



2013 Budget

For the fiscal year ending
December 31, 2013

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City of Oshkosh
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MEMORANDUM

Date: January 2, 2013
To: Mayor & City Council
From: Mark A. Rohloff
Subject: 2013 CITY OPERATING BUDGET

Presented herewith is the adopted budget for the City of Oshkosh for the 2013 fiscal year. The 2013 budget was adopted at the November 27, 2012 Council Meeting. Prior to adoption, the Council held budget work sessions on October 24th, October 25th, November 5th, and November 8th. Additionally, an online public information presentation was made available during the budget process, and a public hearing was held on November 13, 2012. Input received at the work sessions and the public meetings were taken into consideration by the Council which helped draft the final budget for adoption. The total city budget for 2013 is \$65,896,300. This includes an operations budget of \$41,268,600; a debt service budget of \$17,435,200; and an agency fund budget of \$20,400. In addition, there are levies for the Library in the amount of \$2,302,200; the Museum in the amount of \$848,600; the Transit Utility in the amount of \$726,200; Recycling in the amount of \$404,700; Senior Services in the amount of \$291,800; the Grand Opera House in the amount of \$66,200; the Cemetery in the amount of \$274,800; Street Lighting in the amount of \$1,057,500; the Equipment Replacement Fund in the amount of \$1,117,800; the Leach Amphitheater in the amount of \$15,000; the Pollock Community Water Park in the amount of \$67,300.

The revenues other than property taxes are \$35,422,200, and the Council authorized replenishment of the Fund Balance due to a projected 2012 shortage of \$130,808, resulting in a levy of \$30,604,908. This results in a 2012 local tax rate of \$8.937 per \$1,000 of assessed valuation. This is an increase of \$0.141 over the 2011 local tax rate.

The amounts in the final 2013 budget as compared to the 2012 budget are as follows:

	<u>2013 ADOPTED</u>	<u>2012 ADOPTED</u>	<u>% CHANGE</u>
Operating Budget	\$41,268,600	\$41,246,800	0.05%
Debt Service	\$17,435,200	\$17,108,200	1.91%
Agency Funds	\$20,400	\$20,400	No Change
Library	\$2,302,200	\$2,384,200	-3.44%
Museum	\$848,600	\$836,400	1.46%
Transit Utility	\$726,200	\$764,400	-5.00%

	<u>2013 ADOPTED</u>	<u>2012 ADOPTED</u>	<u>% CHANGE</u>
Cemetery	\$274,800	\$276,200	-0.51%
Recycling	\$404,700	\$404,700	No Change
Senior Services	\$291,800	\$297,300	-1.85%
Grand Opera House	\$66,200	\$66,200	No Change
Health Services	\$0	\$240,200	Transferred to County
Street Lighting	\$1,057,500	\$1,013,000	4.39%
Equipment Replacement	\$1,117,800	\$0	New in 2013
Leach Amphitheater	\$15,000	\$0	New in 2013
Pollock Water Park	<u>\$67,300</u>	<u>\$71,400</u>	<u>-5.74%</u>
TOTAL BUDGET	\$65,896,300	\$64,729,400	1.80%

The overall 2012 property tax rate increased by \$0.715 per \$1,000 of assessed valuation compared to the 2011 rate. The property tax rate increase for Oshkosh Area Schools was \$0.252 per \$1,000 of assessed valuation. The tax rate for Winnebago County increased by \$0.154 per \$1,000 of assessed valuation. The tax rate for Fox Valley Technical College increased by \$0.169 per \$1,000 of assessed valuation, and the state reforestation tax rate decreased by \$0.001 per \$1,000 of assessed valuation. The overall 2012 tax rate is \$25.872 per \$1,000 of assessed valuation, which is a 2.842% increase over the 2011 rate. The state tax credit increased, over the 2011 amount, by \$0.011 per \$1,000 of assessed valuation. Applying this to the overall tax rate, the net tax rate for 2012 is \$24.615 per \$1,000 of assessed valuation, or \$0.704 more per \$1,000 of assessed valuation than the net tax rate for 2011.

On an equalized tax rate basis, there is an increase in the rate for the City of Oshkosh portion of the tax bill. The 2011 equalized rate was \$8.692, and the 2012 equalized rate is \$8.864.

The City Council has adopted a budget that maintains current services for the Citizens of Oshkosh. And, City staff will continue to explore new cost effective and efficient means of providing services to citizens throughout 2013. The City Council has also continued to make city infrastructure a major priority.

In conclusion, I want to again express my appreciation to the department heads for their efforts in developing a responsible budget package for the Council's consideration. I also want to extend my appreciation to Finance Director Peggy Steeno and her staff for their efforts in bringing together this fiscally responsible budget.

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: ADOPT 2013 CITY BUDGET

INITIATED BY: CITY ADMINISTRATION

WHEREAS, in accordance with the statutes of the State of Wisconsin and the ordinances of the City of Oshkosh, the City Manager has prepared, submitted and recommended a budget for said city for the year 2013 wherein is listed all anticipated revenues for the year 2013 together with expenditures for said year for all departments, which budget has been filed with the Common Council and the City Clerk of said city in accordance with law, and a summary of such budget and notice of the places such budget, in detail, is available for public inspection, a notice of the time and place for holding a public hearing thereon having been duly published and in pursuance thereof, a public hearing was held in the Council Chambers in the City Hall in the City of Oshkosh, Wisconsin at 6:00 p.m. on November 13, 2012.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh as follows:

1. That the said proposed budget be and the same is hereby approved and adopted as the official budget, for the City of Oshkosh, Wisconsin and its various departments, for the year 2013 with the following changes:

REVENUES

DESCRIPTION	FROM	TO	PAGE
Increase Tax Levy	\$30,055,270	\$30,604,908	17

EXPENDITURES

DESCRIPTION	FROM	TO	PAGE
Increase Labor/Benefits – Fire	\$10,385,800	\$10,584,900	97
Increase Labor/Benefits–Sr. Center Levy	\$274,400	\$291,800	179
Increase Labor/Benefits – Library Levy	\$2,265,000	\$2,302,200	185
Increase Labor/Benefits – Museum Levy	\$820,500	\$848,600	191
Increase Equipment Fund-Capital Outlay	\$980,800	\$1,117,800	241
Increase Fund Balance – Not a direct expense	\$0	\$130,838	2

BE IT FURTHER RESOLVED THAT such changes be adopted in the tax levy and rates to effectuate the above changes.

**2013
BUDGET SUMMARY**

2010 ACTUAL EXPEND.	2011 ACTUAL EXPEND.	2012 BUDGET APPROP.	2012 ESTIMATE EXPEND.	2013 PROPOSED BUDGET
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EXPENDITURES					
GENERAL GOVERNMENT	5,398,507	5,492,848	5,377,000	5,434,300	5,270,000
PUBLIC SAFETY	22,416,144	23,651,891	22,686,500	23,493,900	23,119,400
PUBLIC WORKS	7,566,282	7,827,714	7,925,600	8,205,300	7,086,200
PARKS & OTHER FACILITIES	1,839,702	1,928,477	1,903,000	1,961,400	1,905,500
COMMUNITY DEVELOPMENT	2,127,820	2,193,942	2,173,500	2,198,700	2,327,800
DEPT. OF TRANSPORTATION	685,570	728,494	687,200	711,700	672,000
UNCLASSIFIED	551,800	675,086	494,000	610,200	887,700
TOTAL BUDGET	40,585,825	42,498,452	41,246,800	42,615,500	41,268,600
Levy for Recycling *	478,200	404,700	404,700	404,700	404,700
Levy for Street Lighting *	1,150,100	1,013,000	1,013,000	1,013,000	1,057,500
Levy for Senior Services *	367,700	185,300	297,300	297,300	291,800
Levy for 'GO' Transit Utility *	793,300	764,400	764,400	764,400	726,200
Levy for Library *	2,492,500	2,460,000	2,384,200	2,384,200	2,302,200
Levy for Museum *	883,100	869,000	836,400	836,400	848,600
Levy for Grand Opera House *	66,400	66,200	66,200	66,200	66,200
Levy for Cemetery *	210,300	276,400	276,200	276,200	274,800
Levy for Health Services *	352,100	240,200	240,200	240,200	0
Levy for Equipment Fund *	0	0	0	0	1,117,800
Levy Leach Amphitheater *	0	0	0	0	15,000
Levy Pollock Community Water Park*	72,800	71,400	71,400	71,400	67,300
TOTAL OPER. BUDGET	47,452,325	48,849,052	47,600,800	48,969,500	48,440,700
Debt Service	17,458,239	16,652,855	17,108,200	17,165,600	17,435,200
Agency Funds	22,400	22,400	20,400	20,400	20,400
TOTAL CITY BUDGET	64,932,964	65,524,307	64,729,400	66,155,500	65,896,300
REVENUES					
Revenue other than Gen.					
Fund Property Tax	37,025,051	37,292,889	34,261,100	35,015,400	34,962,200
Appropriation from Debt Service Fund	0	0	350,000	350,000	460,000
TOTAL REVENUES	37,025,051	37,292,889	34,611,100	35,365,400	35,422,200
TOTAL EXPENDITURES	64,932,964	65,524,307	64,729,400	66,155,500	65,896,300
Replenishment of Fund Balance	0	0	0	0	130,808
TOTAL REVENUES	37,025,051	37,292,889	34,611,100	35,365,400	35,422,200
NET LEVY REQUIREMENT	27,907,913	28,231,418	30,118,300	30,790,100	30,604,908
TAX RATE REQUIRED					
	8.399	8.608	8.796	8.796	8.937

* Reflects levy only; actual expenditures shown in individual budgets.

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: APPROVE 2012 TAX LEVY

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the City Manager of the City of Oshkosh has heretofore prepared, recommended and submitted to the Common Council a budget for the City of Oshkosh and all of its departments for the year 2013 in accordance with the statutes and ordinances; and

WHEREAS, a public hearing was duly held in the Council Chambers in the City Hall, Oshkosh, Wisconsin, at 6:00 pm, November 13, 2012 pursuant to a duly published notice of said hearing, a summary of such budget having been duly published in the official City newspaper at least fifteen (15) days prior to the time of such hearing; and

WHEREAS, the Common Council convened at a regular meeting duly noticed and called for the purpose of considering said budget and adopting same and fixing and adopting a tax rate based thereon and at said regular meeting adopted a resolution providing and adopting said budget for the year 2013, after making such changes therein as were approved by the proper number of votes; and

WHEREAS, the Common Council of the City of Oshkosh having adopted said budget for the City of Oshkosh for the year 2013, now desire to levy the necessary taxes and provide the moneys required by said budget.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2012, which is outside the Algoma Sanitary District No. 1 and the Winneconne School District, the following tax:

State Tax		638,536
County Tax and All County Specials		20,169,459
City of Oshkosh:		
Operations	13,629,700	
	13,080,070	
Debt Service	<u>16,975,200</u>	
		30,604,908
		30,055,270
Vocational Area School District		6,786,290
Oshkosh Area Schools		30,451,103

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2012, which is inside the Algoma Sanitary District No. 1, the following tax:

State Tax		638,536
County Tax and All County Specials		20,169,459
City of Oshkosh:		
Operations	13,629,708	
	13,080,070	
Debt Service	<u>16,975,200</u>	
		30,604,908
		30,055,270
Vocational Area School District		6,786,290
Oshkosh Area Schools		30,451,103
Algoma Sanitary District No. 1		40,065

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2012, which is inside the Winneconne School District, the following tax:

State Tax		638,536
County Tax and All County Specials		20,169,459
City of Oshkosh:		
Operations	13,629,708	
	13,080,070	
Debt Service	<u>16,975,200</u>	
		30,604,908
		30,055,270
Vocational Area School District		6,786,290
Winneconne School District		17

BE IT FURTHER RESOLVED that the City Clerk of the City of Oshkosh is hereby directed to prepare a tax roll for the City of Oshkosh for the year 2012 according to law, and the City Manager and the City Clerk are directed to sign a warrant for the collection of the said tax and affix thereto the corporate seal of the City of Oshkosh.

Bold & Italics indicates amendments

(CARRIED 7-0 LOST _____ LAID OVER _____ WITHDRAWN _____)

PURPOSE: ADOPT 2012 TAX RATES

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the Common Council of the City of Oshkosh has adopted the budget and set the tax levy for the operation of the City of Oshkosh.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property outside the Algoma Sanitary District No. 1 and the Winneconne School District:

State Tax		638,536
County Tax and All County Specials		20,169,459
Oshkosh Area School		30,451,103
Vocational Area School District		6,786,290
City of Oshkosh		
Operations	13,629,708	
	13,080,070	
Debt Service	<u>16,975,200</u>	30,604,908
		30,055,270
	Total	<hr/> 88,650,296
		88,100,658

2012 COMBINED TAX RATE

	<u>LEVY</u>	<u>2012 ASSESSED RATE</u>	<u>2011 ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	638,536	0.171	0.172	(0.001)
County Tax	20,169,459	5.890	5.736	0.154
Area Schools	30,451,103	8.892	8.640	0.252
Area Vocational	6,786,290	1.982	1.813	0.169
City Tax	<u>30,604,908</u>	<u>8.937</u>	<u>8.796</u>	<u>0.141</u>
	30,055,270	8.776		(0.020)

TOTAL TAX LEVY & RATE COMPARISON	88,650,296	25,872	25.157	0.554
	88,100,658	25.714		
State Credit		<u>TBD</u>	<u>1.246</u>	<u>TBD</u>
	88,650,296	25.872	23.911	TBD
	88,100,658	25.714		

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Algoma Sanitary District No. 1:

State Tax		638,536
County Tax and All County Specials		20,169,459
Oshkosh Area School		30,451,103
Vocational Area School District		6,786,290
City of Oshkosh Operations	13,629,708	
	13,080,070	
Debt Service	<u>16,975,200</u>	30,604,908
		30,055,270
Algoma Sanitary District No. 1		40,065
	Total	<u>88,690,361</u>
		88,140,723

2012 COMBINED TAX RATE

	<u>LEVY</u>	2012 ASSESSSED <u>RATE</u>	2011 ASSESSSED <u>RATE</u>	<u>INCREASE (DECREASE)</u>
State	638,536	0.171	0.172	(0.001)
County Tax	20,169,459	5.890	5.736	0.154
Area Schools	30,451,103	8.892	8.640	0.252
Area Vocational	6,786,290	1.982	1.813	0.169
City Tax	30,604,908	8.937	8.796	0.141
	30,055,270	8.776		(0.020)
Algoma Sanitary District	<u>40,065</u>	<u>.271</u>	<u>.277</u>	<u>(0.006)</u>
TOTAL TAX LEVY & RATE COMPARISON	88,690,361	26.143	25.434	0.709
	88,140,723	25.982		0.548
State Credit		<u>TBD</u>	<u>1.246</u>	<u>TBD</u>
	88,690,361	26.143	24.188	TBD
	88,140,723	25.982		

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Winneconne School District:

State Tax		638,536
County Tax and All County Specials		20,169,459
Winneconne School District		17
Vocational Area School District		6,786,290
City of Oshkosh		
Operations	13,629,708	
	13,080,070	
Debt Service	<u>16,975,200</u>	30,604,908
		30,055,270
	Total	<u>58,199,210</u>
		57,649,572

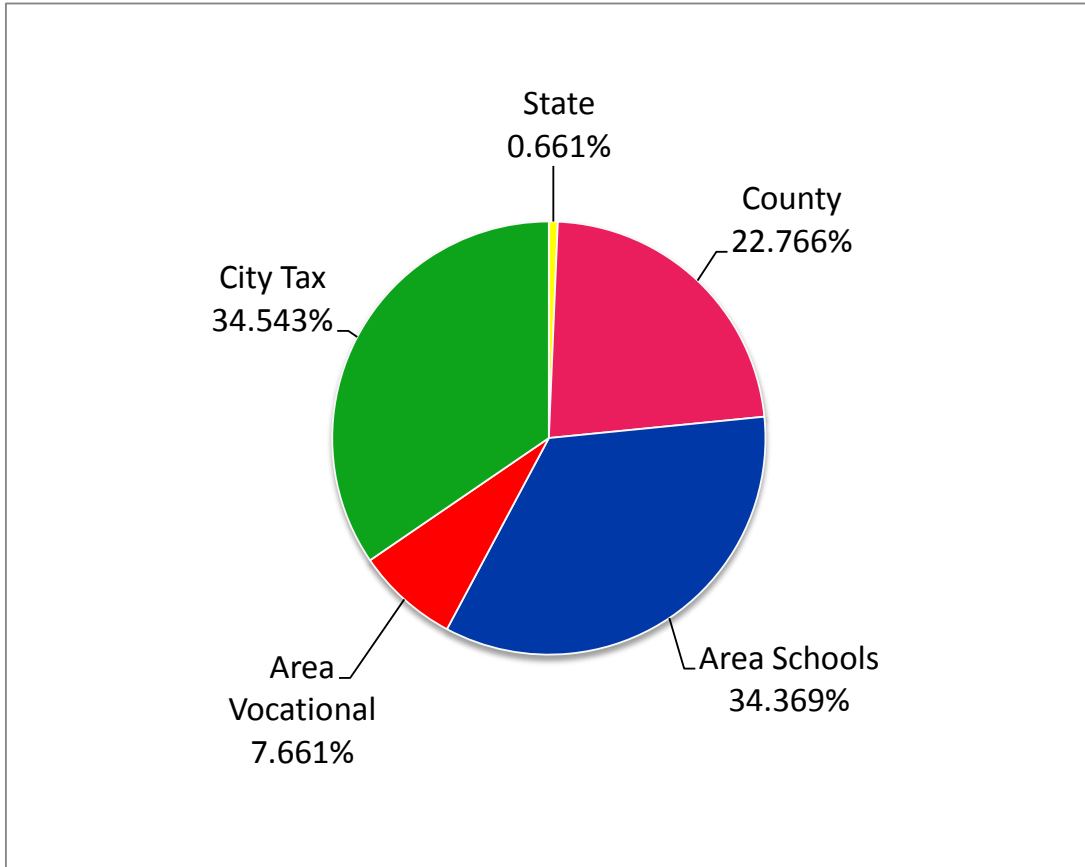
2012 COMBINED TAX RATE

	<u>LEVY</u>	2012 <u>ASSESSED RATE</u>	2011 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	638,536	0.171	0.172	(0.001)
County Tax	20,169,459	5.890	5.736	0.154
Area Schools	17	9.562	10.806	(1.244)
Area Vocational	6,786,290	1.982	1.813	0.169
City Tax	<u>30,604,908</u>	<u>8.937</u>	<u>8.796</u>	<u>0.141</u>
	30,055,270	8.776		(0.020)
TOTAL TAX LEVY & RATE COMPARISON	58,199.210	26.542	27.323	(0.781)
	57,649,572	26.381		(0.942)
State Credit		<u>TBD</u>	<u>1.246</u>	<u>TBD</u>
	<u>58,199,210</u>	<u>26.542</u>	26.077	TBD
	57,649,572	26.381		

*State credit has not yet been received from the Department of Revenue.

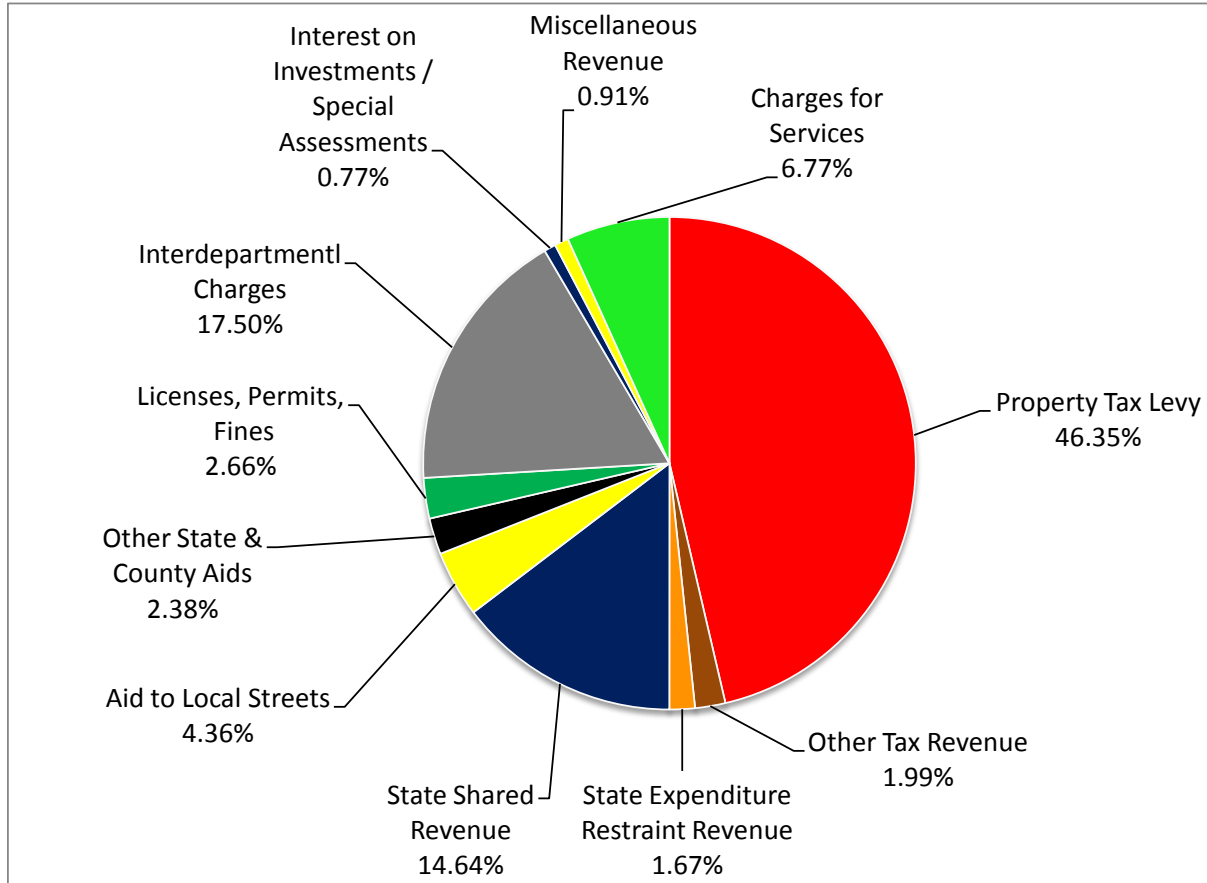
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2013 LEVY - 2012 TAX RATE



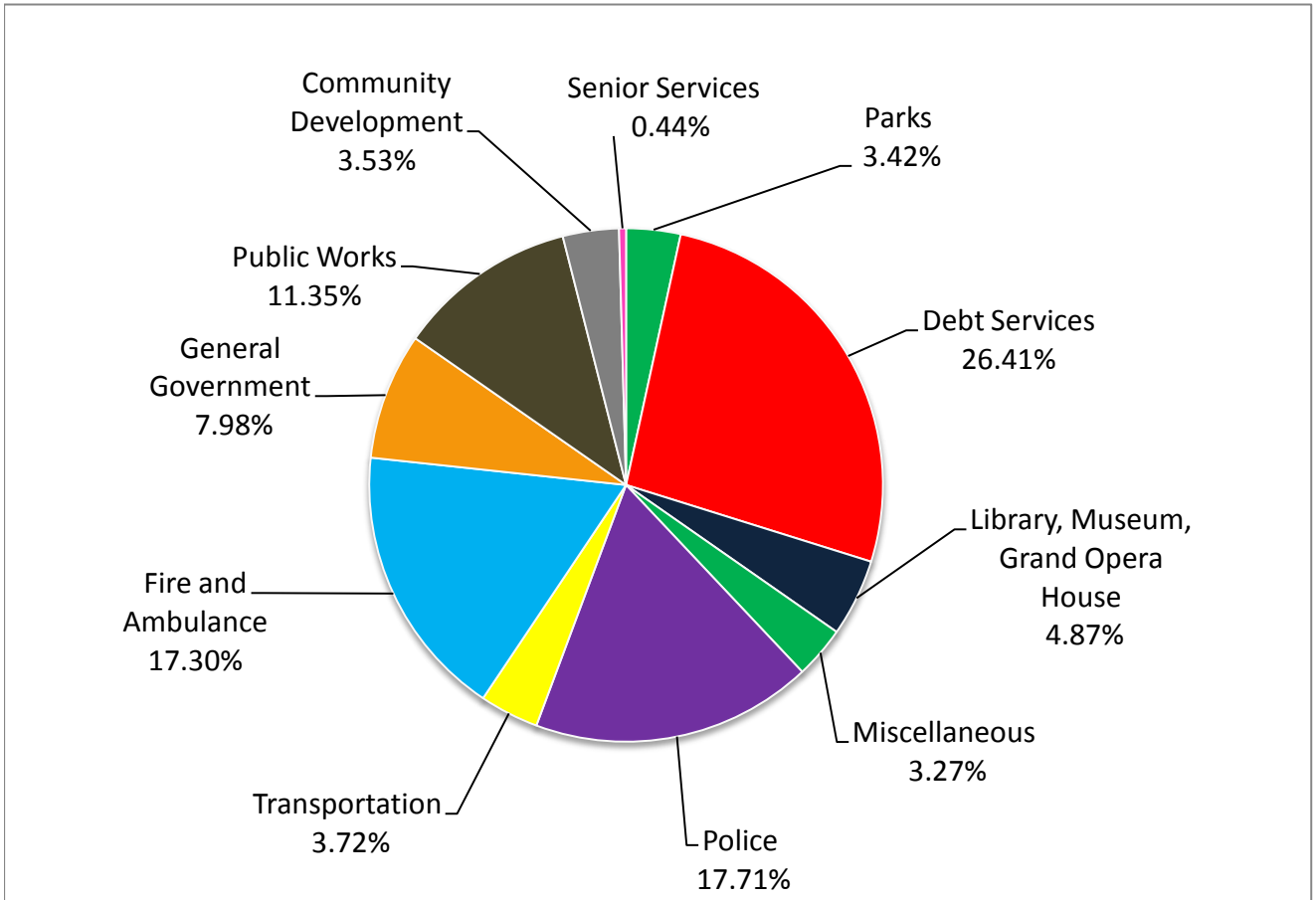
	<u>PER \$1,000 OF TAXES</u>	<u>2012 TAX RATE</u>	<u>2011 TAX RATE</u>	<u>INCREASE (DECREASE)</u>
State	0.661 %	\$ 0.171	\$ 0.172	\$ (0.001)
County	22.766	5.890	5.736	0.154
Area Schools	34.369	8.892	8.640	0.252
Area Vocational	7.661	1.982	1.813	0.169
City Tax	34.543	8.937	8.796	0.141
State Credit	100.000	\$ 25.872	\$ 25.157	\$ 0.715
		<u>1.257</u>	<u>1.246</u>	<u>0.001</u>
		<u>\$ 24.615</u>	<u>\$ 23.911</u>	<u>\$ 0.714</u>

SOURCE OF FUNDS



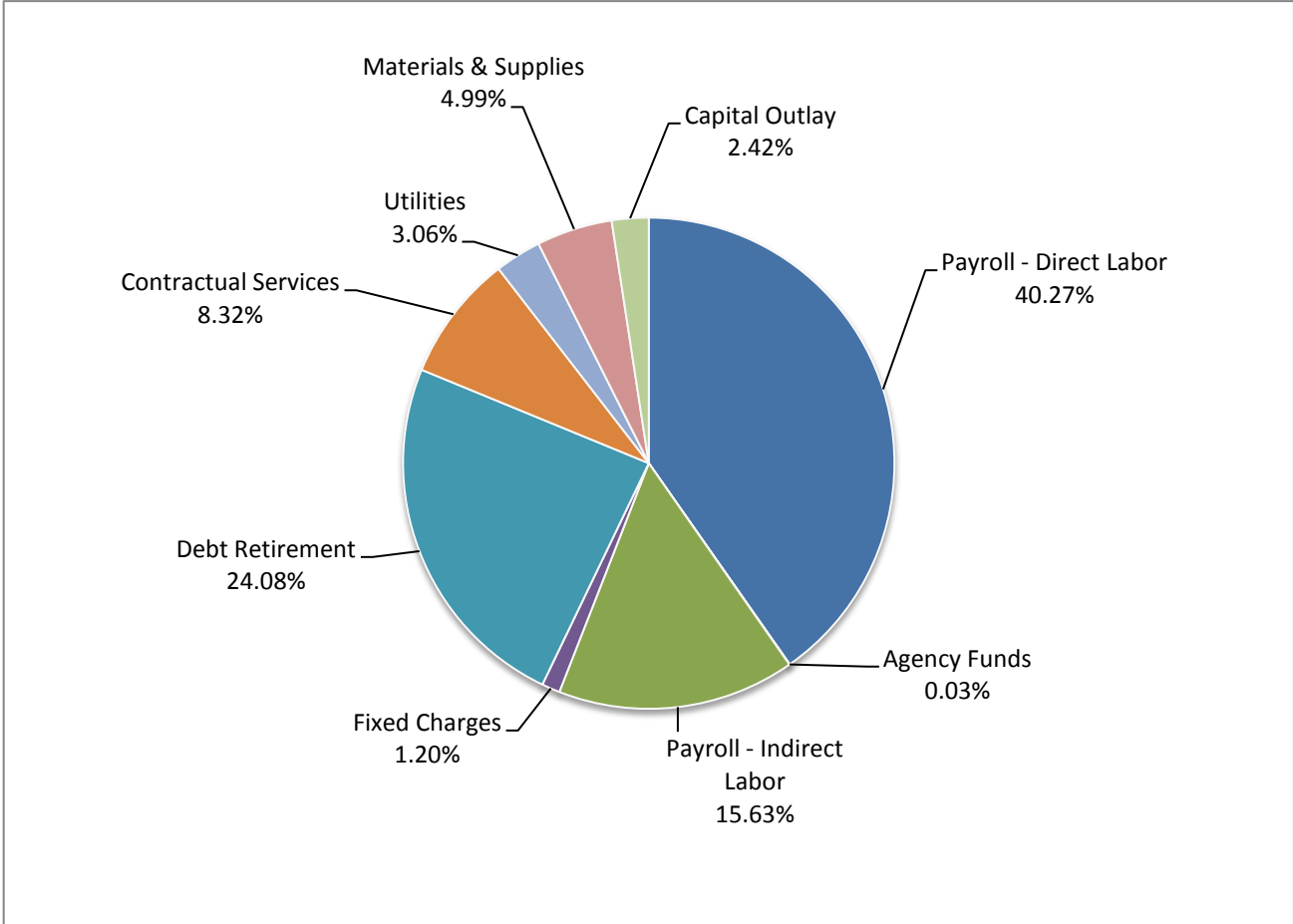
SOURCE OF FUNDS	AMOUNT	2013 PER CENT	2012 PER CENT	INCREASE (DECREASE)
Property Tax Levy	\$ 30,604,908	46.35%	46.53%	(0.18) %
Other Tax Revenue	1,310,000	1.99%	2.01%	(0.02)
State Expenditure Restraint Revenue	1,105,800	1.67%	1.76%	(0.09)
State Shared Revenue	9,668,300	14.64%	14.93%	(0.29)
Aid to Local Streets	2,876,600	4.36%	4.17%	0.19
Other State & County Aids	1,574,600	2.38%	2.33%	0.05
Licenses, Permits, Fines	1,749,600	2.66%	2.21%	0.45
Interdepartmental Charges	11,555,700	17.50%	18.48%	(0.98)
Interest on Investments / Special Assessments	511,100	0.77%	0.87%	(0.10)
Miscellaneous Revenue	597,500	0.91%	0.80%	0.11
Charges for Services	4,473,000	6.77%	5.91%	0.86
	<u>\$ 66,027,108</u>	<u>100.00%</u>	<u>100.00%</u>	

USE OF FUNDS



<u>USE OF FUNDS</u>	<u>AMOUNT</u>	<u>2013 PER CENT</u>	<u>2012 PER CENT</u>	<u>INCREASE (DECREASE)</u>
Parks	2,262,600	3.42%	3.48%	-0.06%
Debt Services	17,435,200	26.41%	26.43%	-0.02%
Library, Museum, GOH	3,217,000	4.87%	5.08%	-0.21%
Miscellaneous	2,156,708	3.27%	0.79%	2.48%
Police	11,694,700	17.71%	17.54%	0.17%
Transportation	2,455,700	3.72%	3.81%	-0.09%
Fire and Ambulance	11,424,700	17.30%	17.50%	-0.20%
General Government	5,270,000	7.98%	8.31%	-0.33%
Public Works	7,490,900	11.35%	12.87%	-1.52%
Community Development	2,327,800	3.53%	3.36%	0.17%
Senior Services	291,800	0.44%	0.83%	0.18%
	<u>\$ 66,027,108</u>	<u>100.00%</u>	<u>100.00%</u>	

2013 BUDGET - USE OF FUNDS BY FUNCTION



	<u>AMOUNT</u>	<u>PER CENT</u>
Payroll - Direct Labor	\$ 29,157,100	40.27 %
Agency Funds	20,400	0.03
Payroll - Indirect Labor	11,321,600	15.63
Fixed Charges	869,700	1.20
Debt Retirement	17,435,200	24.08
Contractual Services	6,028,000	8.32
Utilities	2,215,100	3.06
Materials & Supplies	3,610,600	4.99
Capital Outlay	1,752,300	2.42
	<u>\$ 72,410,000</u>	<u>100.00 %</u>

**2013
BUDGET SUMMARY**

2010 ACTUAL EXPEND.	2011 ACTUAL EXPEND.	2012 BUDGET APPROP.	2012 ESTIMATE EXPEND.	2013 PROPOSED BUDGET
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EXPENDITURES

GENERAL GOVERNMENT	5,398,507	5,492,848	5,377,000	5,434,300	5,270,000
PUBLIC SAFETY	22,416,144	23,651,891	22,686,500	23,493,900	23,119,400
PUBLIC WORKS	7,566,282	7,827,714	7,925,600	8,205,300	7,086,200
PARKS & OTHER FACILITIES	1,839,702	1,928,477	1,903,000	1,961,400	1,905,500
COMMUNITY DEVELOPMENT	2,127,820	2,193,942	2,173,500	2,198,700	2,327,800
DEPT. OF TRANSPORTATION	685,570	728,494	687,200	711,700	672,000
UNCLASSIFIED	551,800	675,086	494,000	610,200	887,700
TOTAL BUDGET	40,585,825	42,498,452	41,246,800	42,615,500	41,268,600
Levy for Recycling *	478,200	404,700	404,700	404,700	404,700
Levy for Street Lighting *	1,150,100	1,013,000	1,013,000	1,013,000	1,057,500
Levy for Senior Services *	367,700	185,300	297,300	297,300	291,800
Levy for 'GO' Transit Utility *	793,300	764,400	764,400	764,400	726,200
Levy for Library *	2,492,500	2,460,000	2,384,200	2,384,200	2,302,200
Levy for Museum *	883,100	869,000	836,400	836,400	848,600
Levy for Grand Opera House *	66,400	66,200	66,200	66,200	66,200
Levy for Cemetery *	210,300	276,400	276,200	276,200	274,800
Levy for Health Services *	352,100	240,200	240,200	240,200	0
Levy for Equipment Fund *	0	0	0	0	1,117,800
Levy Leach Amphitheater *	0	0	0	0	15,000
Levy Pollock Community Water Park*	72,800	71,400	71,400	71,400	67,300
TOTAL OPER. BUDGET	47,452,325	48,849,052	47,600,800	48,969,500	48,440,700
Debt Service	17,458,239	16,652,855	17,108,200	17,165,600	17,435,200
Agency Funds	22,400	22,400	20,400	20,400	20,400
TOTAL CITY BUDGET	64,932,964	65,524,307	64,729,400	66,155,500	65,896,300
REVENUES					
Revenue other than Gen.					
Fund Property Tax	37,025,051	37,292,889	34,261,100	35,015,400	34,962,200
Appropriation from Debt Service Fund	0	0	350,000	350,000	460,000
TOTAL REVENUES	37,025,051	37,292,889	34,611,100	35,365,400	35,422,200
TOTAL EXPENDITURES	64,932,964	65,524,307	64,729,400	66,155,500	65,896,300
Replenishment of Fund Balance	0	0	0	0	130,808
TOTAL REVENUES	37,025,051	37,292,889	34,611,100	35,365,400	35,422,200
NET LEVY REQUIREMENT	27,907,913	28,231,418	30,118,300	30,790,100	30,604,908
TAX RATE REQUIRED					
	8.399	8.608	8.796	8.796	8.937

* Reflects levy only; actual expenditures shown in individual budgets.

