500
Membership Dues	100	110	100	110	110
Misc Contractual Services	363	163	2,000	250	250
Uncollectible Accounts	1,035	1,012	2,000	1,100	1,200
Utility Services	12,146	10,999	12,500	12,300	13,000

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 ESTIMATE	2014 PROPOSED
Comp Liability	4,793	5,594	6,000	6,000	6,600
Vehicle Insurance	3,000	4,240	5,800	5,800	6,400
Licenses and Permits	8,020	8,000	8,000	8,000	8,000
Land fill Fees	42,283	35,201	62,000	62,000	62,000
Clothing	250	414	600	600	600
Office Supplies	24,935	22,805	25,000	22,400	25,000
Software Supplies	339	308	700	700	700
Diesel Fuel	28,433	37,586	29,400	26,600	26,600
Motor Oil	161	613	0	0	0
Supplies and Repair Parts	110,508	91,150	110,000	108,300	110,000
Tires/Tubes	1,496	615	1,000	3,000	3,000
Sewer Maintenance Supplies	5,485	9,349	18,000	28,200	28,200
Chemicals	0	20	0	0	0
Tools	0	80	100	100	100
Street Sweeping Supplies	14,021	13,634	15,000	12,400	15,000
Minor Equipment	1,978	4,869	6,500	5,000	12,200
Stone/Gravel/Concrete/Asphalt	70,130	62,329	65,000	68,700	70,100
Other Materials and Supplies	1,461	4,020	3,500	2,400	3,000
Depreciation	882,644	1,066,710	1,000,000	1,250,000	1,450,000
Bond Issue	700	42,900	60,000	67,585	70,000
TOTAL OPERATIONS AND MAINTENANCE	2,359,311	2,237,999	2,173,700	2,377,645	2,715,048

PERSONNEL SCHEDULE

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Civil Engineering Supervisor	1.00	1.00	1.00	71,600	77,100	79,100
Civil Engineer	2.00	1.33	1.33	124,900	91,400	93,600
Senior Civil Engineer		0.33	0.33		22,300	22,900
Civil Engineer Technician	1.00	1.00	1.00	50,300	50,800	52,100
Civil Engineer Technician	0.67	1.00	0.34	29,400	14,000	14,800
Engineering Specialist			0.68		27,630	29,056
Lead Equipment Operator	5.00	5.00	5.00	226,600	229,000	235,000
Account Clerk II	0.33	0.33	0.33	12,800	12,925	13,200
GIS Administrator	0.20	0.20	0.20	11,300	11,500	11,800
Secretary	0.30	0.30	0.30	9,000	9,100	9,400
Part - Time Summer Help				4,800	4,800	4,920
Overtime				21,500	21,500	22,038
Pay for Performance				7,400	0	7,000
Health Insurance				102,900	108,600	120,000
Retirement				45,700	44,410	49,400
Social Security				43,600	41,900	45,000
Life Insurance				900	900	1,000
Income Continuation Insurance				1,300	0	0
TOTAL PERSONNEL	10.50	10.49	10.51	764,000	767,865	810,314
ADMINISTRATIVE SERVICES						
PW Street Supervisor (3/4)				43,600	43,900	46,275
Public Works Clerk Dispatcher (1/4)				9,900	10,000	10,225
Director of Finance (1/4)				27,100	27,400	28,075
Finance Utilities Division Manager (1/3)				19,000	15,000	21,000
Account Clerk II (1/4)				9,600	9,700	10,000
Account Clerk II (1/10)				3,600	3,900	3,980
Account Clerk I (1/3)				11,500	11,600	12,000
Account Clerk II (1/5)				7,700	7,800	8,000
Cashier (1/3)				12,500	12,600	12,833
Asst. Dir. Public Works/ City Engineer (1/3)				31,200	31,500	32,300
Director of Public Works (1/5)				23,900	24,200	24,780
Fringes				84,200	72,257	85,685
TOTAL ADMIN. SERVICES				283,800	269,857	295,154
TOTAL PERSONNEL	10.50	10.49	10.51	1,047,800	1,037,722	1,105,467

2014 BUDGET POLICE PENSION FUND

Police Pension Obligation	30,300
Less Revenues	
Interest on Investments	<u>3,000</u>
TOTAL	27,300
Surplus Applied	<u>27,300</u>
BUDGET APPROPRIATION	<u><u>0</u></u>

2014 BUDGET FIRE PENSION FUND

Fire Pension Obligation	27,500
Less Revenues	
Interest on Investments	<u>1,200</u>
TOTAL	26,300
Surplus Applied	<u>26,300</u>
BUDGET APPROPRIATION	<u><u>0</u></u>

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City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
SAFETY & WORKER COMPENSATION	SAFETY & WORKER COMPENSATION	ADMINISTRATIVE SERVICES	603-0909-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		260,939	421,432	449,000	411,900	432,700

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Net Levy #4102		20,365	20,400	20,400	20,400	20,400
Grants & Aids		0	0	0	0	0
Fees & Charges		45,730	42,701	43,700	44,000	46,400
Miscellaneous		329,300	331,726	349,000	349,000	326,000
Surplus Applied		0	0	35,900	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		395,395	394,827	449,000	413,400	392,800

Current Net Surplus/Deficit:	134,456	(26,605)	0	1,500	(39,900)
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Ending Fund Balance:	500,623	474,018	453,823	475,518	435,618
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Budget Variances:

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Mission Statement:

The function of Safety is to provide a safe workplace for our employees, to comply with Department of Commerce regulations (including safety education of all employees) and to manage the City's worker compensation claims.

Links to City Strategic Plan:

1						
2						
3						
4						
5						

Significant Accomplishments:

- Develop volunteer policy
- Training City employees on new Global Harmonization System (GHS)
- Obtained competitive quotes for vehicle comprehensive insurance resulting in \$30K annual savings
-
-

Objectives to be Accomplished Next Year:

- Revise safety orientation program
- Work with Occupational Health provider to minimize visits and claim dollars
-
-

ACCOUNT: 603-0909-XXXX-XXXXX
 FUND: SAFETY & WORKER COMPENSATION
 FUNCTION: SAFETY & WORKER COMPENSATION
 DEPARTMENT: ADMINISTRATIVE SERVICES

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Payroll - Direct Labor						
6106-00000	Workers Compensation	0	1,230	0	0	0
6102-00000	Regular Pay	56,886	55,989	56,600	57,100	60,100
TOTAL PAYROLL - DIRECT LABOR		56,886	57,219	56,600	57,100	60,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	12,556	9,953	8,900	9,000	9,600
TOTAL PAYROLL - INDIRECT LABOR		12,556	9,953	8,900	9,000	9,600
Account-Project						
Contractual Services						
6401-00000	Contractual Services	29,957	51,369	49,300	49,300	52,000
6402-00000	Auto Allowance	71	28	100	0	0
6448-00000	Special Services	111,540	250,036	275,500	235,000	250,000
6458-00000	Conference & Training	991	1,089	1,100	900	1,100
6460-00000	Membership Dues	948	935	1,000	1,000	1,000
TOTAL CONTRACTUAL SERVICES		143,507	303,457	327,000	286,200	304,100
Utilities						
6475-00000	Telephones	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Fixed Charges						
6481-00000	Workers Compensation	41,173	40,085	50,000	53,400	52,400
6499-00000	Misc Fixed Charges	5,332	4,732	5,700	5,400	5,700
TOTAL FIXED CHARGES		46,505	44,817	55,700	58,800	58,100
Materials & Supplies						
6505-00000	Office Supplies	163	214	200	200	200
6510-00000	Employee Training Materials	0	0	200	200	200
6537-00000	Safety Equipment	0	0	200	200	200
6557-00000	Medical Supplies	232	164	200	200	200
6589-00000	Other Materials & Supplies	1,090	5,608	0	0	0
TOTAL MATERIALS & SUPPLIES		1,485	5,986	800	800	800
TOTAL SAFETY & WORKER COMP		260,939	421,432	449,000	411,900	432,700

PERSONNEL SCHEDULE

ACCOUNT: 603-XXXX-XXXX-XXXXX
 FUND: SAFETY & WORKER COMPENSATION
 FUNCTION: SAFETY & WORKER COMPENSATION
 DEPARTMENT: ADMINISTRATIVE SERVICES

Position Title	Current Actual Employees	Current Budgeted Employees	2014 Proposed Employees	2013 Budget Approp.	2013 Estimated Expend.	2014 Proposed Budget
Safety & Risk Management Officer	1	1	1	56,600	57,100	60,100
Merit Pool - 1% of PFP Range 6102				0	0	0
Overtime 6102				0	0	0
Health Insurance 6306				0	0	0
Retirement 6304				4,500	4,600	5,000
Social Security 6302				4,300	4,400	4,600
Life Insurance 6310				100	0	0
Income Continuation Insurance 6312				0	0	0
TOTAL PERSONNEL	1	1	1	65,500	66,100	69,700

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
SENIOR CENTER REVOLVING

DEPARTMENT:
SENIOR SERVICES

ACCOUNT:
201-0760-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	62,431	62,960	46,600	41,700	39,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	42,566	41,388	40,500	42,000	42,200
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	42,566	41,388	40,500	42,000	42,200

Current Net Surplus/Deficit:	(19,865)	(21,572)	(6,100)	300	2,900
Ending Fund Balance:	67,452	45,880	55,952	46,180	49,080

Budget Variances:

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Mission Statement:

The Senior Center Revolving Fund is the Oshkosh Senior Center's "Program Account". This is food, supplies, program related equipment, volunteer related expenses, and special events costs. Oshkosh Seniors Center Mission: To enrich the lives of adults fifty and over.

Links to City

Strategic Plan:

- 1 Improve the public's knowledge and understanding of the Oshkosh Seniors Center.
- 2 Support business retention and development through the creation of additional on-campus partnerships.
- 3 Establish performance measures for all programs and services offered at the Seniors Center.
- 4 Explore Senior Services collaboration with Neighborhood Works and Watch.
- 5 Develop long-term improvement strategy for the Seniors Center.

Significant

Accomplishments:

- Explored options with "Dimension IV" for our North building to determine future use & floor plans.
- Increased the Fall Family Fun Fest revenue by \$5,000.
- Implemented LEAN process in evaluating operational procedures in fitness, donor process, nail care process and newsletter production and folding process.
- Implemented LEAN process in evaluating an operational procedures
- Increased number of "FRIENDS" to over 1000, highest ever.
- New community partnership opportunities: Options for Independent Living, UWO Business Success Center, Visiting Nurses Association, Lutheran Homes of Oshkosh and Oshkosh North High School.
- Created training and evaluations for Front Desk Volunteers to insure that they are better prepared to assist participants.

Objectives to be Accomplished Next Year:

- Implementation of Phase 1, of the design plan, of the North building renovation.
- Work with "Friends of the Oshkosh Seniors Center" to raise Capital for the North renovation.
- Conduct a City-Wide survey on the needs, challenges and strengths of older adults.
- Outreach/programs for the Hmong older adult population in Oshkosh.

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Expand use of volunteers.					
# of new volunteers	42	75			Increased # of work groups to accomplish projects
Number of hours	27,000	28,000			
Value of their hours	\$495,000	\$509,000			
Relationship with community volunteer teams	5	7			Schools and businesses
Goal: Increase number of Seniors Center programs					
Number of new weekly programs	4	4			Wide variety of programs
Number of new specialty programs	4	4			from cards to exercise
Number of new programs	1	7			
Number of participants in MySeniorCenter	3,012	3,236			Improved use of our
Number of duplicated participants	45,000	50,451			data system
Number of new collaborations	2	5			Agencies and schools
Goal: Explore/Pursue alternative funding sources					
Number of new rentals	2	3			Through marketing
Profitability of fundraising events	\$30,000	\$33,000			"FRIENDS" and staff
Increase sponsorships	2	5			At \$200 each, average

Contact Information:

Mark Ziemer-Senior Services Manager PH: (920) 232-5302. Ray Maurer-Director of Parks PH: (920) 236-5080.

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
BICYCLE FUND

DEPARTMENT:
TRANSPORTATION

ACCOUNT:
207-0211-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	0	4,500	1,800	2,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	798	474	800	500	600
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	798	474	800	500	600

Current Net Surplus/Deficit: 798 474 (3,700) (1,300) (1,400)

Ending Fund Balance: 16,080 16,554 12,854 15,254 13,854

Budget Variances:

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Mission Statement:

The Bicycle Fund is used to support the goals and objectives of the City's Bicycle and Pedestrian Circulation Plan.

Links to City Strategic Plan:

1	External Goal 1: Improve and maintain our infrastructure
2	
3	
4	
5	

Significant Accomplishments:

•	Worked with Police Department, Safe routes to School Committee on promoting bike registration
•	Made recommendations to designate bicycle routes on several streets
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•	
•	

Objectives to be Accomplished Next Year:

•	Support increased registration of bicycles in community
•	Continue to expand bicycle route network
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•	
•	

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
POLICE SPECIAL

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
215-0211-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	98,277	108,216	41,900	62,000	8,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	273,541	54,606	28,400	35,900	0
Fees & Charges	0	0	0	0	0
Miscellaneous	22,694	18,105	8,800	7,000	8,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	296,235	72,711	37,200	42,900	8,000

Current Net Surplus/Deficit:	197,958	(35,505)	(4,700)	(19,100)	(300)
Ending Fund Balance:	63,413	27,908	23,208	8,808	8,508

Budget Variances:

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Mission Statement:

The purpose of the funds is to provide separate accounting for proceeds from Federal and State Grants to be utilized for specific needs and according to grant requirements, as well as from donations or gifts for specific department needs.

Links to City Strategic Plan:

- 1 Improve the public's knowledge and understanding of city operations
- 2 Create private/public partnerships to foster grassroots neighborhood organizations
- 3
- 4
- 5

Significant Accomplishments:

- Grant funded overtime for impaired & drugged driving enforcement
- Grant funded overtime for speed enforcement at problem areas and high crash locations
- Transitioned Safety City educational program to the YMCA as the new organizer
- Grant funded equipment for sustaining crime prevention programs
- Funding of K9 Units through grants and private donations
-
-

Objectives to be Accomplished Next Year:

- Continue to research grant opportunities for funding enforcement and special details
- Continue to research grants and donations to purchase needed equipment
- Continue to sustain the two K9 Units on-going maintenance fees
- Continue to fund our crime prevention programs and activities
- Attempt to zero balance all undesignated special accounts

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
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Goal: Raise enough funds independent of the budget to sustain the on-going costs of our Canine Units

Raise funds >\$		\$3,400	\$3,000		

Goal: Obtain State or Federal Grants to supplement budget for costs of activities related to public safety priorities

Speeding Enf.		\$35,000	\$19,300	\$0	
OWI Enforcement		\$35,000	\$30,000	\$22,000	
Seat Belt Enf.		\$0	\$18,800	\$0	
Air Cards (JAG)		\$26,300	\$0	\$0	
Mags & Ammo (JAG)		\$0	\$25,100	\$0	

Goal: Fund Crime Prevention programming, education and materials independent of the budget

Crime Prev Costs		\$4,100	\$7,000	\$6,500	

Goal:

Contact Information:

Chief Scott Greuel (920) 236-5700

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
POLICE ASSET FORFEITURE - STATE

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
221-0211-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	17,795	8,812	800	20,100	12,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	5,381	3,426	0	0	0
Miscellaneous	8,295	0	8,000	18,700	10,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	13,676	3,426	8,000	18,700	10,000

Current Net Surplus/Deficit:	(4,119)	(5,386)	7,200	(1,400)	(2,000)
Ending Fund Balance:	20,024	14,638	21,724	13,238	11,238

Budget Variances:

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Mission Statement:

The purpose of the Asset Forfeiture fund is to provide separate accounting for proceeds from the US Department of Justice Equitable Sharing Program and court-ordered asset forfeiture monies. To remain eligible to receive federal equitable sharing monies, this fund shall not be comingled with funds derived from sources other than assets for permissible law enforcement uses. Permissible uses are explained in the Federal Guide to Equitable Sharing for State and Local Law Enforcement Agencies. When required by Wisconsin Statutes, this includes payment of required shares to the state designated school fund.