2013 BUDGET SUMMARY DETAILS

	2010 EXPEND	2011 EXPEND	2012 APPROP	2012 EST.	2013 PROP.
GENERAL GOVERNMENT					
City Council	51,335	47,863	46,600	46,000	46,600
City Manager	250,223	252,418	247,900	249,300	256,200
City Attorney	394,439	417,675	381,400	380,900	384,900
Human Resources	624,742	556,124	554,400	638,900	544,100
City Clerk	252,595	232,396	243,700	253,500	247,900
Elections	86,070	103,621	124,500	178,100	74,300
Finance	979,747	948,539	917,200	866,900	875,400
Purchasing	227,253	223,354	223,900	212,600	214,100
Information Technology	1,159,800	1,174,551	1,147,700	1,093,500	1,082,800
Insurance	524,723	602,038	616,200	622,800	681,200
Facilities Maintenance	614,468	700,860	641,700	653,700	626,300
Independent Audit	22,725	22,725	22,700	22,700	23,200
Media Services	210,387	210,684	209,100	215,400	213,000
TOTAL GENERAL GOVERNMENT	5,398,507	5,492,848	5,377,000	5,434,300	5,270,000
PUBLIC SAFETY					
Police	10,874,908	11,707,142	11,178,300	11,600,400	11,525,200
Animal Care	74,201	74,201	80,100	74,200	76,100
Fire & Ambulance	10,718,687	11,123,662	10,674,300	11,065,600	11,096,700
Hydrant Rental	650,000	650,000	650,000	650,000	325,000
Auxiliary Police	4,504	4,303	4,900	4,900	4,500
Crossing Guards	85,138	84,334	85,900	85,800	85,900
Police & Fire Commission	8,706	8,249	13,000	13,000	6,000
TOTAL PUBLIC SAFETY	22,416,144	23,651,891	22,686,500	23,493,900	23,119,400
PUBLIC WORKS					
Public Works - Admin.	353,745	361,065	349,900	350,000	352,400
Engineering	1,164,372	1,310,552	1,231,300	1,228,500	1,151,700
Streets - General	2,609,076	2,755,622	2,559,100	2,406,900	2,526,700
Central Garage	1,746,366	2,033,617	1,958,400	1,833,100	1,871,600
Garbage Collection & Disposal	1,692,723	1,366,858	1,826,900	2,386,800	1,183,800
TOTAL PUBLIC WORKS	7,566,282	7,827,714	7,925,600	8,205,300	7,086,200
PARKS & OTHER FACILITIES					
Parks	1,566,351	1,612,957	1,593,800	1,648,900	1,596,600
Forestry	273,351	315,520	309,200	312,500	308,900
TOTAL PARKS & OTHER FAC.	1,839,702	1,928,477	1,903,000	1,961,400	1,905,500

2010: EXPEND	2011: EXPEND	2012: APPROP	2012: EST.	2013: PROP.
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COMMUNITY DEVELOPMENT

Assessor	530,710	536,802	533,000	526,000	488,300
Economic Development	0	0	0	132,000	583,400
Planning Services	804,423	824,104	800,900	824,700	642,100
Inspection Services	792,687	833,036	839,600	716,000	614,000
TOTAL COMMUNITY DEV.	2,127,820	2,193,942	2,173,500	2,198,700	2,327,800

TRANSPORTATION

Electric	486,057	533,402	488,100	446,900	466,100
Sign	199,513	195,092	199,100	264,800	205,900
TOTAL TRANSPORTATION	685,570	728,494	687,200	711,700	672,000

UNCLASSIFIED

Unemployment Compensation	26,387	28,460	32,000	27,000	42,000
Uncollectible Accounts	377,488	431,869	380,000	400,000	475,000
Employee Benefit Fees	13,910	14,127	14,000	14,000	14,000
Patriotic Celebrations	6,590	6,689	6,700	6,700	31,700
Adjustment of Salaries	0	0	(100,000)	0	200,000
Unclass. Expense	52,435	117,695	85,000	85,000	85,000
Mobile Home Tax	37,490	38,746	38,800	40,000	40,000
Industrial Development	37,500	37,500	37,500	37,500	0
TOTAL UNCLASSIFIED	551,800	675,086	494,000	610,200	887,700

TOTAL BUDGET

40,585,825	42,498,452	41,246,800	42,615,500	41,268,600
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2010: EXPEND	2011: EXPEND	2012: APPROP	2012: EST.	2013: PROP.
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Levy for Recycling *	478,200	404,700	404,700	404,700	404,700
Levy for Street Lighting *	1,150,100	1,013,000	1,013,000	1,013,000	1,057,500
Levy for Senior Services *	367,700	185,300	297,300	297,300	291,800
Levy for "GO" Transit Utility *	793,300	764,400	764,400	764,400	726,200
Levy for Library *	2,492,500	2,460,000	2,384,200	2,384,200	2,302,200
Levy for Museum *	883,100	869,000	836,400	836,400	848,600
Levy for Grand Opera House *	66,400	66,200	66,200	66,200	66,200
Levy for Cemetery*	210,300	276,400	276,200	276,200	274,800
Levy for Health Services*	352,100	240,200	240,200	240,200	0
Levy for Equipment Fund	0	0	0	0	1,117,800
Levy Leach Amphetheater	0	0	0	0	15,000
Levy Pollock Comm Water Park	72,800	71,400	71,400	71,400	67,300
Levy for Golf Course	0	0	0	0	0

TOTAL OPERATING BUDGET

47,452,325	48,849,052	47,600,800	48,969,500	48,440,700
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Debt Services	17,458,239	16,652,855	17,108,200	17,165,600	17,435,200
Agency Funds	22,400	22,400	20,400	20,400	20,400

TOTAL CITY BUDGET

64,932,964	65,524,307	64,729,400	66,155,500	65,896,300
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2013 OPERATING BUDGET BY FUNCTION

	PAYROLL DIRECT LABOR	PAYROLL INDIRECT LABOR	CONTRAC- TUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
GENERAL GOVERNMENT								
City Council	28,500	2,200	12,800	0	0	3,100	0	46,600
City Manager	182,600	57,600	14,800	0	0	1,200	0	256,200
City Attorney	233,000	87,400	56,900	0	0	7,600	0	384,900
Human Resources	341,600	107,200	91,400	0	0	3,900	0	544,100
City Clerk	168,100	60,800	15,800	0	0	3,200	0	247,900
Elections	56,200	800	9,900	400	0	7,000	0	74,300
Finance	637,600	229,400	4,500	0	0	3,900	0	875,400
Purchasing	155,400	50,700	6,600	0	0	1,400	0	214,100
Information Technology Division	411,900	150,400	376,300	37,200	0	69,000	38,000	1,082,800
Insurance	0	0	0	0	681,200	0	0	681,200
Facilities Maintenance	218,800	98,700	65,200	204,500	1,500	37,600	0	626,300
Independant Audit	0	0	23,200	0	0	0	0	23,200
Media Services	151,300	57,100	2,000	500	0	2,100	0	213,000
TOTAL GENERAL GOVERNMENT	2,585,000	902,300	679,400	242,600	682,700	140,000	38,000	5,270,000
PUBLIC SAFETY								
Police	7,782,800	3,185,200	182,200	38,600	200	152,400	183,800	11,525,200
Animal Care	0	0	76,100	0	0	0	0	76,100
Fire & Ambulance	7,764,400	2,820,500	130,200	109,200	0	252,400	20,000	11,096,700
Hydrant Rental	0	0	325,000	0	0	0	0	325,000
Auxiliary Police	0	0	1,300	100	0	3,100	0	4,500
Crossing Guards	79,800	6,100	0	0	0	0	0	85,900
Police & Fire Commission	0	0	5,800	0	0	200	0	6,000
TOTAL PUBLIC SAFETY	15,627,000	6,011,800	720,600	147,900	200	408,100	203,800	23,119,400
PUBLIC WORKS								
Public Works - Administration	257,500	91,000	3,100	0	0	800	0	352,400
Engineering	772,200	342,400	14,900	6,000	0	16,200	0	1,151,700
Streets - General	1,377,300	670,400	61,900	5,000	100	412,000	0	2,526,700
Central Garage	405,200	196,200	78,100	106,100	1,500	1,084,500	0	1,871,600
Garbage Collection & Disposal	369,100	171,000	597,100	0	7,100	39,500	0	1,183,800
TOTAL PUBLIC WORKS	3,181,300	1,471,000	755,100	117,100	8,700	1,553,000	0	7,086,200
PARKS & OTHER FACILITIES								
Parks	837,500	336,800	59,800	190,100	200	172,200	0	1,596,600
Forestry	201,600	75,900	14,500	0	0	16,900	0	308,900
TOTAL PARKS & OTHER FAC.	1,039,100	412,700	74,300	190,100	200	189,100	0	1,905,500

PAYROLL DIRECT LABOR	PAYROLL INDIRECT LABOR	CONTRACTUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
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COMMUNITY DEVELOPMENT								
Assessor	290,000	122,300	72,100	0	0	3,900	0	488,300
Economic Development	291,300	118,600	168,500	200	0	4,800	0	583,400
Planning Services	445,500	127,900	64,300	100	0	4,300	0	642,100
Inspection Services	361,200	137,200	103,700	5,500	1,100	5,300	0	614,000
TOTAL COMMUNITY DEV.	1,388,000	506,000	408,600	5,800	1,100	18,300	0	2,327,800

DEPT. OF TRANSPORTATION								
Electric	278,500	99,500	10,800	34,100	0	43,200	0	466,100
Sign	115,000	24,100	6,400	2,900	0	57,500	0	205,900
TOTAL DEPT. OF TRANS.	393,500	123,600	17,200	37,000	0	100,700	0	672,000

UNCLASSIFIED								
Unemployment Compensation	0	42,000	0	0	0	0	0	42,000
Uncollectible Accounts	0	0	475,000	0	0	0	0	475,000
Employee Benefit Fees	0	0	14,000	0	0	0	0	14,000
Patriotic Celebration	0	0	31,700	0	0	0	0	31,700
Adjustment of Salaries	200,000	0	0	0	0	0	0	200,000
Unclassified Expenses	0	0	85,000	0	0	0	0	85,000
Mobile Trailer Tax	0	0	40,000	0	0	0	0	40,000
Industrial Development	0	0	0	0	0	0	0	0
TOTAL UNCLASSIFIED	200,000	42,000	645,700	0	0	0	0	887,700

TOTAL BUDGET								
	24,413,900	9,469,400	3,300,900	740,500	692,900	2,409,200	241,800	41,268,600

Budget for Recycling	256,400	112,200	375,200	300	100	76,400	170,700	991,300
Budget for Street Lighting	0	0	2,500	1,073,500	0	62,000	0	1,138,000
Budget for Senior Services	316,500	123,700	10,600	54,900	8,000	5,600	12,000	531,300
Budget for "GO" Transit Utility	1,577,800	666,000	1,614,200	32,100	115,600	522,200	205,000	4,732,900
Budget for Library	1,739,700	629,500	397,200	137,700	16,900	412,300	0	3,333,300
Budget for Museum	616,800	233,800	74,400	71,300	12,500	36,500	5,000	1,050,300
Budget for Grand Opera House	0	0	63,700	0	7,100	1,000	0	71,800
Budget for Cemetery	188,000	82,300	13,200	27,200	9,900	20,800	0	341,400
Budget for Health Services	0	0	0	0	0	0	0	0
Budget for Leach Amphitheater	8,000	1,000	19,800	19,600	200	11,800	0	60,400
Budget for Pollock Comm Wtr Park	40,000	3,700	156,300	58,000	6,500	52,800	0	317,300
Budget for Equipment Fund	0	0	0	0	0	0	1,117,800	1,117,800
TOTAL OPERATING BUDGET	29,157,100	11,321,600	6,028,000	2,215,100	869,700	3,610,600	1,752,300	54,954,400

REVENUES

2010 ACTUAL REVENUES	2011 ACTUAL REVENUES	2012 BUDGETED REVENUES	2012 ESTIMATED REVENUES	2013 PROPOSED BUDGET
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TAXES LEVIED BY CITY

General Property Tax 0072-4102	28,786,800	29,488,165	30,118,300	30,121,600	30,604,908
Municipal Owned Utility 0072-4112	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Snow Removal 0072-4172	33,782	49,267	33,000	21,100	33,000
Weed Cutting 0072-4171	36,348	43,401	36,000	42,300	40,000
Mobile Home Tax 0072-4108	112,830	115,155	112,000	117,000	117,000
Payment in Lieu of Taxes 0072-4118	123,933	188,116	120,000	120,000	120,000
TOTAL TAXES LEVIED	30,093,693	30,884,104	31,419,300	31,422,000	31,914,908

LICENSES & PERMITS

Heating 0750-4377	85,000	78,839	67,000	72,000	85,700
Liquor License 0050-4322	137,276	130,983	130,000	133,000	133,000
Cigarette License 0050-4358	7,575	6,915	6,800	7,000	7,000
Sundry License 0050-4972	41,613	39,102	40,000	33,000	33,000
Electric Permits 0750-4376	92,415	83,805	72,000	76,400	91,200
Building Permits 0750-4374	256,153	274,656	195,000	268,500	319,700
Plumbing Permits 0750-4378	79,269	80,380	48,900	65,100	77,400
Flammable Tank Fees 0750-4384	585	965	800	2,000	2,000
Housing Fees 0750-4386	3,615	3,600	3,400	3,600	3,600
Code Seals & Plan. Fees 0750-4383	805	455	600	600	600
Code Enforcement 0750-4388	0	0	0	0	25,000
Weights & Measures 0750-4381	0	0	0	62,000	45,000
Zoning Ordinances 0740 / 750 - 4334	43,720	42,020	45,000	48,500	48,500
TOTAL LICENSES & PERMITS	748,026	741,720	609,500	771,700	871,700

FINES & COSTS

County Court 0211-4406	296,996	277,815	285,000	297,700	297,700
Police Department 0211-4402	428,173	419,786	450,000	379,000	500,000
Penalties 0072-4120	76,323	88,291	89,000	80,200	80,200
TOTAL FINES & COSTS	801,492	785,892	824,000	756,900	877,900

STATE & COUNTY AIDS

Town Aid - Cable TV 1010-4252	14,200	10,100	10,100	10,600	10,600
Town Ambulance Aid 0240-4251	71,554	20,614	73,000	73,000	77,100
Aid to Local Streets 0073-4228	2,909,903	2,966,375	2,697,500	2,718,300	2,876,600
Municipal Services 0073-4232 & 4236	1,191,433	1,115,138	936,200	936,000	972,600
State Shared Aids 0073-4210	10,782,702	10,804,564	9,669,300	9,670,700	9,668,300
State/Fed Aids-Transportation 0211 & 0810-4236	0	0	0	90,000	12,600
State Aids - Fire 0230-4236	60,381	132,877	123,600	137,900	137,900
Aids-Police 0211-4206 & 4226 & 4253	277,581	262,447	257,600	337,000	238,800
State Computer Credit 0073-4237	123,502	111,569	105,000	153,000	125,000
Expenditure Restraint 0073-4238	1,202,998	1,196,054	1,137,100	1,137,100	1,105,800
TOTAL STATE & CO. AIDS	16,634,254	16,619,738	15,009,400	15,263,600	15,225,300

USE OF MONEY & PROPERTY

Interest on Investments 0073-4908	363,952	222,513	300,000	250,000	250,000
Interest on Special Assessments 0072-4910	246,092	259,636	261,000	261,000	261,000
Rent 0073-4922 - 4926	80	610	100	100	100
TOTAL USE OF MONEY & PROP.	610,124	482,759	561,100	511,100	511,100

	2010 ACTUAL REVENUES	2011 ACTUAL REVENUES	2012 BUDGETED REVENUES	2012 ESTIMATED REVENUES	2013 PROPOSED BUDGET
CHARGES FOR CURRENT SERVICES					
Police Department Fees 0211- 4532-4972	109,233	120,599	150,000	165,000	162,500
Fire Department Fees 0230-4534	97,981	88,612	121,400	169,000	208,700
Ambulance Fees 0240-4538	2,209,582	2,365,329	2,160,000	2,450,000	2,615,000
Engineering Fees 0420-4520	27,222	10,200	25,000	10,000	10,000
Street Services 0420 & 0430-4557	51,321	69,986	125,000	70,000	70,000
Electrical Department 0801-4520	41,140	39,925	32,000	53,000	40,000
Sign Department 0810-4520	2,523	5,355	3,500	3,500	3,500
Parks Revenues 0610 / 0620-4572 - 4972	17,438	35,604	20,000	26,000	26,000
City Clerk Fees 0050-4520	6,500	6,195	6,500	6,500	6,500
Community Development CDBG 0740-4811	341,951	375,808	190,000	190,000	192,800
Community Development - TIF	0	0	175,000	175,000	226,500
Community Development - County Aids	0	0	0	0	60,000
Cable Access Fees 0150-4520	2,920	4,735	3,000	4,500	4,500
CATV Revenue 1010-4312	677,576	781,251	775,000	795,000	795,000
Property Search 0073-4519	18,970	17,205	18,000	20,000	20,000
Hazardous Materials 0230-4540	2,374	0	1,500	200	500
Garbage Fees 0470-4558	23,038	15,670	16,700	20,000	31,500
TOTAL CHGS. FOR CUR. SERV.	3,629,769	3,936,474	3,822,600	4,157,700	4,473,000
INTERDEPARTMENTAL REVENUES					
Materials & Labor-Utilities 0430-4812	439,946	907,133	425,000	595,000	595,000
Supervisor/Admin Labor-Util 0410,420,430-4814	288,980	295,444	305,000	292,000	295,000
Accounting Services-Utilities 0073-4806	580,655	518,712	535,000	516,000	516,000
Equipment/Labor Rental - Recycling 0480-4834	373,667	262,840	360,000	310,000	325,000
Computer Services - Utilities 0110-4822	158,100	162,800	162,800	162,800	164,400
Water G.O. Bond Abatement 0074-5275	1,841,088	1,612,130	1,361,300	1,361,300	1,365,600
Sewer G.O. Bond Abatement 0074-5273	2,020,703	1,767,581	1,626,600	1,626,600	1,534,000
Storm G.O. Bond Abatement 0074-5278	1,076,743	1,074,118	1,078,900	1,078,900	1,047,400
Parking G.O. Bond Abatement 0074-5272	60,603	56,335	54,400	54,400	57,700
Ind. Dev. G.O. Bond Abatement 0074-5270	457,582	423,847	420,000	420,000	405,500
TIF Districts G.O. Bond Abatement 0074-5274	3,693,977	3,123,563	3,504,800	3,504,800	3,751,300
Golf Course G.O. Bond Abatement 0074-5277	5,999	6,006	6,000	6,000	6,100
Centre G.O. Bond Abatement 0074-5261	271,186	211,917	219,500	219,500	216,400
Cable TV G.O. Bond Abatement 0074-5279	72,317	69,909	73,100	73,100	6,800
Build America Bond Credits	294,161	431,615	433,600	433,600	419,500
TSF From Other Funds 0074-5299	0	578,251	0	0	0
Engineering Fees-Const. 0420-4555	1,455,750	1,599,862	1,400,000	1,475,000	850,000
TOTAL INTER. DEP. REV.	13,091,457	13,102,063	11,966,000	12,129,000	11,555,700
UNCLASSIFIED					
Sundry Revenue 0073 etc - 4952-4972	203,036	168,968	167,500	125,000	137,500
Bond Proceeds 0073-5302	0	59,336	0	0	0
Approp. from Debt Svc. Fund 0073-5308	0	0	350,000	350,000	460,000
TOTAL UNCLASSIFIED	203,036	228,304	517,500	475,000	597,500
TOTAL REVENUES	65,811,851	66,781,054	64,729,400	65,487,000	66,027,108

ASSESSED VALUATION

	2011	2012	INCREASE (DECREASE)
Assessed Value	3,424,082,700	3,424,793,232	710,532

INDEBTEDNESS

	2010	2011	2012
General Obligation Debt as of December 31	\$131,952,877	\$133,631,861	\$137,859,256

DEBT LIMIT

CITY:

Limit - 5% of City Equalized Valuation of:	\$3,762,601,100	
5% of \$3,762,601,100		\$188,130,055
Present Debt - 73.28%		<u>\$137,859,256</u>
Legal Debt Margin - 26.72%		<u><u>\$50,270,799</u></u>

CITY INDEBTEDNESS RECAP

General City	\$67,154,041
Parking Utility	\$153,889
Water Utility	\$9,806,574
Sewer Utility	\$12,465,374
Storm Water Utility	\$9,643,533
TIF District	\$34,181,573
Industrial Development	\$2,880,000
Convention Center	\$1,550,000
Golf Course	\$24,272
	<u><u>\$137,859,256</u></u>

ANALYSIS OF GENERAL FUND EQUITY
October 16, 2012
Historical Balances

12/31/2007		\$7,292,509
12/31/2008		\$6,965,275
12/31/2009		\$7,623,103
	2009 Fund Balance Reservations	(\$52,270)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$7,090,642
12/31/2010		\$8,871,437
	2010 Fund Balance Reservations	(\$286,025)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$15,128)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,090,093
12/31/2011		\$9,708,106
	2011 Fund Balance Reservations	(\$687,688)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$20,117)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,520,110 *

Current Year Budget

January 1, 2012 Balance		\$8,520,110
Budgeted Expenditures for 2012	\$64,729,400	
Budgeted Revenues for 2012	<u>\$64,729,400</u>	
Net Change in Fund Balance		<u>\$0</u>
<i>Budgeted Fund Balance, 12-31-12</i>		<u><u>\$8,520,110</u></u>

Current Year Estimate

January 1, 2012 Balance		\$8,520,110
Estimated Expenditures for 2012	\$66,155,500	
Estimated Revenues for 2012	<u>\$65,487,000</u>	
Net Change in Fund Balance		<u>(\$668,500)</u>
Estimated Unassigned Fund Balance, 12-31-12		<u><u>\$7,851,610 **</u></u>

* This amount is 17.08% of 2011 Total General Fund Revenues. Per the Council approved Fund Balance Policy, the Fund Balance target is at least 16% of General Fund Revenues.

** This amount is approximately 15.75% of Total General Fund Revenues. However, Council increased the 2013 Tax Levy by \$130,808 to replenish the projected 2012 shortfall.

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY COUNCIL	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0010-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	51,335	47,863	46,600	46,000	46,600

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Mission Statement: To create a thriving and sustainable community offering abundant opportunities for work and life, while providing goods and services in pursuit of a safe and vibrant community.

- Links to City Strategic Plan:**
- 1 [Improve and Maintain City Infrastructure](#)
 - 2 [Support Business Economic Development](#)
 - 3 [Strengthen City Neighborhoods](#)
 - 4 [Improve City Quality of Life Assets](#)
 - 5 [Improve Employee Engagement](#)
 - 6 [Develop a Performance Culture](#)

- Significant Accomplishments:**
- [Adopted a new strategic plan for the City](#)
 - [Approved passenger tracking system for GO Transit](#)
 - [Approved plan that utilized the best possible model for economic development](#)
 - [Approved updated revised zoning regulations and codes](#)
 -
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- Objectives to be Accomplished Next Year:**
- [Continue emphasis and support for high quality city infrastructure](#)
 - [Provide support and guidance for continued economic development](#)
 - [Support the improvement of all quality of life assets](#)
 - [Support initiatives that create a performance based culture](#)
 - [Support initiatives that increase employee engagement](#)
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Act as Responsible Financial Stewards on Behalf of the Citizens of Oshkosh					
Variation between resources budgeted and resources spent					New Measure
% of KPI targets achieved					New Measure
\$ amount invested in home and business improvements					New Measure
Goal: Ensure Customer Satisfaction with All Current Residents and Business Owners					
Percent of respondents that rated Oshkosh as a positive place to live	76%	78.70%			
Percent of respondents that rated Oshkosh has a positive sense of community	60%	54.70%			
Percent of respondents that positively rated the direction Oshkosh is moving	40%	38%			
Percent of respondents that rated Oshkosh positively as a place to raise children	73%	69%			
Percent of respondents that positively rated the overall quality of life in Oshkosh	72%	83%			
Goal: Encourage Efficient Processes and High Quality Results					
% of identified process improvement projects completed					New Measure

Contact Information:

City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 100-0010-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY COUNCIL
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	28,898	28,442	28,500	28,500	28,500
TOTAL PAYROLL - DIRECT LABOR		28,898	28,442	28,500	28,500	28,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,210	2,175	2,200	2,200	2,200
TOTAL PAYROLL - INDIRECT LABOR		2,210	2,175	2,200	2,200	2,200
Contractual Services						
6458-00000	Conference & Training	239	2,052	2,000	2,000	2,000
6460-00000	Membership Dues	17,245	11,529	10,800	10,800	10,800
TOTAL CONTRACTUAL SERVICES		17,484	13,581	12,800	12,800	12,800
Materials & Supplies						
6505-00000	Office Supplies	655	799	800	800	800
6507-00000	Books & Periodicals	0	240	200	200	200
6589-00000	Other Materials & Supplies	2,088	2,626	2,100	1,500	2,100
TOTAL MATERIALS & SUPPLIES		2,743	3,665	3,100	2,500	3,100
TOTAL CITY COUNCIL		51,335	47,863	46,600	46,000	46,600

PERSONNEL SCHEDULE

ACCOUNT: 100-0010-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY COUNCIL
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Council Members	7	7	7	28,500	28,500	28,500
Social Security	6302			2,200	2,200	2,200
TOTAL PERSONNEL	7	7	7	30,700	30,700	30,700

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY MANAGER	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0020-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		250,223	252,418	247,900	249,300	256,200

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement: To provide leadership and direction in the implementation of City Council policy objectives and administration of city services and programs, ensuring accountability, community responsiveness and customer service excellence

- Links to City Strategic Plan:**
- 1 [Improve and Maintain City Infrastructure](#)
 - 2 [Support Business Economic Development](#)
 - 3 [Strengthen City Neighborhoods](#)
 - 4 [Improve City Quality of Life Assets](#)
 - 5 [Improve Employee Engagement](#)
 - 6 [Develop a Performance Culture](#)

- Significant Accomplishments:**
- [Developed a tracking system for the Oshkosh Transit system](#)
 - [Developed a plan that utilized the best possible model for economic development](#)
 - [Updated and implemented revised zoning regulations and codes](#)
 - [Developed a new strategic plan for the City](#)
 - [Continued to provide administrative oversight and guidance to all departments and divisions](#)

- Objectives to be Accomplished Next Year:**
- [Establish and put in place a Pay for Performance system for all non-rep employees](#)
 - [Continue to work with economic development stakeholders in implementation of Prager Co. study](#)
 - [Ensure timely and accurate quarterly status reports detailing progress on strategic planning initiatives](#)
 - [Oversee the development of a performance based culture and corresponding projects](#)
 - [Continue to make progress on improving the quality of all city owned infrastructure](#)
 - [Represent the City as a stakeholder in strengthening the City's neighborhoods](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Successfully Implement City Manager Goals and Strategic Planning Initiatives					
Number of annual goals given	N/A	5	5		
Percent of goals accomplished within time allotted	N/A	85%	Goal = 100%		
Number of strategic initiatives identified in current strategic plan	N/A	N/A	95		
Percent of strategic initiatives outstanding	N/A	N/A	Goal = 50%		
Weekly newsletters to Council	42	42	Goal = 42		
Number of CMR's	24	24	Goal = 24		
Goal:					
Goal:					
Goal:					

Contact Information: City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 100-0020-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY MANAGER
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	176,892	180,105	177,600	177,600	182,600
TOTAL PAYROLL - DIRECT LABOR		176,892	180,105	177,600	177,600	182,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	60,070	58,743	56,000	55,900	57,600
TOTAL PAYROLL - INDIRECT LABOR		60,070	58,743	56,000	55,900	57,600
Contractual Services						
6402-00000	Auto Allowance	6,000	6,000	6,000	6,000	6,000
6404-00000	Postage & Shipping	0	44	0	100	100
6458-00000	Conference & Training	3,791	4,049	4,000	4,800	4,800
6460-00000	Membership Dues	1,553	1,585	1,600	1,600	2,200
6466-00000	Misc. Contractual Services	1,200	1,200	1,500	2,100	1,700
TOTAL CONTRACTUAL SERVICES		12,544	12,878	13,100	14,600	14,800
Materials & Supplies						
6505-00000	Office Supplies	296	451	800	400	800
6507-00000	Books & Periodicals	241	241	200	200	200
6589-00000	Other Materials & Supplies	180	0	200	600	200
TOTAL MATERIALS & SUPPLIES		717	692	1,200	1,200	1,200
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY MANAGER		250,223	252,418	247,900	249,300	256,200

PERSONNEL SCHEDULE

ACCOUNT: 100-0020-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY MANAGER
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
City Manager	1	1	1	127,500	127,500	132,500
Administrative Assistant	1	1	1	50,100	50,100	50,100
Health Insurance				6306 25,900	25,900	25,900
Retirement				6304 16,600	16,600	18,300
Social Security				6302 12,400	12,500	12,600
Life Insurance				6310 800	800	800
Income Continuation Insurance				6312 300	100	0
TOTAL PERSONNEL	2	2	2	233,600	233,500	240,200

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY ATTORNEY	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0030-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		394,439	417,675	381,400	380,900	384,900

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

The mission of the City Attorney's Office is to provide high quality legal services in an efficient, timely, and effective manner for the benefit of the City of Oshkosh

Links to City Strategic Plan:

- 1 [The City Attorney's office plays an important role in supporting the City Manager and Other City](#)
- 2 [Departments in the pursuit of the goals set forth in the Strategic Plan and has direct links to the](#)
- 3 [following goals:](#)
- 4 [Promote Openness and Communication](#)
- 5 [Build Positive Relationships between Council and Staff](#)

Significant Accomplishments:

- [Revised Public Works bid documents and Chapter 25 work in right-of-way requirements](#)
- [Revised codes & assisted with agreements for health merger with Winnebago Co. & City of Neenah](#)
- [Updated Chapter 12 - Finance and Purchasing](#)
- [Researched and drafted Concealed Carry ordinance](#)
- [Assisted with various issues/City Center Hotel: TIF, Riverwalk agreement, liquor license, Convention](#)
- [Center Operations agreement, Development agreement, Parking Structure agreement, Bonds Review](#)
- [Assisted Public Works with Wastewater & Storm Water matters & resulting storm water regulations](#)
-
-
-

Objectives to be Accomplished Next Year:

- [Review outside prosecution services agreement at end of term](#)
- [Revise Chapter 2 - Administration, Chapter 6 - Animals](#)
- [Complete volunteer policy](#)
- [Review and update manual for Council, Boards, and Commission members](#)
- [Complete street vendor ordinance](#)
- [Provide open records training for departments and divisions](#)

ACCOUNT: 100-0030-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY ATTORNEY
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	238,956	261,098	231,100	232,100	233,000
TOTAL PAYROLL - DIRECT LABOR		238,956	261,098	231,100	232,100	233,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	92,974	93,465	86,000	85,700	87,400
TOTAL PAYROLL - INDIRECT LABOR		92,974	93,465	86,000	85,700	87,400
Contractual Services						
6404-00000	Postage & Shipping	76	0	100	0	100
6410-00000	Advertising / Marketing	0	342		0	0
6424-00000	Maintenance Office Equipment	0	0	100	0	100
6446-00000	Contractual Employment	50,040	51,096	51,100	51,100	51,100
6456-00000	Service/Witness Fees	1,601	956	1,700	1,200	1,200
6458-00000	Conference & Training	2,579	2,532	3,400	3,000	3,400
6459-00000	Other Employee Training	425	0	0	0	0
6460-00000	Membership Dues	975	934	1,000	1,000	1,000
TOTAL CONTRACTUAL SERVICES		55,696	55,860	57,400	56,300	56,900
Utilities						
6475-00000	Telephones	0	0	0	0	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Sundry Fixed Charges						
6499-00000	Miscellaneous Fixed Charges	0	0	0	0	0
TOTAL SUNDRY FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	583	542	700	600	700
6507-00000	Books & Periodicals	6,230	6,565	6,200	6,200	6,900
6589-00000	Other Materials & Supplies	0	145	0	0	0
TOTAL MATERIALS & SUPPLIES		6,813	7,252	6,900	6,800	7,600
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY ATTORNEY		394,439	417,675	381,400	380,900	384,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0030-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY ATTORNEY
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
City Attorney	1	1	1	102,500	102,500	102,500
Assistant City Attorney	1	1	1	87,400	87,400	87,400
Administrative Assistant	1	1	1	41,200	42,200	43,100
Health Insurance 6306				50,200	50,200	50,200
Retirement 6304				16,900	16,900	18,700
Social Security 6302				17,700	17,800	17,800
Life Insurance 6310				700	700	700
Income Continuation Insurance 6312				500	100	0
TOTAL PERSONNEL	3	3	3	317,100	317,800	320,400

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: HUMAN RESOURCES	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0040-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		624,742	556,124	554,400	638,900	544,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement:
 The Human Resources Division is dedicated to providing customer driven solutions and programs that strategically address the organizations needs for an effective and efficient workforce.

- Links to City Strategic Plan:**
- 1 [Increase opportunities for employee involvement.](#)
 - 2 [Improve employees understanding of role.](#)
 - 3 [Improve communications with and feedback from employees.](#)
 - 4 [Develop and put in place a pay-for-performance system for all non-represented employees.](#)
 - 5 [Build leader and employee skills to assess continuous improvement/manage performance.](#)

- Significant Accomplishments:**
- [Updated all personnel policy related documents](#)
 - [Implemented the recommendations identified in the Classification & Compensation Study](#)
 - [Implemented online applicant tracking and performance evaluation software](#)
 - [Reorganized division to address performance evaluation and future organizational training needs](#)
 - [Established focus groups for performance evaluation, health insurance & pay-for-performance](#)
 -
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- Objectives to be Accomplished Next Year:**
- [Continue to expand employee training focusing specifically on succession planning, customer service and performance management initiatives](#)
 - [Continue efforts toward multi year process of "Well Workplace and Well City" designation](#)
 - [Establish focus group for continuous improvement](#)
 - [Finalize recommendations from employee focus groups & implement recommendations as modified by the City Manager and approved by City Council](#)

ACCOUNT: 100-0040-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HUMAN RESOURCES
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	309,846	323,614	350,000	340,900	341,600
6103-00000	Regular Pay - Temp Employee	0	5,704	0	8,200	0
TOTAL PAYROLL - DIRECT LABOR		309,846	329,318	350,000	349,100	341,600
Payroll - Indirect Payroll						
63xx-00000	Payroll - Indirect Payroll	94,794	101,802	110,900	106,000	107,200
TOTAL PAYROLL - INDIRECT LABOR		94,794	101,802	110,900	106,000	107,200
Contractual Services						
6401-00000	Contractual Services	159,906	88,020	50,000	124,600	73,600
6402-00000	Auto Allowance	960	720	1,000	1,000	1,000
6410-00000	Advertising/Marketing	34,161	22,468	24,500	40,500	11,000
6458-00000	Conference & Training	2,013	1,544	4,000	4,000	4,000
6459-00000	Other Employee Training	13,273	7,375	9,200	8,600	900
6460-00000	Membership Dues	899	899	900	900	900
6466-00000	Misc Contractual Services	5,461	0	0	0	0
TOTAL CONTRACTUAL SERVICES		216,673	121,026	89,600	179,600	91,400
Materials & Supplies						
6505-00000	Office Supplies	1,105	1,779	1,500	1,500	1,500
6507-00000	Books & Periodicals	0	0	0	300	0
6589-00000	Other Materials & Supplies	2,324	2,199	2,400	2,400	2,400
TOTAL MATERIALS & SUPPLIES		3,429	3,978	3,900	4,200	3,900
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL HUMAN RESOURCES		624,742	556,124	554,400	638,900	544,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0040-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HUMAN RESOURCES
 DEPARTMENT: GENERAL GOVERNMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Asst City Manager/Dir of Admin Svcs	6102	1	1	1	115,300	115,300	115,300
Human Resources Bureau Manager	6102	1	1	1	53,600	64,400	66,200
Benefits & Payroll Coordinator	6102	1	0	1	0	15,600	45,600
Payroll Coordinator	6102	0	1	0	43,600	26,400	0
Administrative Assistant	6102	1	1	1	44,600	45,600	45,600
Benefits Coordinator	6102	0	1	0	46,000	31,700	0
Organizational Development Specialist	6102	0	0	1	0	0	43,900
Management Assistant	6102	1	1	1	35,000	39,900	23,000
Temporary Help	6103				6,900	8,200	0
Overtime	6102				5,000	2,000	2,000
Health Insurance	6306				58,400	54,300	52,900
Retirement	6304				25,000	25,100	27,500
Social Security	6302				26,100	25,600	25,900
Life Insurance	6310				800	900	900
Income Continuation Insurance	6312				600	100	0
TOTAL HUMAN RESOURCES		5	6	6	460,900	455,100	448,800

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CITY CLERK	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0050-XXXX-XXXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	252,595	232,396	243,700	253,500	247,900

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids					
Fees & Charges					
Miscellaneous					
Surplus Applied					
Transfer					
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Clerk's Office is to fulfill the traditional city clerk responsibilities of record keeping, preparation of agendas and meeting notices, documentation of official minutes, process liquor licenses and provide information to other departments and citizens

Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Promote openness & communication |
| 2 | Continuously improve customer service |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|--|
| • | Special Events |
| • | Processed 100+ applications |
| • | Implemented special event software |
| • | |
| • | Conducted 26 Board of Review Hearings |
| • | |
| • | See election budget - 5 elections in 2012 (1 being the presidential) |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|--|
| • | |
| • | |
| • | |
| • | |
| • | |
| • | |

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Administration / Customer Service & Support					
utilize best practices for customer service					
respond quickly & accurately to customer requests or customers' needs					
Telephone Calls					thru august 2012
Incoming	8,393	7,308			
Outgoing	3,416	2,726			
Counter Service					will collect data
Goal: Council related documents					
Agenda Prepared	28	19			
Posting of Notices	26	20			
Minutes	28	19			
Goal: Record Management					
Total Number of Documents / Records Executed					
Ordinances	39	37			
Resolutions	525	424			
Agreements	493	184			
Claims	52	26			
Cemetery Deeds	23	16			
Gifts to the City	no data collected	7			
Goal: Licenses Issued					
Total Number of Licenses Issued					
Class A / B	217	210			
Bartender	872	780			
Special Class B	82	87			
Goal: Special Events / Block Parties Processed					
Special Events	120	103			
Block Parties	7	5			
Goal: Board of Review					
Hearings	17	26			
Goal: Special Assessments					
Total Records	2,990	3,515			
Street	\$2,633,831	\$2,538,878			
Sewer	\$398,728	\$384,818			
Water	\$103,134	\$102,718			
Sidewalk	\$411,647	\$610,023			

Contact Information:

City Clerk, Pam Ubrig, (920) 236-5012

ACCOUNT: 100-0050-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY CLERK
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	160,991	156,368	165,400	176,200	168,100
TOTAL PAYROLL - DIRECT LABOR		160,991	156,368	165,400	176,200	168,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	67,321	59,623	59,300	60,900	60,800
TOTAL PAYROLL - INDIRECT LABOR		67,321	59,623	59,300	60,900	60,800
Contractual Service						
6410-00000	Advertising/Marketing	12,011	12,337	15,000	13,000	15,000
6458-00000	Conference & Training	297	645	600	0	600
6460-00000	Membership Dues	210	220	200	200	200
TOTAL CONTRACTUAL SERVICE		12,518	13,202	15,800	13,200	15,800
Fixed Charges						
6488-00000	Employee Bond	20	0	0	0	0
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		20	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	2,919	2,869	2,900	2,900	2,900
6507-00000	Books & Periodicals	326	334	300	300	300
6550-00000	Minor Equipment	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		3,245	3,203	3,200	3,200	3,200
Capital Outlay						
7202-00000	Office Equipment Purchase	8,500	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		8,500	0	0	0	0
TOTAL CITY CLERK		252,595	232,396	243,700	253,500	247,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0050-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CITY CLERK
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
City Clerk	1	1	1	76,900	76,900	76,900
Deputy City Clerk	1	1	1	44,600	45,600	45,600
Elections Aide	1	1	1	32,100	32,500	33,400
Overtime				11,800	21,200	12,200
Health Insurance	6306			34,000	34,000	34,000
Retirement	6304			12,100	12,900	13,500
Social Security	6302			12,700	13,500	12,900
Life Insurance	6310			200	400	400
Income Continuation Ins.	6312			300	100	0
TOTAL PERSONNEL	3	3	3	224,700	237,100	228,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ELECTIONS	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0060-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	86,070	103,621	124,500	178,100	74,300

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The City Clerk's Office provides election service to voters and candidates so they can participate in the election process

Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Promote openness & communication |
| 2 | Continuously improve customer service |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Redistricting of voting wards](#)
- [Informed voters of new wards \(website, calendar, water bills\)](#)
- [April 2012 Election - 38.5% turn out](#)
- [May 2012 Recall Primary - 35.1% turn out](#)
- [June 2012 Recall Election - 66.9% turn out](#)
- [August 2012 Election - 17.2% turn out](#)
- [November 2012 Election \(presidential\) - anticipate large turn out \(2008 - 76.2%\)](#)
-
-

Objectives to be Accomplished Next Year:

- [Set up absentee voters on the state wide voter registration system](#)
- [4 Year Voter Record Maintenance](#)
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ACCOUNT: 100-0060-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTIONS
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	4,505	51,519	91,500	139,000	46,000
6102-00000	Maintenance-Labor	0	0	0	0	0
6103-00000	Regular Pay - Temp. Employee	62,756	26,909	5,500	10,200	10,200
TOTAL PAYROLL - DIRECT LABOR		67,261	78,428	97,000	149,200	56,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	214	350	400	800	800
TOTAL PAYROLL - INDIRECT LABOR		214	350	400	800	800
Contractual Services						
6402-00000	Auto Allowance	271	205	300	400	200
6410-00000	Advertising/Marketing	1,038	2,552	2,000	1,200	1,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	392	6,158	1,000	1,700	1,000
6458-00000	Conference and Training	141	187	200	0	200
6466-00000	Misc. Contr. Services (Ballots/Prog)	8,783	10,994	10,000	3,800	7,500
TOTAL CONTRACTUAL SERVICES		10,625	20,096	13,500	7,100	9,900
Utilities						
6475-00000	Telephones	785	590	700	400	400
TOTAL UTILITIES		785	590	700	400	400
6503-00000	Clothing	0	0	0	0	0
6505-00000	Office Supplies	7,157	3,675	12,900	18,600	7,000
6509-00000	Computer Supplies	0	0	0	0	0
6517-00000	Supplies/Repair Parts	0	482	0	0	0
6550-00000	Minor Equipment	0	0	0	2,000	0
6589-00000	Other Materials & Supplies	28	0	0	0	0
TOTAL MATERIALS & SUPPLIES		7,185	4,157	12,900	20,600	7,000
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ELECTIONS		86,070	103,621	124,500	178,100	74,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0060-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTIONS
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Poll Workers	6102			91,500	139,000	46,000
Maintenance-Labor	6102			0	0	0
Extra Help	6103			5,500	10,200	10,200
Health Insurance	6306			0	0	0
Retirement	6304			0	0	0
Social Security	6302			400	800	800
Life Insurance	6310			0	0	0
TOTAL PERSONNEL		0	0	0	97,400	150,000

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FINANCE	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0071-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		979,747	948,539	917,200	866,900	875,400

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement:
The mission of the Finance Department is to maintain the integrity of the City through financial services, timely information and analysis, innovation, financial management, and appropriate controls.
 Our goals are to: (1) accurately record & report all transactions, (2) prudently manage all cash and investments, (3) responsibly execute borrowings, (3) prudently manage the financial operations of the three Utilities, and (4) assist internal and external customers with finance related issues/challenges/opportunities to the best of our ability.

- Links to City Strategic Plan:**
- 1 [Improve & Maintain Infrastructure - Assist with financing plans](#)
 - 2 [Support Business Economic Development - TIF Accounting, Assist with Grants, Loan Funds, Etc.](#)
 - 3 [Improve Quality of Life Assets - Assist with financing plans](#)
 - 4 [Develop a Performance Culture-Establish goals/measures for 17 employees/ensure accountability](#)
 - 5 [Improve Employee Engagement - Make sure employees understand role, are engaged, and involved](#)

- Significant Accomplishments:**
- [Bonding - Completed a number of refinancings to save the City \\$540,000 in 2012, in addition to \\$3.4 Million in 2010 and 2011.](#)
 - [Completed all regulatory reporting accurately and on time.](#)
 - [Transitioned to new Assistant Finance Director and Financial Utility Manager in 2012.](#)
 - [Successfully completed rate increases for the Storm Water Utility and Wastewater Utility.](#)
 - [Coordinated the RFQ Process for the Museum's \\$2.8 Million Donation.](#)
 - [Continue to revamp the City wide budget to provide better information to Council and Citizens.](#)
 - [Continue to work with Community Development on TIF related issues.](#)
 - [Worked with Attorney and Purchasing to update Chapter 12 of the Municipal Code](#)
 - [Worked with Long Range Finance Committee - Council report to compare Oshkosh to other WI communities.](#)

- Objectives to be Accomplished Next Year:**
- [Bonding - complete all necessary borrowings on behalf of the City](#)
 - [Complete all regulatory reporting accurately and on time](#)
 - [Analyze and improve the way all City trust funds are managed and administered](#)
 - [Complete RFP for Banking Services](#)
 - [Evaluate all Utility rates and complete rate cases/ increases as necessary](#)
 - [Account for and monitor all City funds / Continue to work on cash flow modeling](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Complete all required external reporting (1) accurately and (2) on time.					
Annual City Audit - CAFR	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Single Audit (Grant Report)	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
RDA Audit	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
BID Audit	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Dept. of Revenue Report	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
- Penalties imposed	\$0	\$0			Goal - \$0 Late filing incurs penalties by State
PSC Report - Annual	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Tax Settlements - (7)	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
State TIF Reporting	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Annual Trust Report	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Math./Qtr. Payroll Reports	Yes/Yes	Yes/Yes			Goal - Meet Deadline and Report Accurately 100% of the time
Goal: Complete all internal financial reporting in a timely manner					
Monthly Financials to Departments by the 25th of the following month		New Measure			Goal - 100% - April through December
Quarterly Financials to Council within 45 days of Qtr. Close		New Measure			Goal - 100% - April through December
Special requests for reports completed within 7 days		New Measure			Goal - 100% of the time
Goal: Maintain adequate cash on hand to meet the needs of the City / Pay bills promptly / Safeguard Funds					
Have enough funds on hand to pay all bills when requested		New Measure			Goal - 100% of the time
Pay all bills/invoices within 7 days of being requested		New Measure			Goal - Average days from receipt to payment <30
Ensure all funds are safely deposited		New Measure			Goal - 100% allowed investments
Goal: Customer Service - Respond to internal and external customer requests appropriately					
Treasury Transactions		New Measure			Goal - Process 98% Immediately
Invoicing		New Measure			Goal - Mail out 100% - < 5 business days
Phone Call Requests		New Measure			Goal - Respond to 95% - within 24 hours
Parking Citation Processing		New Measure			Goal - Process 100% - < 2 business days
Customer Complaints		New Measure			Goal - Respond 95% - within 24 hours

Contact

Information:

Peggy Steeno, Director of Finance, psteeno@ci.oshkosh.wi.us, (920) 236-5005

ACCOUNT: 100-0071-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FINANCE
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	680,906	662,973	643,700	646,800	637,600
TOTAL PAYROLL - DIRECT LABOR		680,906	662,973	643,700	646,800	637,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	292,661	280,059	265,200	212,500	229,400
TOTAL PAYROLL - INDIRECT LABOR		292,661	280,059	265,200	212,500	229,400
Contractual Services						
6402-00000	Auto Allowance	960	880	1,100	1,100	1,100
6458-00000	Conference & Training	1,603	1,013	2,500	2,500	2,500
6460-00000	Membership Dues	590	657	800	800	900
TOTAL CONTRACTUAL SERVICES		3,153	2,550	4,400	4,400	4,500
Materials & Supplies						
6505-00000	Office Supplies	2,921	2,953	3,500	3,000	3,500
6507-00000	Books & Periodicals	106	4	400	200	400
TOTAL MATERIALS & SUPPLIES		3,027	2,957	3,900	3,200	3,900
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL FINANCE		979,747	948,539	917,200	866,900	875,400

PERSONNEL SCHEDULE

ACCOUNT: 100-0071-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FINANCE
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
Director of Finance	1	1	1	108,400	108,400	108,400	
Assistant Finance Director	1	1	1	73,400	73,600	71,700	
Financial Accounting Division Mgr.	1	1	1	64,500	64,500	64,500	
Financial Utility Division Manager	1	1	1	63,000	59,200	55,200	
Lead Cashier	1	1	1	44,600	44,500	44,800	
Account Clerk II	3	3	3	113,200	112,800	112,800	
Cashier	2	2	2	76,300	75,100	75,100	
Account Clerk I	1	1	1	34,400	34,400	34,400	
Administrative Assistant	1	1	1	47,900	47,900	47,900	
Overtime				500	5,400	1,500	
Part-time	6102	0.80	0.80	0.80	17,500	21,000	21,300
Health Insurance	6306				166,200	116,200	129,300
Retirement	6304				46,800	46,700	51,200
Social Security	6302				49,300	47,900	47,300
Life Insurance	6310				1,700	1,600	1,600
Income Continuation Insurance	6312				1,200	100	0
TOTAL PERSONNEL		12.80	12.80	12.80	908,900	859,300	867,000

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: PURCHASING	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0090-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		227,253	223,354	223,900	212,600	214,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

The Purchasing Division's mission is to acquire commodities and services for the City in an effective, efficient and impartial manner. Specific objectives include a) ensuring fair and equitable treatment of all vendors and persons who deal with the procurement process; b) fostering public confidence in these purchasing procedures through the use of modern and professional business tools and c) securing the advantages and economies derived from a centralized/standardized purchasing system.

Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Improve and Maintain our Infrastructure-Improve Our City Buildings |
| 2 | Improve and Maintain our Infrastructure-Manage our City Equipment |
| 3 | Improve our Quality of Life Assets- Update Quality of Life Asset Plans |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Completed Chapter 12 Purchasing Updates and Produced Purchasing Desk Guide Resource Manual](#)
- [Coordinated City Wide Roof Repairs Bidding Process](#)
- [Coordinated Fire/Security Alarm System Upgrade Bidding Process for Museum \(OPM\)](#)
- [Coordinated Chiller Replacement Bidding Process for City Hall and Convention Center](#)
- [Coordinated Roof Replacement Bidding Process for Forestry, Zoo Maintenance and City Hall Buildings](#)
- [Coordinated Flooring Replacement Bidding Process for Seniors Center](#)
- [Coordinated RFP's for EAP, Park Shelters, Tennis Courts and OPM Landscape Design](#)
-
-

Objectives to be Accomplished Next Year:

- [Conduct employee training on purchasing policy and procedures updates](#)
- [Coordinate Bidding Process for Convention Center roof replacement project](#)
- [Coordinate ongoing citywide HVAC/Roofing replacement schedule](#)
- [Update life safety matrix for all Facilities Maintenance \(FM\) buildings](#)
- [Assist FM in updating quality of life asset plans](#)
- [Assist FM in maintaining CIP HVAC/Roofing CIP projects for all city buildings](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
Dollar Value of all purchases made by Purchasing Division			new measure		
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
# of RFP's			new measure		
# of RFQ's			new measure		
# of RFB's			new measure		
# of P-Card Transactions			new measure		
# of Purchase Orders			new measure		
Goal: Improve and maintain our infrastructure/improve our quality of life assets					
Calendar days from requisition to Purchase Order			new measure		
Goal: Develop a performance culture					
Internal customer satisfaction with Purchasing Services			new measure		

Contact Information:

Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0090-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PURCHASING
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	154,009	155,261	155,000	155,000	155,400
6103-00000	Regular Pay - Temp Employe	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		154,009	155,261	155,000	155,000	155,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	66,083	61,008	60,900	49,600	50,700
TOTAL PAYROLL - INDIRECT LABOR		66,083	61,008	60,900	49,600	50,700
Contractual Services						
6402-00000	Auto Allowance	98	4	0	0	0
6410-00000	Advertising/Marketing	4,135	4,793	5,000	5,000	5,000
6458-00000	Conference & Training	1,009	797	1,500	1,500	1,500
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	105	105	100	100	100
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		5,347	5,699	6,600	6,600	6,600
Materials & Supplies						
6505-00000	Office Supplies	1,814	1,386	1,400	1,400	1,400
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		1,814	1,386	1,400	1,400	1,400
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PURCHASING		227,253	223,354	223,900	212,600	214,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0090-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PURCHASING
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
General Services Bureau Mgr.	1	1	1	79,200	79,200	79,200
Senior Buyer	1	1	1	44,800	44,500	44,900
Secretary	1	1	1	31,000	31,000	31,000
Overtime				0	300	300
Health Insurance 6306				36,900	25,900	25,900
Retirement 6304				11,300	11,300	12,500
Social Security 6302				11,900	11,900	11,900
Life Insurance 6310				400	400	400
Income Continuation Insurance 6312				400	100	0
TOTAL PERSONNEL	3	3	3	215,900	204,600	206,100

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INFORMATION TECHNOLOGY	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0110-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,159,800	1,174,551	1,147,700	1,093,500	1,082,800

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Mission Statement: The Information Technology Division will provide the highest quality technology-based services, as well as GIS system design & administration, printing and mailing/shipping, in the most cost-effective manner, to facilitate the internal support services, governance, and community service for the City of Oshkosh and its Citizenry.

- Links to City Strategic Plan:**
- 1 [Develop a Performance Culture-Increase Public Awareness of City Services and Value](#)
 - 2
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [Began expansion of GIS utilization - starting with City-wide inventory of data assets & utilization](#)
 - [Enterprise-wide upgrade of ESRI ArcGIS desktop software, replacing all previous versions deployed](#)
 - [Begin training program for ESRI ArcGIS users](#)
 - [Designed Special Events system for City Clerk staff](#)
 - [Implemented caller application menu to allow callers to select inspector or function within the Inspections Division](#)
 - [Worked in cooperation with the Museum to redesign their web site](#)
 - [Completed data conversion & implemented new Cemetery information management system](#)

- Objectives to be Accomplished Next Year:**
- [Continue development of enterprise GIS environment, developing City-wide standards for data](#)
 - [Rewrite animal licensing system to provide more efficient system use](#)
 - [Implement wireless VAN solution for public safety](#)
 - [iasWorld implementation](#)
 - [Site Plan review information presented on the City web site](#)
 -
 -
 -

Key Performance Measures

Goals & Measures		2011	2012	2013	Trend	Comment
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Provide the highest quality technology-based services.						
IT FTE's		8	7.4	7.4		
IT FTE's as a percentage of total FTE's		1.50%	1.40%	1.40%		
Visitor hits to Web		600,292	628,973	660,420	5% increase per year	
Unique Visitors		282,505	314,181	348,741	11% increase per year	
% new visitors		56.94%	58.81%	60.47%	3% increase per year	
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Provide quality GIS data in standardized fashion.						
# of training classes		0	12			
# of installations		62	123			
Users' Group Meetings		0	3			
Goal: Develop a Performance Culture-Increase Public Awareness of City Services and Value. Ensure efficient maintenance of city hardware.						
PC Failure Rate		4	2			
Network uptime		97%	98%			
Goal:						

Contact Information:

Tony Neumann, Information Technology Bureau Manager, (920) 236-5148, tneumann@ci.oshkosh.wi.us

ACCOUNT: 100-0110-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INFORMATION TECHNOLOGY
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	429,338	407,135	431,200	415,900	411,900
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		429,338	407,135	431,200	415,900	411,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	206,535	181,966	180,800	153,500	150,400
TOTAL PAYROLL - INDIRECT LABOR		206,535	181,966	180,800	153,500	150,400
Contractual Services						
6401-00000	Contractual Services	4,898	4,270	4,000	500	500
6402-00000	Auto Allowance	303	258	500	500	500
6404-00000	Postage & Shipping	70,600	75,051	61,000	61,000	59,000
6406-00000	Computer Service Charges	12,173	12,812	8,100	8,100	8,300
6424-00000	Maintenance Office Equipment	34,224	34,590	34,200	10,100	10,800
6426-00000	Maintenance Mach/Equip/Bldg	38,342	22,116	22,100	24,100	24,000
6427-00000	Maintenance Computer Software	164,519	220,424	223,800	223,800	228,100
6432-00000	Equipment Rental	19,872	21,196	20,200	37,300	37,300
6440-00000	Other Rental	0	2,355	2,400	2,400	2,400
6458-00000	Conference & Training	3,820	2,374	5,000	5,000	5,000
6459-00000	Other Employee Training	0	995	0	0	0
6460-00000	Membership Dues	200	200	300	300	300
6496-00000	Licenses & Permits	0	0	0	100	100
TOTAL CONTRACTUAL SERVICES		348,951	396,641	381,600	373,200	376,300
Utilities						
6475-00000	Telephones	43,803	46,115	42,000	39,600	37,200
TOTAL UTILITIES		43,803	46,115	42,000	39,600	37,200
Materials & Supplies						
6505-00000	Office Supplies	10,402	12,608	16,000	15,000	14,800
6506-00000	Software Supplies	3,367	3,203	4,000	4,000	4,000
6507-00000	Books & Periodicals	156	165	300	300	300
6509-00000	Computer Supplies	9,662	9,249	8,700	8,700	8,700
6517-00000	Supplies/Repair Parts	197	0	0	0	0
6550-00000	Minor Equipment	33,447	42,900	41,200	41,400	41,200
6589-00000	Other Materials & Supplies	190	0	0	0	0
TOTAL MATERIALS & SUPPLIES		57,421	68,125	70,200	69,400	69,000
Capital Outlay						
7202-00000	Office Equipment	43,024	72,574	37,500	37,500	36,000
7224-00000	GIS	0	0	0	0	0
7230-00000	Computer Software	30,728	1,995	4,400	4,400	2,000
TOTAL CAPITAL OUTLAY		73,752	74,569	41,900	41,900	38,000
TOTAL INFORMATION TECHNOLOGY		1,159,800	1,174,551	1,147,700	1,093,500	1,082,800

PERSONNEL SCHEDULE

ACCOUNT: 100-0110-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INFORMATION TECHNOLOGY
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Info Tech Bureau Manager	1.00	1.00	1.00	84,900	84,900	84,900
Database Administrator	1.00	1.00	1.00	71,200	71,200	71,200
Programmer / Analyst	2.00	2.00	2.00	127,600	117,900	107,900
GIS Administrator	0.40	0.40	0.40	22,000	17,000	22,700
PC Hardware Technician	1.00	1.00	1.00	47,500	47,500	47,500
Telecommunications Specialist	1.00	1.00	1.00	42,500	42,200	42,500
Tech Support Services Coord	1.00	1.00	1.00	35,200	35,200	35,200
Overtime				300	0	0
Health Insurance	6306			114,500	91,000	85,000
Retirement	6304			31,400	29,900	33,000
Social Security	6302			33,000	31,600	31,500
Life Insurance	6310			1,000	900	900
Income Continuation Insurance	6312			900	100	0
TOTAL PERSONNEL	7.40	7.40	7.40	612,000	569,400	562,300

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INSURANCE	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0120-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	524,723	602,038	616,200	622,800	681,200

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Anticipated change in WC stop loss. \$500,000 minimum stop loss, \$50,000 minimum premium charge. 25% increase in premiums for Property Ins. Anticipated 4% increase in Liability Ins rates. Increased due to additional new vehicles.

Mission Statement:

The risk management operation is responsible for securing insurance coverage for city property and activities. The types of insurance include; Worker Compensation, General Liability, Police Professional, Fleet Liability, Public Officials, Employee Dishonesty & Crime, Property & Contractors Equipment, Fleet Comprehensive & Collision, Boiler & Machinery, Tank Liability, and Pollution Liability. This is a cooperative process with the assistance of several City departments.

Links to City Strategic Plan:

- 1 [Develop a Performance Culture](#)
- 2
- 3
- 4
- 5

Significant Accomplishments:

- [Assisted HR and Purchasing with RFP process for Occupational Health, Employee Assistance Program & Wellness programming](#)
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Objectives to be Accomplished Next Year:

- [Coordinate development of Volunteer Policy](#)
- [Continue involvement with the Local Government Property Insurance Fund Advisory Council](#)
- [Continue to review insurance programs to ensure proper coverage and cost effectiveness](#)
- [Continue to identify opportunities for improvement in risk management and insurance coverage requirements in addition to claims processing and customer service](#)
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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Develop a performance culture					
Number of Accidents Involving Police and Law Enforcement Vehicles			New Measure		
Total Valuation of All Property at Risk		New Measure			
Customer Satisfaction with the Quality of Risk Management Services			New Measure		

City	681,200
Water	106,900
Sewer	89,400
Senior Center	8,000
Parking	800
Transit	40,000
Pool	4,100
Cemetery	9,900
Library	15,700
Museum	12,300
Grand Opera	7,100
Health	0
Golf Course	5,800
Centre	12,300
Storm Water	11,600
TOTAL INSURANCE	1,005,100

**Contact
Information:**

Sue Brinkman, Human Resources Bureau Manager, (920) 236-5110, sbrinkman@ci.oshkosh.wi.us
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ACCOUNT: 100-0120-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSURANCE
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Fixed Charges						
6480-00000	Fixed Charges	9,839	6,086	15,000	15,000	15,000
6481-00000	Workers Compensation	318,022	348,558	328,000	328,000	349,000
6482-00000	Building & Contents	57,516	95,840	119,000	120,000	150,700
6483-00000	Comprehensive Liability	264,070	260,179	271,800	268,700	281,700
6485-00000	Vehicle Insurance	79,844	139,859	152,300	161,000	193,100
6488-00000	Employee Bonds	20	470	200	200	200
6494-00000	Boiler Insurance	13,841	13,972	15,700	15,700	15,400
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		743,152	864,964	902,000	908,600	1,005,100
TOTAL INSURANCE:		743,152	864,964	902,000	908,600	1,005,100
Less Allocation to Other Budgets:		218,429	262,926	285,800	285,800	323,900
NET INSURANCE BUDGET		524,723	602,038	616,200	622,800	681,200

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FACILITIES MAINT.	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0130-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		614,468	700,860	641,700	653,700	626,300

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Eliminated overtime, #6102. Increase from addition of temporary p.t. custodial help during City Hall renovations, #6103. increase due to addtl repairs of machinery, equip, or facilities, #6426.