Links to City Strategic Plan:

1	None
2	
3	
4	
5	

Significant Accomplishments:

- Forfeiture actions against three felony offenders and kept 70% of seized drug money
- Sold assets previously seized from two drug offenders, keeping 50% of the proceeds per statute
- Purchased needed upgrade to "Fleetwise" vehicle maintenance software program
- Purchased Tableau Forensic Bridge to conduct forensic analysis of digital media evidence
- Purchased computer workstation for Cellebrite forensic cell phone examining system
- Paid for first year of software maintenance fee for cellebrite system
-
-

Objectives to be Accomplished Next Year:

- Continue to seize assets from criminals and pursue forfeitures when practical and within statutes
-
-

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
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Goal: Seize assets from criminals and successfully pursue federal or state forfeiture as allowed by statute

\$ Amount of Seizure		\$ 3,780	\$ 11,562		
\$ Amount to OPD		\$ 1,283	\$ 8,093		
\$ Amount to OASD		\$ 1,354	\$ 3,469		

Goal:

Goal:

Goal:

Contact Information: Chief Scott Greuel, (920) 236-5700

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
FIRE / SAFETY

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
217-0230-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	40,557	248,065	51,300	77,600	52,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	58,168	120,570	60,000	60,000	60,000
Fees & Charges	0	2,034	0	500	0
Miscellaneous	4,314	2,245	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	62,482	124,849	60,000	60,500	60,000

Current Net Surplus/Deficit:	21,925	(123,216)	8,700	(17,100)	7,800
Ending Fund Balance:	452,613	329,397	287,813	312,297	320,097

Budget Variances:

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Mission Statement:

The purpose of this funds is to support the operations of the hazardous materials regional and county response team and special fire prevention programs. Contract funds from the state and county for hazardous materials response as well as response charges for equipment and disposable supplies shall be deposited into this account. Donations for fire prevention activities shall also be deposited into this account. This account will be created as a revolving fund account. The Fire chief is authorized to expend funds in the account at his/her discretion with approval of the City Manager only for the purpose of the operations of the hazardous materials response team and special fire prevention activities.

Links to City Strategic Plan:

1	Continuously Improve Services to the Public
2	Support Strong Safe Neighborhoods
3	
4	
5	

Significant Accomplishments:

•	Replaced Haz-Mat rehab vehicle
•	Renegotiated contract with the State for regional hazmat service
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Objectives to be Accomplished Next Year:

•	Develop operating guidelines and response plan to align with new State contract
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City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
EMS FIRE GRANT

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
235-0230-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		52,414	11,232	8,000	4,100	6,000

REVENUES		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids		11,816	13,599	9,000	6,320	6,300
Fees & Charges		0	0	0	0	0
Miscellaneous		26,486	0	0	400	500
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		38,302	13,599	9,000	6,720	6,800

Current Net Surplus/Deficit:	(14,112)	2,367	1,000	2,620	800
Ending Fund Balance:	17,193	19,560	21,993	22,180	22,980

Budget Variances:

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Mission Statement:

The purpose of this fund is to support and improve emergency medical services for the fire department. Grants from the Federal Assistance Program for EMS (FAP) and donations designated for emergency medical service improvements shall be deposited in this account. This fund will be created as a revolving account. The Fire Chief is authorized to expend funds in this account at his/her discretion with approval of the City manager only for the purpose of the operations or improvements of emergency medical services.

Links to City Strategic Plan:

1	Support Strong Safe Neighborhoods
2	Continuously improve services to the public
3	
4	
5	

Significant Accomplishments:

	Placed additional Lucas heart compression device into service

Objectives to be Accomplished Next Year:

	Update / replace ambulance equipment

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM MEMBERSHIP

DEPARTMENT:
MUSEUM

ACCOUNT:
227-1070-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	29,594	10,731	28,800	22,200	73,500

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	16,496	17,047	0	20,000	20,000
Surplus Applied	0	0	0	0	0
Transfers	0	1,113	28,800	0	0
TOTAL REVENUES:	16,496	18,160	28,800	20,000	20,000

Current Net Surplus/Deficit:	(13,098)	7,429	0	(2,200)	(53,500)
Ending Fund Balance:	137,685	145,114	137,685	142,914	89,414

Budget Variances:

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Mission Statement:

The purpose of the Museum Membership Fund shall be to augment the Museum's annual budget. The Membership Fund shall be organized by the Board of the Oshkosh Public Museum.

Links to City Strategic Plan:

- 1 Preserve and promote community assets.
- 2 Embrace the history and character of the city.
- 3 Tell the Oshkosh historical story.
- 4
- 5

Significant Accomplishments:

- Significant growth and use in social media as a means of promoting the membership and museum.
- Developed and implemented a new Membership program.
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Objectives to be Accomplished Next Year:

- Membership will help support the celebration of the Museum's 90th anniversary.
- Increase in the number of members to 500.
- Membership funds will help implement priority elements of the new strategic plan.
-
-

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Increase the number of people served by the museum					
Number of social media followers	783	1,009 (thru 7-31)			
Goal: Increase physical and intellectual control of the collections					
Total \$ resources devoted to collections care	3,939	35,141			
Goal: Strengthen connections with community residents and partners					
Total number of members (households)	440	422			
Goal:					

Contact Information:

Brad Larson, Director, PH: (920) 236-5799, blarson@ci.oshkosh.wi.us

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM EXHIBITION

DEPARTMENT:
MUSEUM

ACCOUNT:
228-1070-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		53,910	55,432	23,700	18,000	12,500

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		61,495	15,703	0	20,000	20,000
Surplus Applied		0	0	0	0	0
Transfers		0	6,812	23,700	25,000	35,000
TOTAL REVENUES:		61,495	22,515	23,700	45,000	55,000

Current Net Surplus/Deficit:	7,585	(32,917)	0	27,000	42,500
Ending Fund Balance:	57,248	24,331	57,248	51,331	93,831

Budget Variances:

Mission Statement: The purpose of the Exhibition Fund shall be to support the development and rental of exhibitions. Donations, grants, and sponsorship dollars designated for Exhibition Fund, as well as bequests and other income designated by the Museum Board, shall be deposited into this account for the purpose. This fund will be created as a revolving account. The fund shall be organized under the Museum Board, but the Board may authorize the Museum Director to expend funds at his/her discretion, especially in regard to the need to schedule and make down payments for traveling exhibitions.

- Links to City Strategic Plan:**
- 1 Preserve and promote community assets
 - 2 Embrace the history and character of the city
 - 3 Tell the Oshkosh historical story
 - 4
 - 5

- Significant Accomplishments:**
- Funded "Steampunk"
 - Funded "Deck the Halls", an annual exhibit event
 - Funded "Beauty Restored"
 - Raised private funds to pay for the fund (\$10,800 as of 7-31-13)
 - Relit Sawyer Home Tiffany windows with LED technology
 - Began developing new interpretive and marketing materials on the Tiffany windows
 - Implemented the "Spooky Tours", a new annual exhibit event

- Objectives to be Accomplished Next Year:**
- Identify key long-term upgrades that coincide with strategic plan priorities
 - Implement new state-of-the-art lighting for Sawyer Home Tiffany window
 - Develop new conceptual plan for next generation of "Wetlands & Waterways," (pending funding) to tie with Heritage Parkway plan
 - Present "Bloodsuckers"
 - Present "In Company with Angels" and "Living with Tiffany"

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM COLLECTIONS

DEPARTMENT:
MUSEUM

ACCOUNT:
242-1070-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	3,417	35,386	12,800	2,100	2,500

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	168,222	13,260	30,700	6,000	10,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	168,222	13,260	30,700	6,000	10,000

Current net Surplus/Deficit:	164,805	(22,126)	17,900	3,900	7,500
Ending Fund Balance:	641,030	618,904	635,930	622,804	630,304

Budget Variances:

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Mission Statement:

The purpose of the fund is to provide money for the acquisition of materials for the museum's collection, as well as provide for the conservation and restoration of existing collections. Under no circumstances will fund income or principal be used to defray or offset the museum's annual general operating expenses. The Museum Director will bring requests to use the fund forward to the Board of Directors for action. The Museum Board will review and approve requests to ensure that uses are in keeping with the stated purpose.

Links to City Strategic Plan:

- | | |
|---|-----------------------------------------------|
| 1 | Preserve and promote community assets |
| 2 | Embrace the history and character of the city |
| 3 | Tell the Oshkosh historical story |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|--------------------------------------------------------------------------------------|
| • | Conservation treatment of painting "Lily Pond" |
| • | Conservation treatment of Painting "Along the Road" |
| • | Conservation treatment of painting "Le Supreme Silence" |
| • | Conservation treatment of painting "Geyser" |
| • | Strengthened floor loading in carriage house to prepare for pending storage upgrades |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|---------------------------------------------------------------------------------------------|
| • | Continuing conservation treatment of identified at-risk collection items. |
| • | Begin removal of artifacts from fire barn building (pending having an off-site facility). |
| • | Begin planning the next phase of storage upgrades. |
| • | Reinstall storage units and artifacts removed as part of floor project. |
| • | Investigate placing the Collection Fund under professional management re: investment policy |

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
COMM DEVEL SPECIAL FUND

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
249-0740-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	41,393	45,405	747,000	65,900	450,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	34,735	60,621	474,000	64,500	450,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	34,735	60,621	474,000	64,500	450,000

Current Net Surplus/Deficit:	(6,658)	15,216	(273,000)	(1,400)	0
Ending Fund Balance:	4,830	20,046	(268,170)	18,646	18,646

Budget Variances:

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Mission Statement:

The Community Development Special Fund is used to receive and expend state and federal grants associated with development projects or redevelopment projects.

Links to City Strategic Plan:

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|---|-----------------------------------------------------------------------------------------|
| 1 | Grant funds for economic development and redevelopment in the City - EPA, WisDNR, WEDC, |
| 2 | Dept. of Commerce, and others. |
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Significant Accomplishments:

- Funds are used for acquisition, demolition, and remediation in redevelopment sites.
- Main Street Bungalow District nominated for registration on State of Wisconsin Register of Historic Places & the National Register of Historic Places.
- Acquisition & demolition of 3 properties in Middle Village (\$60,000)
- WEDC Brownfield grant - Rivers II (\$300,000)
- WEDC SAG grant - JeldWen demolition (\$150,000)

Objectives to be Accomplished Next Year:

- Demolition of blighted structures on JeldWen property
- Construction of Rivers II project in Marion/pearl Redevelopment Area
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-

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
HEALTHY NEIGHBORHOOD INITIATIVES

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
302-0740-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	21,092	205,000	0	213,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	25,000	205,000	213,100	630,300
TOTAL REVENUES:	0	25,000	205,000	213,100	630,300

Current Net Surplus/Deficit: 0 3,908 0 213,100 417,300

Ending Fund Balance: 0 3,908 0 217,008 421,208

Budget Variances: Transfers in reflect planned transfers from TID #6 and TID #8

Mission Statement: Strengthen neighborhoods throughout the community for the benefit of all residents and income levels by concentrating resource delivery into program neighborhoods to achieve revitalization and improvement. Funds expended through this program will be done in association with adopted neighborhood plans.

- Links to City Strategic Plan:**
- 1 Support strong, safe neighborhoods.
 - 2 Create public/private partnership to foster grassroots neighborhood organizations.
 - 3 Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.
 - 4 Encourage neighborhood interaction through park activities, block parties, clean up days, community gardens etc.
 - 5 Create a neighborhood report card program and consider expansion to include participation of other departments.

- Significant Accomplishments:**
- Blight elimination event at 118 West Parkway Avenue (Middle Village)
 - Funded Good Neighborhood Grant Projects through NeighborWorks in various neighborhoods.
 - Middle Village Neighborhood planning underway.
 - Assisted with NeighborWorks Good Neighborhood Grant Subcommittee.

- Objectives to be Accomplished Next Year:**
- Adoption of neighborhood plan: Commence planning process with another neighborhood
 - Implementation activities commence per adopted neighborhood plan
 - Adopt neighborhood association recognition policy.
 - Develop neighborhood association sign policy.
 - \$30,000 in neighborhood Association assistance

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
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Goal:					

Goal:					

Goal:					

Goal:					

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920) 236-5059 / Allen Davis, Director Community Development; PH: (920) 236-5055

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
COMMUNITY DEVEL BLOCK GRANT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
303-0740-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	749,721	1,227,410	515,000	613,800	600,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	549,979	997,075	670,000	613,800	535,800
Fees & Charges	0	1,400	500	1,000	500
Miscellaneous	46,898	191,471	61,000	34,700	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
			0		
TOTAL REVENUES:	596,877	1,189,946	731,500	649,500	536,300

Current Net Surplus/Deficit:	(152,844)	(37,464)	216,500	(1,764)	(63,700)
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Budget Variances:

CDBG allocations are based on May 1 - April 30 program year. Revenues and expenditures are based on January - December calendar year.

Mission Statement:

The Community Development Block Grant (CDBG) Fund is used to help low & moderate income residents by improving housing conditions and neighborhoods, providing social services, and eliminating blight. The CDBG program is funded with Federal dollars based on an appropriation approved by Congress. The funds are used for first time homebuyers, housing rehabilitation loans, property acquisition, and demolition for redevelopment sites. In addition, the City pays for a share of the NeighborWorks program with this funding. Lastly, CDBG Public Service dollars are coordinated with the United Way to help pay a share of social service agencies that work with low and moderate income household.

Links to City Strategic Plan:

1. Create a public/private partnership to foster grassroots neighborhood organizations.
2. Provide public and private funding incentives directed toward home purchases & home improvements. Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.
3. Create a neighborhood report card program & consider expansion to include participation of other departments.

Significant Accomplishments:

- Created Oshkosh Neighborhood Resources website.
- Completed two rental rehabilitation projects in pilot priority neighborhood.
- Assisted 26 owner occupied dwellings with rehabilitation/improvements, homebuyer assistance or lead grants.
- Acquired eight blighted structures for demolition / blight removal.
- Rehab of 633 Mt Vernon Street

Objectives to be Accomplished Next Year:

- Support neighborhood revitalization activity in at least one Healthy Neighborhood Initiative Area.
- Provide decent and affordable housing to target population.
- Eliminate blighting and slum conditions in designated slum and blight areas.
- Support local public service agencies providing services to targeted populations.
- Continue to fund Public Services Consortium to provide for supportive service needs of low and moderate income (LMI) persons within the community.

Key Performance Measures

Goals & Measures	2012	2013	2014	Trend	Comment
Goal: Improve neighborhood conditions in low to moderate income priority areas					
					Remove two neighborhood blighting structures from a targeted neighborhood.
					Fund two-three neighborhood beautification projects in a targeted area.
					Fund two-three rental rehabilitation projects to improve exterior conditions of rental properties in priority areas.
					Convert one single family rental unit to owner occupied through a homeownership program.
Goal: Rehabilitate Single Family Residences to provide decent housing					
					Rehabilitate 10-15 homes for low to moderate income persons with at least 30% being in priority areas.
					Market program to 100% of eligible properties in targeted neighborhoods.
					Leverage 25% additional funds from outside sources to increase project scope to add "value" to homes.
Goal: Support Neighborhood Revitalization in Targeted neighborhood					
					Work with NeighborWorks to identify one-two program neighborhoods to develop a Neighborhood Plan and/or Association.
Goal: Eliminate slum and blighting conditions in targeted areas.					
					Acquire two blighted properties to be prepared for redevelopment within a designated redevelopment area.
Goal: Provide for non-homeless needs and supportive services for persons in targeted populations within the community.					
					Provide funding as part of a public services consortium.
					Ensure that at least 51% of service recipients are LMI.