Mission Statement:

The Facility Maintenance Division mission is to provide safe, clean and effective facility management of the City Hall, Safety Building, Seniors Center, Grand Opera House and Convention Center buildings.

Links to City Strategic Plan:

- 1 [Improve and Maintain our Infrastructure-Improve our City Buildings](#)
- 2 [Improve and Maintain our Infrastructure-Manage Our City Equipment](#)
- 3 [Improve our Quality of Life Assets-Update Facilities Plan/Physical Maintenance](#)
- 4 [Improve our Quality of Life Assets-Update Capital Improvements](#)
- 5

Significant Accomplishments:

- [Implemented chiller replacement at Convention Center and City Hall](#)
- [Implemented chiller pump replacement at City Hall](#)
- [Implemented HVAC condenser replacement at Safety Building](#)
- [Implemented city-wide roof repairs](#)
- [Implemented roof replacement - Forestry, Zoo Maintenance & City Hall Buildings](#)
- [Updated standardized maintenance forms for all facilities and equipment in our division](#)
- [Completed City Hall Modifications \(1st, 2nd & 4th floor\)](#)
- [Completed various facility upgrades at Safety Building \(carpet, door strikes, intercom\)](#)
- [Completed flooring upgrades at Seniors Center North & South Buildings](#)

Objectives to be Accomplished Next Year:

- [Improve the efficiency of our buildings](#)
- [Implement HVAC/Roofing recommendations](#)
- [Implement equipment replacement schedule per Capital Improvement Program](#)
- [Update Existing Quality of Life Asset Plans \(Physical/Maint.\) for Seniors Center, Convention Center & Grand Opera House](#)
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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
Square footage of all facilities operated and maintained					New Measure
Facilities Maint. expenditures per sq ft for all facilities maintained					New Measure
Goal: Develop performance culture					
Internal customer satisfaction with Facilities Maintenance					New Measure
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
Custodial expenditures for all facilities maintained					New Measure
Goal: Improve and maintain our infrastructure / Improve our quality of life assets					
% of facility improvement measures (FIM) completed within the year					New Measure

Contact

Information:

Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0130-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FACILITIES MAINT.
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	221,480	228,476	201,700	202,700	201,400
6103-00000	Regular Pay - Temp Employee	0	16,453	27,400	32,400	17,400
TOTAL PAYROLL - DIRECT LABOR		221,480	244,929	229,100	235,100	218,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	110,183	121,656	106,200	107,100	98,700
TOTAL PAYROLL - INDIRECT LABOR		110,183	121,656	106,200	107,100	98,700
Contractual Services						
6401-00000	Contractual Services	6,325	28,355	29,500	29,500	28,300
6418-00000	Repairs to Motor Vehicles	32	488	300	300	300
6426-00000	Maint. Mach/Equip/Bldg/Struct	41,539	48,260	35,000	47,000	35,000
6432-00000	Equipment Rental	0	0	0	0	0
6445-00000	Land Fill Fees	0	125	0	500	500
6448-00000	Special Services	151	0	0	0	0
6458-00000	Conference & Training	5	436	500	300	500
6460-00000	Membership Dues	0	0	0	0	600
TOTAL CONTRACTUAL SERVICES		48,052	77,664	65,300	77,600	65,200
Utilities						
6471-00000	Electricity	135,448	134,790	133,000	130,000	135,000
6472-00000	Sewer Service	4,820	4,661	4,000	4,500	4,500
6473-00000	Water Service	7,114	7,917	6,000	6,500	7,100
6474-00000	Gas Service	41,173	60,377	55,000	45,000	50,000
6475-00000	Telephones	1,554	1,109	1,700	1,700	1,700
6476-00000	Storm Water	4,255	4,652	3,500	5,400	6,200
TOTAL UTILITIES		194,364	213,506	203,200	193,100	204,500
Fixed Charges						
6496-00000	Licenses and Permits	370	150	100	1,300	1,300
6499-00000	Misc Fixed Charges	205	205	200	200	200
TOTAL FIXED CHARGES		575	355	300	1,500	1,500
Materials & Supplies						
6503-00000	Clothing	916	418	400	400	400
6505-00000	Office Supplies	231	211	200	1,200	200
6517-00000	Supplies/Repair Parts	17,870	19,421	16,000	16,000	16,000
6527-00000	Janitorial Supplies	10,304	10,680	10,500	10,500	10,500
6529-00000	Chemicals	0	1,480	1,500	2,200	1,500
6545-00000	Tools & Shop Supplies	740	956	1,000	1,000	1,000
6550-00000	Minor Equipment	1,089	0	0	0	0
6589-00000	Other Materials & Supplies	5,867	9,584	8,000	8,000	8,000
TOTAL MATERIALS & SUPPLIES		37,017	42,750	37,600	39,300	37,600
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7214-00000	Buildings	2,797	0	0	0	0
TOTAL CAPITAL OUTLAY		2,797	0	0	0	0
TOTAL FACILITIES MAINTENANCE		614,468	700,860	641,700	653,700	626,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0130-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FACILITIES MAINT.
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Maintenance Coordinator	1.00	1.00	1.00	43,700	43,900	44,000
Building Maintenance Custodian	4.00	4.00	4.00	156,500	156,700	156,700
Custodian (P.T.)	1.33	1.33	0.80	27,400	32,400	17,400
Overtime 6102				1,500	2,100	700
Health Insurance 6306				70,900	70,900	63,500
Retirement 6304				16,700	17,200	17,600
Social Security 6302				17,500	18,000	16,700
Life Insurance 6310				600	900	900
Income Continuation Insurance 6312				500	100	0
TOTAL PERSONNEL	6.33	6.33	5.80	335,300	342,200	317,500

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INDEPENDENT AUDIT	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0140-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	22,725	22,725	22,700	22,700	23,200

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Mission Statement: The purpose of this fund is to account for the General Fund Portion of the required City Audit. This budget is part of the Finance Department and performance measures for this function are included in that budget.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Peggy Steeno, Director of Finance, psteeno@ci.oshkosh.wi.us, (920) 236-5005

ACCOUNT: 100-0140-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INDEPENDENT AUDIT
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6414-00000	Auditing	22,725	22,725	22,700	22,700	23,200
TOTAL CONTRACTUAL SERVICES		22,725	22,725	22,700	22,700	23,200
TOTAL INDEPENDENT AUDIT		22,725	22,725	22,700	22,700	23,200

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: MEDIA SERVICES	DEPARTMENT: GENERAL GOVERNMENT	ACCOUNT: 100-0150-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		210,387	210,684	209,100	215,400	213,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement: The mission of Oshkosh Community Media Services (OCMS) is to successfully assist in carrying out the missions of CATV 2, CitiCable 10 and WOCT.

- Links to City Strategic Plan:**
- 1 [Develop a Performance Culture-Increase Public Awareness of City Services and Value](#)
 - 2 [Improve and Maintain Our Infrastructure-Improve/Implement Storm Water Management Plans and Clear Water Initiatives](#)
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [OCMS received 19 awards in the 2012 State Video Competition- 6 that were Awards of Excellence](#)
 - [Continued ongoing public information campaigns \(programs, video/audio psa's, social media posts, WOCT, etc.\) on stormwater management projects, transit branding, roundabout safety, voting districts, OPL E-reader, automated refuse pickup program, OPM "Toys" exhibit and more.](#)
 - [Produced several training and informational webinar programs for HR, OFD, OPD and others.](#)
 - [Updated video intros of departments on city website.](#)
 - [Coordinated and produced State of the City outline with video intros, segments and graphics.](#)
 - [Implemented new "Command Post" feature on OPD "Beyond the Badge" program.](#)

- Objectives to be Accomplished Next Year:**
- [Assess OCMS/City website for departmental outreach initiatives](#)
 - [Evaluate press release metrics](#)
 - [Evaluate informational exposure by departments on OCMS and external medias](#)
 - [Continue ongoing public information campaigns of city initiatives and projects](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Develop performance culture/Increase public awareness of city services and value					
# of press releases					new measure
# of video programs					new measure
# of video PSA's					new measure
# of audio PSA's					new measure
# of social media posts					new measure
Goal: Develop performance culture/Increase public awareness of city services and value					
Internal customer satisfaction with Media Services					new measure
Goal: Develop performance culture/Increase public awareness of city services and value					
External customer satisfaction with Media Services					new measure
Goal: Develop performance culture/Increase public awareness of city services and value					
# of public information campaigns coordinated throughout the year					new measure

Contact Information: Jon Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0150-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: MEDIA SERVICES
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	147,666	151,145	148,000	142,200	150,200
6103-00000	Regular Pay - Temp. Employee	9,451	8,311	7,400	17,500	1,100
TOTAL PAYROLL - DIRECT LABOR		157,117	159,456	155,400	159,700	151,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	47,059	46,758	46,200	47,800	57,100
TOTAL PAYROLL - INDIRECT LABOR		47,059	46,758	46,200	47,800	57,100
Contractual Services						
6401-00000	Contractual Services	0	50	0	0	0
6410-00000	Advertising / Marketing	0	0	0	100	0
6418-00000	Repairs to Motor Vehicles	974	91	0	300	0
6426-00000	Maint. Mach/Equip/Bldg/Struct	557	252	600	600	600
6458-00000	Conference & Training	852	905	1,000	1,000	1,000
6460-00000	Membership Dues	395	395	400	400	400
TOTAL CONTRACTUAL SERVICES		2,778	1,693	2,000	2,400	2,000
Utilities						
6475-00000	Telephones	500	552	500	500	500
TOTAL UTILITIES		500	552	500	500	500
Materials & Supplies						
6505-00000	Office Supplies	875	871	800	800	800
6509-00000	Computer Supplies	87	0	0	0	0
6517-00000	Supplies/Repair Parts	863	400	300	300	300
6550-00000	Minor Equipment	0	0	2,900	2,900	0
6589-00000	Other Materials & Supplies	1,108	954	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		2,933	2,225	5,000	5,000	2,100
Capital Outlay						
7204-00000	Machinery & Equipment Purch.	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL MEDIA SERVICES		210,387	210,684	209,100	215,400	213,000

PERSONNEL SCHEDULE

ACCOUNT: 100-0150-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: MEDIA SERVICES
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Media Services Operations Specialist	1.00	1.00	1.00	58,900	58,900	58,900
Communications Coordinator	1.00	1.00	1.00	48,400	43,000	48,700
Production Specialist	1.00	1.00	0.00	40,700	40,200	3,100
Video Editing Technician	0.00	0.00	1.00	0	0	39,400
Overtime				0	100	100
Production Assistants (P.T.)	0.35	0.35	0.00	7,400	17,500	1,100
Health Insurance 6306				22,200	22,200	33,200
Retirement 6304				11,300	12,200	12,100
Social Security 6302				12,100	13,100	11,600
Life Insurance 6310				200	200	200
Income Continuation Insurance 6312				400	100	0
TOTAL PERSONNEL	3.35	3.35	3.00	201,600	207,500	208,400

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** UNCLASSIFIED **DEPARTMENT:** UNCLASSIFIED **ACCOUNT:** 100-(0902-1040)-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		551,800	675,086	494,000	610,200	887,700

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

This budget is used to account for any general fund expenditures that are not part of any established general fund division. This budget is under the direction of the City Manager.
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Links to City Strategic Plan:

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Significant Accomplishments

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Objectives to be Accomplished Next Year:

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Contact Information:

City Manager Mark Rohloff, (920) 236-5000

ACCOUNT: 100-(0902-1040)-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: UNCLASSIFIED
 DEPARTMENT: UNCLASSIFIED

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
0902-00000	Unemployment Comp 6320	26,387	28,460	32,000	27,000	42,000
0908-00000	Uncollectible Accounts 6469	377,488	431,869	380,000	400,000	475,000
0910-00000	Employee Benefit Fees 6466	13,910	14,127	14,000	14,000	14,000
0911-00000	Patriotic Celebrations 6587-89	6,590	6,689	6,700	6,700	31,700
0913-00000	Adjustment of Salaries	0	0	(100,000)	0	200,000
0914-00000	Unclassified Expense	52,435	117,695	85,000	85,000	85,000
0918-00000	Mobile Trailer Tax 6466	37,490	38,746	38,800	40,000	40,000
1040-00000	Industrial Development 6466	37,500	37,500	37,500	37,500	0
TOTAL UNCLASSIFIED		551,800	675,086	494,000	610,200	887,700

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: POLICE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0211-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	10,874,908	11,707,142	11,178,300	11,600,400	11,525,200

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	277,581	262,447	257,600	337,000	238,800
Fees & Charges	834,402	818,200	885,000	841,700	960,200
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	1,111,983	1,080,647	1,142,600	1,178,700	1,199,000

Budget Variances:

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Mission Statement:

To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships

Links to City

Strategic Plan:

- 1 [Improve the public's knowledge and understanding of city operations](#)
- 2 [Create public/private partnerships to foster grassroots neighborhood organizations](#)
- 3
- 4
- 5

Significant

Accomplishments:

- [Two new K9 Units were deployed as part of our drug control strategies](#)
- ["Fleetwise" software fully implemented to assist in reducing vehicle maintenance costs](#)
- [Officers mentoring developmentally disabled and at-risk children in schools](#)
- [Ensured public safety at 174 Special Events requiring 5,296 manpower hours](#)
- [Incident Command operational changes made for handling critical incidents](#)
- [Coordination of Neighborhood Watch Groups realigned to the District Teams](#)
- [Increased to 190 organized Neighborhood Watch groups](#)
- [Implementation of "Step-Up" Gang Intervention program for At-Risk youth](#)

Objectives to be Accomplished in 2013

- [Revise performance measures for all organizational positions](#)
- [Implement a system of execution on our priority organizational goals - \(4DX\)](#)
- [Increase the number of Neighborhood Watch groups participating in National Night Out](#)
- [Research the feasibility of implementing the Police Training Officer \(PTO\) program](#)
- [Utilize LaserFiche for storage of department records](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Deliver services that promote public safety in our community					
% residents feel safe after dark is >70	71.3	76.3	77	UP	OPD survey in 2011; City survey in 2012
# reported violent crimes per 1,000 pop.	2.7	1.4	1.3	DOWN	66,083 population, 2010 Census
# reported property crimes per 1,000 pop.	26	12	25	DOWN	66,083 population
% reported violent crimes cleared by arrest is >60	68	63	69	UP	WI=49% (4y), US=46%
% reported prop. crimes cleared by arrest is >25	29	33	30	UP	WI=25% (4y), US=18%
% cases assigned to Detectives cleared by arrest is >53	57	48	58	UP	Not fully staffed with detectives IN 2012
% vehicle stops, citation issued is >40	37	40	41	UP	25% in 2008
Avg. response time, priority 1&2 is <6	5.44	5.52	5.43	DOWN	No national standard is established
OWI arrests per 1,000 population	6.8	3.3	7.4	UP	66,083 population
Goal: Recruit, train, and develop an effective and skilled workforce					
Avg. # hours of training per sworn officer	80	45	82	UP	Based on full staffing numbers
Avg. # hours training per non-sworn officer	4	2	8	UP	Need to increase training for civilians
# of training hours of employees	7907	4573	8250	UP	
% completed performance eval. Per 100 employees	100	72	100	UP	
# formal citizen complaints against employees/# sustained	13 / 3	9 / 2	Down/0	DOWN	26% of complaints are sustained over past 4 yrs.
# Officers injured on-duty per year	15	16	10	DOWN	
# sworn officers hired/retained after 4 yrs.	6 / 4 66%	6 / 6 100%	?/100	UP	
Goal: Enhance our Internal and External Communication					
% of personnel complaint/internal affairs investigations completed within 45 days or less	54	66	100	UP	An area of improvement for 2013
# of media releases sent is >52	71	58	72	UP	Records not kept in 2009
Weekly updates to website, face book & twitter = yes	Yes	Yes	YES	N/A	No Postings in 2009
# of District Team/Community meetings held per year is >14	10	6	12	UP	Mandatory meetings starting in 2012
% of open records requests returned within 10 days is 100	100	100	100	N/A	Approx. 12,000 per year
# of organized neighborhood watch groups in the City	180	190	195	UP	
# of neighborhood watch block parties at National Night Out	5	9	10	UP	Prior to 2011 event was held in city park

Contact

Information:

Chief Greuel, (920) 236-5700

ACCOUNT: 100-0211-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	7,270,090	7,768,324	7,481,500	7,499,000	7,767,800
6103-00000	Regular Pay - Temp. Employee	15,538	14,565	12,300	12,300	15,000
TOTAL PAYROLL - DIRECT LABOR		7,285,628	7,782,889	7,493,800	7,511,300	7,782,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,129,023	3,366,554	3,079,400	3,512,900	3,185,200
TOTAL PAYROLL - INDIRECT LABOR		3,129,023	3,366,554	3,079,400	3,512,900	3,185,200
Contractual Services						
6401-00000	Contractual Services	33,541	38,049	48,500	47,000	55,200
6403-00000	Clothing Allowance	0	0	9,100	8,600	8,700
6404-00000	Postage and Shipping	359	258	400	400	500
6408-00000	Printing and Binding	0	0	200	200	0
6410-00000	Advertising / Marketing	0	14	0	0	0
6418-00000	Repairs to Motor Vehicles	80,267	62,321	70,000	50,000	50,000
6419-00000	Repairs to Tires	1,765	1,531	1,200	1,200	1,200
6420-00000	Repairs to Tools & Equipment	0	225	0	0	0
6421-00000	Maintenance Radios	300	1,405	0	0	0
6424-00000	Maintenance Office Equipment	712	762	700	700	800
6426-00000	Maint. Mach/Equip/Bldg/Struct	3,329	33,266	2,900	2,900	3,400
6432-00000	Equipment Rental	6,924	6,464	6,600	5,600	4,400
6440-00000	Other Rental	760	680	0	0	0
6446-00000	Contractual Employment	1,565	1,865	2,600	2,600	2,000
6448-00000	Special Services	2,500	2,000	2,400	2,400	2,000
6453-00000	Vehicle License & Registration	451	667	700	800	600
6456-00000	Service / Witness Fees	0	234	0	500	0
6458-00000	Conference & Training	19,999	23,798	28,200	28,200	29,000
6459-00000	Other Employee Training	2,000	2,225	0	0	0
6460-00000	Membership Dues	1,110	1,120	600	700	500
6466-00000	Misc. Contractual Services	18,660	24,812	25,900	25,900	23,900
TOTAL CONTRACTUAL SERVICES		174,242	201,696	200,000	177,700	182,200
Utilities:						
6471-00000	Electricity	1,835	3,610	4,700	3,300	3,400
6472-00000	Sewer Service	243	258	200	300	300
6473-00000	Water Service	419	332	400	500	600
6474-00000	Gas Service	2,828	3,015	4,200	2,700	2,700
6475-00000	Telephones	29,034	30,775	30,200	30,300	30,300
6476-00000	Storm Water	1,045	1,148	1,100	1,200	1,300
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		35,404	39,138	40,800	38,300	38,600
Fixed Charges						
6496-00000	Licenses and Permits	0	0	200	100	200
TOTAL FIXED CHARGES		0	0	200	100	200

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	26,419	26,531	25,700	25,700	26,300
6505-00000	Office Supplies	26,383	27,047	29,500	30,700	31,200
6506-00000	Software Supplies	40	0	0	0	0
6507-00000	Books & Periodicals	317	279	100	400	100
6509-00000	Computer Supplies	0	90	0	0	0
6510-00000	Employee Training Materials	42	0	0	0	0
6514-00000	Gasoline	0	700	0	0	0
6517-00000	Supplies/Repair Parts	2,543	4,316	2,700	4,300	3,500
6519-00000	Tires/Tubes	15,155	12,468	13,600	13,600	13,600
6527-00000	Janitorial Supplies	128	0	0	0	0
6537-00000	Safety Equipment	921	1,254	1,500	1,500	1,500
6545-00000	Tools & Shop Supplies	379	1,406	0	100	0
6550-00000	Minor Equipment	11,114	19,199	17,400	14,600	25,400
6557-00000	Medical Supplies	55	0	0	0	0
6589-00000	Other Materials & Supplies	53,168	63,547	42,900	43,900	50,800
TOTAL MATERIALS & SUPPLIES		136,664	156,837	133,400	134,800	152,400
Capital Outlay						
7204-00000	Machinery & Equipment	1,317	1,034	13,700	8,800	0
7210-00000	Motor Vehicles	112,630	158,994	217,000	216,500	183,800
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		113,947	160,028	230,700	225,300	183,800
TOTAL POLICE		10,874,908	11,707,142	11,178,300	11,600,400	11,525,200

PERSONNEL SCHEDULE

ACCOUNT: 100-0211-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
Police Chief	1.00	1.00	1.00	97,100	97,100	97,100	
Captains	3.00	3.00	3.00	257,800	257,800	257,800	
Lieutenants	5.00	5.00	5.00	363,600	371,300	381,900	
Sergeants	11.00	11.00	11.00	755,700	772,000	794,400	
Detectives I & II	6.00	7.00	7.00	438,100	399,100	459,400	
Police Officers	73.00	72.00	72.00	4,048,500	4,076,700	4,300,500	
Office Admin Division Manager	1.00	1.00	1.00	63,000	63,000	63,000	
Computer Operator	1.00	1.00	1.00	37,500	37,500	37,500	
Court Liason Clerk	1.00	1.00	1.00	35,600	35,100	36,100	
Administrative Assistant	1.00	1.00	1.00	43,500	44,500	45,500	
Records Clerk	2.00	2.00	1.00	69,300	68,700	34,400	
Crime Analyst	1.00	0.00	1.00	0	43,900	44,800	
Court Liason / Telecom Clerk	1.00	1.00	1.00	38,700	37,900	37,900	
Property Evidence Clerk	1.00	1.00	1.00	38,200	39,900	40,300	
Telecommunications Clerk	3.00	3.00	3.00	108,000	113,400	113,400	
Word Processing Operator	4.00	4.00	4.00	138,000	134,400	134,400	
Community Programs Coordinator	1.00	1.00	0.00	48,600	48,600	0	
Parking Control Officer	0.00	1.00	0.00	30,800	5,200	0	
Vehicle Equipment Installer	1.00	0.00	1.00	0	25,600	31,000	
Comm. Service Officer (P.T.)	6102	6.00	7.00	7.00	85,600	77,800	86,600
Word Processing Operator (4 P.T.)	6102	1.65	2.75	2.20	83,300	66,100	48,200
Vehicle Fleet Manager (P.T.)	6102	0.00	0.56	0.00	12,100	200	0
UWO Summer Work Study (2 P.T.)	6103	0.54	0.54	0.54	12,300	12,300	15,000
Parking Control (3 P.T.)	6102	1.59	1.06	1.59	27,100	22,100	45,400
Telecommunications Clerk (2 P.T.)	6102	1.10	1.10	1.10	35,700	35,700	35,700
Court Liason Clerk (1 P.T.)	6102	0.53	0.53	0.53	15,300	16,800	17,800
Property Evidence Clerk (1 P.T.)	6102	0.53	0.53	0.53	14,900	8,700	18,800
Holiday Pay				180,000	184,000	190,000	
Shift Differential				15,500	15,900	15,900	
Overtime				400,000	400,000	400,000	
Health Insurance	6306			1,549,900	1,616,700	1,560,200	
Retirement	6304			914,700	1,285,800	1,006,800	
Social Security	6302			585,500	592,700	601,400	
Life Insurance	6310			12,900	16,400	16,800	
Income Continuation Insurance	6312			16,400	1,300	0	
TOTAL PERSONNEL		128.94	130.07	128.49	10,573,200	11,024,200	10,968,000

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ANIMAL CARE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0214-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	74,201	74,201	80,100	74,200	76,100

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

The Oshkosh Area Humane Society continues to provide help for stray and surrendered animals in the Oshkosh area. We continue with our Life Saving Mission that no animal is turned away for any reason and every adoptable pet gets a chance to find a loving home, regardless of available shelter space and with no time constraints. We also educate all adopters and current pet owners about animal behavior, humane treatment of animals and responsible pet ownership.

Links to City Strategic Plan:

- | | |
|---|------|
| 1 | None |
| 2 | |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- OAHS provided care for 1,606 animals to date in 2012
- 904 animals were adopted out, a 3% increase compared to the same time period in 2011
- 225 lost animals were returned to their owners
- Nearly 200 Oshkosh area pets were spayed or neutered in the past year
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Objectives to be Accomplished Next Year:

- To add a designated Humane Officer through OPD, or shelter staff
- Explore grant funding for the financially disadvantaged to reduce pet surrenders
- Begin "Your Ticket Home" program in which pets that have all current and required information and a required address get a free ride home with no charge to the responsible owner
- Continue to increase adoptions
-

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Continue to increase adoptions and the rate of lost animals that are returned to their owners

# of Adoptions		877	904	931	UP
% Return to Owner		24.5	25.5	30.5	UP
# lost & returned		197	192	UNK	UP

Goal:

Goal:

Goal:

Contact Information:

Chief Greuel, (920) 236-5700

ACCOUNT: 100-0214-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ANIMAL CARE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	0	0	0	0
6430-00000	Animal Shelter	74,201	74,201	80,100	74,200	76,100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		74,201	74,201	80,100	74,200	76,100
Utilities						
6471-00000	Electricity	0	0	0	0	0
6474-00000	Gas Service	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Capital Outlay						
7204-00000	Machinery & Equipment Purchase	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ANIMAL CARE		74,201	74,201	80,100	74,200	76,100

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: AUXILIARY POLICE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0217-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	4,504	4,303	4,900	4,900	4,500

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Mission Statement:
 The Oshkosh Auxiliary Police is an organization comprised of community minded civilian volunteers, and exist to assist and support the Oshkosh Police Department with additional trained manpower whenever called upon. Auxiliary Officers are dedicated to public service; committed to providing competent volunteer law enforcement services to our community with a high degree of courtesy, honor, respect and pride

- Links to City Strategic Plan:**
- | | |
|---|------|
| 1 | None |
| 2 | |
| 3 | |
| 4 | |
| 5 | |

- Significant Accomplishments:**
- Celebrated its' 53rd Anniversary of service to the community in 2012
 - Provided approximately 3350 hours of volunteer duty in 2012
 - Activated for nearly 116 scheduled events and responded to other emergency assistance as needed
 -
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- Objectives to be Accomplished Next Year:**
- Continue to maintain the present level of service to the community
 - Increase our membership with a goal of 40 active members
 - Continue to enhance Volunteers in Policing (VIPS) program objectives
 - Participate in Riverwalk foot patrols during events in the park or at the Leach Amphitheater
 - Continue to provide a Speed Awareness Program via the OPD Speed Boards
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Continue to provide voluntary services to the Oshkosh Police Department and our community as needed

# of Members	38	37	40		
# of Service Hours	3000	3350	3300+		
# of Scheduled Events	123	116	120+		

Goal:

Goal:

Goal:

Contact Information: Captain Schoeni (920) 236-5756

ACCOUNT: 100-0217-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: AUXILIARY POLICE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	125	114	200	200	200
6404-00000	Postage and Shipping	0	0	0	0	0
6410-00000	Advertising	0	0	100	100	100
6418-00000	Repairs to Motor Vehicles	1,250	798	1,000	1,000	1,000
6419-00000	Repairs to Tires	0	36	0	0	0
6421-00000	Maintenance Radios	0	0	0	0	0
6458-00000	Conference & Training	0	0	100	0	0
TOTAL CONTRACTUAL SERVICES		1,375	948	1,400	1,300	1,300
Utilities						
6475-00000	Telephones	109	70	100	100	100
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		109	70	100	100	100
Materials & Supplies						
6503-00000	Clothing	1,521	1,476	2,000	2,000	2,000
6505-00000	Office Supplies	0	40	100	200	100
6517-00000	Supplies/Repair Parts	376	0	500	500	200
6519-00000	Tires, tubes, and rims	0	1,006	300	300	300
6537-00000	Safety equipment	0	90	100	100	100
6589-00000	Other Materials & Supplies	1,123	673	400	400	400
TOTAL MATERIALS & SUPPLIES		3,020	3,285	3,400	3,500	3,100
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL AUXILIARY POLICE		4,504	4,303	4,900	4,900	4,500

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: CROSSING GUARDS	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0218-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		85,138	84,334	85,900	85,800	85,900

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Grants & Aids						
Fees & Charges						
Miscellaneous						
Surplus Applied						
Transfers						
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement: To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships.

Links to City Strategic Plan:

1	None
2	
3	
4	
5	

Significant Accomplishments:

- All crossing guards issued lime green vests, lime green cones and LED flashing cone lights for safety
- On-going review of crossing guard locations based on child counts, traffic patterns and budget
- Conducted skills and safety training for all Crossing Guards
- Increased participation and number of schools involved with the Safe Routes to School program
- Implemented the School Speed Watch program, now covering 14 elementary schools
-
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-
-

Objectives to be Accomplished Next Year:

- No injuries to students or crossing guards while being crossed to and from school
- Use of Safe Routes to School grant to enhance school crossing lighting and street markings
- Work with other departments to expand the time frame overhead lights operate before and after school
- Report details of school crossing violations by motorists and follow up conducted in a timely manner
- Increase information to the community concerning school crossing safety
- On-going review of school crossing locations and assignments for needs and safety

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Reduction in the use of Community Service Officer or Patrol Officer staffing crossings due to Crossing Guard absenteeism					
# of time a CSO or Officer covered a school crossing		43	11		
Goal: Assign Crossing Guards to intersections with the highest safety needs or concerns					
Use of Child Counts	Yes	Yes	Yes		Completed 2X a year
Traffic Counts / Pattern review	Yes	Yes	Yes		Collaboration with Transportation Dept.
Goal:					
Goal:					

Contact Information:

Officer Joe Nichols, 920-236-5742

ACCOUNT: 100-0218-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CROSSING GUARDS
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
<u>Account-Project</u>						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	79,088	78,341	79,800	79,700	79,800
TOTAL PAYROLL - DIRECT LABOR		79,088	78,341	79,800	79,700	79,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	6,050	5,993	6,100	6,100	6,100
TOTAL PAYROLL - INDIRECT LABOR		6,050	5,993	6,100	6,100	6,100
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	0	0
Materials & Supplies						
6503-00000	Clothing	0	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	0
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CROSSING GUARDS		85,138	84,334	85,900	85,800	85,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0218-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CROSSING GUARDS
 DEPARTMENT: PUBLIC SAFETY

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Crossing Guards	6103	18	18	18	79,800	79,700	79,800
Holiday Pay					0	0	0
Retirement	6304				0	0	0
Social Security	6302				6,100	6,100	6,100
Income Continuation Ins.	6312				0	0	0
TOTAL PERSONNEL		18	18	18	85,900	85,800	85,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FIRE & AMBULANCE	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0230-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	10,718,687	11,123,662	10,674,300	11,065,600	11,096,700

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	131,935	153,491	196,600	210,900	215,000
Fees & Charges	2,309,937	2,453,941	2,282,900	2,619,200	2,824,200
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	2,441,872	2,607,432	2,479,500	2,830,100	3,039,200

Budget Variances:

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Mission Statement:

The mission of the City of Oshkosh Fire Department is to prevent, respond to, and minimize harmful situations involving the people we serve.
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Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Support Strong Safe Neighborhoods |
| 2 | Continuously improve services to the public |
| 3 | Strengthen relationships with community partners and other entities |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Replaced three ambulances with new units](#)
- [Developed transition and operational plan for new radio system with Winnebago County](#)
- [Completed first draft of emergency services standards of cover plan](#)
- [Developed fire prevention fund with Community Foundation for fire prevention education materials](#)
- [Developed a community automatic defibrillator awareness and placement program](#)
- [Developed a new operational deployment plan utilizing rescue engines for operational efficiency](#)
- [Designed and ordered new rescue engine](#)
- [Published new annual report with performance measures](#)
- [Integrated fire safety education into Neighborhood Watch Program in conjunction with the Police](#)

Objectives to be Accomplished Next Year:

- [Compile and adopt Standards of Cover Plan](#)
- [Renegotiate ambulance service contract with outlying municipalities](#)
- [Plan and design fire and training facility](#)
- [Implement rescue engine operational plan](#)
- [Upgrade water rescue response by collaborating with Sheriffs Department, utilizing their boat](#)
- [Update Fire Department strategic plan](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Recruit and retain and effective workforce that is satisfied with their working environment					
Retention greater than two years, averaged over 10 years					
	84.00%	80.00%			
Number of employee grievances per year					
	3	<6			
Sustained citizens complaints as a percentage of incidents responded					
	0.03%	0.10%			
Goal: Improve fire and life safety through education and code enforcement					
Inspect 100% of inspectable properties at least once per year					
	100.00%	100.00%			
Occurrence of fire in inspectable buildings					
	8.70%	<10%			
Contact 90% of children ages 5-9 with for fire and life safety education					
	99.00%	90.00%			
Goal: Deliver safe professional services that meet the needs of the people we serve					
Emergency incidents responded to in less than 6 minutes					
	92.70%	90.00%			
Cardiac arrest patients arrive at the hospital with a pulse					
	38.00%	>23.8%			
Fires Confined to room of origin					
	91.30%	80.00%			
Fires confined to Structure of origin					
	100.00%	90.00%			
Dollar loss from fire per capita					
	5.02%				
ISO Insurance Rating					
	2	2			
Goal: Provide and maintain efficient facilities geographically located to deliver services consistently and meet the housing needs of our staff and resources					
Emergency incidents responded to in less than 6 minutes					
	92.70%	90.00%			
Percentage of time stations may be occupied and in service					
	100.00%	99.00%			
Goal: Provide and maintain safe and reliable equipment that is functional and meets the appropriate standards					
Percentage of time front line fleet in service excluding routine maintenance					
	97.70%	98.00%			
Goal: Develop and maintain a comprehensive training program to ensure safety of our personnel and service quality					
Number of firefighter injuries per 100 structure fires					
	1.38%	<4			
Percentage of employees meeting minimum State certification criteria for their position					
	100.00%	100.00%			
Number of hours of training per employee per month					
	19	20			

Contact Information:

Fire Chief Tim Franz, (920) 236-5240

ACCOUNT: 100-0230-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FIRE & AMBULANCE
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	7,269,392	7,499,972	7,389,500	7,476,900	7,764,400
TOTAL PAYROLL - DIRECT LABOR		7,269,392	7,499,972	7,389,500	7,476,900	7,764,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,926,433	3,121,640	2,764,800	3,107,100	2,820,500
TOTAL PAYROLL - INDIRECT LABOR		2,926,433	3,121,640	2,764,800	3,107,100	2,820,500
Contractual Services						
6401-00000	Contractual Services	18,223	18,050	16,700	16,000	16,000
6404-00000	Postage & Shipping	0	38	100	100	100
6418-00000	Repairs to Motor Vehicles	37,669	30,658	33,000	31,000	33,000
6419-00000	Repairs to Tires	0	45	0	100	100
6420-00000	Repairs to Tools & Equipment	3,216	5,392	4,000	3,800	4,000
6421-00000	Maintenance Radios	2,748	3,886	3,700	3,200	2,000
6422-00000	Maintenance Contract Cost	15,894	15,895	17,000	15,900	16,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	5,156	27,613	31,000	30,500	27,500
6427-00000	Maint. Computer Software	38,512	19,256	19,300	19,300	19,300
6432-00000	Equipment Rental	1,886	(385)	1,700	1,800	1,800
6448-00000	Special Services	80	0	200	100	0
6453-00000	Vehicle License & Registration	0	149	0	0	0
6458-00000	Conference & Training	6,319	6,591	9,300	7,500	7,500
6459-00000	Other Employee Training	1,188	1,659	400	700	800
6460-00000	Membership Dues	1,104	1,084	1,400	1,300	1,300
6466-00000	Misc. Contractual Services	8	524	200	800	800
TOTAL CONTRACTUAL SERVICES		132,003	130,455	138,000	132,100	130,200
Utilities						
6471-00000	Electricity	62,649	57,459	66,000	62,000	65,700
6472-00000	Sewer Service	3,256	3,189	3,500	3,300	3,500
6473-00000	Water Service	6,470	6,383	7,000	6,500	8,000
6474-00000	Gas Service	21,370	20,085	26,000	21,000	21,500
6475-00000	Telephones	1,988	2,212	2,500	2,300	2,500
6476-00000	Storm Water	6,150	6,881	6,200	6,900	8,000
TOTAL UTILITIES		101,883	96,209	111,200	102,000	109,200
Fixed Charges						
6496-00000	Licenses and Permits	0	150	0	0	0
TOTAL FIXED CHARGES		0	150	0	0	0

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Materials & Supplies						
6503-00000	Clothing	46,892	27,056	28,000	27,500	28,000
6505-00000	Office Supplies	2,499	3,720	3,500	3,200	3,400
6507-00000	Books & Periodicals	265	1,200	2,500	2,400	2,500
6510-00000	Employee Training Materials	128	0	0	0	0
6511-00000	Diesel Fuel	0	87	0	0	0
6513-00000	Motor Oil (Lubricants)	4,010	6,668	6,000	7,000	7,500
6514-00000	Gasoline	20	0	0	0	0
6517-00000	Supplies/Repair Parts	50,569	39,469	39,600	39,000	41,000
6518-00000	Other Fuel/Propane	30	39	1,000	200	500
6519-00000	Tires, Tubes & Rims	10,719	11,060	11,000	10,000	9,000
6527-00000	Janitorial Supplies	6,570	6,027	7,500	7,600	7,700
6537-00000	Safety Equipment	44,668	47,228	52,700	48,000	51,000
6538-00000	Fire Fighting Equipment	5,250	2,988	6,300	6,000	7,200
6545-00000	Tools & Shop Supplies	594	1,330	500	300	1,000
6550-00000	Minor Equipment	570	843	1,000	900	1,000
6555-00000	Environmental Supplies	525	802	500	400	500
6557-00000	Medical Supplies	86,240	106,566	79,700	79,000	80,000
6589-00000	Other Materials & Supplies	10,827	5,659	11,000	9,000	12,100
TOTAL MATERIALS & SUPPLIES		270,376	260,742	250,800	240,500	252,400
Capital Outlay						
7204-00000	Machinery & Equipment	18,600	0	20,000	7,000	4,500
7210-00000	Motor Vehicles	0	14,494	0	0	15,500
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		18,600	14,494	20,000	7,000	20,000
TOTAL FIRE & AMBULANCE		10,718,687	11,123,662	10,674,300	11,065,600	11,096,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0230-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FIRE & AMBULANCE
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Fire Chief	1	1	1	102,400	102,400	102,400
Assistant Fire Chief	1	1	1	83,700	83,700	83,700
Battalion Chiefs	5	5	5	396,100	404,300	415,900
Fire Captains	7	7	7.0	496,700	503,700	520,100
Fire Lieutenant Inspector	2	2	2	130,100	132,600	136,900
Fire Lieutenants	14	14	14	928,500	943,500	970,700
Fire Equipment Operators	21	21	21	1,306,500	1,332,500	1,371,100
Vehicle Mechanic	1	1	1	54,900	54,900	54,900
Firefighters	50	54	54	3,081,900	3,011,300	3,286,500
Administrative Assistant	1	1	1	43,500	43,600	45,300
Community Program Coord Fire	1	1	1	53,600	53,600	53,600
Holiday Pay				225,000	225,000	225,000
Overtime Pay				192,000	292,000	192,000
Ambulance Pay				185,200	184,400	196,900
FLSA Overtime				85,000	85,000	85,000
Out of Class Pay				24,400	24,400	24,400
Health Insurance 6306				1,505,600	1,459,100	1,459,100
Retirement 6304				1,123,400	1,518,600	1,241,200
Social Security 6302				100,200	98,800	104,300
Life Insurance 6310				14,900	15,200	15,900
Income Continuation Insurance 6312				20,700	15,400	0
TOTAL PERSONNEL	104	108	108.0	10,154,300	10,584,000	10,584,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: HYDRANT RENTAL	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0250-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		650,000	650,000	650,000	650,000	325,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement:

The purpose of this budget is to account for the portion of Public Fire Protection that is currently being collected through the tax levy/bill rather than through the Utility bill. The Proposal for 2013 is to convert this amount over to the Utility bills so that the entire charge for Public Fire Protection is collected through Utility charges. With 2013 being the transition year, \$325,000 will be charged to this fund, and anticipating a PSC rate case in early 2013, the second half of the year will be funded through the revised Utility charges.

Links to City Strategic Plan:

- 1
- 2
- 3
- 4
- 5

Significant Accomplishments:

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-

Objectives to be Accomplished Next Year:

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-
-
-
-

Contact Information:

Peggy Steeno, Director of Finance, psteeno@ci.oshkosh.wi.us, (920) 236-5005

ACCOUNT: 100-0250-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: HYDRANT RENTAL
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6439-00000	Hydrant Rental	650,000	650,000	650,000	650,000	325,000
TOTAL CONTRACTUAL SERVICES		650,000	650,000	650,000	650,000	325,000
TOTAL HYDRANT RENTAL		650,000	650,000	650,000	650,000	325,000

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: POLICE & FIRE COMMISSION	DEPARTMENT: PUBLIC SAFETY	ACCOUNT: 100-0290-XXXX-XXXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	8,706	8,249	13,000	13,000	6,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

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Mission Statement:

This budget is used to comply with the requirements of S.S. 62.13, which mandates the establishment of an eligibility list for appointment of police officers and firefighters.

Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Develop a performance culture/efficiently comply with the requirements outlined by S.S. 62.13. |
| 2 | |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|--|
| • | Established appropriate Police and Fire eligibility lists for hiring new personnel |
| • | |
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| • | |
| • | |
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| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|--|
| • | Continue to successfully staff anticipated vacancies |
| • | |
| • | |
| • | |
| • | |

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Develop a performance culture/efficiently comply with the requirements outlined by S.S. 62.13.

# of recruits processed					New Measure
# of hires		10			
Cost per new hire					New Measure

Goal:

Goal:

Goal:

Contact Information: Sue Brinkman, Human Resources Bureau Manager, (920) 236-5110, sbrinkman@ci.oshkosh.wi.us

ACCOUNT: 100-0290-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: POLICE & FIRE COMMISSION
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	8,568	8,174	12,800	12,800	5,800
6410-00000	Advertising/Marketing	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		8,568	8,174	12,800	12,800	5,800
Materials & Supplies						
6505-00000	Office Supplies	138	75	200	200	200
6507-00000	Books & Periodicals	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		138	75	200	200	200
TOTAL POLICE & FIRE COMM.		8,706	8,249	13,000	13,000	6,000

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** ADMINISTRATION **DEPARTMENT:** PUBLIC WORKS **ACCOUNT:** 100-0410-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		353,745	361,065	349,900	350,000	352,400

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids						
Fees & Charges						
Miscellaneous						
Surplus Applied transfer						
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

Mission Statement: To plan, build, maintain, and improve infrastructure and Department of Public Works services for the community.

- Links to City Strategic Plan:**
- 1 [Improve-maintain infrastructure / Streets](#)
 - 2 [Improve-maintain infrastructure / Storm Sewer-Sanitary Sewer and Water Main Systems](#)
 - 3 [Improve Quality of Life Assets / Public Education](#)
 - 4
 - 5

- Significant Accomplishments**
- [Develop and submit operating and capital budgets](#)
 - [Coordinate with WisDOT for Highway 41 upgrades](#)
 - [Coordinated land acquisitions for various storm water management projects](#)
 -
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- Objectives to be Accomplished Next Year:**
- [Continue long-range planning for water main & sanitary sewer/storm water management systems](#)
 - [Analyze pavement management requirements](#)
 - [Finalize Southwest Industrial Park expansion](#)
 - [Begin Central Garage upgrade](#)
 - [Continue analysis of Infiltration / Inflow problems](#)
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve condition of streets					
Citizen Survey					
Excellent/Good %	32.70%	34.30%	40.00%		
% of streets with					
PASER of 3 or less	N/A	59.00%	65.00%		
Weighted Average					
PASER Score	N/A	7.45	7.50		
Goal: Create positive review of storm water management per Citizen Survey					
Excellent/Good %	25.70%	42.50%	45.00%		
Major Projects	2	2	3		
Completed					
Goal: Increase public education outreach					
Correspondence:					
Blocked Sidewalk	12	20	20		
ROW Obstruction	N/A	10	10		
Sight Distance	6	15	15		
Grass in Street	15	55	100		
Snow in Street	30	10	30		
Goal:					

Contact Information:

Dave Patek, Director of Public Works, PH: (920) 236-5065

ACCOUNT: 100-0410-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PUBLIC WORKS - ADMINISTRATION
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	253,784	260,505	255,500	256,600	257,500
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		253,784	260,505	255,500	256,600	257,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	96,915	97,977	89,500	88,900	91,000
TOTAL PAYROLL - INDIRECT LABOR		96,915	97,977	89,500	88,900	91,000
Contractual Services						
6402-00000	Auto Allowance	1,013	880	1,200	900	1,000
6404-00000	Postage & Shipping	0	11	0	0	0
6424-00000	Maintenance Office Equipment	0	0	100	0	0
6458-00000	Conference & Training	556	856	2,000	2,000	1,500
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	591	599	600	600	600
TOTAL CONTRACTUAL SERVICES		2,160	2,346	3,900	3,500	3,100
Utilities						
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Fixed Charges						
6496-00000	Licenses and Permits	164	0	200	200	0
TOTAL FIXED CHARGES		164	0	200	200	0
Materials & Supplies						
6505-00000	Office Supplies	623	138	600	600	600
6507-00000	Books and Periodicals	99	99	200	200	200
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		722	237	800	800	800
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PUBLIC WORKS - ADMIN		353,745	361,065	349,900	350,000	352,400

PERSONNEL SCHEDULE

ACCOUNT: 100-0410-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PUBLIC WORKS - ADMINISTRATION
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Director of Public Works	1	1	1	119,600	119,600	119,600
Assistant Director of Public Works	1	1	1	93,500	93,500	93,500
Administrative Assistant	1	1	1	42,400	43,300	44,200
Overtime				0	200	200
Health Insurance 6306				50,200	50,200	50,200
Retirement 6304				18,700	18,700	20,700
Social Security 6302				19,500	19,100	19,300
Life Insurance 6310				700	800	800
Income Continuation 6312				400	100	0
TOTAL PERSONNEL	3	3	3	345,000	345,500	348,500

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** ENGINEERING **DEPARTMENT:** PUBLIC WORKS **ACCOUNT:** 100-0420-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		1,164,372	1,310,552	1,231,300	1,228,500	1,151,700

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & aids		727,476	741,594	674,400	679,600	719,200
Fees & Charges		27,222	10,200	25,000	10,000	10,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfer		0	0	0	0	0
TOTAL REVENUES:		754,698	751,794	699,400	689,600	729,200

Budget Variances:

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Mission Statement:

	To provide cost-effective and quality service for our customers
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Links to City Strategic Plan:

1	Improve-maintain infrastructure / Streets
2	Improve-maintain infrastructure / Storm Sewer, Sanitary Sewer and Water Main Systems
3	
4	
5	

Significant Accomplishments

.	Completion of various major street reconstruction projects
.	Coordinate with WisDOT regarding Highway 41 expansion
.	Began dredging of Sawyer Creek
.	Began James Road Area storm water detention basin
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Objectives to be Accomplished Next Year:

.	Design/construct various street reconstruction projects
.	Construct National Guard Area storm water detention basin
.	Construct City Hall storm water detention basin
.	Continue various storm water management planning
.	
.	

ACCOUNT: 100-0420-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ENGINEERING
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	733,020	840,173	769,000	755,300	726,200
6103-00000	Regular Pay - Temp Employee	63,602	54,738	60,000	68,500	46,000
TOTAL PAYROLL - DIRECT LABOR		796,622	894,911	829,000	823,800	772,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	337,515	374,741	330,500	329,200	342,400
TOTAL PAYROLL - INDIRECT LABOR		337,515	374,741	330,500	329,200	342,400
Contractual Services						
6401-00000	Contractual Services	1,306	948	10,000	1,400	1,000
6402-00000	Auto Allowance	2,331	1,889	2,000	1,800	1,900
6404-00000	Postage & Shipping	0	0	0	0	0
6410-00000	Advertising / Marketing	0	838	0	0	0
6418-00000	Repairs to Motor Vehicles	2,581	2,596	3,500	9,000	3,500
6419-00000	Repairs to Tires	0	496	100	500	600
6420-00000	Repairs to Tools and Equipment	295	5,963	1,500	1,200	1,500
6426-00000	Maint. Mach/Equip/Bldg/Struct	546	0	600	0	0
6432-00000	Equipment Rental	0	0	0	500	600
6458-00000	Conference & Training	36	1,150	3,300	3,300	3,300
6459-00000	Other Employee Training	2,867	0	2,500	2,000	2,500
6460-00000	Membership Dues	0	170	200	100	0
TOTAL CONTRACTUAL SERVICES		9,962	14,050	23,700	19,800	14,900
Utilities						
6475-00000	Telephones	4,974	5,712	4,200	5,500	6,000
TOTAL UTILITIES		4,974	5,712	4,200	5,500	6,000
Fixed Charges						
6496-00000	Licenses & Permits	164	0	200	200	0
TOTAL FIXED CHARGES		164	0	200	200	0
Materials & Supplies						
6503-00000	Clothing	853	599	900	900	900
6505-00000	Office Supplies	2,658	3,671	3,600	3,800	3,600
6506-00000	Software Supplies	26	616	800	200	600
6507-00000	Books & Periodicals	48	0	200	400	200
6508-00000	Maps & Records	278	341	300	600	600
6509-00000	Computer Supplies	0	90	500	200	200
6517-00000	Supplies/Repair Parts	855	2,288	1,600	2,300	2,300
6519-00000	Tires, Tubes & Rims	0	336	600	400	600
6537-00000	Safety Equipment	740	346	700	600	700
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6589-00000	Other Materials & Supplies	7,465	7,351	7,500	6,500	6,500
TOTAL MATERIALS & SUPPLIES		12,923	15,638	16,700	15,900	16,200
Capital Outlay						
7202-00000	Office Equipment Purchases	0	5,500	27,000	5,700	0
7204-00000	Machinery & Equipment	2,212	0	0	28,400	0
TOTAL CAPITAL OUTLAY		2,212	5,500	27,000	34,100	0
TOTAL ENGINEERING		1,164,372	1,310,552	1,231,300	1,228,500	1,151,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0420-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ENGINEERING
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Civil Engineer Supervisor	1.00	1.00	1.00	71,600	71,600	71,600
Civil Engineer Senior	2.00	2.00	2.00	142,200	139,800	139,800
Lead Civil Engineer Tech	2.00	2.00	2.00	110,200	107,100	107,100
Civil Engineer Tech	3.00	3.00	3.00	157,600	180,700	142,900
Engineering Specialist	4.00	4.00	4.00	176,600	141,000	169,700
Overtime				90,000	95,000	75,000
Clerical 6102	0.70	0.70	0.70	20,800	20,100	20,100
Summer / Seasonal help 6103				60,000	68,500	46,000
Health Insurance 6306				205,400	209,300	221,400
Retirement 6304				57,600	55,200	60,300
Social Security 6302				62,900	63,000	59,100
Life Insurance 6310				2,700	1,600	1,600
Income Continuation Ins 6312				1,900	100	0
TOTAL PERSONNEL	12.70	12.70	12.70	1,159,500	1,153,000	1,114,600

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: STREETS	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 100-0430-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	2,609,076	2,755,622	2,559,100	2,406,900	2,526,700

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	2,182,427	2,224,781	2,023,100	2,038,700	2,157,400
Fees & Charges	121,451	161,654	194,000	133,400	143,000
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	2,303,878	2,386,435	2,217,100	2,172,100	2,300,400

Budget Variances:

--	--

Mission Statement:

	To plan and implement maintenance and repairs to keep streets in a safe and serviceable condition
--	---

Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Improve-maintain infrastructure / Streets |
| 2 | Improve-maintain infrastructure / Storm Sewer-Sanitary Sewer Systems |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

- [Completed paving of cemetery roads](#)
- [Completed demolition of Menominee Park shelter, Prairie Dog Exhibit, & Water Util Chemical Bldg](#)
- [Completed Parks Dept. paving projects at Red Arrow and Menominee Parks](#)
- [Constructed softball diamonds at Menominee Park and Stevens Park](#)
- [Completed demolition projects for RDA at 6th Ave. and at Grand Street](#)
- [Completed demolition for Storm Water Utility on Crystal Springs Avenue](#)
- [Completed cold mix overlay program](#)
- [Completed various maintenance activities for Storm Water Management Facilities](#)

Objectives to be Accomplished Next Year:

- [Continue to expand pavement repair operations](#)
- [Continue to provide efficient snow and ice control/removal](#)
- [Continue emphasis on storm and sanitary sewer maintenance/construction activities](#)
- [Continue to assist other City Divisions/Departments as needed](#)
- [Assist with various yard waste collection programs](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Reduce the number of pavement condition complaints (potholes)					
Number of complaints	N/A	22	35		
Street repair hours	5,465	5,000	5,500		
Tons of cold mix patch	409.47	241.5	300		
Pounds of crack filler	46,310	45,360	45,000		
Goal: Maintain/increase number of street sweeping hours					
Hours	3,963	4,000	4,000		
Citizen Survey					
Excellent/Good %	N/A	61%	66%		
Goal: Provide snow and ice control for safe travel					
Number of major events (plowing)	13	4	15		
Number of minor events (salt only)	15	16	15		
Number of haul days	21	4	20		
Goal: Maintain/increase hours dedicated to sanitary sewer system and storm sewer system maintenance					
Hours (Sanitary)	4,979.50	5,000	5,000		
Hours (Storm)	10,339.50	7,500	7,500		

Contact Information:

Kevin Uhen, Public Works Field Operations Bureau Manager, (920) 232-5382

ACCOUNT: 100-0430-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: STREETS - GENERAL
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,432,299	1,406,922	1,404,300	1,348,000	1,363,800
6103-00000	Regular Pay - Temp Employee	11,210	12,344	12,100	11,900	13,500
TOTAL PAYROLL - DIRECT LABOR		1,443,509	1,419,266	1,416,400	1,359,900	1,377,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	708,458	701,607	657,200	604,000	670,400
TOTAL PAYROLL - INDIRECT LABOR		708,458	701,607	657,200	604,000	670,400
Contractual Services						
6401-00000	Contractual Services	15,015	12,605	12,500	12,500	12,500
6402-00000	Auto Allowance	1,292	873	500	0	0
6404-00000	Postage & Shipping	0	18	0	0	0
6418-00000	Repairs to Motor Vehicles	0	0	0	0	0
6419-00000	Repairs to Tires	0	0	0	0	0
6420-00000	Repairs to Tools & Equipment	412	0	500	200	500
6426-00000	Maint Mach/Equip/Bldg/Struct	41	0	0	0	0
6432-00000	Equipment Rental	655	2,962	5,000	1,000	3,000
6445-00000	Land Fill Fees	0	0	300	0	0
6453-00000	Vehicle License & Registration	75	302	100	200	200
6458-00000	Conference & Training	13	75	1,200	700	1,000
6459-00000	Other Employee Training	0	0	500	600	500
6460-00000	Membership Dues	151	155	200	200	200
6466-00000	Misc. Contractual	21,709	13,973	26,000	15,000	22,000
6466-12001	Misc. Contract.(Snow Removal)	22,458	23,489	10,000	17,300	22,000
TOTAL CONTRACTUAL SERVICES		61,821	54,452	56,800	47,700	61,900
Utilities						
6475-00000	Telephones	4,801	4,948	5,000	4,800	5,000
TOTAL UTILITIES		4,801	4,948	5,000	4,800	5,000
Fixed Charges						
6496-00000	Licenses and Permits	0	74	100	100	100
6499-00000	Misc. Fixed Charges	485	485	500	500	0
TOTAL FIXED CHARGES		485	559	600	600	100

NUMBER	CLASSIFICATION	2010 EXPEND	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Materials & Supplies						
6503-00000	Clothing	5,007	4,107	5,000	5,000	5,000
6505-00000	Office Supplies	1,043	561	700	1,000	600
6506-00000	Software Supplies	0	0	0	0	0
6507-00000	Books and Periodicals	0	0	0	0	0
6509-00000	Computer Supplies	0	0	0	0	0
6510-00000	Employee Training Materials	0	0	0	0	0
6511-00000	Diesel Fuel	0	10	0	0	0
6513-00000	Motor Oil (Lubricants)	353	40	400	400	400
6517-00000	Supplies/Repair Parts	6,004	6,872	7,500	7,500	7,500
6518-00000	Other Fuel/Propane	93	57	100	100	100
6519-00000	Tires, Tubes & Rims	0	0	0	0	0
6527-00000	Janitorial Supplies	809	260	400	400	400
6529-00000	Chemicals	0	0	0	0	0
6537-00000	Safety Supplies	1,821	677	2,500	2,500	2,500
6544-00000	Street Oiling Supplies	70,585	55,450	75,000	65,000	75,000
6545-00000	Tools & Shop Supplies	1,881	1,791	3,000	3,000	3,000
6550-00000	Minor Equipment	1,312	2,191	2,500	2,500	2,500
6557-00000	Medical Supplies	0	0	0	0	0
6561-00000	Sodium Chloride	214,556	365,595	225,000	214,000	225,000
6565-00000	Stone/Gravel/Concrete/Asp.	64,554	120,969	71,000	71,000	65,000
6589-00000	Other Materials & Supplies	12,281	16,210	30,000	17,500	25,000
TOTAL MATERIALS & SUPPLIES		380,299	574,790	423,100	389,900	412,000
Capital Outlay						
7204-00000	Machinery & Equipment	9,703	0	0	0	0
TOTAL CAPITAL OUTLAY		9,703	0	0	0	0
TOTAL STREETS - GENERAL		2,609,076	2,755,622	2,559,100	2,406,900	2,526,700

PERSONNEL SCHEDULE

ACCOUNT: 100-0430-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: STREETS - GENERAL
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Public Works Field Oper Bureau Mgr	1	1	1	83,300	83,300	83,300
Public Works Street Supervisor	2	2	2	109,400	113,400	115,800
Lead Equipment Operator	1	1	1	48,400	48,600	48,600
Equipment Operator	23	23	24	1,051,600	986,300	1,061,700
Clerk Dispatcher	1	1	1	39,900	39,400	39,400
Shop Maintenance Worker	1	1	0	46,700	52,000	0
Overtime				25,000	25,000	15,000
Seasonal Help				12,100	11,900	13,500
Health Insurance 6306				439,600	399,500	452,400
Retirement 6304				102,500	97,100	109,500
Social Security 6302				108,400	104,000	105,400
Life Insurance 6310				3,200	3,100	3,100
Income Continuation Ins 6312				3,500	300	0
TOTAL PERSONNEL	29	29	29	2,073,600	1,963,900	2,047,700

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL **FUNCTION:** CENTRAL GARAGE **DEPARTMENT:** PUBLIC WORKS **ACCOUNT:** 100-0450-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,746,366	2,033,617	1,958,400	1,833,100	1,871,600

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids					
Fees & charges					
Miscellaneous					
Surplus Applied					
Transfers					
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

Mission Statement: To provide support services to meet the operational requirements of the Department of Public Works and other city departments

- Links to City Strategic Plan:**
- | | |
|---|--|
| 1 | Improve-maintain infrastructure / City Buildings |
| 2 | Improve-maintain infrastructure / City Equipment |
| 3 | |
| 4 | |
| 5 | |

- Significant Accomplishments**
- [Wrote specifications for major equipment approved for purchase in 2012](#)
 - [Recommended the purchase of the City's first Compressed Natural Gas \(CNG\) vehicles](#)
 - [Upgraded additional winter maintenance equipment to include pre-wet systems](#)
 - [Continued to develop plans for the new PW Field Operations Facility](#)
 - [Continued demolition and site prep of former School District property](#)
 -
 -
 -
 -
 -

- Objectives to be Accomplished Next Year:**
- [Purchase vehicles/equipment approved in the 2013 Capital Improvement Program](#)
 - [Continue to investigate opportunities to purchase alternative fuel vehicles](#)
 - [Begin construction of the new Public Works Field Operations facility](#)
 - [Upgrade software for vehicle maintenance management program](#)
 - [Implement mobile radio upgrade](#)
 -

ACCOUNT: 100-0450-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CENTRAL GARAGE
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	390,018	399,720	403,900	404,000	405,200
TOTAL PAYROLL - DIRECT LABOR		390,018	399,720	403,900	404,000	405,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	204,780	215,759	200,000	193,200	196,200
TOTAL PAYROLL - INDIRECT LABOR		204,780	215,759	200,000	193,200	196,200
Contractual Services						
6401-00000	Contractual Services	9,138	11,086	12,000	7,000	7,000
6404-00000	Postage & Shipping	0	0	0	100	0
6408-00000	Printing & Binding	420	0	0	0	0
6418-00000	Repairs to Motor Vehicles	39,676	42,795	50,000	40,000	43,000
6419-00000	Repairs to Tires	4,308	4,497	6,000	6,000	5,000
6420-00000	Repairs to Tools & Equip	570	1,591	200	200	200
6421-00000	Maintenance Radios	1,556	77	4,000	0	2,000
6424-00000	Maintenance Office Equip	155	155	200	0	0
6426-00000	Maint. Mach/Equip/Bldg/Struct	33,763	20,751	60,000	15,000	15,000
6427-00000	Maint. Computer Software	0	500	1,500	0	0
6432-00000	Equipment Rental	419	636	400	500	500
6448-00000	Special Services	1,661	1,580	1,700	1,700	1,400
6458-00000	Conference & Training	20	0	1,000	1,200	1,000
6459-00000	Other Employee Training	0	350	3,000	2,500	3,000
6460-00000	Membership Dues	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		91,686	84,018	140,000	74,200	78,100
Utilities						
6471-00000	Electricity	39,523	42,390	42,000	40,000	40,000
6472-00000	Sewer Service	2,196	1,698	2,000	2,300	2,300
6473-00000	Water Service	2,680	2,114	2,600	2,900	3,200
6474-00000	Gas Service	29,639	33,914	55,000	40,000	42,000
6475-00000	Telephones	0	362	600	600	600
6476-00000	Storm Water	10,927	9,576	10,000	16,000	18,000
TOTAL UTILITIES		84,965	90,054	112,200	101,800	106,100
Fixed Charges						
6496-00000	Licenses and Permits	995	380	1,000	1,000	1,500
TOTAL FIXED CHARGES		995	380	1,000	1,000	1,500

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	336	114	600	600	500
6505-00000	Office Supplies	481	586	600	400	400
6507-00000	Books & Periodicals	0	178	100	100	0
6511-00000	Diesel Fuel	412,152	510,442	448,800	410,000	395,500
6512-00000	Compressed Natural Gas	0	0	0	0	30,400
6513-00000	Motor Oil (Lubricants)	18,577	18,531	25,000	25,000	25,000
6514-00000	Gasoline	304,568	389,678	362,300	360,000	368,200
6517-00000	Supplies/Repair Parts	137,602	216,506	165,000	165,000	165,000
6518-00000	Other Fuel/Propane	5,023	7,701	5,100	4,000	4,000
6519-00000	Tires, Tubes & Rims	28,512	29,910	28,000	28,000	28,000
6527-00000	Janitorial Supplies	4,949	2,693	3,500	4,000	4,200
6529-00000	Chemicals	12,038	11,439	12,000	12,000	12,000
6537-00000	Safety Equipment	738	1,301	800	800	800
6545-00000	Tools & Shop Supplies	10,078	6,650	9,000	9,000	9,000
6550-00000	Minor Equipment	525	1,868	500	0	1,500
6589-00000	Other Materials & Supplies	38,343	46,089	40,000	40,000	40,000
TOTAL MATERIALS & SUPPLIES		973,922	1,243,686	1,101,300	1,058,900	1,084,500
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CENTRAL GARAGE		1,746,366	2,033,617	1,958,400	1,833,100	1,871,600

PERSONNEL SCHEDULE

ACCOUNT: 100-0450-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: CENTRAL GARAGE
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Public Works Mechanic Div Mgr	1	1	1	65,500	65,500	65,500
Shop Maintenance Worker	1	1	1	44,200	44,200	44,200
Equipment Mechanic Central Garage	4	4	4	193,700	193,800	195,000
Lead Vehicle Mechanic	1	1	1	51,400	50,400	50,400
Welder	1	1	1	47,600	48,600	48,600
Overtime				1,500	1,500	1,500
Health Insurance 6306				137,400	131,500	131,500
Retirement 6304				29,500	29,500	32,500
Social Security 6302				30,900	30,900	31,000
Life Insurance 6310				1,300	1,200	1,200
Income Continuation Ins 6312				900	100	0
TOTAL PERSONNEL	8	8	8	603,900	597,200	601,400

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: GARBAGE COLLECTION & DISPOSAL	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 100-0470-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,692,723	1,366,858	1,826,900	2,386,800	1,183,800

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & aids	0	0	0	0	0
Fees & Charges	23,038	15,670	16,700	20,000	31,500
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	23,038	15,670	16,700	20,000	31,500

Budget Variances:

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Mission Statement:

	Provide regular or special collections of solid waste and maintain city property previously used for landfill purposes
--	--

Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Strengthen neighborhoods |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

- | | |
|---|---|
| • | Began automated garbage collection |
| • | Purchase and distribute carts for automated garbage collection program |
| • | Continued inspections of former landfill sites regarding condition/maintenance requirements |
| • | Continue inspections of business and multi-family properties |
| • | |
| • | |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|---|
| • | Utilize existing personnel and equipment to handle additional service areas |
| • | Adjust automated garbage collection procedures, as required |
| • | Purchase additional automated collection vehicle |
| • | Continue study of methods to increase route efficiency |
| • | Implement changes to Thursday/Friday route schedules for UWO area |
| • | |