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920) 236-5059

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
LOCAL ECONOMIC DEVELOPMENT REVOLVING LOAN FUND

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
304-0740-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	0	0	0	0

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Net Levy #4102	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	320,400	963,400
TOTAL REVENUES:	0	0	0	320,400	963,400

Current Net Surplus/Deficit:	0	0	0	320,400	963,400
Ending Fund Balance:	0	0	0	320,400	963,400

Budget Variances:

Transfers reflect planned transfers of City share of cash balance from TID #6 and TID #8

Mission Statement:

Links to City Strategic Plan:

1	Priority Goal: Support Business Economic Development - Identify/Develop Funding Sources
2	
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Significant Accomplishments:

Long Range Finance Committee reviewed and approved using terminated TID for economic development purposes. TID #6 \$320,400; TID #8 \$963,400

Objectives to be Accomplished Next Year:

Establish a city-backed revolving loan fund (RLF) that stimulates business growth with the City of Oshkosh limits. The city RLF will support and attract businesses looking to expand or locate in the City. The program will serve as a gap financing tool for businesses with an equal amount or more of Community Development Department and will also reach out to the Oshkosh Chamber, Chamco, the UWO Small Business Development Center, the Wisconsin Economic Development Corporation, the New North, to local financial lenders in the area, and other organizations involved with business development that may have clients that can utilize the RLF program. Various administrative duties for the RLF program may include: developing an RLF manual with program policies and procedures; creating an RLF application; designate a committee to review the applications; and assign a staff person and/or city division to administer the program, committee functions, etc. Engage the public and promote the program to potential applicants.

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
SAFETY BUILDING IMPROVEMENTS

DEPARTMENT:
FACILITIES MAINTENANCE

ACCOUNT:
329-0130-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	0	0	10,000	135,000

REVENUES	2011 Revenues	2012 Revenues	2012 Appropriation	2013 Year End Estimate	2014 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	76,313	0	70,443	70,443
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	76,313	0	70,443	70,443

Current Net Surplus/Deficit:	0	76,313	0	60,443	(64,557)
Ending Fund Balance:		76,313		136,756	72,199

Budget Variances:

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Mission Statement:

To provide funding for ongoing Safety Building repairs and improvements.

Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #6 - NORTHWEST INDUSTRIAL PARK

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
525-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	37,175	20,210	0	533,500	0

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	118,825	207,317	0	213,100	0
Grants & Aids	525	0	0	700	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	119,350	207,317	0	213,800	0

Current Net Surplus/Deficit:	82,175	187,107	0	(319,700)	0
Ending Fund Balance:	756,909	944,016	756,909	624,316	624,316

Budget Variances:

Year end expenditure reflects transfer of funds to Healthy Neighborhoods and Local Economic Development Revolving Loan Fund.

Mission Statement:

TID #6 was created in 1989 to fund the land acquisition and infrastructure costs to develop the Northwest Industrial Park. The original park is approximately 72 acres and is located southeast of the intersection of State Highway 45 and US Highway 41 between Algoma Boulevard and Vinland Street. Over the lifetime of the TID the City is expected to invest \$1,259,000 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Close out in 2013
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Objectives to be Accomplished Next Year:

•	Final year of tax increment to be transferred to Healthy Neighborhood Initiative (\$213,000)
•	City share of cash balance (\$320,400) could be used to create a city revolving loan fund. This fund could then be used to join the Regional Revolving Loan Fund and/or City-based revolving loan fund.
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

TIF #6 - Fund 525

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	SALE OF LAND	OTHER EXPENSE	BORROWING ADDNL/ADJ	TRANSFER FROM TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$3,527,800	24.380	\$86,152	\$194,967			\$61	\$93,000	\$60,000	\$749,586	\$716,177	\$33,409
1997/1998	\$4,320,000	23.640	\$102,110	\$193,494		\$48,990	(\$14)		\$5,000	\$712,206	\$711,867	\$339
1998/1999	\$5,411,600	23.770	\$128,689	\$182,312					\$54,000	\$712,582	\$711,867	\$716
1999/2000	\$5,298,600	23.180	\$122,715	\$176,176	\$1,459				\$95,000	\$755,580	\$711,867	\$43,714
2000/2001	\$6,177,600	23.580	\$145,648	\$169,998	\$1,752				\$50,000	\$771,543	\$711,867	\$21,116
2001/2002	\$5,882,600	24.290	\$143,140	\$158,369	\$3,789					\$767,522	\$711,867	\$59,676
2002/2003	\$6,150,600	23.510	\$144,577	\$151,965	\$3,368					\$771,678	\$711,867	\$55,656
2003/2004	\$6,263,100	22.840	\$142,986	\$141,727	\$2,897					\$824,016	\$684,357	\$59,812
2004/2005	\$6,785,800	23.050	\$155,743	\$135,562	\$2,100	\$30,056				\$866,349	\$684,357	\$181,992
2005/2006	\$7,461,500	22.000	\$164,100	\$128,717	\$6,950					\$924,046	\$684,357	\$239,689
2006/2007	\$7,789,200	21.980	\$171,197	\$119,197	\$5,697					\$970,331	\$684,357	\$285,974
2007/2008	\$8,324,800	22.160	\$184,525	\$142,274	\$4,034					\$1,133,905	\$684,357	\$449,548
2008/2009	\$8,886,400	22.316	\$198,477	\$38,226	\$3,323					\$1,359,090	\$684,357	\$674,734
2009/2010	\$10,969,400	23.350	\$256,458	\$31,809	\$687		\$150			\$756,909	\$0	\$756,909
2010/2011	\$4,841,000	24.545	\$118,825	\$37,025	\$525		\$150			\$944,016	\$0	\$944,016
2011/2012	\$8,375,200	24.672	\$206,636	\$20,060	\$681		\$150			\$944,016	\$0	\$944,016
2012/2013	\$9,338,300	25.541	\$272,972	\$720	\$720		\$272,972			\$944,736	\$0	\$944,736
2013 - 2015 DEBT/DOR TID EXPENSE DISTRIBUTION TO ALL TAXING ENTITIES				\$20,800			\$150			\$923,786	\$0	\$923,786
2013 DISTRIBUTION TO ALL TAXING ENTITIES							\$923,786					\$0

Debt Balance as of: 1/1/2013 \$20,800

Statutory Closing Year 2015

Actual Closing Year 2013

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #7 - SOUTHWEST INDUSTRIAL PARK

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
527-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	2,608,981	1,951,754	37,200	1,196,000	1,204,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	3,576,289	3,723,498	0	3,833,600	3,850,000
Grants & Aids	77,621	120,826	0	114,600	115,000
Fees & Charges	0	0	0	0	0
Miscellaneous	283,386	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	3,937,296	3,844,324	0	3,948,200	3,965,000

Current Net Surplus/Deficit:	1,328,315	1,892,570	(37,200)	2,752,200	2,760,400
Ending Fund Balance:	10,256,387	12,148,957	10,065,287	14,901,157	17,661,557

Budget Variances:

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Mission Statement:

TID #7 was created in 1989 to fund the land acquisition and infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 626 acres and is bordered on the north by 20th Avenue, east by S. Washburn Street and to the west by S. Oakwood Road. Over the lifetime of the TID the City is expected to invest \$8,238,550 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for business seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Roadway property prepared for redevelopment
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Objectives to be Accomplished Next Year:

•	Future donations to TID 20 and TID 21
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SOUTHWEST INDUSTRIAL PARK #2

TIF #7 - Fund 527

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED		TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER TIFs	OTHER REVENUE	END OF YEAR		END OF YEAR CASH BALANCE
		TAX RATE	TIF AMOUNT								BALANCE WITH LAND	LAND	
1996/1997	\$44,977,000	\$24.380	\$1,098,377	\$915,353			\$638,000	\$15,309	\$155,000		\$6,803,005	\$6,428,067	\$374,938
1997/1998	\$58,113,600	\$23.640	\$1,373,604	\$952,327					\$92,000		\$7,132,282	\$6,492,249	\$640,033
1998/1999	\$60,964,200	\$23.770	\$1,449,738	\$979,073				\$56,422	\$1,109,500		\$6,437,024	\$6,152,582	\$284,442
1999/2000	\$67,758,600	\$23.180	\$1,569,279	\$667,199		\$152,438			\$310,000	\$6,510	\$7,188,052	\$6,152,582	\$1,035,470
2000/2001	\$75,551,600	\$23.580	\$1,781,270	\$782,379		\$149,178			\$378,000		\$7,958,122	\$6,152,582	\$1,805,540
2001/2002	\$93,598,100	\$24.290	\$2,277,500	\$777,641		\$155,043			\$1,285,000		\$8,328,024	\$6,152,582	\$2,175,442
2002/2003	\$98,149,200	\$23.510	\$2,307,105	\$755,681		\$153,517			\$1,054,209		\$8,978,755	\$6,152,582	\$2,826,173
2003/2004	\$103,503,600	\$22.840	\$2,362,981	\$714,853		\$142,729			\$1,116,000		\$9,653,613	\$6,152,582	\$3,501,031
2004/2005	\$108,414,200	\$23.050	\$2,488,253	\$714,645		\$148,918			\$1,053,000		\$10,523,139	\$6,152,582	\$4,370,557
2005/2006	\$113,250,900	\$22.000	\$2,490,715	\$699,958		\$119,558			\$1,096,000		\$11,337,454	\$6,152,582	\$5,184,872
2006/2007	\$122,329,500	\$21.980	\$2,688,654	\$593,131		\$114,890			\$1,584,014		\$11,963,853	\$6,152,582	\$5,811,271
2007/2008	\$132,938,800	\$22.160	\$2,946,679	\$626,383		\$95,889			\$1,323,229		\$13,056,809	\$6,152,582	\$6,904,227
2008/2009	\$145,422,100	\$22.316	\$3,247,989	\$624,006		\$82,360			\$1,315,688		\$14,447,464	\$6,152,582	\$8,294,882
2009/2010	\$138,384,800	\$23.350	\$3,235,350	\$625,284		\$83,406			\$2,060,132	\$150	\$15,080,654	\$6,152,582	\$8,928,072
2010/2011	\$145,699,500	\$24.545	\$3,576,289	\$393,791		\$77,621		\$874,349	\$1,057,455		\$10,256,387	\$0	\$10,256,387
2011/2012	\$150,914,600	\$24.672	\$3,723,498	\$153,914		\$120,826		\$150	\$1,797,690		\$12,148,957	\$0	\$12,148,957
2012/2013	\$150,092,500	\$25.541	\$3,833,571	\$37,200		\$14,612		\$150	\$1,158,767		\$14,901,025	\$0	\$14,901,025
2013/2014	\$150,092,500	\$25.541	\$3,833,571	\$41,500					\$1,163,130		\$17,529,964	\$0	\$17,529,964
2014/2015	\$150,092,500	\$25.541	\$3,833,571	\$35,700					\$1,161,981		\$20,165,854	\$0	\$20,165,854
2015/2016	\$150,092,500	\$25.541	\$3,833,571	\$0					\$6,565,569		\$17,433,856	\$0	\$17,433,856
2016/2017	\$150,092,500	\$25.541	\$3,833,571	\$0					\$0		\$21,267,427	\$0	\$21,267,427

Debt Balance as of: 1/1/2013 \$114,400

Statutory Closing Year 2017

Note: TIF #7 is a Donor TIF to TID #13, TID #16, and TID #24
 In 2012, Donor to #13 - \$1,147,690 and #16 - \$650,000
 In 2013 and beyond, all donor funds to #13

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #8 - S AVIATION INDUSTRIAL PARK

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
529-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	81,551	79,623	0	82,700	1,593,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	604,680	596,475	0	588,200	588,200
Grants & Aids	19,212	28,630	0	42,100	42,100
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	1,260,000
TOTAL REVENUES:	623,892	625,105	0	630,300	1,890,300

Current Net Surplus/Deficit:	542,341	545,482	0	547,600	296,600
Ending Fund Balance:	2,316,035	2,861,517	2,316,035	3,409,117	3,705,717

Budget Variances:

Increases due to planned transfers to Healthy Neighborhoods and Local Economic Development Revolving Loan Fund.

Mission Statement:

TID #8 was created in 1991 to fund the cost of land acquisition and infrastructure to create the South Aviation Park. The park is approximately 256 acres and bordered by Wittman Regional Airport to the west, Oregon Street to the east, Waukau Avenue to the north and Ripple Avenue to the south. Over the lifetime of the TID the City is expected to invest \$3,898,021 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

Healthy Neighborhood Program: Transfer about \$630,300 prior to closing TID in 2014.
Plan to close TID in 2014. City share of cash balance to be used for economic development revolving loan fund. (\$963,400)

Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

AVIATION INDUSTRIAL PARK TIF #8 - Fund 529

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	SALE OF LAND	TRANSFER FROM TIF #7	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$92,200	\$24.380	\$2,252		\$95,000				\$108,694	\$1,146,795	\$1,133,270	\$13,525
1997/1998	\$1,216,700	\$23.640	\$28,759		\$77,000				\$107,339	\$1,135,353	\$1,133,270	\$2,083
1998/1999	\$489,300	\$23.770	\$11,636	\$3,968	\$72,000				\$111,469	\$1,109,907	\$1,261,519	\$502
1999/2000	\$410,100	\$23.180	\$9,498		\$110,000	\$6,369		\$839,000	\$126,463	\$1,948,311	\$1,869,723	\$78,588
2000/2001	\$5,616,800	\$23.580	\$132,427	\$4,280		\$12,963		\$370,000	\$156,357	\$2,311,623	\$1,548,658	\$762,965
2001/2002	\$6,536,000	\$24.290	\$159,039		\$200,000	\$6,872			\$262,867	\$2,414,667	\$1,549,247	\$865,420
2002/2003	\$6,061,600	\$23.510	\$142,485	(\$2,996)		\$3,434			\$483,094	\$2,074,495	\$1,533,464	\$541,031
2003/2004	\$11,471,000	\$22.840	\$261,882			\$2,999			\$223,935	\$2,115,441	\$1,533,464	\$581,977
2004/2005	\$13,450,100	\$23.050	\$308,698			\$8,314		\$96,000	\$220,774	\$2,307,680	\$1,614,022	\$693,657
2005/2006	\$14,174,100	\$22.000	\$311,730			\$5,617			\$219,831	\$2,405,195	\$1,632,311	\$772,884
2006/2007	\$18,180,800	\$21.980	\$399,592			\$13,374			\$347,645	\$2,470,516	\$1,632,311	\$838,205
2007/2008	\$29,409,900	\$22.160	\$651,891			\$10,037			\$357,941	\$2,774,502	\$1,632,311	\$1,142,191
2008/2009	\$29,637,900	\$22.316	\$661,960			\$18,402			\$341,431	\$3,113,433	\$1,632,311	\$1,481,122
2009/2010	\$26,792,600	\$23.350	\$626,394			\$13,008	\$150		\$350,185	\$3,402,500	\$1,628,806	\$1,773,694
2010/2011	\$24,634,000	\$24.545	\$604,680			\$19,212	\$150		\$81,401	\$2,316,035	\$0	\$2,316,035
2011/2012	\$24,175,800	\$24.672	\$596,475			\$28,630	\$150		\$79,473	\$2,861,517	\$0	\$2,861,517
2012/2013	\$23,031,100	\$25.541	\$588,246			\$42,161	\$150		\$79,330	\$3,412,414	\$0	\$3,412,414
2013/2014	\$23,031,100	\$25.541	\$588,246						\$82,492	\$3,918,168	\$0	\$3,918,168
2014/2015	\$23,031,100	\$25.541	\$588,246						\$76,832	\$4,429,582	\$0	\$4,429,582
2015/2016	\$23,031,100	\$25.541	\$588,246						\$76,861	\$4,940,967	\$0	\$4,940,967
2016/2017	\$23,031,100	\$25.541	\$588,246						\$76,412	\$5,452,801	\$0	\$5,452,801
2017/2018	\$23,031,100	\$25.541	\$588,246						\$70,467	\$5,970,580	\$0	\$5,970,580
2018/2019	\$0								\$55,270	\$5,915,310	\$0	\$5,915,310
2019/2020	\$0								\$5,893	\$5,909,417	\$0	\$5,909,417
2020/2021	\$0								\$5,793	\$5,903,624	\$0	\$5,903,624
2021/2022	\$0								\$5,682	\$5,897,942	\$0	\$5,897,942
2022/2023	\$0								\$5,562	\$5,892,380	\$0	\$5,892,380
2023/2024	\$0								\$5,435	\$5,886,945	\$0	\$5,886,945
2024/2025	\$0								\$10,300	\$5,876,645	\$0	\$5,876,645