ACCOUNT: 100-0470-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	537,988	506,764	427,700	422,300	369,100
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		537,988	506,764	427,700	422,300	369,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	282,710	255,247	207,200	194,900	171,000
TOTAL PAYROLL - INDIRECT LABOR		282,710	255,247	207,200	194,900	171,000
Contractual Services						
6401-00000	Contractual Services	49,535	74,106	140,000	100,000	100,000
6418-00000	Repairs to Motor Vehicles	55,944	33,443	50,000	25,000	35,000
6419-00000	Repairs to Tires	5,028	6,501	5,000	3,000	2,500
6420-00000	Repair to Tools	40	0	0	200	0
6421-00000	Maintenance Radios	0	83	700	0	0
6426-00000	Maint Mach/Equip/Bldg/Struc	143	29	500	500	500
6432-00000	Equipment Rental	419	429	500	500	500
6445-00000	Land Fill Fees	403,590	412,939	416,000	415,200	452,200
6446-00000	Contractual Employment	26,088	34,086	22,000	10,000	6,000
6448-00000	Special Services	108	0	0	0	0
6453-00000	Vehicle License & Registr.	0	2	0	400	0
6458-00000	Conference & Training	78	0	200	200	200
6459-00000	Other Employee Training	0	0	200	0	200
6466-00000	Misc Contractual Service	0	202	0	0	0
TOTAL CONTRACTUAL SERVICES		540,973	561,820	635,100	555,000	597,100
Fixed Charges						
6471-00000	Electricity	0	0	0	10,000	4,300
6475-00000	Telephones	1,256	1,615	1,700	1,700	1,700
6496-00000	Licenses and Permits	1,067	1,034	1,100	1,100	1,100
TOTAL FIXED CHARGES		2,323	2,649	2,800	12,800	7,100
Materials & Supplies						
6503-00000	Clothing	2,457	2,132	2,500	2,000	2,000
6505-00000	Office Supplies	407	182	300	300	300
6509-00000	Computer Supplies	95	100	100	200	200
6513-00000	Motor Oil (Lubricants)	1,909	284	1,000	1,000	1,000
6517-00000	Supplies/Repair Parts	7,114	11,269	25,000	20,000	15,000
6519-00000	Tires, Tubes & Rims	14,833	22,663	20,000	13,000	15,000
6527-00000	Janitorial Supplies	415	644	500	700	500
6529-00000	Chemicals	2,310	2,320	2,600	2,700	2,700
6537-00000	Safety Equipment	351	365	500	400	300
6545-00000	Tools & Shop Supplies	600	135	100	0	1,500

<u>NUMBER</u>	<u>CLASSIFICATION</u>	<u>2010 EXPEND.</u>	<u>2011 EXPEND.</u>	<u>2012 PROP.</u>	<u>2012 EST.</u>	<u>2013 PROP.</u>
<u>Account-Project</u>						
6550-00000	Minor Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	256	284	1,500	1,400	1,000
TOTAL MATERIALS & SUPPLIES		30,747	40,378	54,100	41,700	39,500
<u>Capital Outlay</u>						
7204-0000	Mach. & Equipment	916	0	0	0	0
7210-0000	Motor Vehicles	297,066	0	500,000	1,160,100	0
TOTAL CAPITAL OUTLAY		297,982	0	500,000	1,160,100	0
TOTAL GARBAGE COLL/DISPOSAL		<u>1,692,723</u>	<u>1,366,858</u>	<u>1,826,900</u>	<u>2,386,800</u>	<u>1,183,800</u>

PERSONNEL SCHEDULE

ACCOUNT: 100-0470-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: GARBAGE COLLECTION & DISPOSAL
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Public Works Sanitation Div. Mgr.	0.50	0.50	0.50	26,000	26,100	26,700
Sanitation Operator	8.00	8.25	7.00	374,400	369,100	315,300
Office Assistant	0.50	0.50	0.50	19,000	18,800	18,800
Overtime				8,300	8,300	8,300
Seasonal Help 6103				0	0	0
Health Insurance 6306				140,900	130,400	111,900
Retirement 6304				31,200	30,800	29,600
Social Security 6302				32,700	32,300	28,200
Life Insurance 6310				1,200	1,300	1,300
Income Continuation Ins 6312				1,200	100	0
TOTAL PERSONNEL	9.00	9.25	8.00	634,900	617,200	540,100

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: PARKS	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 100-0610-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,566,351	1,612,957	1,593,800	1,648,900	1,596,600

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids					
Fees & Charges	15,738	17,004	20,000	18,400	19,000
Miscellaneous	1,700	12,600	0	1,600	1,000
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
TOTAL REVENUES:	17,438	29,604	20,000	20,000	20,000

Budget Variances:

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Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- 1 [Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural and Recreational Assets](#)
- 2 [Create a public/private partnership to foster grassroots neighborhood organizations](#)
- 3 [Improve the public's knowledge and understanding of the City operations](#)
- 4 [Establish performance measures that document the efficiency and effectiveness of City services](#)
- 5 [Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a city-wide facilities plan](#)

Significant Accomplishments:

- [Stevens Park Improvements: Tennis Court, accessible path, and athletic field restoration.](#)
- [Menominee Park: Restroom/shelter construction and demolition of old restroom building.](#)
- [Menominee Park: Amusement Lagoon improvements include new dock and aeration system.](#)
- [Abe Rochlin and Lake Fly Café restroom improvements and provide ADA accessibility](#)
- [Menominee Park Master Plan](#)
- [Mary Jewel: Athletic field restoration and fencing improvements](#)
- [Reetz Athletic Field Bleacher construction](#)
- [Menominee Park Athletic Field #8 reorientation improvements.](#)
- [Rainbow Park: Master Plan Development](#)

Objectives to be Accomplished Next Year:

- [South Park Master Plan](#)
- [Rainbow Park: Launch Improvements / Area Lighting](#)
- [Bauman Park Play Equipment & Surfacing / Perimeter Walk / Accessible Path](#)
- [24th Avenue Boat Launch - Restroom Update](#)
- [Menominee Park Improvements](#)
- [Roe / Teichmiller Parks: Area light replacement](#)

ACCOUNT: 100-0610-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PARKS
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	788,500	799,298	810,100	809,700	776,400
6103-00000	Regular Pay - Temp Employee	44,763	66,285	53,000	54,100	61,100
TOTAL PAYROLL - DIRECT LABOR		833,263	865,583	863,100	863,800	837,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	348,171	358,916	353,300	333,600	336,800
TOTAL PAYROLL - INDIRECT LABOR		348,171	358,916	353,300	333,600	336,800
Contractual Services						
6401-00000	Contractual Services	10,508	13,552	13,000	33,400	13,000
6402-00000	Auto Allowance	960	880	1,000	1,000	1,000
6404-00000	Postage & Shipping	0	0	500	200	200
6408-00000	Printing and Binding	122	0	400	100	200
6410-00000	Advertising/Marketing	431	320	400	300	300
6418-00000	Repairs to Motor Vehicles	12,621	9,583	8,000	9,000	9,000
6419-00000	Repairs to Tires	0	772	1,000	500	500
6420-00000	Repairs to Tools & Equip	0	125	500	400	400
6421-00000	Maintenance Radios	0	0	1,000	500	500
6424-00000	Maintenance Office Equipment	142	0	200	200	200
6426-00000	Maint. Mach/Equip/Bldg/Struct	11,510	5,908	7,000	7,000	6,000
6432-00000	Equipment Rental	1,501	1,613	2,000	2,000	2,000
6440-00000	Other Rental	1,315	1,670	1,500	1,500	1,500
6445-00000	Land Fill Fees	985	1,722	1,000	4,500	2,000
6446-00000	Contractual Employment	32,328	14,976	15,000	15,000	15,000
6448-00000	Special Services	0	2,450	3,000	2,200	3,000
6451-00000	Architectural Fees	682	0	0	0	0
6453-00000	Vehicle License & Registration	64	0	0	300	0
6458-00000	Conference & Training	1,512	4,115	3,000	4,000	4,000
6459-00000	Other Employee Training	0	0	500	0	0
6460-00000	Membership Dues	485	665	2,000	800	1,000
6466-00000	Misc Contractual Services	0	0	0	100	0
TOTAL CONTRACTUAL SERVICES		75,166	58,351	61,000	83,000	59,800
Utilities						
6471-00000	Electricity	75,556	78,560	79,000	79,000	83,700
6472-00000	Sewer Service	14,272	14,027	15,000	15,000	15,000
6473-00000	Water Service	39,101	28,856	36,000	30,000	33,400
6474-00000	Gas Service	10,496	9,520	15,000	11,000	11,200
6475-00000	Telephones	1,705	1,921	1,800	2,200	2,200
6476-00000	Storm Water	27,604	33,565	31,000	38,800	44,600
TOTAL UTILITIES		168,734	166,449	177,800	176,000	190,100

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Sundry Fixed Charges						
6496-00000	Licenses & Permits	185	485	200	200	200
TOTAL FIXED CHARGES		185	485	200	200	200
Materials & Supplies						
6503-00000	Clothing	529	797	3,000	3,600	1,500
6505-00000	Office Supplies	2,138	1,162	1,000	1,000	1,000
6507-00000	Books & Periodicals	220	235	200	100	200
6513-00000	Motor Oil (Lubricants)	1,764	850	2,500	2,500	2,500
6517-00000	Supplies/Repair Parts	48,271	56,776	42,000	60,000	50,000
6518-00000	Other Fuel/Propane	615	1,466	2,000	1,500	2,000
6519-00000	Tires, Tubes & Rims	1,146	2,302	3,000	4,500	3,000
6527-00000	Janitorial Supplies	9,639	12,356	10,500	17,000	15,000
6529-00000	Chemicals	2,256	611	3,200	4,400	4,000
6537-00000	Safety Equipment	489	1,099	1,500	1,500	1,500
6545-00000	Tools & Shop Supplies	2,546	7,506	5,000	10,000	10,000
6550-00000	Minor Equipment	2,220	5,419	7,000	4,000	7,000
6557-00000	Medical Supplies	0	65	500	200	500
6565-00000	Stone/Gravel/Concrete/Asp	1,596	1,331	5,000	15,000	15,000
6586-00000	Concessions	13	0	0	0	0
6587-00000	Gift Expenditures	1,287	1,583	2,000	2,000	2,000
6589-00000	Materials & Supplies	51,472	67,823	50,000	65,000	57,000
TOTAL MATERIALS & SUPPLIES		126,201	161,381	138,400	192,300	172,200
Capital Outlay						
7202-00000	Office Equipment Purchase	1,446	0	0	0	0
7204-00000	Machinery & Equipment	999	1,792	0	0	0
7208-00000	Land Purchases	3,218	0	0	0	0
7216-00000	Land Improvement	8,968	0	0	0	0
TOTAL CAPITAL OUTLAY		14,631	1,792	0	0	0
TOTAL PARKS		1,566,351	1,612,957	1,593,800	1,648,900	1,596,600

PERSONNEL SCHEDULE

ACCOUNT: 100-0610-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PARKS
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Director of Parks	1.00	1.00	1.00	87,000	89,900	91,400
Parks Operations Division Manager	1.00	1.00	1.00	65,500	65,500	65,500
Parks Revenue & Facilities Division Manager	0.64	0.64	0.64	35,100	36,300	37,300
Parks Trades Technician	6.00	3.00	6.00	189,200	274,100	252,200
Lead Parks Maintenance Worker	1.00	2.00	1.00	47,500	48,800	48,800
Zoo Specialist	1.00	1.00	1.00	45,300	45,300	45,300
Groundskeeper	3.00	5.00	3.00	232,700	135,900	135,900
Equipment Mechanic Parks	1.00	1.00	1.00	48,400	48,600	48,600
Administrative Assistant	1.00	1.00	1.00	42,400	43,300	44,400
Overtime				17,000	22,000	7,000
Seasonal Help	6103			53,000	54,100	61,100
Health Insurance	6306			221,600	207,700	207,700
Retirement	6304			60,600	57,100	62,500
Social Security	6302			66,000	66,100	64,100
Life Insurance	6310			3,100	2,500	2,500
Income Continuation Insurance	6312			2,000	200	0
TOTAL PERSONNEL	15.64	15.64	15.64	1,216,400	1,197,400	1,174,300

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: FORESTRY	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 100-0620-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	273,351	315,520	309,200	312,500	308,900

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	0	0
Fees & charges	0	0	0	0	0
Miscellaneous	0	7,003	0	6,000	6,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	7,003	0	6,000	6,000

Budget Variances:

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Mission Statement:

The Forestry Division manages the care of trees on public property to include planting, pruning, removal, storm damage response, stump grinding and snow removal. The Forestry Division also is responsible for the maintenance and installation of floral beds, landscape features including roundabouts & administers plant health care on municipal properties

Links to City Strategic Plan:

- 1 [Parks Plan](#)
- 2 [Visioning Study \(Tree planting and landscape beautification\)](#)
- 3 [Sustainability Plan \(Tree planting, tree maintenance, storm water mitigation\)](#)
- 4 [Preservation of the city's natural and recreational assets](#)
- 5 [Maintains inventory of natural assets \(trees\)](#)

Significant Accomplishments:

- [Completed Phase III of the Taking Root tree planting project with Oshkosh Area Community Foundation](#)
- [Updated tree inventory to include Taking Root project tree additions](#)
- [Completed Urban Forestry Management plan for new trees added through Taking Root. DNR grant](#)
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Objectives to be Accomplished Next Year:

- [Assess and replace trees that did not perform through the Taking Root project](#)
- [Complete I-Tree Streets analysis to measure benefits of urban trees in inventory with US Forest Service](#)
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ACCOUNT: 100-0620-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FORESTRY
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	180,865	195,164	190,700	188,000	188,000
6103-00000	Regular Pay - Temp Employee	0	4,696	12,400	13,600	13,600
TOTAL PAYROLL - DIRECT LABOR		180,865	199,860	203,100	201,600	201,600
Payroll - Indirect Labor						
63xx-00000	Fringe Benefits	65,925	88,851	75,300	74,600	75,900
TOTAL PAYROLL - INDIRECT LABOR		65,925	88,851	75,300	74,600	75,900
Contractual Services						
6401-00000	Contractual Services	799	3,300	5,000	6,300	5,000
6418-00000	Repairs to Motor Vehicles	2,213	3,839	4,000	8,000	5,000
6419-00000	Repairs to Tires	0	492	200	100	200
6420-00000	Repairs to Tools & Equipment	0	1,426	200	700	700
6421-00000	Maintenance Radios	0	115	0	0	0
6424-00000	Maintenance Office Equipment	0	125	100	100	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	495	0	1,500	100	500
6427-00000	Maint. Computer Software	0	0	0	1,000	0
6445-00000	Land Fill Fees	158	0	0	0	0
6453-00000	Vehicle License & Registration	0	125	0	0	200
6458-00000	Conference & Training	1,067	1,862	1,500	1,500	1,500
6459-00000	Other Employee Training	0	340	0	0	0
6460-00000	Membership Dues	710	370	500	1,200	1,200
6466-00000	Misc Contractual Services	0	96	100	100	100
TOTAL CONTRACTUAL SERVICES		5,442	12,090	13,100	19,100	14,500
Utilities						
6475-00000	Telephones	0	0	100	0	0
TOTAL UTILITIES		0	0	100	0	0
Sundry Fixed Charges						
6496-00000	Licenses & Permits	100	509	0	0	0
TOTAL FIXED CHARGES		100	509	0	0	0

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 PROP.	2012 EST.	2013 EST.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	390	213	400	300	300
6505-00000	Office Supplies	191	73	100	100	100
6507-00000	Books & Periodicals	0	19	0	0	0
6513-00000	Motor Oil (Lubricants)	0	108	200	200	100
6517-00000	Supplies/Repair Parts	4,401	5,073	3,500	6,000	5,700
6518-00000	Other Fuel/Propane	100	200	300	100	200
6519-00000	Tires, Tubes & Rims	840	590	1,500	1,000	1,000
6529-00000	Chemicals	0	0	0	400	400
6535-00000	Landscaping Supplies	0	0	3,000	4,800	3,000
6537-00000	Safety Equipment	903	144	200	200	200
6545-00000	Tools & Shop Supplies	731	1,322	900	900	900
6550-00000	Minor Equipment	1,984	3,976	4,500	0	2,000
6589-00000	Other Materials & Supplies	3,548	752	3,000	3,200	3,000
TOTAL MATERIALS & SUPPLIES		13,088	12,470	17,600	17,200	16,900
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	7,931	1,740	0	0	0
TOTAL CAPITAL OUTLAY		7,931	1,740	0	0	0
TOTAL FORESTRY		273,351	315,520	309,200	312,500	308,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0620-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: FORESTRY
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Lead Arborist	1	1	1	48,400	48,600	48,600
Arborist	2	2	2	90,300	91,300	91,300
Horticulturist	1	1	1	46,500	46,500	46,500
Overtime				5,500	1,600	1,600
Seasonal Help				12,400	13,600	13,600
Health Insurance	6306			45,100	45,100	45,100
Retirement	6304			13,900	13,700	15,100
Social Security	6302			15,500	15,400	15,400
Life Insurance	6310			400	300	300
Income Continuation Ins	6312			400	100	0
TOTAL PERSONNEL	4	4	4	278,400	276,200	277,500

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ASSESSOR	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0080-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	530,710	536,802	533,000	526,000	488,300

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids					
Fees & Charges					
Miscellaneous					
Surplus Applied					
Transfers					
TOTAL REVENUES:	0	0	0	0	0

Budget Variances:

None

Mission Statement:

The Assessor office complies with the State of Wisconsin Statutes. Wisconsin Statutes direct assessors to discover, list, and value all non-manufacturing, taxable, real and personal property within the City of Oshkosh from actual view or from the best information the assessor can practicably obtain. Continual updating of parcel information provides reliable information to the public, other city departments, and the data needed for fair and equitable property valuation.

Links to City Strategic Plan:

- 1 [Work with Planning Department on property attributes and values for various projects and pro formas](#)
- 2 [Work with Economic Development in TIF scenarios and development of pro formas](#)
- 3 [Review property appraisals for Public Works for acquisitions and estimates of property values](#)
- 4 [Estimate property values for various City projects and project proposals](#)
- 5

Significant Accomplishments:

- [Completed the entry of the manufacturing parcel sketches](#)
- [Comparable sales substitution program, MK51, now working](#)
- [Completed roll and all reports in to the Department of Revenue in a timely manner](#)
- [859 real estate notices, 1,640 personal property notices sent for value changes](#)
- [Developed spreadsheet to show changes on residential property grid sheets](#)
- [Testified in court and at the Department of Revenue for assessment value challenges](#)
- [Integrated appraisal courses into continuing education credits](#)
- [Co-taught personal property course for Assessor Institute and Wisconsin Towns Association](#)
- [Board of Review members complimented staff on quality of presentations in 2012](#)

Objectives to be Accomplished Next Year:

- [Complete roll and reports in a timely manner](#)
- [Standard 6 Uniform Standards of Professional Appraisal Practice report required by DOR \(new report\)](#)
- [Continuation of neighborhood reviews to increase record accuracy](#)
- [Prepare for upcoming court cases](#)
- [Move from paper scheduling to electronic](#)
- [Attempt electronic storage of records and attach to individual parcels](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Accuracy of Data: Review of 10% of properties each year					
% reviewed 2011	14%	2,999/20,927 consists of neighborhood, sale, and permit reviews			
		Reviewed 492 sales in year 2011 and 539 sales in 2010			
		Reviewed 1,392 permits in year 2011 and 1,963 permits in 2010			
Goal: Meet new requirement of comprehensive USPAP report					
Develop Form		1st draft from DOR	DOR form by Sept.		
Training		Course in June	Course in June		
Develop Report		Wait for final form	Start collecting data		
			Queries on models		
			Review reports by others		
			Work with Fox Valley Assessor group on report details		
Goal: Public Relations: Providing property data to the public					
Website		1,056,060 hits on website			
Electronic PRC's		Loaded on-demand report for property record cards in system			
Property Data		Assist property owners on public access computer in City Hall			
Goal: Reduce Paper Use					
PP Statements		Personal Property statements downloaded by property owners from Dept. of Revenue site			
Electronic PRC's		Property record cards sent via PDF from system report v. printing, scanning, sending			

Contact Information:

Steve Schwoerer, City Assessor; PH: (920) 236-5074

ACCOUNT: 100-0080-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ASSESSOR
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	321,220	352,560	331,800	327,300	266,600
6102-00000	Regular Pay - Temp. Employee	23,554	0	22,700	22,800	23,400
TOTAL PAYROLL - DIRECT LABOR		344,774	352,560	354,500	350,100	290,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	147,451	148,233	138,000	136,200	122,300
TOTAL PAYROLL - INDIRECT LABOR		147,451	148,233	138,000	136,200	122,300
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	35,500
6402-00000	Auto Allowance	4,651	4,543	4,500	5,000	5,000
6424-00000	Maintenance Office Equipment	88	34	0	0	0
6448-00000	Special Services	23,639	21,033	23,100	21,600	22,600
6458-00000	Conference & Training	4,693	3,909	6,000	6,000	6,000
6459-00000	Other Employee Training	500	2,079	1,500	1,500	1,500
6460-00000	Membership Dues	495	525	500	500	500
6466-00000	Misc. Contractual Services	0	0	0	0	0
6466-40540	Misc. Contr. Services (BOR)	978	831	1,000	900	1,000
TOTAL CONTRACTUAL SERVICES		35,044	32,954	36,600	35,500	72,100
Fixed Charges						
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	1,681	1,344	2,000	2,000	2,000
6507-00000	Books & Periodicals	960	909	1,000	1,100	1,000
6508-00000	Maps & Records	800	400	400	400	400
6589-40540	Other Materials & Supplies (BOR)	0	402	500	700	500
TOTAL MATERIALS & SUPPLIES		3,441	3,055	3,900	4,200	3,900
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ASSESSOR		530,710	536,802	533,000	526,000	488,300

PERSONNEL SCHEDULE

ACCOUNT: 100-0080-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ASSESSOR
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
City Assessor	1	1	1	77,300	77,300	77,300	
Deputy City Assessor	1	1	0	64,200	61,000	0	
Property Appraiser	3	3	3	152,800	151,300	151,300	
Office Assistant	1	1	1	37,500	37,500	37,500	
Overtime				0	200	500	
PT Assessment Tech	6102	0.80	0.80	0.80	22,700	22,800	23,400
Health Insurance	6306				83,500	83,500	76,100
Retirement	6304				25,900	25,100	23,300
Social Security	6302				27,100	26,800	22,200
Life Insurance	6310				700	700	700
Income Continuation Ins	6312				800	100	0
TOTAL PERSONNEL		6.80	6.80	5.80	492,500	486,300	412,300

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ECONOMIC DEV.	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0730-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		0	0	0	132,000	583,400

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		0	0	0	0	60,000
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	52,500	52,500	67,900
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		0	0	52,500	52,500	127,900

Budget Variance: Economic Development Specialist and Economic Development Organization Study

Mission Statement: Oshkosh will be a premier community in the Fox Valley by developing and retaining a diverse mix of employees and employment opportunities thereby enabling continued success in the local, regional, and global economies. The city will have a skilled workforce and an environment fostering entrepreneurial activity. Oshkosh will revitalize its downtown, central city area, and Fox River corridor by eliminating blighting conditions and addressing environmentally contaminated property.

- Links to City Strategic Plan:**
- 1 Improve processes that support business retention and development and increase business retention and expansion visits
 - 2 Create public/private financing partnerships to work on more funding opportunities for developers and business owners
 - 3 Support sustainable economic development in the community, update ED Element of Comp Plan, including Airport element
 - 4 Plan for multiple business/industrial parks expansion, create TIF guidelines, policies, and an application for future TIF's
 - 5 Be more responsive to business owners and developers by refining site plan review process and timelines

Significant Accomplishments:

- Created Economic Development Specialist position which serves as an expeditor for developers and business owners to ensure projects stay on track and move swiftly through the city approval process. Improved the plan review process which allows submitted plans to be approved in a shorter amount of time, thus allowing the project to start sooner. On track to close out 75% of open projects from 2009 to present which was compiled in May. An Economic Development Study will be completed in November by Prager Company along with assistance from Newmark Grubb Knight Frank and Schneider Consulting, LLC who will identify an organizational structure and strategy for economic development in the city.

Objectives to be Accomplished Next Year:

- The Economic Development Plan will be completed and implementation efforts will commence with a focus on the organizational structure recommended in the study. The plan review and permitting process for builders and developers will continue to be enhanced as city staff look for ways to decrease approval times, ensure timely inspections, and be guided through the process with the city's Economic Development Specialist. Projects will be closely monitored to guarantee permits are properly closed out when completed.

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Create and implement Economic Development plan					
Implement EO Services Study	None	None	Yes		
Implement Target Industry Study	None	Yes	Yes		
Implement Marketing Plan	None	Yes	Yes		
Goal: Identify and Develop Economic Development Funding Sources					
Tax Increment Finance Policy	Yes-drafted	Yes - to be adopted	Yes		
City RLF	None	No	Yes		
Regional RLF	None	No	Yes		
Goal: Make it easier for potential business / developers					
Create Expeditor Position	None	Yes			
Track all Comm. and Ind. Projects	None	Yes-started in 2012, including 53 active projects and 126 closed projects.			
Measure timelines for all City sources	None	Yes - all reviews and inspections measured.			
Goal: Redevelopment of the Riverfront / Redevelopment Districts					
Riverwalk	1 section	2 sections	1 section		
Acquisition / Demo	4 properties	4 properties	4 properties		
New Construction	1 property	0 properties	1 property		

Contact Information:

Allen Davis, Director Community Development; PH: (920) 236-5055

ACCOUNT: 100-0730-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ECONOMIC DEVELOPMENT
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	40,500	291,300
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		0	0	0	40,500	291,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	0	0	0	15,400	118,600
TOTAL PAYROLL - INDIRECT LABOR		0	0	0	15,400	118,600
Contractual Services						
6401-00000	Contractual Services	0	0	0	74,700	60,000
6402-00000	Auto Allowance	0	0	0	0	2,000
6404-00000	Postage & Shipping	0	0	0	0	0
6458-00000	Conference & Training	0	0	0	1,400	6,000
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	0	0	0	0	3,000
6466-00000	Misc Contractual Services	0	0	0	0	97,500
TOTAL CONTRACTUAL SERVICES		0	0	0	76,100	168,500
Utilities:						
6475-00000	Telephones	0	0	0	0	200
TOTAL UTILITIES		0	0	0	0	200
Fixed Charges:						
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	0	0	0	0	4,000
6507-00000	Books & Periodicals	0	0	0	0	800
6537-00000	Safety Equipment	0	0	0	0	0
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	0	4,800
Capital Outlay						
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ECONOMIC DEVELOPMENT		0	0	0	132,000	583,400

PERSONNEL SCHEDULE

ACCOUNT: 100-0730-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ECONOMIC DEVELOPMENT
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Director of Community Development	0.00	0.00	1.00	0	0	103,500
Economic Development Specialist	1.00	0.00	2.00	0	40,500	121,500
Economic Development Technician	0.00	0.00	0.50	0	0	13,200
Administrative Assistant	0.00	0.00	1.00	0	0	50,100
Overtime	0.00	0.00	0.00	0	0	3,000
Part-time	0.00	0.00	0.00	0	0	0
Health Insurance				0	9,200	72,400
Retirement				0	3,000	23,400
Social Security				0	3,100	22,300
Life Insurance				0	100	500
Income Continuation Insurance				0	0	0
TOTAL ECONOMIC DEVEL.	1.00	0.00	4.50	0	55,900	409,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: PLANNING SERVICES	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0740-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		804,423	824,104	800,900	824,700	642,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		43,720	42,020	45,000	48,500	48,500
Miscellaneous		341,951	375,808	312,500	312,500	351,400
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		385,671	417,828	357,500	361,000	399,900

Budget Variance:

[Healthy Neighborhoods Initiative - Architectural Preservation Study](#)

Mission Statement:

The Planning Division advises the City Manager, City Council and its commissions, the business community and the general public on current land use and development issues. The Planning Division also maintains the General Plan, Zoning Ordinance and maps that provide the policy and regulatory bases for land use and development in the community.

Links to City Strategic Plan:

- 1 [Administration of Strategic Plan congruent planning documents: Comprehensive Plan, Sustainability Plan, Bicycle & Pedestrian Plan](#)
- 2 [Plan, Bicycle & Pedestrian Plan](#)
- 3 [Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.](#)
- 4 [sense of place and belonging.](#)
- 5 [Support strong, safe neighborhoods](#)
- 6 [Create a neighborhood report card program and consider expansion to include participation of other depts.](#)
- 7 [Encourage neighborhood interaction through park activities, block parties, clean up days, comm. gardens etc.](#)

Significant Accomplishments:

- [Adoption of the City's first Sustainability Plan.](#)
- [Develop Tax Increment District plan for City Center Hotel redevelopment](#)
- [Approval of Cooperative Plans for Towns of Black Wolf and Nekimi by Dept of Administration](#)
- [Develop Healthy Neighborhood Initiative Program and coalition](#)
- [Developed Historic Marker and Building Plaque program](#)
- [Completion of community-wide greenhouse gas assessment](#)
- [Ongoing coordination and continuous improvement to the Site Plan Review process](#)

Objectives to be Accomplished Next Year:

- [Develop and adopt a Neighborhood Plan for Healthy Neighborhoods Initiative](#)
- [Adopt Ordinance change to preserve Historic Architecture](#)
- [Commence work on comprehensive update to Zoning Ordinance with emphasis on signs and PDs](#)
- [Update Comprehensive Plan](#)
- [Update Access Control Ordinance and develop Traffic Impact Analysis Ordinance](#)
- [Implement Sustainability Plan](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Continue to Develop and Implement Healthy Neighborhoods Program					
		Identify neighborhoods for Neighborhood Planning based on neighborhood associations.			
		Develop and Adopt One Neighborhood Plan.			
		Continue to coordinate Healthy Neighborhood Coalition and continue to maintain a 75% participation rate by members. Seek to increase new member participation by 1-2 entities.			
		Develop standards for city recognition of neighborhood associations.			
		Develop one informal or formal neighborhood partnerships.			
		Develop a proposal for a city neighborhood advisory board.			
		Develop a neighborhood quality of life survey/report card for a neighborhood interested in developing a Neighborhood Plan (Middle Village 1st draft).			
Goal: Comprehensive Update of Zoning Ordinance					
		Form Zoning Ordinance Update Committee.			
		Develop RFP for zoning Ordinance Update.			
		Complete one-half Zoning Ordinance Update.			
Goal: Continuous Improvement of the Site Plan Review Process					
		Review 50-70 site plans through Site Plan Review Committee.			
		Develop a "minor" site plan review process to allow permits to be issued within 1-3 days.			
		Implement a web based site plan review tracking system that will provide relatively instantaneous status of submitted projects.			
		Review 95% of submitted plans within 10 days.			
		Complete first review of site plans to ensure that 90% of re-submittals do not add "new" conditions from the same site plan.			
		Develop a review system and timelines for resubmitted plans.			
Goal: Provide Effective Administration of the Zoning Ordinance					
		Develop web based zoning complaint system for intake.			
		Respond to zoning ordinance complaints within 48 hours after complaint filed.			
		Voluntary code compliance achieved for 95% of all cases where correction notices are issued.			
		Board of Appeals upholds 95% of staff recommendations.			
		95% of zoning violation cases brought into voluntary compliance within 30 days of intake.			
Goal: Increase Public Outreach and Education and Provide Effective Communication to the general public of Planning Activities and Issues					
		Develop a Neighborhood Meeting Ordinance for Planning Related Actions.			
		Change Ordinance to have Plan Commission hold Public Hearing for Planning Related Actions to resolve issued prior to Council action.			
		Develop a quarterly newsletter for Planning Division and issue four newsletters.			
		Develop and utilize social media web pages (i.e. Facebook, Twitter, etc.) to interact with public on issues.			
		Develop a survey program to survey residents of completed projects three years after project completion.			
		Develop a training program for new Plan Commissioners.			
		90% support of staff recommendations upheld by Plan Commission.			
Goal: Maintain and Implement comprehensive Plan					
		Begin minor updates to Comprehensive Plan and form Plan Update Committee.			
		Officially Map West Side Arterial.			
		Develop and designate planning areas for the City and identify 1-2 major planning projects for those areas.			
Goal: Develop One Neighborhood Plan					
		Work with a neighborhood association to develop a neighborhood plan for a self-selected "neighborhood".			
		Identify at least five city action items to improve the neighborhood.			
		Identify at least five neighbor initiated actions to improve the neighborhood.			
		Identify funds to implement plan and attempt to leverage matching funds from other private and public sources.			

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920)-236-5059 / Allen Davis, Director Community Development; PH: (920)-236-5055

ACCOUNT: 100-0740-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PLANNING SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	589,820	595,566	583,700	587,200	440,500
6103-00000	Regular Pay - Temp Employee	7,446	13,599	20,400	17,000	5,000
TOTAL PAYROLL - DIRECT LABOR		597,266	609,165	604,100	604,200	445,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	193,425	195,608	177,200	176,000	127,900
TOTAL PAYROLL - INDIRECT LABOR		193,425	195,608	177,200	176,000	127,900
Contractual Services						
6401-00000	Contractual Services	112	240	0	24,900	55,000
6402-00000	Auto Allowance	1,656	1,813	2,300	2,300	1,300
6404-00000	Postage & Shipping	0	0	0	0	0
6458-00000	Conference & Training	2,065	7,637	7,000	7,000	5,000
6459-00000	Other Employee Training	219	0	0	0	0
6460-00000	Membership Dues	3,330	3,195	4,000	4,000	3,000
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		7,382	12,885	13,300	38,200	64,300
Utilities:						
6475-00000	Telephones	190	255	200	200	100
TOTAL UTILITIES		190	255	200	200	100
Fixed Charges:						
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	4,980	4,444	5,000	5,000	3,500
6507-00000	Books & Periodicals	1,180	1,566	1,100	1,100	800
6537-00000	Safety Equipment	0	20	0	0	0
6545-00000	Tools & Shop Supplies	0	161	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		6,160	6,191	6,100	6,100	4,300
Capital Outlay						
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PLANNING SERVICES		804,423	824,104	800,900	824,700	642,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0740-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: PLANNING SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Director-Community Development	1.00	1.00	0.00	103,500	103,500	0
Administrative Assistant	1.00	1.00	0.00	50,100	50,100	0
Planning Services Division Manager	1.00	1.00	1.00	84,900	84,900	84,900
Principal Planner	2.00	2.00	2.00	133,800	133,800	133,800
Associate Planner/Zoning Administrator	1.00	1.00	1.00	54,700	55,200	55,200
Office Assistant	1.00	1.00	1.00	38,900	37,500	37,500
Associate Planner / GIS Specialist	1.00	1.00	1.00	58,900	58,900	58,900
Housing Specialist	1.00	1.00	1.00	54,500	54,500	54,500
Planning Technician	0.00	0.00	0.50	0	0	13,200
Overtime				4,400	8,800	2,500
Part-time	6103	0.90	0.90	20,400	17,000	5,000
Health Insurance	6306			85,700	85,700	57,600
Retirement	6304			43,400	42,900	35,400
Social Security	6302			46,200	46,200	34,100
Life Insurance	6310			900	1,100	800
Income Continuation Insurance	6312			1,000	100	0
TOTAL PERSONNEL	9.90	9.90	7.76	781,300	780,200	573,400

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: INSPECTION SERVICES	DEPARTMENT: COMMUNITY DEVELOPMENT	ACCOUNT: 100-0750-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		792,687	833,036	839,600	716,000	614,000

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		517,842	522,700	387,700	550,200	650,200
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfer		0	0	0	0	0
TOTAL REVENUES:		517,842	522,700	387,700	550,200	650,200

Budget Variances:

Staff reorganization in the Spring of 2012, contracting, weights and measures

Mission Statement:

To Secure the Beneficial Interests of the Public's Health, Safety & Welfare in their Environment through the Enforcement of State & City Codes.

Links to City Strategic Plan:

- 1 [Have met with contractors/ developers in site plan review meetings prior to plan submittal](#)
- 2 [Continued with all day coverage at service counter by an inspector](#)
- 3 [Have been inspecting older projects to verify compliance and issue occupancy permits](#)
- 4 [Contracted with outside contractor to perform commercial plan reviews](#)
- 5 [Created a policy using Lean techniques to streamline approval process of building permits that require multiple department approvals](#)

Significant Accomplishments:

- [Contracted commercial plan review service to expedite turn around time of plan reviews.](#)
- [Contracted a part-time inspector to help on time performance goals of completing inspection within 48 hours of the time of a request for inspection.](#)
- [Held quarterly meetings with Advisory Committee on Inspection Services in continuing efforts to improve communications and relations with contractors/ public.](#)
- [Have closed out 106 older project files that were lacking final inspections of a completed project.](#)
- [Continued to work with the IT Department on the permit software system. Improvements have been the ability to track a project with a project number, separated project descriptions into more clearly defined descriptions on permit categories, Added the ability to attach documents to a permit, created a more clearly defined zoning sign-off procedure.](#)
- [Have continued to enforce property maintenance codes throughout the City with an emphasis on the Gateways.](#)
- [Have received prompt compliance for correction notices issued for code enforcement.](#)
- [Continued working with other City Departments in a site plan review committee to help streamline the submission and approval process of new commercial development.](#)
- [Contracted with the State of Wisconsin to perform weights & measures inspections](#)
- [Adjusted \(lowered\) Weights & Measures fees to reflect cost to run program](#)
- [Produced more informative project guide brochures for public to provide better guidance on permit application and code requirements.](#)

Objectives to be Accomplished Next Year:

- Work with IT to expand permit software to allow public access to track project progression
- Perform Final inspections of older projects to ensure compliance with all building codes
- Continue to work with advisory committee for input on improvement of policies and procedures of existing codes including electronic plan submittals
- Continue conversion of existing property files to electronic documents
- Continue to provide resources for public education through public meetings & various organizations
- Continue to improve the Inspection Website with the assistance of IT
- Expand commercial plan review to include all size buildings

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve amount of time to review commercial plans. Goal is less than 5 days to review					
Average days to review/% reviewed within goal	9 days	4 days	<5 days-Goal 90%		
	35%	78%			Goal has been achieved since contracting with McMahon to perform majority of commercial plan reviews.
Goal: Complete requested inspections within 48 hours of time ready. Goal is to complete 95% or more inspections within 48 hours					
Building	93%	97%	97%		
Electric	95%	91%*	96%		*After May 21 2012 96% of electrical inspections were completed within 48 hours of time requested.
Plumbing	93%	98%	98%		
Goal: Implement availability for customer Service. Try to meet desire of customer to obtain permit on first visit 85% of time					
	30 -40% (est)	85% 1st visit, (since May)	85% 1st visit		
Goal: Worked with Economic Development Specialist to develop a list of 340 open commercial projects going back to 2009 and have inspected and closed out 106 projects to date.					
	Not measured	Close 200 projects	close any remaining		

Contact Information:

John Zarate, Chief Building Official; PH: (920) 236-5048 / Allen Davis, Director Community Development; PH: (920) 236-5055

ACCOUNT: 100-0750-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSPECTION SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	550,213	570,569	609,500	426,600	361,200
6103-00000	Regular Pay - Temp Employee	0	5,604	0	0	0
TOTAL PAYROLL - DIRECT LABOR		550,213	576,173	609,500	426,600	361,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	209,525	224,813	194,100	152,000	137,200
TOTAL PAYROLL - INDIRECT LABOR		209,525	224,813	194,100	152,000	137,200
Contractual Services						
6401-00000	Contractual Services	45	175	300	78,000	82,000
6402-00000	Auto Allowance	13,449	13,765	15,000	12,000	13,000
6458-00000	Conference & Training	7,401	7,247	7,800	10,000	8,000
6460-00000	Membership Dues	654	724	700	700	700
TOTAL CONTRACTUAL SERVICES		21,549	21,911	23,800	100,700	103,700
Utilities						
6475-00000	Telephones	1,368	1,460	5,500	5,500	5,500
TOTAL UTILITIES		1,368	1,460	5,500	5,500	5,500
Fixed Charges						
6496-00000	Licenses and Permits	720	1,001	1,100	1,100	1,100
TOTAL FIXED CHARGES		720	1,001	1,100	1,100	1,100
Materials & Supplies						
6505-00000	Office Supplies	5,845	4,328	2,300	2,300	2,300
6507-00000	Books & Periodicals	2,917	2,621	2,300	2,000	2,000
6537-00000	Safety Equipment	257	41	100	100	100
6589-00000	Other Materials & Supplies	293	688	900	700	900
TOTAL MATERIALS & SUPPLIES		9,312	7,678	5,600	5,100	5,300
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7470-00000	Transfer to Other	0	0	0	25,000	0
TOTAL CAPITAL OUTLAY		0	0	0	25,000	0
TOTAL INSPECTION SERVICES		792,687	833,036	839,600	716,000	614,000

PERSONNEL SCHEDULE

ACCOUNT: 100-0750-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: INSPECTION SERVICES
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
Chief Building Official	1.00	1.00	1.00	81,100	69,800	69,800	
Building Systems Inspector	3.00	6.00	3.00	371,600	226,600	179,600	
Housing Inspector	1.00	1.00	1.00	61,200	61,200	61,200	
Office Assistant	1.00	0.00	1.00	0	32,400	33,000	
Secretary I	6102	0.00	2.00	0.00	65,600	21,500	0
Overtime	6102				14,300	2,900	2,500
Part-Time	6102	0.71	0.50	0.90	15,700	12,200	15,100
Health Insurance	6306				102,000	89,900	81,300
Retirement	6304				43,300	29,000	27,800
Social Security	6302				46,600	32,500	27,600
Life Insurance	6310				900	500	500
Income Continuation Insurance	6312				1,300	100	0
TOTAL PERSONNEL		6.71	10.50	6.90	803,600	578,600	498,400

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: ELECTRIC	DEPARTMENT: TRANSPORTATION	ACCOUNT: 100-0801-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		486,057	533,402	488,100	446,900	466,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		41,140	39,925	32,000	53,000	40,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		41,140	39,925	32,000	53,000	40,000

Budget Variances:

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Mission Statement:

	To install and maintain City-owned electric and telecommunications facilities in the public right-of-way and in City-owned facilities
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Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Strategic Direction: Build and maintain high quality infrastructure |
| 2 | Strategic Direction: continuously improve services to the public |
| 3 | Strategic Direction: Strengthen relationships with community partners and other entities |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|---|
| . | Installed new traffic signal at Oregon Street and Waukau Avenue |
| . | Provided electrician service for Fire Department Storage Building, remodeling of City Hall, and |
| . | Worked with Engineering and contractors to support various street construction projects |
| . | Started replacement of older LED signal heads |
| . | Continued development of GIS layer for City electric infrastructure |
| . | |
| . | |
| . | |
| . | |

Objectives to be Accomplished Next Year:

- | | |
|---|---|
| . | Relocate fiber and telecom to support Central Garage construction |
| . | Continue re-timing of signals |
| . | Continue replacement of older LED signal heads |
| . | Complete updated of GIS layer for city electric infrastructure |
| . | |
| . | |

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Install, operate and maintain the City's traffic signals					
Number of signal knockdowns	31	22			
Number of traffic signals	66	63			Through August
Goal: Provide utility location services for City's electric infrastructure					
Number of locate requests received	N/A	5000			Estimate through August
Number of locates placed	N/A	500			Estimate through August
Number of accidents where contractor missed a marked locate	N/A	0			
Number of accidents due to missed locate	N/A	0			
Percent of locates completed	100%	100%			
Hours spent on keeping GIS database current		200			
Hours spent on locates	624.25	389			Through August
Goal: Manage the City's fiber and telecommunications network (eternal plant)					
Number and duration of service outages		0			
Goal: Provide cost-effective and responsive electrical construction and maintenance service for City facilities					
Number of labor-hours	2631	1837			Through August

Contact Information:

Christopher Strong, Director of Transportation PH; (920) 232-5342, Dan Kussmann, Electrical Traffic Division Manager PH: (920) 232-5350

ACCOUNT: 100-801-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTRIC
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	282,782	306,078	288,200	262,800	278,500
6103-00000	Regular Pay - Temp Employee	155	4,698	0	0	0
TOTAL PAYROLL - DIRECT LABOR		282,937	310,776	288,200	262,800	278,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	119,057	124,400	107,200	95,200	99,500
TOTAL PAYROLL - INDIRECT LABOR		119,057	124,400	107,200	95,200	99,500
Contractual Services						
6401-00000	Contractual Services	1,922	0	0	1,500	0
6418-00000	Repairs to Motor Vehicles	2,155	6,057	5,600	5,000	5,000
6419-00000	Repairs to Tires	76	18	100	300	100
6420-00000	Repairs to Tools & Equipment	0	3,158	600	400	400
6421-00000	Maintenance Radios	0	53	500	200	100
6425-00000	Maintenance of Traffic Signals	5,449	1,209	4,000	3,000	3,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	481	222	500	400	400
6432-00000	Equipment Rental	674	0	100	200	200
6448-00000	Special Services	0	0	100	0	0
6458-00000	Conference and Training	0	0	400	200	200
6459-00000	Other Employee Training	0	400	200	400	1,000
6460-00000	Membership Dues	702	0	400	200	200
6466-00000	Misc Contractual Services	239	1,300	200	200	200
TOTAL CONTRACTUAL SERVICES		11,698	12,417	12,700	12,000	10,800
Utilities						
6471-00000	Electricity	28,032	30,256	31,500	28,800	28,800
6472-00000	Sewer Service	852	781	1,100	1,100	1,100
6473-00000	Water Service	1,159	1,045	1,400	1,400	1,500
6474-00000	Gas Service	1,662	2,157	2,200	1,400	1,800
6475-00000	Telephones	331	834	400	900	900
TOTAL UTILITIES		32,036	35,073	36,600	33,600	34,100
Fixed Charges						
6496-00000	Licenses and Permits	74	100	0	0	0
TOTAL FIXED CHARGES		74	100	0	0	0

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	450	1,046	600	2,000	800
6505-00000	Office Supplies	58	141	200	100	100
6507-00000	Books & Periodicals	0	424	700	700	700
6509-00000	Computer Supplies	1,929	645	200	200	200
6513-00000	Motor Oil (Lubricants)	0	1,683	0	0	0
6517-00000	Supplies/Repair Parts	3,807	4,629	3,000	5,500	3,000
6518-00000	Other Fuel/Propane	42	32	100	100	100
6519-00000	Tires, Tubes & Rims	108	0	400	2,000	300
6527-00000	Janitorial Supplies	391	214	200	200	200
6529-00000	Chemicals	609	0	500	300	300
6537-00000	Safety Equipment	315	592	1,000	900	700
6542-00000	Traffic Signal Materials	22,497	20,268	25,000	17,100	25,000
6543-00000	Communications Systems Materials	0	8,291	1,000	1,000	2,000
6545-00000	Tools & Shop Supplies	4,100	5,803	3,000	4,000	2,600
6550-00000	Minor Equipment	0	550	1,000	700	700
6565-00000	Stone/Gravel/Concrete/Asp	1,328	1,436	1,500	5,000	2,000
6589-00000	Other Materials & Supplies	4,621	4,882	5,000	3,500	4,500
TOTAL MATERIALS & SUPPLIES		40,255	50,636	43,400	43,300	43,200
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ELECTRIC		486,057	533,402	488,100	446,900	466,100

PERSONNEL SCHEDULE

ACCOUNT: 100-0801-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: ELECTRIC
 DEPARTMENT: TRANSPORTATION

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Electrical Traffic Division Manager	1	1	1	71,800	71,800	71,800
Electrician	4	4	4	216,400	189,200	204,700
Overtime				0	1,800	2,000
Part-time Seasonal				0	0	0
Health Insurance	6103			62,800	55,400	55,400
Retirement	6306			21,000	19,200	22,400
Social Security	6304			22,100	20,100	21,300
Life Insurance	6302			600	400	400
Income Continuation Ins	6310			700	100	0
TOTAL PERSONNEL	5	5	5	395,400	358,000	378,000

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: GENERAL	FUNCTION: SIGN	DEPARTMENT: TRANSPORTATION	ACCOUNT: 100-0810-XXXX-XXXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	199,513	195,092	199,100	264,800	205,900

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	90,000	12,600
Fees & charges	2,523	5,355	3,500	3,500	3,500
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
TOTAL REVENUES:	2,523	5,355	3,500	93,500	16,100

Budget Variances:

Safe routes to school (SRTS) materials (6589) and personnel expenditures included for 2012 and 2013.

Mission Statement:

To preserve and enhance the safety and capacity of the City's roadway network through installing and maintaining pavement marking and street signage

Links to City Strategic Plan:

- 1 [Strategic Direction: Build and maintain high quality infrastructure](#)
- 2 [Strategic Direction: Continuously improve services to the public](#)
- 3 [Strategic Direction: Strengthen relationships with community partners and other entities](#)
- 4
- 5

Significant Accomplishments

- [Continue annual maintenance program for existing pavement marking and signage](#)
- [Added bicycle lanes on Elmwood Avenue and High Avenue, including use of thermoplastic markings](#)
- [Continue street name sign replacement program](#)
- [Have successfully transitioned into sign inventory and management system](#)
- [Worked with the Oshkosh Area Community Foundation on expansion of wayfinding sign program](#)
- [Finished replacement/installation of all parking signs on city streets](#)
- [Make and install 117 street name signs on overhead traffic signal arms](#)
-
-

Objectives to be Accomplished Next Year:

- [Implement recommendations from Bicycle and Pedestrian Advisory Committee](#)
- [Add, revise and remove signage in accordance with council ordinances and other requests](#)
- [continues adding to sign inventory database](#)
- [Continue to implement the Mayor's Gateway Committee's recommendations](#)
- [Complete making and installing street name signs on overhead traffic signal arms](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Install and maintain pavement marking on a regular basis for conspicuity and clarity					
Number of crosswalks painted	592	588			
Number of intersections painted	300	300			
Number of lane-miles of street painted	50.44	39.65			
Number of parking lots painted	17	19			
Number of miles of designated bike lanes	1.136	4.24			
Goal: Install and maintain regulatory, warning and advisory street signage					
Number of signs inventoried	200	645			2011 number is from October-January
Average sign age	5 years	5 years			this is just an estimate - no data prior to inventory
Number of signs replaced	800	545			2011 estimate, 2012 data
Average time to replace signs	.75 hours	.75 hours			estimate only
Number of signs added	200	100			estimate only
Goal: Make signage for other City departments on request					
Number of work orders completed	520	330			

Contact

Information:

Christopher Strong, Director of Transportation PH; (920) 232-5342,
Greg Maxwell, Transportation Mechanic & Maintenance Division Manager PH; (920) 232-5348

ACCOUNT: 100-0810-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: SIGN
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Payroll - Direct Labor						
6102-00000	Regular Pay	91,812	93,150	93,200	93,300	93,300
6103-00000	Regular Pay - Seasonal	12,512	9,496	12,400	18,100	21,700
TOTAL PAYROLL - DIRECT LABOR		104,324	102,646	105,600	111,400	115,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	44,684	39,887	36,100	23,200	24,100
TOTAL PAYROLL - INDIRECT LABOR		44,684	39,887	36,100	23,200	24,100
Contractual Services						
6418-00000	Repairs to Motor Vehicles	9,327	14,283	3,000	5,500	4,000
6419-00000	Repairs to Tires	0	0	100	100	100
6420-00000	Repairs to Tools & Equipment	0	0	100	100	100
6421-00000	Maintenance Radios	0	0	300	100	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	0	100	100	100
6427-00000	Maint. Computer Software	0	0	0	0	1,600
6432-00000	Equipment Rental	0	0	100	100	100
6459-00000	Other Employee Training	0	0	300	200	200
6466-00000	Misc Contractual Services	0	0	100	100	100
TOTAL CONTRACTUAL SERVICES		9,327	14,283	4,100	6,300	6,400
Utilities						
6471-00000	Electricity	1,473	1,694	1,600	1,600	1,700
6474-00000	Gas Service	1,551	1,239	1,400	1,200	1,200
TOTAL UTILITIES		3,024	2,933	3,000	2,800	2,900
Materials & Supplies						
6503-00000	Clothing	793	849	800	900	900
6505-00000	Office Supplies	39	24	100	100	100
6507-00000	Books & Periodicals	112	0	100	100	100
6509-00000	Computer Supplies	0	1,580	0	0	0
6517-00000	Supplies/Repair Parts	1,979	896	1,100	1,500	1,400
6518-00000	Other Fuel / Propane	0	0	0	100	0
6519-00000	Tires, Tubes & Rims	1,096	0	500	300	300
6537-00000	Safety Equipment	117	59	200	200	1,800
6540-00000	Sign Materials	8,926	11,756	12,000	12,000	12,000
6541-00000	Pavement Markings	24,447	19,538	35,000	35,000	35,000
6545-00000	Tools & Shop Supplies	363	443	300	500	300
6589-00000	Other Materials & Supplies	282	198	200	70,400	5,600
TOTAL MATERIALS & SUPPLIES		38,154	35,343	50,300	121,100	57,500
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL SIGN		199,513	195,092	199,100	264,800	205,900

PERSONNEL SCHEDULE

ACCOUNT: 100-0810-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: SIGN
 DEPARTMENT: TRANSPORTATION

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Traffic Painter		2.00	2.00	2.00	93,200	92,800	92,800
Overtime					0	500	500
SRT Grant Employee	6103	0.25	0.00	0.25	0	6,800	6,800
Part-time seasonal	6103	0.70	0.77	0.93	12,400	11,300	14,900
Health Insurance	6306				20,700	7,400	7,400
Retirement	6304				6,800	6,800	7,500
Social Security	6302				8,100	8,500	8,800
Life Insurance	6310				300	400	400
Income Continuation Ins	6312				200	100	0
TOTAL PERSONNEL		2.95	2.77	3.18	141,700	134,600	139,100

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: RECYCLING	FUNCTION: RECYCLING	DEPARTMENT: PUBLIC WORKS	ACCOUNT: 211-0480-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	941,083	762,227	891,300	1,621,100	991,300

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102	478,200	404,700	404,700	404,700	404,700
Grants & Aids	340,824	220,328	220,300	238,100	238,100
Fees & Charges	89,688	84,981	83,300	89,600	110,000
Miscellaneous	183,216	118,658	100,000	284,100	100,000
Surplus Applied	0	0	83,000	0	0
Transfer in	0	0	0	0	0
TOTAL REVENUES:	1,091,928	828,667	891,300	1,016,500	852,800

Current Net Surplus/Deficit:	150,845	66,440	0	(604,600)	(138,500)
Ending Fund Balance:	936,662	1,003,102	920,102	398,502	260,002

Budget Variances:

2012 Fund Balance - \$594,600 Designated for Equipment Replacement / \$398,502 Undesignated.
 2013 Fund Balance - \$765,300 Designated for Equipment Replacement / \$260,002 Undesignated.

Mission Statement:

Maintain an effective recycling program so as to reduce the amount of solid waste going to the landfill.

Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Strengthen Neighborhoods |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Trained operators on automated side loaders to prepare for transition to automated garbage collect](#)
- [Purchased automated side loader for recycling collection](#)
- [Provided recycling education for event held at Smith School](#)
-
-
-
-

Objectives to be Accomplished Next Year:

- [Continue to educate the public on single stream recycling](#)
- [Monitor collection routes to evaluate cart utilization](#)
- [Utilize existing personnel and equipment to handle additional service areas](#)
- [Implement changes to Thursday/Friday route schedules for UWO area](#)
- [Continue to provide various yard waste collection programs](#)

ACCOUNT: 211-0480-XXXX-XXXXX
 FUND: RECYCLING
 FUNCTION: RECYCLING
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	183,958	170,766	235,400	233,400	236,000
6103-00000	Regular Pay - Temp Employee	17,582	17,790	20,400	20,400	20,400
TOTAL PAYROLL - DIRECT LABOR		201,540	188,556	255,800	253,800	256,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	106,203	103,344	129,000	110,000	112,200
TOTAL PAYROLL - INDIRECT LABOR		106,203	103,344	129,000	110,000	112,200
Contractual Services						
6401-00000	Contractual Services	1,937	1,464	2,000	2,000	2,000
6408-00000	Printing & Binding	928	1,101	1,500	1,000	1,500
6410-00000	Advertising/Marketing	4,394	5,574	6,000	6,000	6,000
6411-00000	Promotional Materials	275	0	0	0	0
6418-00000	Repairs to Motor Vehicles	2,734	52,531	30,000	15,000	15,000
6419-00000	Repairs to Tires	0	1,416	3,000	3,000	3,000
6432-00000	Equipment Rental	373,667	262,840	360,000	310,000	325,000
6445-00000	Land Fill Fees	65,675	44,449	22,500	22,500	22,500
6458-00000	Conference & Training	3	0	200	0	200
TOTAL CONTRACTUAL SERVICES		449,613	369,375	425,200	359,500	375,200
Utilities						
6475-00000	Telephones	119	173	300	300	300
TOTAL UTILITIES		119	173	300	300	300
Fixed Charges						
6496-00000	Licenses and Permits	100	100	100	100	100
TOTAL FIXED CHARGES		100	100	100	100	100
Materials & Supplies						
6503-00000	Clothing	1,716	699	1,000	800	700
6505-00000	Office Supplies	487	195	300	300	300
6507-00000	Books & Periodicals	0	0	0	0	0
6509-00000	Computer Supplies	191	199	200	200	200
6511-00000	Diesel Fuel	15,539	49,705	47,000	45,000	47,000
6513-00000	Motor Oil (Lubricants)	0	0	1,000	1,000	1,000
6514-00000	Gasoline	0	0	5,000	1,500	2,000
6517-00000	Supplies/Repair Parts	718	28,200	10,000	10,000	10,000
6519-00000	Tires, Tubes, and Rims	3,296	4,016	11,000	9,000	10,000
6527-00000	Janitorial Supplies	0	113	0	100	0
6537-00000	Safety Equipment	120	35	200	200	200
6545-00000	Tools & Shop Supplies	13	0	0	0	0
6550-00000	Minor Equipment	0	0	200	0	0
6589-00000	Other Materials & Supplies	8,411	4,707	5,000	5,000	5,000
TOTAL MATERIALS & SUPPLIES		30,491	87,869	80,900	73,100	76,400

<u>NUMBER</u>	<u>CLASSIFICATION</u>	<u>2010 EXPEND.</u>	<u>2011 EXPEND.</u>	<u>2012 APPROP.</u>	<u>2012 EST.</u>	<u>2013 PROP.</u>
Capital Outlay						
7204-00000	Machinery & Equipment	153,017	12,810	0	0	0
7210-00000	Motor Vehicles	0	0	0	229,700	0
7214-00000	Buildings	0	0	0	0	0
	Reserve for Equipment Repl.	0	0	0	594,600	170,700
TOTAL CAPITAL OUTLAY		153,017	12,810	0	824,300	170,700
TOTAL RECYCLING		941,083	762,227	891,300	1,621,100	991,300

PERSONNEL SCHEDULE

ACCOUNT: 211-0480-XXXX-XXXXX
 FUND: RECYCLING
 FUNCTION: RECYCLING
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Public Works Sanitation Div. Mgr.	0.5	0.5	0.5	26,000	26,100	26,700
Lead Sanitation Operator	1.0	1.0	1.0	47,700	47,600	47,600
Sanitation Operator	3.0	3.0	3.0	137,700	135,900	135,900
Office Assistant	0.5	0.5	0.5	19,000	18,800	18,800
Merit Pool - 1% of PFP Range				0	0	2,000
Seasonal Help 6103				20,400	20,400	20,400
Overtime 6102				5,000	5,000	5,000
Health Insurance 6306				89,800	71,300	71,300
Retirement 6304				18,700	18,500	20,600
Social Security 6302				19,600	19,400	19,600
Life Insurance 6310				400	700	700
Income Continuation Ins 6312				500	100	0
TOTAL PERSONNEL	5.0	5.0	5.0	384,800	363,800	368,600

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: STREET LIGHTING	FUNCTION: STREET LIGHTING	DEPARTMENT: TRANSPORTATION	ACCOUNT: 223-0460-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,094,977	1,125,966	1,178,500	1,178,000	1,138,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102	1,150,100	1,013,000	1,013,000	1,013,000	1,057,500
Grants & Aids	0	0	0	0	0
Fees & charges	0	0	0	0	0
Miscellaneous	0	3,951	0	0	0
Surplus Applied	0	0	165,500	165,000	80,500
Transfer In					
TOTAL REVENUES:	1,150,100	1,016,951	1,178,500	1,178,000	1,138,000

Current Net Surplus/Deficit:	55,123	(109,015)	0	0	0
Ending Fund Balance:	354,573	245,558	80,058	80,558	58

Budget Variances:

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Mission Statement:

The mission of the Street Lighting Division is to support a comprehensive street lighting network of streets in public right-of-way.

Links to City Strategic Plan:

- 1 [Strategic Direction: Continuously improve services to the public](#)
- 2 [Strategic Direction: Build and maintain high quality infrastructure](#)
- 3
- 4
- 5

Significant Accomplishments:

- [Installed LED street lighting in several parking lots](#)
- [Added City-owned street lighting for Rath Lane](#)
- [Replaced City-owned underground conduit in 12th and 15th Avenue street projects](#)
-
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Objectives to be Accomplished Next Year:

- [Continue retro-fitting of LED into streetlights](#)
- [Replace collapsed underground conduit for city-owned street lighting](#)
-
-
-

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Maintain a cost-efficient lighting infrastructure sufficient to meet the City's street lighting standards					
Number of WPS streetlights		4725	4718		Estimated
Number of City-owned streetlights		N/A	N/A		
Personnel hours		747	948		Through August
Goal:					
Goal:					
Goal:					

Contact Information: Christopher Strong, Director of Transportation, PH; (920) 232-5342

ACCOUNT: 223-0460-XXXX-XXXXX
 FUND: STREET LIGHTING
 FUNCTION: STREET LIGHTING
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	8,439	26,002	5,000	2,500	2,500
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		8,439	26,002	5,000	2,500	2,500
Utilities						
6471-00000	Electricity	1,052,876	1,065,261	1,098,500	1,073,500	1,073,500
TOTAL UTILITIES		1,052,876	1,065,261	1,098,500	1,073,500	1,073,500
Materials & Supplies						
6517-00000	Supplies	32,143	30,099	70,000	100,000	60,000
6565-00000	Stone/Gravel/Concrete/Asp	1,365	304	3,000	1,000	1,000
6589-00000	Other Materials & Supplies	154	4,300	2,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		33,662	34,703	75,000	102,000	62,000
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL STREET LIGHTING		1,094,977	1,125,966	1,178,500	1,178,000	1,138,000

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: SENIOR SERVICES	FUNCTION: SENIOR SERVICES	DEPARTMENT: PARKS	ACCOUNT: 231-0760-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		427,433	441,128	496,500	494,900	531,300

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Net Levy #4102		367,700	185,300	297,300	297,300	291,800
Grants & Aids		76,637	65,779	72,000	48,000	53,000
Fees & Charges		56,297	56,204	62,200	50,200	77,200
Miscellaneous		55,564	57,526	65,000	83,800	80,000
Surplus Applied		0	0	0	0	29,300
Transfer In		0	0	0	0	0
TOTAL REVENUES:		556,198	364,809	496,500	479,300	531,300

Current Net Surplus/Deficit:	128,765	(76,319)	0	(15,600)	0
Ending Fund Balance:	183,385	107,066	107,066	91,466	62,166

Budget Variances:

\$12,000 requested in 2013 for sidewalk around the south building.

Mission Statement:

To enrich the lives of adults fifty and over.

Links to City

Strategic Plan:

- 1 [Improve the public's knowledge and understanding of the Oshkosh Seniors Center.](#)
- 2 [Support business retention and development through creation of additional on-campus partnerships.](#)
- 3 [Establish performance measures for all programs and services offered at the Seniors Center.](#)
- 4 [Explore Senior Services collaboration with Neighborhood Works and Watch.](#)
- 5 [Develop long-term improvement strategy for the Seniors Campus.](#)

Significant

Accomplishments:

- [Health Department merged.](#)
- [Planned Giving Brochure printed.](#)
- [Community Health committee convened for the purpose of planning programs and services for Older Adults.](#)
- [Implemented LEAN process in evaluating an operational procedure in Health Services.](#)
- [Replaced some flooring and significant repainting of both buildings, along with new décor.](#)
- [New community partnership opportunities: Retired and Senior Volunteer Program, Visiting Nurse Association, Lutheran Social Services, Feeding America, Downtown Business District, Correctional Institution.](#)
- [Worked with the Downtown BID and coordinated the planting, watering, and caretaking of 106 flower pots.](#)
- [Established new Community Partners: Retired and Senior Volunteer Program RSVP - Volunteer Services, VNA - Brain Fitness, UWO Business Success Center-Fitness Coordination, Lutheran Social Services-Mind Works, Correctional Institution-Recognition Tower.](#)

Objectives to be Accomplished Next Year:

- Create and implement a Marketing Plan.
- Establish additional local agency community partnerships on campus.
- Establish an Aging Summit of CEO's of all local senior service providers.
- Establish an Aging Coalition of all senior service providers to foster improved services/collaborations.
- Establish performance measures.
- Outreach/programs for the ethnic diversity population of older adults in Oshkosh.
- Increase the use and access of the riverfront through new programs.