Debt Balance as of: 1/1/2013 \$556,329

Statutory Closing Year 2018

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #9 - WASHBURN STREET

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
531-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	117,703	150	2,500,000	195,000	0

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	633,651	626,146	0	811,500	811,500
Grants & Aids	2,621	2,186	0	3,700	3,700
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	636,272	628,332	0	815,200	815,200

Current Net Surplus/Deficit: 518,569 628,182 (2,500,000) 620,200 815,200

Ending Fund Balance: 1,862,484 2,490,666 (637,516) 3,110,866 3,926,066

Budget Variances:

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Mission Statement:

<p>TID #9 was created in 1991 to fund the infrastructure costs to develop the South Washburn Street frontage road. The TID size is approximately 385 acres and it borders US Highway 41 to the east between Waukau Road and Pickett Road. Over the lifetime of the TID the City is expected to invest \$3,280,000 in costs to put in sewer, water, storm sewer, road improvements and traffic signals to facilitate commercial development of the frontage road.</p>

Links to City Strategic Plan:

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Significant Accomplishments:

<p>Examined design of bike/pedestrian trail; no construction is planned</p>

Objectives to be Accomplished Next Year:

<p>Healthy Neighborhood funding of about \$800,000 for 2014 prior to closing TID in 2015.</p>
<p>Plan to close out TID in 2015. City share of cash balance to be used for economic development revolving loan fund.</p>

Contact Information:

<p>Allen Davis, Director Community Development, PH: (920) 236-5055</p>

WASHBURN STREET PROJECT

TIF #9 - Fund 531

9/30/2013

YEAR	PROJECTED INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$4,358,200	\$24.380	\$106,431	\$56,015		\$70,000			\$439,686	\$247,852	\$191,834
1997/1998	\$4,463,500	\$23.640	\$105,502	\$96,426			\$22,926		\$425,836	\$247,852	\$177,985
1998/1999	\$4,576,900	\$23.770	\$108,839	\$164,116				\$54,000	\$316,559	\$247,852	\$68,708
1999/2000	\$4,790,300	\$23.180	\$110,943	\$85,349	\$1,221			\$95,000	\$248,374	\$247,852	\$522
2000/2001	\$4,522,500	\$23.580	\$106,626	\$83,071	\$2,025				\$273,954	\$247,852	\$26,103
2001/2002	\$5,346,500	\$24.290	\$130,095	\$90,896	\$1,896				\$315,050	\$247,852	\$67,198
2002/2003	\$9,241,800	\$23.510	\$217,239	\$73,285	\$2,815				\$461,819	\$247,852	\$213,967
2003/2004	\$11,180,600	\$22.840	\$255,252	\$66,701	\$3,533				\$653,903	\$247,852	\$406,051
2004/2005	\$11,836,900	\$23.050	\$271,673	\$61,629	\$2,545	(\$127,943)			\$738,549	\$247,852	\$490,697
2005/2006	\$12,968,000	\$22.000	\$285,204	\$101,658	\$2,503				\$924,598	\$247,852	\$676,746
2006/2007	\$16,542,400	\$21.980	\$363,582	\$88,083	\$1,688			\$810,000	\$1,201,785	\$247,852	\$953,933
2007/2008	\$17,169,200	\$22.160	\$380,567	\$112,104	\$3,181				\$663,429	\$247,852	\$415,577
2008/2009	\$26,420,000	\$22.316	\$590,088	\$122,554	\$3,770				\$1,134,733	\$247,852	\$886,881
2009/2010	\$24,302,500	\$23.350	\$568,177	\$114,647	\$3,654		\$150		\$1,591,767	\$247,852	\$1,343,916
2010/2011	\$25,815,200	\$24.545	\$633,651	\$62,258	\$2,621		\$151	\$55,294	\$1,862,484	\$0	\$1,862,484
2011/2012	\$25,378,400	\$26.672	\$626,146	\$0	\$2,186		\$150		\$2,490,666	\$0	\$2,490,666
2012/2013	\$31,771,100	\$25.541	\$811,478	\$0	\$3,729		\$3,319,367		(\$73,494)	\$0	(\$73,494)
2013/2014	\$31,771,100	\$25.541	\$811,478	\$0					\$737,984	\$0	\$737,984
2014/2015	\$31,771,100	\$25.541	\$811,478	\$0					\$1,549,462	\$0	\$1,549,462
2015/2016	\$31,771,100	\$25.541	\$811,478	\$0					\$2,360,940	\$0	\$2,360,940
2016/2017	\$31,771,100	\$25.541	\$811,478	\$0					\$3,172,418	\$0	\$3,172,418
2017/2018	\$31,771,100	\$25.541	\$811,478	\$0					\$3,983,896	\$0	\$3,983,896

Debt Balance as of: 1/1/2013 \$0

Statutory Closing Year 2018

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #10 - MAIN & WASHINGTON

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
533-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	12,057	12,191	0	12,600	12,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	11,799	11,885	0	12,300	12,300
Grants & Aids	258	306	0	300	300
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	12,057	12,191	0	12,600	12,600

Current Net Surplus/Deficit:	0	0	0	0	0
Ending Fund Balance:	813	813	813	813	813

Budget Variances:

TID #10 was created in 1993 to help stabilize N. Main Street by providing parking support to the two anchor buildings in the district; the First National Banking Building at 404 N. Main Street and the Exclusive Company Building (formerly V&S Variety) at 318 N Main Street. Creation of the TID allowed the City to acquire a property adjacent to the district and create a public parking lot (Washington Lot) that provided much needed parking support for the area that eventually resulted in the Exclusive company moving their retail operations to the facility. The district carries no debt but uses 100% of the increment to pay the City's Parking Utility that carries debt service for the project.

Mission Statement:

Links to City Strategic Plan:

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Significant Accomplishments:

•	Paid \$12,500 to Parking Utility
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Objectives to be Accomplished Next Year:

•	Pay \$12,500 to Parking Utility
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•	
•	

Contact Information:

Allen Davis, Director Community Development Director, PH: (920) 236-5055

MAIN & WASHINGTON
TIF #10 - Fund 533

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER EXPENSE	TO PARKING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE	PARKING DEBT SERVICE	FROM BID OR PARKING
1994/1995			\$0									
1995/1996	\$62,800	\$27.770	\$1,746	\$5,091		\$485	\$9,906	\$59,972	\$53,896	\$16,076	\$31,527	\$21,621
1996/1997	\$81,600	\$24.380	\$1,993	\$4,402		\$443	\$9,906	\$66,417	\$52,874	\$13,543	\$31,527	\$21,621
1997/1998	\$104,100	\$23.640	\$2,461	\$5,591		\$441	\$9,906	\$62,462	\$52,874	\$9,988	\$31,527	\$21,621
1998/1999	\$149,800	\$23.770	\$3,562	\$5,236		\$464	\$9,906	\$60,167	\$52,874	\$7,293	\$31,527	\$21,621
1999/2000	\$85,600	\$23.180	\$1,982	\$5,262	\$493	\$491	\$9,906	\$58,595	\$52,874	\$5,722	\$31,527	\$21,621
2000/2001	\$95,600	\$23.580	\$2,254	\$5,606	\$533	\$58	\$9,906	\$55,936	\$52,874	\$3,062	\$31,527	\$21,621
2001/2002	\$111,100	\$24.290	\$2,703	\$5,960	\$565		\$9,906	\$54,364	\$52,874	\$1,491	\$31,527	\$21,621
2002/2003	\$58,100	\$23.510	\$1,366	\$6,010	\$226		\$7,602	\$53,687	\$52,874	\$813	\$31,527	\$21,621
2003/2004	\$106,400	\$22.840	\$2,429	\$5,455	\$347		\$8,231	\$53,687	\$52,874	\$813	\$31,527	\$23,925
2004/2005	\$154,600	\$23.050	\$3,548	\$5,823	\$184		\$9,555	\$53,687	\$52,874	\$813	\$29,500	\$21,269
2005/2006	\$194,800	\$22.000	\$4,284	\$3,461	\$112		\$7,857	\$53,687	\$52,874	\$813	\$27,500	\$17,945
2006/2007	\$450,500	\$21.980	\$9,901	\$0	\$95		\$9,996	\$53,687	\$52,874	\$813	\$26,900	\$19,043
2007/2008	\$462,600	\$22.160	\$10,254	\$0	\$78		\$10,332	\$53,687	\$52,874	\$813	\$31,225	\$21,229
2008/2009	\$495,500	\$22.316	\$11,067		\$69		\$11,136	\$53,687	\$52,874	\$813	\$30,475	\$20,143
2009/2010	\$408,200	\$23.350	\$9,543		\$115	\$150	\$9,508	\$53,687	\$52,874	\$813	\$29,725	\$18,589
2010/2011	\$480,700	\$24.545	\$11,799		\$258	\$150	\$11,907	\$813	\$0	\$813	\$28,950	\$19,442
2011/2012	\$481,700	\$24.672	\$11,885		\$306	\$150	\$12,041	\$813	\$0	\$813	\$28,138	\$16,231
2012/2013	\$483,400	\$25.541	\$12,347		\$337	\$150	\$12,334	\$813	\$0	\$813	\$27,313	\$15,272
2013/2014	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813	\$26,475	\$13,941
2014/2015	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813	\$30,525	\$18,178
2015/2016	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813		
2016/2017	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813		
2017/2018	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813		
2018/2019	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813		
2019/2020	\$483,400	\$25.541	\$12,347				\$12,347	\$813	\$0	\$813		

Debt Balance as of: 1/1/2013 \$57,000

Statutory Closing Year 2020

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #11 - COURT & WAUGOO

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
535-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	11,189	11,472	0	10,600	10,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	7,098	7,140	0	7,400	7,400
Grants & Aids	530	397	0	400	400
Fees & Charges	0	4,000	0	4,000	4,000
Miscellaneous	4,900	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	12,528	11,537	0	11,800	11,800

Current Net Surplus/Deficit:	1,339	65	0	1,200	1,200
Ending Fund Balance:	2,119	2,184	2,119	3,384	4,584

Budget Variances:

Mission Statement:

TID #11 was created in 1995 to help conserve the central business district by facilitation of the rehabilitation of the former U.S. Postal Service building at 216 Washington Avenue into office space. Funds were used to acquire adjacent property, remove blighted structure, and to develop a new off-street parking lot to serve the district. Tax increment collected from the district is used to support debt service cost of the City's Parking Utility that constructed the lot. The property owner has been required to maintain a specified level of property value (\$250,000) or make a differential payment to the City to make up the difference in property value. The size of the TID is just over a third of an acre and the City invested \$180,000 to encourage redevelopment in the area.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

- Continue paying on debt
-
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

COURT & WAUGOO TIF #11 - Fund 535

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	PAYMENT of Parking Lease-Dev.	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER REVENUE/ (EXPENSE)	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$649,000	\$24.38	\$15,849	\$4,000	\$0			\$13,503	\$183,984	\$168,795	\$15,189
1997/1998	\$377,700	\$23.64	\$8,928	\$4,000	\$0			\$12,989	\$183,922	\$170,450	\$13,472
1998/1999	\$337,500	\$23.77	\$8,026	\$4,000	\$0			\$12,989	\$182,959	\$170,450	\$12,509
1999/2000	\$268,400	\$23.18	\$6,216	\$4,000	\$0	\$1,313		\$12,989	\$181,499	\$170,450	\$11,049
2000/2001	\$232,500	\$23.58	\$5,482	\$4,000	\$0	\$1,082		\$12,989	\$179,074	\$170,450	\$8,623
2001/2002	\$266,400	\$24.29	\$6,482	\$4,000	\$0	\$1,579		\$12,989	\$178,146	\$170,450	\$7,696
2002/2003	\$257,900	\$23.51	\$6,062	\$4,000	\$0	\$1,497		\$12,988	\$176,717	\$170,450	\$6,267
2003/2004	\$325,400	\$22.84	\$7,429	\$4,000	\$0	\$1,630		\$11,330	\$178,446	\$170,450	\$7,996
2004/2005	\$385,100	\$23.05	\$8,839	\$4,000	\$0	\$725		\$11,552	\$180,457	\$170,450	\$10,007
2005/2006	\$245,200	\$22.00	\$5,393	\$4,000	\$0	\$1,152		\$11,387	\$179,615	\$170,450	\$9,165
2006/2007	\$149,100	\$21.98	\$3,277	\$4,000	\$1,723	\$631		\$11,204	\$178,042	\$170,450	\$7,592
2007/2008	\$166,300	\$22.16	\$3,686		\$1,314	\$492		\$11,971	\$171,563	\$170,450	\$1,113
2008/2009	\$182,200	\$22.316	\$4,069	\$4,000	\$931	\$507		\$11,692	\$169,378	\$170,450	(\$1,072)
2009/2010	\$114,900	\$23.350	\$2,686	\$8,000	\$2,314	\$383	(\$150)	\$11,381	\$171,230	\$170,450	\$780
2010/2011	\$289,200	\$24.545	\$7,099	\$4,000	\$0	\$530	(\$150)	\$10,140	\$2,119	\$0	\$2,119
2011/2012	\$289,400	\$24.672	\$7,140	\$4,000	\$0	\$397	(\$150)	\$11,322	\$2,184	\$0	\$2,184
2012/2013	\$290,300	\$25.541	\$7,415	\$4,000	\$0	\$434	(\$150)	\$10,650	\$3,232	\$0	\$3,232
2013/2014	\$290,300	\$25.541	\$7,415	\$4,000	\$0			\$10,425	\$4,222	\$0	\$4,222
2014/2015	\$290,300	\$25.541	\$7,415	\$4,000	\$0			\$10,150	\$5,487	\$0	\$5,487
2015/2016	\$290,300	\$25.541	\$7,415	\$4,000	\$0				\$16,901	\$0	\$16,901
2016/2017	\$290,300	\$25.541	\$7,415	\$4,000	\$0				\$28,316	\$0	\$28,316
2017/2018	\$290,300	\$25.541	\$7,415	\$0	\$0				\$35,730	\$0	\$35,730
2018/2019	\$290,300	\$25.541	\$7,415	\$0	\$0				\$43,145	\$0	\$43,145
2019/2020	\$290,300	\$25.541	\$7,415	\$0	\$0				\$50,559	\$0	\$50,559
2020/2021	\$290,300	\$25.541	\$7,415	\$0	\$0				\$57,974	\$0	\$57,974
2021/2022	\$290,300	\$25.541	\$7,415	\$0	\$0				\$65,388	\$0	\$65,388

Debt Balance as of: 1/1/2013 \$31,225

Statutory Closing Year 2022

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #12 - DIVISION ST REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
537-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	44,225	37,880	0	44,700	44,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	102,311	101,140	0	104,000	104,000
Grants & Aids	245	318	0	100	100
Fees & Charges	0	0	0	0	0
Miscellaneous	8,267	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	110,823	101,458	0	104,100	104,100

Current Net Surplus/Deficit:	66,598	63,578	0	59,400	59,400
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Ending Fund Balance:	431,960	495,538	431,960	554,938	614,338
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Budget Variances:

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Mission Statement:

	<p>TID #12 was created in 1997 to assist with rehabilitation of blighted property and to add parking on Division Street and Main Street between Irving Street and Church Avenue. The size of the TID is 10.5 acres and over the lifetime of the TID the City is expected to invest \$1,300,000 to encourage redevelopment in the area. The TID has resulted in the development of several new apartment buildings along Division Street providing over 60 dwelling units with a number set aside for households with low to moderate income. Creation of the TID also helped to rehabilitate three buildings at the corner of N. Main Street and Merritt/Church Avenue by providing parking facilities.</p>
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Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

	Continue paying on debt.
	Repair fence as needed.

Contact Information:

	Allen Davis, Director Community Development, PH: (920) 236-5055
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DIVISION STREET REDEVELOPMENT TIF #12 - Fund 537

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE/ (EXPENSE)	NEW BORROWING	TRANSFER TO OTHER TIF	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1998/1999	\$346,400	\$23.770	\$8,233						\$8,233	\$0	\$8,233
1999/2000	\$761,200	\$23.180	\$17,629			\$150,000			\$175,862	\$86,945	\$88,917
2000/2001	\$1,034,800	\$23.580	\$24,397			\$136,000		\$14,928	\$321,331	\$86,945	\$234,387
2001/2002	\$859,300	\$24.290	\$20,909			\$150,000		\$25,853	\$466,387	\$112,045	\$354,342
2002/2003	\$1,570,200	\$23.510	\$36,909	\$19	\$2,000	\$100,000		\$37,808	\$567,507	\$397,216	\$170,291
2003/2004	\$2,282,300	\$22.840	\$52,105	\$14				\$44,295	\$575,331	\$441,541	\$133,790
2004/2005	\$3,447,000	\$23.050	\$79,113	\$39				\$45,021	\$609,463	\$441,541	\$167,921
2005/2006	\$3,877,900	\$22.000	\$85,286	\$1,091				\$44,764	\$651,076	\$441,541	\$209,535
2006/2007	\$4,330,300	\$21.980	\$95,175	\$1,257				\$45,580	\$701,928	\$441,541	\$260,386
2007/2008	\$4,484,100	\$22.160	\$99,393	\$696				\$32,735	\$678,168	\$444,041	\$234,127
2008/2009	\$4,658,400	\$22.316	\$104,045	\$411				\$35,178	\$747,446	\$444,041	\$303,405
2009/2010	\$4,193,800	\$23.350	\$98,048	\$344	(\$150)			\$35,310	\$810,378	\$445,016	\$365,362
2010/2011	\$4,168,200	\$24.545	\$102,311	\$245	(\$2,505)			\$33,454	\$431,960	\$0	\$431,960
2011/2012	\$4,099,300	\$24.672	\$101,140	\$318	(\$1,447)			\$36,433	\$495,537	\$0	\$495,537
2012/2013	\$4,072,300	\$25.541	\$104,011	\$69	(\$2,750)			\$35,031	\$661,837	\$0	\$661,837
2013/2014	\$4,072,300	\$25.541	\$104,011					\$34,256	\$631,592	\$0	\$631,592
2014/2015	\$4,072,300	\$25.541	\$104,011					\$34,631	\$700,971	\$0	\$700,971
2015/2016	\$4,072,300	\$25.541	\$104,011					\$33,853	\$771,128	\$0	\$771,128
2016/2017	\$4,072,300	\$25.541	\$104,011					\$34,163	\$840,975	\$0	\$840,975
2017/2018	\$4,072,300	\$25.541	\$104,011					\$33,139	\$911,847	\$0	\$911,847
2018/2019	\$4,072,300	\$25.541	\$104,011					\$32,312	\$983,546	\$0	\$983,546
2019/2020	\$4,072,300	\$25.541	\$104,011					\$24,050	\$1,063,506	\$0	\$1,063,506
2020/2021	\$4,072,300	\$25.541	\$104,011					\$10,325	\$1,157,192	\$0	\$1,157,192
2021/2022	\$4,072,300	\$25.541	\$104,011					\$0	\$1,261,202	\$0	\$1,261,202
2022/2023	\$4,072,300	\$25.541	\$104,011					\$0	\$1,365,213	\$0	\$1,365,213
2023/2024	\$4,072,300	\$25.541	\$104,011					\$0	\$1,469,224	\$0	\$1,469,224

Debt Balance as of: 1/1/2013 \$271,761

Statutory Closing Year 2024

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #13 - MARION RD / PEARL AVE

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
539-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,330,296	1,362,930	0	1,331,000	1,356,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	278,581	284,710	0	286,100	286,100
Grants & Aids	1,291	1,192	0	900	900
Fees & Charges	0	24,002	0	19,900	19,900
Miscellaneous	37,225	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	1,161,822	1,147,690	0	1,158,800	1,163,100
TOTAL REVENUES:	1,478,919	1,457,594	0	1,465,700	1,470,000

Current Net Surplus/Deficit:	148,623	94,664	0	134,700	113,300
Ending Fund Balance:	425,461	520,125	425,461	654,825	768,125

Budget Variances:

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Mission Statement:

TID #13 was created in 1998 to assist with rehabilitation of blighted property along the riverfront and near the University of Wisconsin-Oshkosh between Wisconsin and Jackson Streets. The size of the TID is approximately 87 acres and the City invested \$8,115,000 for land acquisition, site development and infrastructure development costs. It is anticipated there will be significant additional development in the area in the next several years. TID #13 has facilitated a significant aesthetic improvement in the area, as well as providing needed housing and services to students of the University.

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

•	Continue paying down debt..
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

MARION ROAD/PEARL AVENUE

TIF #13 - Fund 539

6/30/2013

YEAR	CUMULATIVE TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSES/ TRANSFERS	NEW BORROWING	TRANSFER FROM TIF #7	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1997/1998	\$0	\$23.64		\$0				\$10,000	\$10,000	\$10,000	\$0
1998/1999	\$0	\$23.77		\$0			\$249,235	\$1,040,207	\$1,299,442	\$1,013,196	\$286,246
1999/2000	\$0	\$23.18		\$6,753	\$3,281		\$2,552,000	\$200,000	\$4,047,970	\$5,033,941	(\$985,971)
2000/2001	\$0	\$23.58		\$265,387	\$371,004	\$896,924	\$2,968,730	\$378,000	\$6,603,393	\$6,436,550	\$166,843
2001/2002	\$0	\$24.29		\$365,447	\$604,922		\$5,429,388	\$1,035,000	\$13,307,255	\$11,269,223	\$2,038,032
2002/2003	\$2,153,300	\$23.51	\$50,616	\$1,105,698	\$66,390		\$4,503,486	\$1,054,209	\$17,876,258	\$17,534,768	\$341,491
2003/2004	\$4,343,600	\$22.84	\$99,164	\$1,352,284	(\$173,735)			\$1,116,000	\$17,565,403	\$17,534,768	\$30,636
2004/2005	\$10,662,000	\$23.05	\$244,707	\$1,357,123	\$2,013		\$1,023,000	\$1,053,000	\$18,531,001	\$17,852,092	\$678,909
2005/2006	\$11,659,200	\$22.00	\$256,420	\$1,353,775	\$1,610	\$17,852,092		\$1,096,000	\$679,163	\$463,933	\$215,230
2006/2007	\$12,752,300	\$21.98	\$280,280	\$1,438,294	\$37,309	\$463,933		\$1,158,014	\$252,540	\$27,643	\$224,897
2007/2008	\$13,466,400	\$22.16	\$298,492	\$1,440,772	\$65,826			\$1,152,229	\$328,315	\$88,608	\$239,707
2008/2009	\$13,994,200	\$22.32	\$312,559	\$1,425,968	\$35,842			\$1,145,688	\$396,436	\$138,263	\$258,173
2009/2010	\$12,749,900	\$23.35	\$298,085	\$1,419,071	\$34,743	\$150		\$1,140,132	\$450,175	\$173,337	\$276,838
2010/2011	\$11,349,500	\$24.55	\$278,581	\$1,292,734	\$34,066	\$33,112		\$1,161,822	\$425,461	\$0	\$425,461
2011/2012	\$11,539,600	\$24.67	\$284,709	\$1,334,386	\$25,194	\$28,543		\$1,147,690	\$520,125	\$0	\$520,125
2012/2013	\$11,200,600	\$25.54	\$286,079	\$1,330,832	\$20,844	\$7,109		\$1,158,767	\$647,373	\$0	\$647,373
2013/2014	\$11,200,600	\$25.54	\$286,079	\$1,329,510				\$1,163,130	\$767,572	\$0	\$767,572
2014/2015	\$11,200,600	\$25.54	\$286,079	\$1,332,071				\$1,161,981	\$883,561	\$0	\$883,561
2015/2016	\$11,200,600	\$25.54	\$286,079	\$1,328,240				\$6,565,569	\$6,406,969	\$0	\$6,406,969
2016/2017	\$11,200,600	\$25.54	\$286,079	\$1,327,671					\$5,365,377	\$0	\$5,365,377
2017/2018	\$11,200,600	\$25.54	\$286,079	\$1,330,967					\$4,320,489	\$0	\$4,320,489
2018/2019	\$11,200,600	\$25.54	\$286,079	\$1,338,691					\$3,267,877	\$0	\$3,267,877
2019/2020	\$11,200,600	\$25.54	\$286,079	\$1,229,687					\$2,324,269	\$0	\$2,324,269
2020/2021	\$11,200,600	\$25.54	\$286,079	\$1,021,545					\$1,588,803	\$0	\$1,588,803
2021/2022	\$11,200,600	\$25.54	\$286,079	\$378,345					\$1,496,536	\$0	\$1,496,536
2022/2023	\$11,200,600	\$25.54	\$286,079	\$255,173					\$1,527,443	\$0	\$1,527,443
2023/2024	\$11,200,600	\$25.54	\$286,079	\$79,275					\$1,734,247	\$0	\$1,734,247
2024/2025	\$11,200,600	\$25.54	\$286,079	\$77,250					\$1,943,076	\$0	\$1,943,076

Debt Balance as of: 1/1/2013 \$12,359,257

Statutory Closing Year 2025

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #14 - MERCY MEDICAL CENTER

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
522-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	923,403	490,011	382,300	105,000	117,600

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	547,206	608,927	0	629,600	0
Grants & Aids	59	37	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	13,900	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	561,165	608,964	0	629,600	0

Current Net Surplus/Deficit:	(362,238)	118,953	(382,300)	524,600	(117,600)
Ending Fund Balance:	394,342	513,295	(370,458)	1,037,895	920,295

Budget Variances:

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Mission Statement:

TID #14 was created in 2000 to assist with rehabilitation of the vacant former Mercy Medical Center on Hazel Street. The size of the TID is just over 17 acres and over its lifespan the City anticipates investing \$3,900,000 to facilitate redevelopment through development assistance grants to construct the Lakefront Manor and Townhouses 58 units and rehabilitation of the main hospital facility, which resulted in a portion of the hospital being rehabilitated into the Parkside Apartments 34 units and one Affinity doctors office. TID #14 was also the City's first use of the Pay-Go development assistance program.

Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

MERCY MEDICAL CENTER

TIF #14 - Fund 522

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	DEVELOPER AGREEMENT	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2000/2001	\$0	\$0.00	\$0.00					\$366,000	\$366,000	\$366,996	\$4
2001/2002	\$261,000	\$24.29	\$6,351	\$33,750	\$26,391			\$137,000	\$501,992	\$502,996	(\$1,004)
2002/2003	\$1,509,700	\$23.51	\$35,487	\$44,013				\$709,000	\$1,202,466	\$899,388	\$303,078
2003/2004	\$2,854,400	\$22.84	\$65,166	\$79,683				\$262,000	\$1,449,949	\$1,352,261	\$97,687
2004/2005	\$3,254,200	\$23.05	\$74,688	\$104,032				\$16,514	\$1,437,119	\$1,352,261	\$84,858
2005/2006	\$5,198,200	\$22.00	\$114,323	\$121,594	\$5,407				\$1,435,256	\$1,352,261	\$82,994
2006/2007	\$5,795,700	\$21.98	\$127,382	\$122,370	\$95,147				\$1,535,415	\$1,378,381	\$157,034
2007/2008	\$6,416,100	\$22.16	\$142,217	\$113,829	\$4,380	\$204		(\$100,116)	\$1,468,272	\$1,378,381	\$89,890
2008/2009	\$8,762,200	\$22.32	\$195,703	\$113,911	\$5,961	\$130			\$1,556,154	\$1,378,381	\$177,773
2009/2010	\$29,437,300	\$23.35	\$688,226	\$114,258	\$4,903	\$87	\$150		\$2,134,961	\$1,378,381	\$756,580
2010/2011	\$22,293,400	\$24.55	\$547,206	\$106,881	\$2,144	\$59	\$804,769		\$394,340	\$0	\$394,340
2011/2012	\$24,680,500	\$24.67	\$608,927	\$104,135		\$37	\$385,877		\$513,292	\$0	\$513,292
2012/2013	\$24,651,700	\$25.54	\$629,629	\$104,935		\$28	\$160		\$1,037,869	\$0	\$1,037,869
2013/2014	\$24,651,700	\$25.54	\$629,629	\$108,273					\$1,559,226	\$0	\$1,559,226
2014/2015	\$24,651,700	\$25.54	\$629,629	\$111,060					\$2,077,795	\$0	\$2,077,795
2015/2016	\$24,651,700	\$25.54	\$629,629	\$108,610					\$2,598,814	\$0	\$2,598,814
2016/2017	\$24,651,700	\$25.54	\$629,629	\$110,873					\$3,117,570	\$0	\$3,117,570
2017/2018	\$24,651,700	\$25.54	\$629,629	\$107,754					\$3,639,446	\$0	\$3,639,446
2018/2019	\$24,651,700	\$25.54	\$629,629	\$109,415					\$4,159,660	\$0	\$4,159,660
2019/2020	\$24,651,700	\$25.54	\$629,629	\$105,805					\$4,683,484	\$0	\$4,683,484
2020/2021	\$24,651,700	\$25.54	\$629,629	\$82,413					\$5,230,700	\$0	\$5,230,700
2021/2022	\$24,651,700	\$25.54	\$629,629	\$69,315					\$5,791,014	\$0	\$5,791,014
2022/2023	\$24,651,700	\$25.54	\$629,629	\$61,410					\$6,359,234	\$0	\$6,359,234
2023/2024	\$24,651,700	\$25.54	\$629,629	\$0					\$6,988,863	\$0	\$6,988,863
2024/2025	\$24,651,700	\$25.54	\$629,629						\$7,618,492	\$0	\$7,618,492
2025/2026	\$24,651,700	\$25.54	\$629,629						\$8,248,121	\$0	\$8,248,121
2026/2027	\$24,651,700	\$25.54	\$629,629						\$8,877,750	\$0	\$8,877,750

Debt Balance as of: 1/1/2013 \$1,079,861

Statutory Closing Year 2027

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #15 - PARK PLAZA/COMMERCE ST

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
S24-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	47,945	200,521	296,100	296,100	53,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	190,236	194,342	0	190,600	190,600
Grants & Aids	34,111	34,643	0	35,500	35,500
Fees & Charges	0	0	0	0	0
Miscellaneous	8,020	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	232,367	228,985	0	226,100	226,100

Current Net Surplus/Deficit:	184,422	28,464	(296,100)	(70,000)	172,900
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Ending Fund Balance:	1,468,162	1,496,626	1,124,262	1,426,626	1,599,526
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Budget Variances:

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Mission Statement:

TID #15 was created in 2001 in a portion of the former Park Plaza Mall to create Class A office space in order to retain 4-Imprint in the community. TIF was used as a development assistance grant to offset project costs. The size of the TID is 1.3 acres and during the life of the TID, it is anticipated the City will invest \$1,089,077 to assist this development.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Commerce/Ceape street work completed.
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Objectives to be Accomplished Next Year:

•	Continue paying down debt.
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

PARK PLAZA/COMMERCE STREET

TIF #15 - Fund 524

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$600,000	\$600,000	\$0
2002/2003	\$7,440,000	\$23.51	\$174,885	\$51,980	\$56,345			\$779,251	\$600,000	\$179,251
2003/2004	\$7,280,400	\$22.84	\$166,211	\$47,231	\$55,361			\$953,592	\$600,000	\$353,592
2004/2005	\$7,263,000	\$23.05	\$166,696	\$47,862	\$43,280			\$1,115,705	\$600,000	\$515,705
2005/2006	\$7,328,100	\$22.00	\$161,166	\$47,350	\$38,591			\$1,268,112	\$600,000	\$668,112
2006/2007	\$7,267,300	\$21.98	\$159,726	\$47,763	\$27,225			\$1,407,301	\$600,000	\$807,301
2007/2008	\$7,362,900	\$22.16	\$163,204	\$47,054	\$36,374			\$1,559,825	\$600,000	\$959,825
2008/2009	\$7,786,500	\$22.316	\$173,911	\$47,232	\$36,207			\$1,722,710	\$600,000	\$1,122,710
2009/2010	\$7,368,600	\$23.350	\$172,273	\$47,283	\$36,189	\$150		\$1,883,740	\$600,000	\$1,283,740
2010/2011	\$7,750,300	\$24.545	\$190,236	\$39,179	\$34,111	\$746		\$1,468,162	\$0	\$1,468,162
2011/2012	\$7,876,900	\$24.672	\$194,342	\$47,809	\$34,643	\$152,713		\$1,496,625	\$0	\$1,496,625
2012/2013	\$7,461,700	\$25.541	\$190,579	\$46,145	\$35,505	\$45,606		\$1,630,961	\$0	\$1,630,961
2013/2014	\$7,461,700	\$25.541	\$190,579	\$45,358				\$1,776,183	\$0	\$1,776,183
2014/2015	\$7,461,700	\$25.541	\$190,579	\$44,395				\$1,922,367	\$0	\$1,922,367
2015/2016	\$7,461,700	\$25.541	\$190,579	\$43,345				\$2,069,602	\$0	\$2,069,602
2016/2017	\$7,461,700	\$25.541	\$190,579	\$42,208				\$2,217,973	\$0	\$2,217,973
2017/2018	\$7,461,700	\$25.541	\$190,579	\$45,845				\$2,362,708	\$0	\$2,362,708
2018/2019	\$7,461,700	\$25.541	\$190,579	\$44,335				\$2,508,952	\$0	\$2,508,952
2019/2020	\$7,461,700	\$25.541	\$190,579	\$42,755				\$2,656,776	\$0	\$2,656,776
2020/2021	\$7,461,700	\$25.541	\$190,579	\$45,968				\$2,801,388	\$0	\$2,801,388
2021/2022	\$7,461,700	\$25.541	\$190,579					\$2,991,967	\$0	\$2,991,967
2022/2023	\$7,461,700	\$25.541	\$190,579					\$3,182,547	\$0	\$3,182,547
2023/2024	\$7,461,700	\$25.541	\$190,579					\$3,373,126	\$0	\$3,373,126
2024/2025	\$7,461,700	\$25.541	\$190,579					\$3,563,705	\$0	\$3,563,705
2025/2026	\$7,461,700	\$25.541	\$190,579					\$3,754,284	\$0	\$3,754,284
2026/2027	\$7,461,700	\$25.541	\$190,579					\$3,944,864	\$0	\$3,944,864
2027/2028	\$7,461,700	\$25.541	\$190,579					\$4,135,443	\$0	\$4,135,443

Debt Balance as of: 1/1/2013 \$400,353

Statutory Closing Year 2028

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #16 - 100 BLOCK REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
526-1040-XXXX-XXXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	230,529	230,320	0	225,900	238,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	113,880	113,481	0	116,900	116,900
Grants & Aids	39	37	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	170,000	650,000	0	0	0
TOTAL REVENUES:	283,919	763,518	0	116,900	116,900

Current Net Surplus/Deficit:	53,390	533,198	0	(109,000)	(121,300)
Ending Fund Balance:	1,190,892	1,724,090	1,190,892	1,615,090	1,493,790

Budget Variances:

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Mission Statement:

TID #16 was a blighted area that was created in 2001 for the 100 block of N. Main Street to help offset overall development costs through provisions of a development assistance grant to the developer of the property. The size of the TID is 2.08 acres and over the lifetime of the TID the City anticipates investing \$1,827,100 to encourage redevelopment in the area. TID #16 has facilitated a significant redevelopment of a highly visible downtown location which includes a 62 unit apartment complex with commercial tenants on the ground floor.

Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

Continue paying down debt.

Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

100 BLOCK REDEVELOPMENT TIF #16 - FUND 526

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	FROM OTHER TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002				\$87,144			\$2,327,945		\$2,240,801	\$2,228,313	\$12,488
2002/2003				\$253,262			\$437,154		\$2,424,693	\$2,228,313	\$196,380
2003/2004	\$3,560,800	\$22.84	\$81,293	\$259,867					\$2,246,119	\$2,228,313	\$17,806
2004/2005	\$6,292,100	\$23.05	\$144,412	\$256,504					\$2,134,027	\$2,228,313	(\$94,285)
2005/2006	\$6,669,600	\$22.00	\$146,684	\$258,568					\$2,022,143	\$2,228,313	(\$206,170)
2006/2007	\$7,003,100	\$21.98	\$153,920	\$258,473	\$203			\$426,000	\$2,343,793	\$2,230,713	\$113,080
2007/2008	\$4,878,400	\$22.16	\$108,133	\$259,442	\$150,086			\$981,000	\$3,323,570	\$2,230,713	\$1,092,857
2008/2009	\$5,004,300	\$22.316	\$111,771	\$258,278	\$5,876			\$170,000	\$3,352,938	\$2,230,713	\$1,122,225
2009/2010	\$4,495,100	\$23.350	\$105,093	\$259,724	\$58	\$150		\$170,000	\$3,368,215	\$2,230,713	\$1,137,502
2010/2011	\$4,639,500	\$24.545	\$113,880	\$229,781	\$39	\$746		\$170,000	\$1,190,894	\$0	\$1,190,894
2011/2012	\$4,599,500	\$24.672	\$113,481	\$228,658	\$37	\$1,663		\$650,000	\$1,724,091	\$0	\$1,724,091
2012/2013	\$4,577,600	\$25.541	\$116,916	\$225,989	\$18	\$150			\$1,614,938	\$0	\$1,614,938
2013/2014	\$4,577,600	\$25.541	\$116,916	\$231,748					\$1,500,107	\$0	\$1,500,107
2014/2015	\$4,577,600	\$25.541	\$116,916	\$233,503					\$1,383,520	\$0	\$1,383,520
2015/2016	\$4,577,600	\$25.541	\$116,916	\$229,763					\$1,270,674	\$0	\$1,270,674
2016/2017	\$4,577,600	\$25.541	\$116,916	\$235,222					\$1,152,368	\$0	\$1,152,368
2017/2018	\$4,577,600	\$25.541	\$116,916	\$235,002					\$1,034,283	\$0	\$1,034,283
2018/2019	\$4,577,600	\$25.541	\$116,916	\$239,040					\$912,159	\$0	\$912,159
2019/2020	\$4,577,600	\$25.541	\$116,916	\$237,040					\$792,036	\$0	\$792,036
2020/2021	\$4,577,600	\$25.541	\$116,916	\$244,410					\$664,542	\$0	\$664,542
2021/2022	\$4,577,600	\$25.541	\$116,916	\$35,840					\$745,619	\$0	\$745,619
2022/2023	\$4,577,600	\$25.541	\$116,916						\$862,535	\$0	\$862,535
2023/2024	\$4,577,600	\$25.541	\$116,916						\$979,451	\$0	\$979,451
2024/2025	\$4,577,600	\$25.541	\$116,916						\$1,096,368	\$0	\$1,096,368
2025/2026	\$4,577,600	\$25.541	\$116,916						\$1,213,284	\$0	\$1,213,284
2026/2027	\$4,577,600	\$25.541	\$116,916						\$1,330,201	\$0	\$1,330,201
2027/2028	\$4,577,600	\$25.541	\$116,916						\$1,447,117	\$0	\$1,447,117

Debt Balance as of: 1/1/2013 \$2,147,507

Statutory Closing Year 2028

Note: In 2008, the \$981,000 of donor funds comes from: TID #9 (\$810,000) and TID #7 (\$171,000)
All other years are funded solely by TID #7

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #17 - CITY CENTER REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
530-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	412,988	3,451,370	40,000	2,484,800	474,300

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	261,325	255,912	0	302,800	302,800
Grants & Aids	91,668	415,131	0	566,027	103,700
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	2,601,123	0	0	0
Transfers	1,599,200	0	0	0	0
TOTAL REVENUES:	1,952,193	3,272,166	0	868,827	406,500

Current Net Surplus/Deficit:	1,539,205	(179,204)	(40,000)	(1,615,973)	(67,800)
Ending Fund Balance:	2,448,364	2,269,160	2,408,364	653,187	585,387

Budget Variances:

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Mission Statement:

TID #17 was a blighted area TID that was created in 2001 around the former Park Plaza Mall to help offset rehabilitation costs to renovate from retain to office space. TIF has been used to reimburse the developer from improvements at the site and in turn the developer has agreed to cooperate with the City to allow for installation of the river walk along the property. Public improvements to the property included streetscaping and instillation of a bike path and pedestrian mall.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Commerce/Ceape street work completed.
•	Riverwalk constructed from Oregon Street bridge to Best Western Hotel property.
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Objectives to be Accomplished Next Year:

•	Install signage/landscaping along riverwalk.
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

CITY CENTER REDEVELOPMENT TIF #17 - Fund 530

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER REVENUE/(EXPENSES)	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$506,075	\$21,430	\$484,644
2002/2003	\$3,698,900	\$23.51	\$86,947	\$54,147	\$10,745			\$895,276	\$328,657	\$566,620
2003/2004	\$6,081,400	\$22.84	\$138,838	\$80,463	\$70,243		\$345,657	\$1,023,894	\$635,560	\$388,335
2004/2005	\$6,284,600	\$23.05	\$144,240	\$77,770	\$48,143	\$20,319	\$700,000	\$1,858,826	\$1,389,719	\$469,108
2005/2006	\$6,264,600	\$22.00	\$137,777	\$78,820	\$30,715			\$1,948,498	\$1,412,630	\$535,868
2006/2007	\$6,326,400	\$21.98	\$139,047	\$134,614	\$10,049			\$1,962,980	\$1,413,327	\$549,652
2007/2008	\$8,409,900	\$22.16	\$186,411	\$135,348	\$7,379			\$2,021,422	\$1,445,961	\$575,461
2008/2009	\$11,411,700	\$22.316	\$254,879	\$134,667	\$32,819			\$2,174,453	\$1,486,173	\$688,280
2009/2010	\$10,513,900	\$23.350	\$245,808	\$135,389	\$129,033	(\$150)		\$2,413,756	\$1,506,252	\$907,504
2010/2011	\$10,646,500	\$24.545	\$261,325	\$129,856	\$91,668	(\$281,477)	\$1,599,200	\$2,448,364	\$0	\$2,448,364
2011/2012	\$10,372,400	\$24.672	\$255,912	\$256,194	\$415,131	(\$3,195,178)	\$2,601,123	\$2,269,158	\$0	\$2,269,158
2012/2013	\$11,856,300	\$25.541	\$302,822	\$493,693	\$103,751	\$1,736,378		\$445,644	\$0	\$445,644
2013/2014	\$11,856,300	\$25.541	\$302,822	\$401,625				\$346,840	\$0	\$346,840
2014/2015	\$11,856,300	\$25.541	\$302,822	\$440,628				\$209,034	\$0	\$209,034
2015/2016	\$11,856,300	\$25.541	\$302,822	\$437,825				\$74,031	\$0	\$74,031
2016/2017	\$11,856,300	\$25.541	\$302,822	\$439,715				(\$62,862)	\$0	(\$62,862)
2017/2018	\$11,856,300	\$25.541	\$302,822	\$446,155				(\$206,196)	\$0	(\$206,196)
2018/2019	\$11,856,300	\$25.541	\$302,822	\$446,870				(\$350,244)	\$0	(\$350,244)
2019/2020	\$11,856,300	\$25.541	\$302,822	\$442,045				(\$489,467)	\$0	(\$489,467)
2020/2021	\$11,856,300	\$25.541	\$302,822	\$436,815				(\$623,460)	\$0	(\$623,460)
2021/2022	\$11,856,300	\$25.541	\$302,822	\$391,215				(\$711,854)	\$0	(\$711,854)
2022/2023	\$11,856,300	\$25.541	\$302,822	\$368,366				(\$777,398)	\$0	(\$777,398)
2023/2024	\$11,856,300	\$25.541	\$302,822	\$375,669				(\$850,245)	\$0	(\$850,245)
2024/2025	\$11,856,300	\$25.541	\$302,822	\$370,675				(\$918,098)	\$0	(\$918,098)
2025/2026	\$11,856,300	\$25.541	\$302,822	\$320,250				(\$935,527)	\$0	(\$935,527)
2026/2027	\$11,856,300	\$25.541	\$302,822	\$320,450				(\$953,155)	\$0	(\$953,155)
2027/2028	\$11,856,300	\$25.541	\$302,822	\$315,300				(\$965,633)	\$0	(\$965,633)

Debt Balance as of: 1/1/2013 \$6,447,296

Statutory Closing Year 2028

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #18 - SW INDUSTRIAL PARK EXPANSION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
532-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	510,650	575,458	20,500	550,500	540,500

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	374,275	374,670	0	406,400	406,400
Grants & Aids	3,009	2,369	0	1,500	1,500
Fees & Charges	0	0	0	0	0
Miscellaneous	2,036,000	0	0	0	0
Surplus Applied	0	0	0	142,100	132,600
Transfers	0	0	0	0	0
TOTAL REVENUES:	2,413,284	377,039	0	550,000	540,500

Current Net Surplus/Deficit:	1,902,634	(198,419)	(20,500)	(500)	0
Ending Fund Balance:	1,050,617	852,198	1,030,117	709,598	576,998

Budget Variances:

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Mission Statement:

TID#18 was created in 2002 to fund the infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 178 acres and borders Highway 91 to the south and the Wisconsin and Southern Railroad to the north. Over the lifetime of the TID the City anticipates investing \$4,000,000 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

Objectives to be Accomplished Next Year:

Lot filling and grading as a result of a City stormwater management pond project.
Continue paying down debt.

Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SW INDUSTRIAL PARK EXPANSION

TIF #18 - Fund 532

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	STATE & OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$2,564,569		\$2,564,569
2002/2003				\$212,734				\$3,201,835	\$90,408	\$3,111,427
2003/2004	\$0	\$22.84	\$0	\$275,322			\$850,000	\$2,926,513	\$1,927,594	\$998,919
2004/2005	\$0	\$23.05	\$0	\$281,721			\$383,948	\$3,028,740	\$2,819,679	\$209,061
2005/2006	\$0	\$22.00	\$0	\$309,882				\$2,718,858	\$2,682,527	\$36,331
2006/2007	\$0	\$21.98	\$0	\$312,060	\$32,833			\$2,439,631	\$3,240,023	(\$800,392)
2007/2008	\$5,788,500	\$22.16	\$128,306	\$357,655	\$13,794		\$311,230	\$2,535,306	\$3,246,626	(\$711,320)
2008/2009	\$7,382,100	\$22.316	\$164,879	\$342,952				\$2,357,232	\$3,281,098	(\$923,865)
2009/2010	\$12,897,000	\$23.350	\$301,524	\$342,973	\$1,482	\$150	\$150,000	\$2,467,115	\$3,319,132	(\$852,017)
2010/2011	\$15,248,100	\$24.545	\$374,275	\$338,789	\$3,009	\$171,862	\$2,036,000	\$1,050,616	\$0	\$1,050,616
2011/2012	\$15,185,800	\$24.672	\$374,670	\$519,808	\$2,369	\$55,651		\$852,196	\$0	\$852,196
2012/2013	\$15,910,200	\$25.541	\$406,362	\$523,632	\$1,469	\$22,716		\$710,422	\$0	\$710,422
2013/2014	\$15,910,200	\$25.541	\$406,362	\$523,632				\$593,152	\$0	\$593,152
2014/2015	\$15,910,200	\$25.541	\$406,362	\$520,051				\$479,463	\$0	\$479,463
2015/2016	\$15,910,200	\$25.541	\$406,362	\$516,068				\$369,758	\$0	\$369,758
2016/2017	\$15,910,200	\$25.541	\$406,362	\$516,118				\$260,002	\$0	\$260,002
2017/2018	\$15,910,200	\$25.541	\$406,362	\$515,796				\$150,569	\$0	\$150,569
2018/2019	\$15,910,200	\$25.541	\$406,362	\$519,214				\$37,717	\$0	\$37,717
2019/2020	\$15,910,200	\$25.541	\$406,362	\$517,491				(\$73,411)	\$0	(\$73,411)
2020/2021	\$15,910,200	\$25.541	\$406,362	\$519,059				(\$186,108)	\$0	(\$186,108)
2021/2022	\$15,910,200	\$25.541	\$406,362	\$311,154				(\$90,900)	\$0	(\$90,900)
2022/2023	\$15,910,200	\$25.541	\$406,362	\$233,389				\$82,074	\$0	\$82,074
2023/2024	\$15,910,200	\$25.541	\$406,362	\$228,547				\$259,889	\$0	\$259,889
2024/2025	\$15,910,200	\$25.541	\$406,362	\$186,252				\$480,000	\$0	\$480,000
2026 to 2030				\$0				\$480,000	\$0	\$480,000

Debt Balance as of: 1/1/2013 \$5,633,667

Statutory Closing Year 2025

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:

TIF #19 - NW INDUSTRIAL PARK EXPANSION

DEPARTMENT:

COMMUNITY DEVELOPMENT

ACCOUNT:

528-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	141,894	144,470	5,000	139,700	145,400

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	204,725	207,608	0	214,400	214,400
Grants & Aids	2,479	2,566	0	2,300	2,300
Fees & Charges	0	0	0	0	0
Miscellaneous	1,851	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	209,055	210,174	0	216,700	216,700

Current Net Surplus/Deficit:	67,161	65,704	(5,000)	77,000	71,300
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Ending Fund Balance:	153,574	219,278	148,574	296,278	367,578
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Budget Variances:

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Mission Statement:

	TID #19 was created in 2003 to fund the infrastructure costs to expand the Northwest Industrial Park. The expansion area of the park is approximately 54 acres and is bordered on the south by Snell Road and to the west by Vinland Street. Over the lifetime of the TID the City anticipates investing \$3,000,000 in costs to acquire land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.
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Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

.	Continue paying down debt.
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Contact Information:

	Allen Davis, Director Community Development, PH: (920) 236-5055
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NW INDUSTRIAL PARK EXPANSION

TIF #19 - Fund 528

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2003/2004		\$22.84				\$39,142		\$895,858	\$1,020,503	(\$124,645)
2004/2005	\$0	\$23.05	\$0			\$78,556	\$845,305	\$1,662,607	\$1,647,037	\$15,570
2005/2006	\$609,000	\$22.00	\$13,394			\$138,320		\$1,537,681	\$1,547,227	(\$9,546)
2006/2007	\$4,424,200	\$21.98	\$97,239	\$2,497	\$18,686	\$138,940		\$1,517,162	\$1,551,091	(\$33,928)
2007/2008	\$6,804,800	\$22.16	\$150,833	\$550		\$155,792	(\$120,000)	\$1,392,754	\$1,552,520	(\$159,766)
2008/2009	\$8,103,700	\$22.316	\$180,995	\$1,508	(\$444)	\$131,464	\$140,000	\$1,583,350	\$1,552,520	\$30,830
2009/2010	\$8,296,900	\$23.350	\$193,976	\$2,490	(\$150)	\$140,733		\$1,638,933	\$1,552,520	\$86,413
2010/2011	\$8,340,600	\$24.545	\$204,725	\$2,479	(\$2,594)	\$137,449		\$153,574	\$0	\$153,574
2011/2012	\$8,414,600	\$24.672	\$207,608	\$2,566	(\$6,963)	\$137,507		\$219,278	\$0	\$219,278
2012/2013	\$8,396,100	\$25.541	\$214,445	\$2,337	(\$150)	\$139,549		\$296,364	\$0	\$296,364
2013/2014	\$8,396,100	\$25.541	\$214,445			\$137,569		\$373,240	\$0	\$373,240
2014/2015	\$8,396,100	\$25.541	\$214,445			\$137,472		\$450,213	\$0	\$450,213
2015/2016	\$8,396,100	\$25.541	\$214,445			\$141,552		\$523,106	\$0	\$523,106
2016/2017	\$8,396,100	\$25.541	\$214,445			\$139,926		\$597,624	\$0	\$597,624
2017/2018	\$8,396,100	\$25.541	\$214,445			\$139,002		\$673,067	\$0	\$673,067
2018/2019	\$8,396,100	\$25.541	\$214,445			\$137,226		\$750,286	\$0	\$750,286
2019/2020	\$8,396,100	\$25.541	\$214,445			\$141,491		\$823,240	\$0	\$823,240
2020/2021	\$8,396,100	\$25.541	\$214,445			\$138,998		\$898,687	\$0	\$898,687
2021/2022	\$8,396,100	\$25.541	\$214,445			\$138,539		\$974,592	\$0	\$974,592
2022/2023	\$8,396,100	\$25.541	\$214,445			\$96,769		\$1,092,268	\$0	\$1,092,268
2023/2024	\$8,396,100	\$25.541	\$214,445			\$64,507		\$1,242,206	\$0	\$1,242,206
2024/2025	\$8,396,100	\$25.541	\$214,445			\$8,286		\$1,448,365	\$0	\$1,448,365
2025/2026	\$8,396,100	\$25.541	\$214,445			\$8,028		\$1,654,782	\$0	\$1,654,782
2026/2027						\$7,769		\$1,647,013	\$0	\$1,647,013
2027/2028						\$7,505		\$1,639,508	\$0	\$1,639,508

Debt Balance as of: 1/1/2013 \$1,584,188

Statutory Closing Year 2026

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #20 - SOUTH SHORE REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
534-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	825,364	1,869,998	2,255,000	2,255,000	2,634,700

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	2,241	272,677	100,000	722,400	500,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	2,715,731	0	0	0
Transfers	0	0	0	0	15,500,000
TOTAL REVENUES:	2,241	2,988,408	100,000	722,400	16,000,000

Current Net Surplus/Deficit: (823,123) 1,118,410 (2,155,000) (1,532,600) 13,365,300

Ending Fund Balance: (530,831) (2,128,152) (2,685,831) (3,660,752) 9,704,548

Budget Variances: Transfer from TID 7 to TID 20 planned. Value of TID 20 decreased \$5.5 million since it was created.

Mission Statement: TID#20 is a blighted area and was created in 2005 to redevelop a large area located along the south side of the Fox River in the central city. TIF is and will be used for blight elimination through acquisition and clearance activity as well as infrastructure improvement including development of the riverwalk system. Several blighted properties have already been acquired and lands are being assembled for future redevelopment

Links to City Strategic Plan:

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Significant Accomplishments:

•	Completed Wm. Steiger Park riverwalk/fishing pier.
•	Design/bidding complete for Boat Works riverwalk section.
•	Grant received from the DNR.
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Objectives to be Accomplished Next Year:

•	Construct Boat Works riverwalk extension.
•	Design/bidding of Phase I of Jeld-Wen riverwalk extension.
•	Land purchase for possible redevelopment.
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

SOUTH SHORE REDEVELOPMENT TIF #20 - Fund 534

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	BUILDING RENT	EXEMPT COMPUTER AID	NEW BORROWING G/GRANTS	OTHER OTHER EXPENSE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2004/2005	\$0	\$23.05	\$0	\$8,927	\$6,360			(\$124,536)	\$90,967	\$17,026	\$73,941
2005/2006	\$0	\$22.00	\$0	\$148,345	\$23,100		\$3,211,749	(\$738,364)	(\$36,136)	\$0	(\$36,136)
2006/2007	\$0	\$21.98	\$0	\$277,119		\$35,586	\$372,500		\$2,312,004	\$0	\$2,312,004
2007/2008	\$0	\$22.16	\$0	\$278,363		\$39,224			\$2,442,971	\$513,425	\$1,929,546
2008/2009	\$0	\$22.316	\$0	\$307,577	\$7,600	\$3,015	\$792,933		\$2,203,832	\$1,034,228	\$1,169,603
2009/2010	\$0	\$23.350	\$0	\$308,306	\$35,735	\$2,081	\$256,068	(\$150)	\$2,699,802	\$2,158,890	\$540,913
2010/2011	\$0	\$24.545	\$0	\$419,698		\$2,241		(\$405,666)	\$2,685,230	\$2,392,939	\$292,292
2011/2012	\$0	\$24.672	\$0	\$456,700		\$1,549	\$2,986,859	(\$1,413,298)	(\$530,832)	\$0	(\$530,832)
2012/2013	\$0	\$25.541	\$0	\$536,163		\$1,515	\$723,869	(\$420,228)	\$587,578	\$0	\$587,578
2013/2014	\$0	\$25.541	\$0	\$596,421					\$256,569	\$0	\$256,569
2014/2015	\$0	\$25.541	\$0	\$611,218					(\$339,852)	\$0	(\$339,852)
2015/2016	\$0	\$25.541	\$0	\$611,767					(\$951,070)	\$0	(\$951,070)
2016/2017	\$0	\$25.541	\$0	\$611,801					(\$1,562,837)	\$0	(\$1,562,837)
2017/2018	\$0	\$25.541	\$0	\$616,354					(\$2,174,638)	\$0	(\$2,174,638)
2018/2019	\$0	\$25.541	\$0	\$614,162					(\$2,790,992)	\$0	(\$2,790,992)
2019/2020	\$0	\$25.541	\$0	\$520,425					(\$3,405,154)	\$0	(\$3,405,154)
2020/2021	\$0	\$25.541	\$0	\$489,411					(\$3,925,580)	\$0	(\$3,925,580)
2021/2022	\$0	\$25.541	\$0	\$487,589					(\$4,414,990)	\$0	(\$4,414,990)
2022/2023	\$0	\$25.541	\$0	\$476,494					(\$4,902,580)	\$0	(\$4,902,580)
2023/2024	\$0	\$25.541	\$0	\$480,525					(\$5,379,074)	\$0	(\$5,379,074)
2024/2025	\$0	\$25.541	\$0	\$476,468					(\$5,859,599)	\$0	(\$5,859,599)
2025/2026	\$0	\$25.541	\$0	\$205,750					(\$6,336,067)	\$0	(\$6,336,067)
2026/2027	\$0	\$25.541	\$0	\$205,500					(\$6,541,817)	\$0	(\$6,541,817)
2027/2028	\$0	\$25.541	\$0	\$180,100					(\$6,747,317)	\$0	(\$6,747,317)
2028/2029	\$0	\$25.541	\$0	\$180,300					(\$6,927,417)	\$0	(\$6,927,417)
2029/2030	\$0	\$25.541	\$0	\$180,350					(\$7,107,717)	\$0	(\$7,107,717)
2030/2031	\$0	\$25.541	\$0	\$180,250					(\$7,288,067)	\$0	(\$7,288,067)
2031/2032	\$0	\$25.541	\$0	\$0					(\$7,468,317)	\$0	(\$7,468,317)

Debt Balance as of: 1/1/2013 \$8,361,050

Statutory Closing Year 2032

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #21 - FOX RIVER CORRIDOR

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
536-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	1,878,113	422,837	1,292,100	679,000	837,200

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	44,010	121,822	0	164,900	164,900
Grants & Aids	162,500	150,221	0	504,300	0
Fees & Charges	0	0	0	0	0
Miscellaneous	1,175	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	621,041	920,208	0	0	0
TOTAL REVENUES:	828,726	1,192,251	0	669,200	164,900

Current Net Surplus/Deficit:	(1,049,387)	769,414	(1,292,100)	(9,800)	(672,300)
Ending Fund Balance:	(985,863)	(216,449)	(2,277,963)	(226,249)	(898,549)

Budget Variances: Lease Revenue Bond (LRB) of \$6,360,000 due through Redevelopment Authority

Mission Statement: TID#21 was created in 2006 to assist with rehabilitation of blighted property in the central city west of Jackson Street between the Fox River and Pearl Avenue and Marion Road. The size of the TID is approximately 26 acres and over the life of the TID the City anticipates investing \$4,400,000 to encourage redevelopment in the area, including property acquisition, clearance of site, infrastructure improvements, environmental remediation, site preparation, trail system and seawall improvements, docking facilities and potential developer assistance. TID #21, while still in its early stages, has already facilitated aesthetic improvement in the area and resulted in the construction of new facilities.

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Significant Accomplishments:

- Working with developer on proposed Rivers II housing development on south side of Marion Road.
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Objectives to be Accomplished Next Year:

- Redevelopment of Parcel I
- Construction of Rivers II housing development; \$5.2 million in added value
- Remove sites from FEMA floodplain
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

FOX RIVER CORRIDOR TIF #21 - Fund 536

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	LEASE REVENUE BOND	EXEMPT COMPUTER AID	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2006/2007	\$0									\$0	\$0	\$0
2007/2008	\$0	\$22.16	\$0	\$0		\$126				\$126		\$126
2008/2009	\$1,991,400	\$22.316	\$44,478							\$44,604		\$44,604
2009/2010	\$815,700	\$23.350	\$19,071					\$150		\$63,524		\$63,524
2010/2011	\$1,793,000	\$24.545	\$44,010	\$0		\$0	\$784,716	\$3,893,114	\$2,015,000	(\$985,863)		(\$985,863)
2011/2012	\$4,937,600	\$24.672	\$121,822	\$148,199			\$1,070,429	\$274,638		(\$216,449)		(\$216,449)
2012/2013	\$6,455,400	\$25.541	\$164,880	\$146,069		\$899	\$503,437	\$18,917	\$270,485	\$658,266		\$658,266
2013/2014	\$6,455,400	\$25.541	\$164,880	\$144,469	\$397,500					\$281,177		\$281,177
2014/2015	\$6,455,400	\$25.541	\$164,880	\$147,069	\$397,500					(\$98,512)		(\$98,512)
2015/2016	\$6,455,400	\$25.541	\$164,880	\$144,519	\$6,757,500					(\$6,835,651)		(\$6,835,651)
2016/2017	\$6,455,400	\$25.541	\$164,880	\$146,969						(\$6,817,740)		(\$6,817,740)
2017/2018	\$6,455,400	\$25.541	\$164,880	\$144,269						(\$6,797,129)		(\$6,797,129)
2018/2019	\$6,455,400	\$25.541	\$164,880	\$141,569						(\$6,773,817)		(\$6,773,817)
2019/2020	\$6,455,400	\$25.541	\$164,880	\$143,869						(\$6,752,806)		(\$6,752,806)
2020/2021	\$6,455,400	\$25.541	\$164,880	\$141,019						(\$6,728,945)		(\$6,728,945)
2021/2022	\$6,455,400	\$25.541	\$164,880	\$143,169						(\$6,707,234)		(\$6,707,234)
2022/2023	\$6,455,400	\$25.541	\$164,880	\$140,044						(\$6,682,398)		(\$6,682,398)
2023/2024	\$6,455,400	\$25.541	\$164,880	\$141,794						(\$6,659,312)		(\$6,659,312)
2024/2025	\$6,455,400	\$25.541	\$164,880	\$143,250						(\$6,637,682)		(\$6,637,682)
2025/2026	\$6,455,400	\$25.541	\$164,880	\$139,400						(\$6,612,202)		(\$6,612,202)
2026/2027	\$6,455,400	\$25.541	\$164,880	\$140,000						(\$6,587,322)		(\$6,587,322)
2027/2028	\$6,455,400	\$25.541	\$164,880	\$140,400						(\$6,562,842)		(\$6,562,842)
2028/2029	\$6,455,400	\$25.541	\$164,880	\$140,600						(\$6,538,562)		(\$6,538,562)
2029/2030	\$6,455,400	\$25.541	\$164,880	\$140,600						(\$6,514,282)		(\$6,514,282)
2030/2031	\$6,455,400	\$25.541	\$164,880	\$137,700						(\$6,487,103)		(\$6,487,103)
2031/2032	\$6,455,400	\$25.541	\$164,880	\$0						(\$6,322,223)		(\$6,322,223)
2032/2033	\$6,455,400	\$25.541	\$164,880	\$0						(\$6,157,343)		(\$6,157,343)

Debt Balance: \$2,706,775
 Lease Revenue Bond: \$7,552,500
 Total Debt Balance as of: 1/1/2013 \$10,259,275

Statutory Closing Year 2033

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #23 - SW INDUSTRIAL PARK EXPANSION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
540-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	12,410	7,532	28,000	200	411,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	200	200
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	0	200	200

Current Net Surplus/Deficit:	(12,410)	(7,532)	(28,000)	0	(410,800)
Ending Fund Balance:	(34,316)	(41,848)	(91,716)	(41,848)	(452,648)

Budget Variances:

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Mission Statement:

TID #23 was created in 2010 to assist with continued development of the Southwest Industrial Park one of the best performing industrial parks in the community. TID #23 is located south of 20th Avenue, north of State Highway 91 and west of S. Oakwood Road on both sides of Clairville Road. The size of the TID is approximately 266 acres. Over the lifetime of the TID the City anticipates investing \$8,450,000 to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there. TID #23 is new and currently vacant, but as with the rest of the industrial parks in Oshkosh, is expected to be home to many businesses, generate significant property tax increment and create jobs before it closes in 2029.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

.	Potential rail spur - \$400,000
.	Begin construction of Industrial Park expansion at a cost of approximately \$3,200,000
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SW INDUSTRIAL PARK EXPANSION

TIF #23 - Fund 540

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2008/2009		\$22.316						\$0	\$8,780	(\$8,780)
2009/2010	\$0	\$23.350	\$0		(\$1,150)			(\$150)	\$21,756	(\$21,906)
2010/2011	\$0	\$24.545	\$0		(\$7,921)			(\$8,071)	\$26,245	(\$34,316)
2011/2012	\$0	\$24.672	\$0		(\$7,532)			(\$15,603)	\$26,245	(\$41,848)
2012/2013	\$0	\$25.541	\$0		(\$150)			\$15,753	\$26,245	(\$41,998)
2013/2014	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2014/2015	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2015/2016	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2016/2017	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2017/2018	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2018/2019	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2019/2020	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2020/2021	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2021/2022	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2022/2023	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2023/2024	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2024/2025	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2025/2026	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2026/2027	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2027/2028	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)
2028/2029	\$0	\$25.541	\$0					(\$15,753)	\$26,245	(\$41,998)

Debt Balance as of: 1/1/2013 \$0

Statutory Closing Year 2030

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #24 - OSHKOSH CORPORATION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
520-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	280,871	170,333	165,000	224,900	224,900

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	176,025	0	208,500	208,500
Grants & Aids	0	9,277	0	16,400	16,400
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	274,367	0	0	0	0
TOTAL REVENUES:	274,367	185,302	0	224,900	224,900

Current Net Surplus/Deficit:	(6,504)	14,969	(165,000)	0	0
Ending Fund Balance:	(7,504)	7,465	(172,504)	7,465	7,465

Budget Variances:

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Mission Statement:

TID #24 was created in 2010 to assist with redevelopment of the area, including a 150,000 square foot E-Coat facility to be utilized by Oshkosh Corporation in fulfillment of a \$3,000,000,000 defense contract. The TID is located around 333 W 29th Avenue, generally bounded by West Waukau Avenue on the south and Hughes Street on the west and north. The size of the TID is approximately 80 acres and over the life of the TID it is anticipated that the City will invest \$8,000,000 which is primarily associated with providing development assistance to Oshkosh corporation for construction of the facility.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Paygo payment.
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Objectives to be Accomplished Next Year:

•	Paygo payment.
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

OSHKOSH CORP. TIF #24 - Fund 520

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2009/2010	\$0		\$0		\$750,000		\$751,000		(\$1,000)	\$0	(\$1,000)
2010/2011	\$0	\$24.545	\$0		\$274,368		\$280,871		(\$7,503)	\$0	(\$7,503)
2011/2012	\$7,134,500	\$24.672	\$176,025		\$9,277		\$170,334		\$7,465	\$0	\$7,465
2012/2013	\$8,163,100	\$25.541	\$208,494	\$16,418			\$150		\$232,230	\$0	\$232,230
2013/2014	\$8,163,100	\$25.541	\$208,494						\$440,724	\$0	\$440,724
2014/2015	\$8,163,100	\$25.541	\$208,494						\$649,217	\$0	\$649,217
2015/2016	\$8,163,100	\$25.541	\$208,494						\$857,711	\$0	\$857,711
2016/2017	\$8,163,100	\$25.541	\$208,494						\$1,066,205	\$0	\$1,066,205
2017/2018	\$8,163,100	\$25.541	\$208,494						\$1,274,698	\$0	\$1,274,698
2018/2019	\$8,163,100	\$25.541	\$208,494						\$1,483,192	\$0	\$1,483,192
2019/2020	\$8,163,100	\$25.541	\$208,494						\$1,691,686	\$0	\$1,691,686
2020/2021	\$8,163,100	\$25.541	\$208,494						\$1,900,180	\$0	\$1,900,180
2021/2022	\$8,163,100	\$25.541	\$208,494						\$2,108,673	\$0	\$2,108,673
2022/2023	\$8,163,100	\$25.541	\$208,494						\$2,317,167	\$0	\$2,317,167
2023/2024	\$8,163,100	\$25.541	\$208,494						\$2,525,661	\$0	\$2,525,661
2024/2025	\$8,163,100	\$25.541	\$208,494						\$2,734,155	\$0	\$2,734,155
2025/2026	\$8,163,100	\$25.541	\$208,494						\$2,942,648	\$0	\$2,942,648
2026/2027	\$8,163,100	\$25.541	\$208,494						\$3,151,142	\$0	\$3,151,142
2027/2028	\$8,163,100	\$25.541	\$208,494						\$3,359,636	\$0	\$3,359,636
2028/2029	\$8,163,100	\$25.541	\$208,494						\$3,568,130	\$0	\$3,568,130
2029/2030	\$8,163,100	\$25.541	\$208,494						\$3,776,623	\$0	\$3,776,623
2030/2031	\$8,163,100	\$25.541	\$208,494						\$3,985,117	\$0	\$3,985,117
2031/2032	\$8,163,100	\$25.541	\$208,494						\$4,193,611	\$0	\$4,193,611

Debt Balance as of: 1/1/2013 \$0

Statutory Closing Year 2032

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #25 - CITY CENTER HOTEL

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
502-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	190,127	1,040,000	3,491,000	20,000

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	250,000
Grants & Aids	0	0	0	227,700	2,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	0	227,700	252,000

Current Net Surplus/Deficit:	0	(190,127)	(1,040,000)	(3,263,300)	232,000
Ending Fund Balance:	(31,377)	(221,504)	(2,353,900)	(3,484,804)	(3,252,804)

Budget Variances:

TID #25 was created in 2012 to assist with redevelopment of the City Center Hotel.

Mission Statement:

Links to City Strategic Plan:

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Significant Accomplishments:

- Best Western Hotel/Ground Round Restaurant opened in Spring 2013. \$2,000,000 developer grant.
- Riverwalk opened in summer of 2013
- Commerce/Ceape street work completed
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Objectives to be Accomplished Next Year:

- Install signage for riverwalk
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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

CITY CENTER HOTEL REHABILITATION

TIF #25 - Fund 502

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2011/2012	\$0	\$25.541	\$0				\$190,127		(\$221,504)	\$0	(\$31,377)
2012/2013	\$0	\$25.541	\$0	\$820			\$2,143,407	\$2,000,000	(\$364,091)	\$0	(\$364,091)
2013/2014	\$0	\$25.541	\$0			\$254,553			(\$618,644)	\$0	(\$618,644)
2014/2015	\$0	\$25.541	\$0			\$254,553			(\$873,197)	\$0	(\$873,197)
2015/2016	\$0	\$25.541	\$0			\$254,553			(\$1,127,750)	\$0	(\$1,127,750)
2016/2017	\$0	\$25.541	\$0			\$254,553			(\$1,382,303)	\$0	(\$1,382,303)
2017/2018	\$0	\$25.541	\$0			\$254,553			(\$1,636,856)	\$0	(\$1,636,856)
2018/2019	\$0	\$25.541	\$0			\$254,553			(\$1,891,409)	\$0	(\$1,891,409)
2019/2020	\$0	\$25.541	\$0			\$254,553			(\$2,145,962)	\$0	(\$2,145,962)
2020/2021	\$0	\$25.541	\$0			\$254,553			(\$2,400,515)	\$0	(\$2,400,515)
2021/2022	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2022/2023	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2023/2024	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2024/2025	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2025/2026	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2026/2027	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2027/2028	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2028/2029	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2029/2030	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2030/2031	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2031/2032	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2032/2033	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)
2033/2034	\$0	\$25.541	\$0			\$254,553			(\$2,655,068)	\$0	(\$2,655,068)

Debt Balance as of: 1/1/2013 \$0

Statutory Closing Year 2039

City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #26 - AVIATION BUSINESS PARK

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
504-1040-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	0	23,555	0	641,600	2,644,100

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	2,343,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	640,000	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	0	640,000	2,343,000

Current Net Surplus/Deficit:	0	(23,555)	0	(1,600)	(301,100)
Ending Fund Balance:	0	(23,555)	0	(25,155)	(326,255)

Budget Variances:

Mission Statement: TID #26 was created in 2013 to help finance the acquisition and development of 80 acres for aviation related businesses and manufacturers. Winnebago County purchased the land adjoining the airport.

Links to City Strategic Plan:

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Significant Accomplishments:

- Land purchased in Spring 2013 for \$608,900.
- Preliminary engineering/design for infrastructure completed.
- EDA grant approved for \$2,000,000 of infrastructure.
- DOD grant application submitted; Office of Economic Adjustment due to Oshkosh Corp. layoffs for aviation marketing and accelerator.
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Objectives to be Accomplished Next Year:

- Complete aviation marketing project / DOD grant \$211,000
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

AVIATION BUSINESS PARK TIF #26 - Fund 504

9/30/2013

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2011/2012	\$0	\$24.672	\$0				\$23,535		(\$23,535)	\$0	(\$23,535)
2012/2013	\$0	\$25.541	\$0				\$641,589	\$640,000	(\$25,124)	\$0	(\$25,124)
2013/2014	\$0	\$25.541	\$0			\$73,976			(\$99,100)	\$0	(\$99,100)
2014/2015	\$0	\$25.541	\$0			\$73,976			(\$173,076)	\$0	(\$173,076)
2015/2016	\$0	\$25.541	\$0			\$73,976			(\$247,052)	\$0	(\$247,052)
2016/2017	\$0	\$25.541	\$0			\$73,976			(\$321,028)	\$0	(\$321,028)
2017/2018	\$0	\$25.541	\$0			\$73,976			(\$395,004)	\$0	(\$395,004)
2018/2019	\$0	\$25.541	\$0			\$73,976			(\$468,980)	\$0	(\$468,980)
2019/2020	\$0	\$25.541	\$0			\$73,976			(\$542,956)	\$0	(\$542,956)
2020/2021	\$0	\$25.541	\$0			\$73,976			(\$616,932)	\$0	(\$616,932)
2021/2022	\$0	\$25.541	\$0			\$73,976			(\$690,908)	\$0	(\$690,908)
2022/2023	\$0	\$25.541	\$0			\$73,976			(\$764,884)	\$0	(\$764,884)
2023/2024	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2024/2025	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2025/2026	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2026/2027	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2027/2028	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2028/2029	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2029/2030	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2030/2031	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2031/2032	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2032/2033	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)
2033/2034	\$0	\$25.541	\$0						(\$764,884)	\$0	(\$764,884)

Debt Balance as of: 1/1/2013 \$0

Statutory Closing Year 2033

City of Oshkosh, 2014 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
HOSPITAL	HOSPITAL	HOSPITAL	
INSURANCE FUND	INSURANCE FUND	INSURANCE FUND	601-0903-XXXX-XXXX

		2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
		9,681,022	10,667,485	9,311,427	9,108,100	9,991,700

		2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		9,167,211	8,951,303	9,024,600	8,850,600	10,002,700
Miscellaneous		11,177	7,233	11,200	11,200	11,200
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		9,178,388	8,958,536	9,035,800	8,861,800	10,013,900

Current Net Surplus/Deficit:	(502,634)	(1,708,949)	(275,627)	(246,300)	22,200
Ending Fund Balance:	2,275,211	566,262	2,033,384	319,962	342,162

Budget Variances: In 2012 we had a high number of claims near or over the individual stop loss of \$75,000.

Purpose Statement: The Health Insurance Fund includes: Third Party Administrator, Stop Loss Carrier, Networks, Pharmacy Benefit Manager, and Transplant Rider. Health insurance benefits are offered to full time and regular part time employees.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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ACCOUNT: 601-0903-XXXX-XXXXX
 FUND: HEALTH INSURANCE FUND
 FUNCTION: HEALTH INSURANCE FUND
 DEPARTMENT: HEALTH INSURANCE FUND

NUMBER	CLASSIFICATION	2011 EXPEND.	2012 EXPEND.	2013 APPROP.	2013 EST.	2014 PROP.
Account-Project						
Health Insurance						
6306-00000	Health Insurance	558,479	0	0	0	0
TOTAL HEALTH INSURANCE		558,479	0	0	0	0
Account-Project						
Contractual Services						
6401-00000	Contractual Services	54,000	54,000	54,000	54,000	54,000
6401-11901	Medical Claims	6,910,285	7,927,954	6,335,320	6,353,000	7,079,500
6401-11902	Drug Claims	973,294	1,283,617	1,409,700	1,140,100	1,236,800
6401-11903	Medical Administration	326,486	353,907	178,800	172,100	153,100
6401-11905	Stop Loss & Transplant	847,197	1,011,791	1,268,407	1,330,000	1,402,600
6411-11907	Promotional Materials	0	0	0	0	0
6458-11907	Conference and Training	0	0	1,800	1,300	2,900
6459-00000	Other Employee Training	0	0	13,800	8,000	12,500
6460-11907	Membership Dues	495	495	500	500	500
6466-00000	Misc Contractual Services	7,607	35,413	39,700	39,700	39,700
TOTAL CONTRACTUAL SERVICES		9,119,364	10,667,177	9,302,027	9,098,700	9,981,600
Materials & Supplies						
6505-00000	Office Supplies	239	308	500	500	500
6505-11907	Office Supplies	14	0	0	0	0
6557-11907	Medical Supplies	2,692	0	0	0	0
6576-11907	Promotional Materials	0	0	2,800	2,800	2,000
6587-11907	Program Incentives	60	0	5,500	5,500	6,800
6589-11907	Other Materials & Supplies	174	0	600	600	800
TOTAL MATERIALS & SUPPLIES		3,179	308	9,400	9,400	10,100
TOTAL HOSPITAL INSURANCE FUND		9,681,022	10,667,485	9,311,427	9,108,100	9,991,700

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City of Oshkosh, 2014 Proposed Budget and Performance Report

SPECIAL FUND:
REDEVELOPMENT AUTHORITY

DEPARTMENT:
REDEVELOPMENT

ACCOUNT:
901-0999-XXXX-XXXX

	2011 Expenditures	2012 Expenditures	2013 Appropriation	2013 Year End Estimate	2014 Proposed Budget
	241,083	1,339,509	409,000	636,800	636,800

REVENUES	2011 Revenues	2012 Revenues	2013 Appropriation	2013 Year End Estimate	2014 Proposed
Annual Tax Increment	0	876	0	0	0
Grants & Aids	757,708	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	2,442	330	0	2,100	0
Surplus Applied	0	0	0	0	0
Transfers	265,144	0	0	0	0
TOTAL REVENUES:	1,025,294	1,206	0	2,100	0

Current Net Surplus/Deficit:	784,211	(1,338,303)	(409,000)	(634,700)	(636,800)
Ending Fund Balance:	15,002,629	13,664,326	14,344,655	13,029,626	12,392,826

Budget Variances:

Mission Statement: In 2003, the Council created a City of Oshkosh Redevelopment Authority and approved the appointments of 7 commissioners to that body. The Redevelopment Authority has its primary emphasis and focus on the redevelopment and revitalization of the central city, downtown, and riverfront. The RDA can acquire blighted properties, demolish and remediate sites, and provide public improvements that promote the redevelopment of the City.

Links to City Strategic Plan:

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Significant Accomplishments:

•	Lease and future sale of another lot in Marion/Pearl Redevelopment Area for construction of Rivers II
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Objectives to be Accomplished Next Year:

•	Continue paying down debt
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

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