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Expand use of volunteers					
Number of volunteers	432	450	525		
Number of hours	26,554	27,200	28,000		
Value of their hours	\$483,283	\$495,000	\$509,600		
Relationships with community volunteer teams	3	5	7		
Goal: Increase number of Senior Center Programs					
Number of weekly programs	48	52	58		
Number of specialty programs	30	34	38		
Number of new programs	17	18	25		
Number of participants in MySeniorCenter	2949	3000	3200		
Number of duplicated participants	44537	45000	50000		
Number of new collaborations	28	30	35		
Goal: Explore alternative funding sources					
Number of short term rentals	18	19	20		
Number of long term rentals	13	14	20		
Number of grants submitted	2	4	6		

Contact Information:

Mark Ziemer-Senior Services Manager PH: (920) 232-5302. Ray Maurer-Director of Parks PH: (920) 236-5080.

ACCOUNT: 231-0760-XXXX-XXXXX
 FUND: SENIOR SERVICES
 FUNCTION: SENIOR SERVICES
 DEPARTMENT: PARKS

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	138,160	256,519	192,700	183,300	187,900
6102-00000	Regular Pay - Part-time	84,810	0	104,900	121,600	128,600
TOTAL PAYROLL - DIRECT LABOR		222,970	256,519	297,600	304,900	316,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	102,471	108,089	122,200	116,600	123,700
TOTAL PAYROLL - INDIRECT LABOR		102,471	108,089	122,200	116,600	123,700
Contractual Services						
6401-00000	Contractual Services	13,895	7,500	0	0	0
6402-00000	Auto Allowance	915	960	1,400	1,300	1,400
6404-00000	Postage & Shipping	2,562	2,318	3,200	2,900	3,200
6408-00000	Printing & Binding	37	369	800	800	800
6420-00000	Repairs to Tools & Equip	47	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	13,074	0	0	0	0
6427-00000	Maint Computer Software	0	1,285	1,500	1,400	1,500
6432-00000	Equipment Rental	2,675	2,708	1,800	2,200	1,800
6458-00000	Conference & Training	2,113	1,827	1,600	1,600	1,600
6460-00000	Membership Dues	49	283	300	300	300
6466-00000	Misc Contractual Services	427		0	0	0
TOTAL CONTRACTUAL SERVICES		35,794	17,250	10,600	10,500	10,600
Utilities						
6471-00000	Electricity	29,797	27,938	30,900	30,000	32,800
6472-00000	Sewer Service	1,213	1,071	1,500	1,200	1,400
6473-00000	Water Service	2,114	1,932	2,200	2,000	2,300
6474-00000	Gas Service	11,259	10,353	12,000	10,900	11,300
6475-00000	Telephones	2,695	2,044	3,000	2,200	2,500
6476-00000	Storm Water	3,792	3,136	4,000	4,000	4,600
TOTAL UTILITIES		50,870	46,474	53,600	50,300	54,900
Fixed Charges						
6481-00000	Workers Compensation	3,301	3,600	3,600	3,600	3,800
6482-00000	Building & Contents	872	2,636	2,000	1,900	2,500
6483-00000	Comprehensive Liability	576	576	600	600	600
6485-00000	Vehicle Insurance	108	538	600	600	800
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses and Permits	550	0	0	0	0
TOTAL FIXED CHARGES		5,686	7,630	7,100	7,000	8,000

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6505-00000	Office Supplies	1,805	2,529	2,800	2,800	2,800
6507-00000	Books & Periodicals	227	235	0	0	0
6514-00000	Gasoline	69	113	200	400	400
6517-00000	Supplies/ Repair Parts	2,170	119	0	0	0
6527-00000	Janitorial Supplies	4,091	98	400	400	400
6529-00000	Chemicals	0	0	0	0	0
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6557-00000	Medical Supplies	0	296	500	500	500
6565-00000	Stone/Gravel/Concrete/Asphalt	159	0	0	0	0
6589-00000	Other Materials & Supplies	1,121	1,776	1,500	1,500	1,500
TOTAL MATERIAL & SUPPLIES		9,642	5,166	5,400	5,600	5,600
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	12,000
TOTAL CAPITAL OUTLAY		0	0	0	0	12,000
TOTAL SENIOR SERVICES		427,433	441,128	496,500	494,900	531,300

PERSONNEL SCHEDULE

ACCOUNT: 231-0760-XXXX-XXXXX
 FUND: SENIOR SERVICES
 FUNCTION: SENIOR SERVICES
 DEPARTMENT: PARKS

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Director of Senior Services	1.00	1.00	1.00	68,000	63,500	64,700
Program Coordinator	1.00	1.00	1.00	48,600	42,400	44,500
Administrative Assistant	1.00	1.00	1.00	43,500	44,500	45,300
Secretary	1.00	1.00	1.00	32,600	31,600	32,100
Overtime				0	1,300	1,000
Marketing/Fund Devel Coord (P.T.) 6102	0.47	0.47	0.53	9,200	13,800	15,600
PT Registered Nurse 6102	0.73	0.73	0.73	42,100	56,500	42,100
Fitness Coordinator (P.T.) 6102	0.00	0.00	0.53	0	0	14,600
Receptionists (P.T.) 6102	0.88	0.94	1.07	18,300	17,200	20,800
Activities Coordinator (P.T.) 6102	0.68	0.65	0.67	18,600	21,400	21,500
Volunteer Coordinator (P.T.) 6102	0.48	0.65	0.53	16,700	12,700	14,000
Merit Pool - 1% of PFP Range				0	0	300
Health Insurance 6306				77,600	73,700	77,600
Retirement 6304				20,400	18,700	21,000
Social Security 6302				22,700	23,200	24,200
Life Insurance 6310				900	900	900
Income Continuation Insurance 6312				600	100	0
TOTAL PERSONNEL	7.24	7.44	8.06	419,800	421,500	440,200

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: LIBRARY	FUNCTION: LIBRARY	DEPARTMENT: LIBRARY	ACCOUNT: 239-1060-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		3,587,433	3,585,755	3,440,200	3,424,000	3,333,300

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102		2,492,500	2,460,000	2,384,200	2,384,200	2,302,200
Grants & Aids		1,233,234	997,564	945,000	945,000	897,600
Fees & Charges		91,312	101,032	85,000	85,000	85,000
Miscellaneous		46,113	17,924	6,400	6,400	6,400
Surplus Applied		0	0	19,600	3,400	42,100
Transfers		(59,000)	0	0	0	0
TOTAL REVENUES:		3,804,159	3,576,520	3,440,200	3,424,000	3,333,300

Current Net Surplus/Deficit:	216,726	(9,235)	0	0	0
Ending Fund Balance:	345,477	336,243	316,643	332,843	290,743

Budget Variances:

Building maintenance needs will result in over-spending contractual services by approximately \$12,600 and maintenance by nearly \$60,000 in 2012.

Mission Statement:

To help people find knowledge resources; provide free access to information; preserve local history; and create a vibrant community gathering place.

Links to City Strategic Plan:

- 1 [Establish performance measures that document the efficiency and effectiveness of City services.](#)
- 2 [Develop long-term preservation, maintenance, and improvement strategies for community assets.](#)
- 3
- 4
- 5

Significant Accomplishments:

- [July 2012: Initiated automated phone calls for overdue items and holds.](#)
- [June 2012: Launched west side book drop in partnership with Evergreen.](#)
- [June 2012: Began 2nd season of reaching out to the community at the Oshkosh Saturday Farmer's Market.](#)
- [April-May 2012: Hosted national traveling exhibit "The Many Faces of George Washington."](#)
- [May 2012: Board of Trustees approved new Library Employee Handbook.](#)
- [January 2012: Clarence "Inky" Jungwirth history books on Oshkosh added to Library's digital collections.](#)
- [Fall 2011: Began participating in statewide effort to build up collection of e-Books for borrowing.](#)
- [September 2011: Intranet launched to improve internal communication among library employees.](#)
- [August 2011: New carpet installed on first floor and lower level; hearing loop installed in meeting room.](#)

Objectives to be Accomplished Next Year:

•	Make printing solution available to users of Library's wireless internet service.
•	Launch redesigned story-time program focused on family literacy skills ("High Hopes").
•	Create a web site development plan.
•	Revise trust fund policies and procedures.
•	Refresh the Library's strategic plan.
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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Help people find knowledge resources.

Service population		81,278			
Registered borrowers		37,183			
Active borrowers		23,644			
Questions answered		171,341			
"Hold" items pulled		74,670			

Goal: Provide free access to information.

New items added		19,742			
Collection size (yr-end)		305,968			
Items checked out		1,066,019			
Public computer uses		71,957			

Goal: Create a vibrant community gathering place.

Library visits		420,168			
Library program attendance		12,670			

Goal: Achieve a high level of satisfaction among respondents to city survey.

Library services "very" or "somewhat important"		87.70%			
Library services "excellent" or "good quality"		81.60%			

Contact Information: Jeff Gilderson-Duwe, Library Director, 106 Washington Avenue, Oshkosh, WI 54901, 920-236-5210, gilderson-duwe@oshkoshpubliclibrary.org

ACCOUNT: 239-1060-XXXX-XXXXX
 FUND: LIBRARY
 FUNCTION: LIBRARY
 DEPARTMENT: LIBRARY

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,771,765	1,803,381	1,799,800	1,767,800	1,739,700
TOTAL DIRECT LABOR		1,771,765	1,803,381	1,799,800	1,767,800	1,739,700
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	689,357	704,328	615,300	599,400	629,500
TOTAL INDIRECT LABOR		689,357	704,328	615,300	599,400	629,500
Contractual Services						
6401-00000	Contractual Services	355,756	348,264	306,900	318,900	296,900
6402-00000	Auto Allowance	424	180	300	500	500
6404-00000	Postage & Shipping	12,644	18,652	15,000	13,000	10,000
6410-00000	Advertising/Marketing	4,151	4,604	6,000	6,000	6,000
6411-00000	Promotional Services	0	3,657	2,500	5,000	3,000
6424-00000	Maintenance Office Equipment	12,091	15,611	15,900	17,000	14,100
6426-00000	Maint Mach/Equip/Bldg/Struct	70,986	84,516	54,700	95,700	50,000
6432-00000	Equipment Rental	402	425	700	700	700
6437-00000	Parking Facility Rental	2,629	4,531	4,400	4,400	4,400
6448-00000	Special Services	3,658	3,742	4,900	4,900	4,900
6454-00000	Legal Professional Service	7,931	481	2,500	2,500	2,500
6458-00000	Conference & Training	3,878	2,622	3,200	3,200	3,200
6459-00000	Other Employee Training	0	516	0	0	0
6460-00000	Membership Dues	952	568	1,000	1,200	1,000
6466-00000	Misc Contractual Services	0	0	2,500	0	0
TOTAL CONTRACTUAL SERVICES		475,502	488,369	420,500	473,000	397,200
Utilities						
6471-00000	Electricity	118,082	89,357	103,500	99,000	101,000
6472-00000	Sewer Service	2,226	2,479	2,700	2,700	3,000
6473-00000	Water Service	3,107	3,380	3,600	3,600	4,000
6474-00000	Gas Service	22,702	19,906	34,800	20,000	20,400
6475-00000	Telephones	5,605	5,298	7,500	7,500	7,500
6476-00000	Storm Water	1,792	1,965	1,800	1,800	1,800
TOTAL UTILITIES		153,514	122,385	153,900	134,600	137,700
Sundry Fixed Charges						
6481-00000	Workers Compensation	1,620	1,800	1,800	1,800	1,900
6482-00000	Building & Contents	2,658	7,960	9,000	9,000	11,500
6483-00000	Comprehensive Liability	1,164	1,164	1,100	1,100	1,100
6494-00000	Boiler Insurance	1,117	1,120	1,300	1,300	1,200
6496-00000	Licenses and Permits	170	996	1,200	1,200	1,200
TOTAL SUNDRY FIXED CHARGES		6,729	13,040	14,400	14,400	16,900

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6505-00000	Office Supplies	35,374	33,185	40,300	40,300	40,300
6506-00000	Software Supplies	542	7,347	5,500	1,000	1,000
6509-00000	Computer Supplies	15	205	0	0	0
6514-00000	Gasoline	17	91	200	300	300
6517-00000	Supplies/Repair Parts	9,825	17,291	13,000	13,000	13,000
6527-00000	Janitorial Supplies	3,642	3,230	3,100	3,400	3,400
6529-00000	Chemicals	0	1,323	1,500	1,500	1,500
6537-00000	Safety Equipment	0	0	300	300	300
6550-00000	Minor Equipment	9,487	16,086	900	3,500	1,000
6575-00000	Other Library Materials	371,409	363,709	365,000	365,000	345,000
6576-00000	Promotional Materials	0	1,642	5,500	5,500	5,500
6589-00000	Other Materials & Supplies	1,268	5,458	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		431,579	449,567	436,300	434,800	412,300
Debt Service - Gov.						
6721-00000	Interest Expense	0	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7202-00000	Office Equipment	58,987	0	0	0	0
7204-00000	Machinery & Equipment	0	4,685	0	0	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		58,987	4,685	0	0	0
TOTAL LIBRARY		3,587,433	3,585,755	3,440,200	3,424,000	3,333,300
Estimated Revenues		1,370,659	1,116,520	1,056,000	1,036,400	1,031,100
TOTAL NET LEVY		2,216,774	2,469,235	2,384,200	2,387,600	2,302,200

ACCOUNT: 239-1060-XXXX-XXXXX
 FUND: LIBRARY
 FUNCTION: LIBRARY
 DEPARTMENT: LIBRARY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Library Director	1.00	1.00	1.00	107,800	108,500	108,500
Assistant Library Director	1.00	1.00	1.00	74,000	74,500	74,500
Library Development Manager	1.00	1.00	1.00	60,700	61,100	61,100
Managing Librarian	4.00	4.00	4.00	246,400	245,700	250,600
Librarian	6.10	6.10	5.85	344,600	326,100	318,900
Library Supervisor	1.75	2.75	1.75	139,600	125,200	91,300
Library Assistant II	14.00	14.00	14.00	573,300	573,300	560,300
Library Assistant I	1.20	1.20	1.20	44,600	44,600	40,400
Library Maintenance Engineer	1.00	1.00	1.00	43,000	43,000	43,800
Hourly Emp. & Pages	7.43	7.43	6.33	146,100	146,100	125,100
Custodian I (P.T.) 6102	0.50	0.50	1.50	16,500	16,500	51,000
Extra Hours for Existing Employees				3,200	3,200	3,200
Merit Pool - 1% of PFP Range				0	0	11,000
Health Insurance 6306				344,300	339,100	360,600
Retirement 6304				121,500	118,400	129,300
Social Security 6302				138,500	135,200	133,100
Life Insurance 6310				6,400	6,400	6,500
Income Continuation Ins 6312				4,600	300	0
TOTAL PERSONNEL	38.98	39.98	38.63	2,415,100	2,367,200	2,369,200

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: MUSEUM	FUNCTION: MUSEUM	DEPARTMENT: MUSEUM	ACCOUNT: 241-1070-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		943,484	991,288	1,001,000	1,062,700	1,050,300

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102		883,100	869,000	836,400	836,400	848,600
Grants & Aids		0	0	0	0	0
Fees & Charges		45,395	74,241	71,200	42,000	70,000
Miscellaneous		32,076	47,185	28,600	33,700	86,300
Surplus Applied		0	0	0	0	0
Transfers		0	58,531	64,800	66,000	130,000
TOTAL REVENUES:		960,571	1,048,957	1,001,000	978,100	1,134,900

Current Net Surplus/Deficit:	17,087	57,669	0	(84,600)	84,600
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Ending Fund Balance:	(57,669)	0	0	(84,600)	0
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Budget Variances: 2013 calculated tax levy = \$764,000, plus \$84,600 for 2012 shortage - total levy required = \$848,600.

Mission Statement: The Oshkosh Public Museum will be a center for the preservation of our culture dedicated to bringing history and heritage to life through quality creative, unrestricted educational experiences.

- Links to City Strategic Plan:**
- 1 [Embrace the history and character of the city.](#)
 - 2 [Preserve and promote community assets.](#)
 - 3 [Develop long-term preservation, maintenance and improvement strategies for the city's natural, cultural](#)
 - 4 [Tell the Oshkosh historical story.](#)
 - 5

- Significant Accomplishments:**
- [Completed major storage upgrade of Native American collection.](#)
 - [Accelerated conservation treatments, including rare Civil War flag.](#)
 - [Developed new autumn fundraising event.](#)
 - [Developed policy and guidelines and invested the Durow Trust.](#)
 - [Completed the first in a series of historic markers along the River Walk.](#)
 - [Upgraded the security and fire alarm systems \(pending\).](#)
 - [Awarded Museum Assessment Program "Community Engagement" grant.](#)

- Objectives to be Accomplished Next Year:**
- [Begin implementation of the new site master plan and other capital projects.](#)
 - [Review and analyze other Trusts & Funds for possible investment under the new policy.](#)
 - [Begin processing & removing collections in the fire barn \(pending having an off-site storage facility\).](#)
 - [Begin the Museum Assessment "Community Engagement" project.](#)
 - [Implement online donation and sales associated with further revenue enhancement.](#)
 - [Strategic planning workshop with Museum Board.](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Increase the number of people served by the museum.					
Total # paying on-site visitors	13,715	5,000 (thru 7-31)			2012: Significant
# of non-paying visitors	did not track	1,500 (thru 7-31)			number of children
Number of K-12 as a %	6.30%	10.9% (thru 7-31)			under age 6
Students served off-site	1,266	716 (thru 7-31)			
Number of unique visits to website	46,156	20,779 (thru 7-31)			
Number of social media followers	783	1,009 (thru 7-31)			
Number of research requests filled	1,447	746 (thru 7-31)			
Goal: Ensure the highest level of professional service to the public					
Number of citizens rating OPM good or better					
% of visitors who rate visit as a good value	6.20%	5.9% (thru 7-31)			
% of visitors who rate visit as positive	did not track	100%			
Total \$ for staff development	\$2,930	\$3,650			
Goal: Increase the physical and intellectual control of the collections					
Number of objects records in the data base	45,684 (18.27%)	46,510 (18.6%)			
% of historic photos in the data base	15,297 (30.6%)	15,725 (31.4%)			
% of objects in data base with photo	24,158	25451 (thru 7-31)			
% of objects stored by museum-standard	18.27%	18.60%			
Number of objects/archival materials added to collections	648	3,437 (thru 7-31)			
Number of objects receiving conservation treatment	11	15			
Total \$ resources devoted to collections care	3,939	35,141			
Goal: Strengthen communications with community residents and partners					
Total number of members	440	422 (80.4% of 525 goal)			
Number of volunteer hours	2,048	1,376 (thru 7-31)			
Number of internship hours	209.7	539.22 (thru 7-31)			
Community projects utilizing museum resources	did not track				
Off-site presentations to community groups	did not track				
Number of nonprofit events supported by gift baskets	24	21 (thru 7-31)			
Attendance at annual fundraising event	158	To be held Oct. 5			
Contact Information:					
Brad Larson, Director of Museum, PH: (920) 236-5799, blarson@ci.oshkosh.wi.us					

ACCOUNT: 241-1070-XXXX-XXXXX
 FUND: MUSEUM
 FUNCTION: MUSEUM
 DEPARTMENT: MUSEUM

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	511,133	561,687	551,300	587,700	587,200
6103-xxxxx	Temporary Help	0	4,291	5,000	0	0
6102-00000	Regular Pay - Part-time	44,098	0	26,100	33,000	29,600
TOTAL PAYROLL - DIRECT LABOR		555,231	565,978	582,400	620,700	616,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	220,759	227,150	223,200	231,700	233,800
TOTAL PAYROLL - INDIRECT LABOR		220,759	227,150	223,200	231,700	233,800
Contractual Services						
6401-00000	Contractual Services	1,937	10,999	3,400	3,500	3,400
6404-00000	Postage & Shipping	3,605	5,469	3,800	4,000	3,800
6406-00000	Computer Service Charges	375	436	0	0	0
6408-00000	Printing & Binding	47	2,760	100	600	100
6410-00000	Advertising/Marketing	18,291	23,069	40,000	38,000	40,000
6418-00000	Repairs to Motor Vehicles	1,757	0	500	300	500
6419-00000	Repairs to Tires	0	34	0	0	0
6424-00000	Maint Office Equipment	704	253	0	300	0
6426-00000	Maint Mach/Equip/Bldg/Struct	13,121	11,027	9,200	22,000	9,200
6427-00000	Maint Computer Software	424	424	400	2,500	400
6440-00000	Other Rental	925	76	500	5,000	500
6445-00000	Land Fill Fees	10	30	200	100	200
6458-00000	Conference & Training	1,283	295	1,500	3,600	1,500
6459-00000	Other Employee Training	0	65	0	100	0
6460-00000	Membership Dues	1,040	1,049	800	1,100	800
6466-00000	Misc Contractual Services	6,472	10,452	3,400	15,000	14,000
TOTAL CONTRACTUAL SERVICES		49,991	66,438	63,800	96,100	74,400
Utilities						
6471-00000	Electricity	39,127	32,472	34,000	29,500	32,000
6472-00000	Sewer Service	721	536	700	600	700
6473-00000	Water Service	1,465	1,385	1,000	1,300	1,000
6474-00000	Gas Service	24,930	22,143	32,000	25,000	27,500
6475-00000	Telephones	9,164	9,647	9,500	8,300	9,200
6476-00000	Storm Water	1,112	1,219	900	900	900
TOTAL UTILITIES		76,519	67,402	78,100	65,600	71,300

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 PROP.	2012 EST.	2013 PROP.
Account-Project						
Fixed Charges						
6481-00000	Workers Compensation	870	1,000	1,000	1,000	1,000
6482-00000	Buildings & Contents	2,621	6,844	7,500	7,300	9,700
6483-00000	Comprehensive Liability	432	432	400	400	500
6485-00000	Vehicle Insurance	427	694	600	800	800
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses and Permits	594	475	200	200	200
TOTAL FIXED CHARGES		5,223	9,725	10,000	10,000	12,500
Materials & Supplies						
6505-00000	Office Supplies	4,979	4,484	3,800	4,100	3,800
6506-00000	Software Supplies	109	457	0	0	1,100
6507-00000	Books & Periodicals	567	903	400	200	200
6513-00000	Motor Oil	11	0	0	0	0
6514-00000	Gasoline	708	760	800	800	800
6517-00000	Supplies/Repair Parts	43	2,613	0	2,700	0
6519-00000	Tires, Tubes, & Rims	0	294	0	0	0
6527-00000	Janitorial Supplies	1,642	1,642	2,000	1,700	1,600
6530-00000	Curatorial/Archival Supplies	1,744	1,195	700	1,200	700
6537-00000	Safety Equipment	64	73	300	100	300
6545-00000	Tools & Shop Supplies	0	436	0	200	0
6550-00000	Minor Equipment	7,019	4,486	5,000	5,000	5,000
6588-00000	Gift Shop Inventory	6,829	21,973	17,500	10,000	10,000
6589-00000	Other Materials & Supplies	10,331	14,469	13,000	10,000	13,000
TOTAL MATERIALS & SUPPLIES		34,046	53,785	43,500	36,000	36,500
Debt Service-Gov.						
6721-00000	Interest Expense	0	0	0	0	0
TOTAL DEBT-SERVICE GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7202-00000	Office Equipment Purchases	759	810	0	2,600	0
7204-00000	Machinery & Equipment	956	0	0	0	0
7210-00000	Motor Vehicles	0	0	0	0	0
7214-00000	Buildings	0	0	0	0	5,000
7222-00000	Fine Arts	0	0	0	0	0
TOTAL CAPITAL OUTLAY		1,715	810	0	2,600	5,000
TOTAL MUSEUM		943,484	991,288	1,001,000	1,062,700	1,050,300
Estimated Revenues		960,571	179,957	164,600	141,700	286,300
NET LEVY		(17,087)	811,331	836,400	921,000	764,000

PERSONNEL SCHEDULE

ACCOUNT: 241-1070-XXXX-XXXXX
 FUND: MUSEUM
 FUNCTION: MUSEUM
 DEPARTMENT: MUSEUM

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
Director of Museum	1	1	1	93,600	93,600	93,600	
Assistant Director of Museum	1	1	1	71,100	71,100	71,100	
Administrative Assistant	1	1	1	38,900	39,900	41,000	
Exhibit Technician	1	1	1	45,400	44,500	45,300	
Building Maintenance Custodian	1	1	1	35,200	36,100	36,100	
Graphic Artist	1	1	1	38,400	43,900	44,100	
Curator	2	2	2	81,900	96,600	99,200	
Museum Marketing/Membership Coord	1	1	1	42,000	43,900	44,800	
Registrar	1	1	1	44,800	48,300	49,500	
Archivist	1	1	1	48,000	48,300	49,700	
Custodian (P.T.)	6102	0.53	0.53	0.53	10,600	14,100	11,300
Research Asst. & Visitor Srvcs (P.T.)	6102	0.61	0.61	0.61	10,400	13,700	13,000
Gift Shop Clerk (P.T.)	6102	0.29	0.29	0.29	5,100	5,200	5,300
Temporary Help				5,000	0	0	
Overtime				12,000	21,500	10,800	
Merit Pool - 1% of PFP Range						2,000	
Health Insurance	6306			133,700	133,500	133,500	
Retirement	6304			41,800	46,900	50,200	
Social Security	6302			44,600	49,100	48,000	
Life Insurance	6310			2,000	2,100	2,100	
Income Continuation Insurance	6312			1,100	100	0	
TOTAL PERSONNEL		12.43	12.43	12.43	805,600	852,400	850,600

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: HEALTH SERVICES	FUNCTION: HEALTH SERVICES	DEPARTMENT: HEALTH SERVICES	ACCOUNT: 251-0310-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	801,762	743,040	728,500	268,700	0

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy	352,100	240,200	240,200	240,200	0
Grants & Aids	0	0	0	0	0
Fees & Charges	462,839	407,968	374,700	10,477	0
Miscellaneous	5,440	2,949	113,600	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	820,379	651,117	728,500	250,677	0

Current Net Surplus/Deficit:	18,617	(91,923)	0	(18,023)	0
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Ending Fund Balance:	109,946	18,023	18,023	0	0
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Budget Variances:

Mission Statement:
[The City of Oshkosh Health Department was merged into the Winnebago County Health Department as of May 7, 2012. All monies collected for 2012 were included in the transition costs and the fund balance is \\$0 as of the final transfer. As such, this fund no longer exists.](#)

Links to City Strategic Plan:

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Significant Accomplishments:

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-

Objectives to be Accomplished Next Year:

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Contact Information: City Manager, Mark Rohloff, (920) 236-5000, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 251-0310-XXXX-XXXXX
 FUND: HEALTH SERVICES
 FUNCTION: HEALTH SERVICES
 DEPARTMENT: HEALTH SERVICES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	508,628	433,045	483,000	107,600	0
6103-00000	Regular Pay - Temp. Employee	7,949	53,903	0	23,700	0
TOTAL PAYROLL - DIRECT LABOR		516,577	486,948	483,000	131,300	0
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	238,847	209,536	173,800	42,800	0
TOTAL PAYROLL - INDIRECT LABOR		238,847	209,536	173,800	42,800	0
Contractual Services						
6401-00000	Contractual Services	1,240	4,297	10,500	82,200	0
6402-00000	Auto Allowance	4,789	3,922	8,100	900	0
6404-00000	Postage & Shipping	287	61	100	0	0
6418-00000	Repairs to Motor Vehicles	120	146	100	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	1,490	341	1,000	0	0
6453-00000	Vehicle License	0	0	100	0	0
6458-00000	Conference & Training	2,453	3,773	3,800	1,600	0
6460-00000	Membership Dues	475	600	600	100	0
6466-00000	Misc Contractual Services	13,518	13,235	14,000	0	0
TOTAL CONTRACTUAL SERVICES		24,372	26,375	38,300	84,800	0
Utilities						
6475-00000	Telephones	2,292	2,290	3,000	700	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		2,292	2,290	3,000	700	0
Fixed Charges						
6481-00000	Workers Compensation	6,360	7,000	6,900	6,900	0
6483-00000	Comprehensive Liability	288	288	300	100	0
6485-00000	Vehicle Insurance	271	538	600	100	0
6496-00000	Licenses and Permits	516	264	600	700	0
TOTAL FIXED CHARGES		7,435	8,090	8,400	7,800	0

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Materials & Supplies						
6505-00000	Office Supplies	2,256	1,880	4,000	1,100	0
6507-00000	Books & Periodicals	136	153	1,000	0	0
6514-00000	Gas	576	679	500	0	0
6517-00000	Supplies / Repair Parts	90	0	0	0	0
6557-00000	Medical Supplies	2,678	2,545	5,500	100	0
6589-00000	Other Materials & Supplies	6,503	4,544	11,000	100	0
TOTAL MATERIALS & SUPPLIES		12,239	9,801	22,000	1,300	0
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL HEALTH SERVICES		801,762	743,040	728,500	268,700	0

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
GRAND OPERA HOUSE	GRAND OPERA HOUSE	GRAND OPERA HOUSE	501-1020-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,359,080	99,474	68,300	78,000	71,800

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Tax Levy #4102	66,400	66,200	66,200	66,200	66,200
Grants & Aids	500,000	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	389	11,926	11,900	10,300	10,000
Surplus Applied	0	0	0	0	0
Transfers	237,000	1,227,948	0	0	0
TOTAL REVENUES:	803,789	1,306,074	78,100	76,500	76,200

Current Net Surplus/Deficit:	(555,291)	1,206,600	9,800	(1,500)	4,400
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Ending Fund Balance:	(1,216,395)	(9,795)	5	(11,295)	(6,895)
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Budget Variances:

Mission Statement: Facilities Maintenance uses this budget to coordinate oversight of the Grand Opera House building, grounds, and facilities.

- Links to City Strategic Plan:**
- 1 [Improve and Maintain Our Infrastructure-Improve Our City Buildings](#)
 - 2 [Improve and Maintain Our Infrastructure-Manage Our City Equipment](#)
 - 3 [Improve Our Quality of Life Assets-Update Existing Asset Plans](#)
 - 4
 - 5

- Significant Accomplishments:**
- [Coordinated various HVAC and roofing repairs to the Grand facility.](#)
 - [Coordinated various facility improvement measures \(FIM\) for the Grand facility in the areas of life safety maintenance/monitoring, code adherence training, security and energy conservation/efficiency.](#)
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- Objectives to be Accomplished Next Year:**
- [Continue FIM requests for the Grand facility.](#)
 - [Continue to update the maintenance and capital improvement plan for the Grand facility.](#)
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ACCOUNT: 501-1020-XXXX-XXXXX
 FUND: GRAND OPERA HOUSE
 FUNCTION: GRAND OPERA HOUSE
 DEPARTMENT: GRAND OPERA HOUSE

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	0	5,466	7,300	9,000	9,000
6426-00000	Maint Mach/Equip/Bldg/Structure	16,311	12,054	4,000	12,000	5,000
6446-00000	Contractual Employment	0	0	0	0	0
6459-00000	Other Employee Training	0	455	0	0	0
6466-00000	Misc Contractual Services	50,193	49,850	49,700	49,700	49,700
TOTAL CONTRACTUAL SERVICES		66,504	67,825	61,000	70,700	63,700
Fixed Charges						
6482-00000	Building & Contents	1,163	3,515	3,000	3,000	3,700
6483-00000	Comprehensive Liability	2,880	2,880	3,000	3,000	3,100
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses & Permits	650	0	0	0	0
TOTAL FIXED CHARGES		4,972	6,675	6,300	6,300	7,100
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	554	500	500	500
6589-00000	Other Materials & Supplies	352	534	500	500	500
TOTAL MATERIALS & SUPPLIES		352	1,088	1,000	1,000	1,000
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7206-00000	Capital Construction	0	23,886	0	0	0
TOTAL CAPITAL OUTLAY		0	23,886	0	0	0
TOTAL GRAND OPERA HOUSE		71,828	99,474	68,300	78,000	71,800

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: CONVENTION CENTER	FUNCTION: CONVENTION CENTER	DEPARTMENT: CONVENTION CENTER	ACCOUNT: 503-1040-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,349,384	1,521,857	1,191,100	1,181,300	1,430,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	1,156,469	1,212,863	1,186,100	1,195,300	1,395,300
Miscellaneous	45,537	9,577	5,000	13,100	96,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	1,202,006	1,222,440	1,191,100	1,208,400	1,491,300

Current Net Surplus/Deficit:	(147,378)	(299,417)	0	27,100	61,300
Annual Debt Carried Forward	338,464	308,367	0	(27,100)	(61,300)
Cumulative Debt Carried Forward	552,680	861,047	861,047	833,947	772,647

Budget Variances:

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Mission Statement:

	This fund is used to collect and distribute the Hotel Motel Tax and coordinate oversight of the Oshkosh Convention Center building, grounds, and facilities.
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Links to City Strategic Plan:

- | | |
|---|--|
| 1 | Improve and Maintain Our Infrastructure - Improve Our City Buildings |
| 2 | Improve and Maintain Our Infrastructure-Manage Our City Equipment |
| 3 | Improve Our Quality of Life Assets-Update Existing Asset Plans |
| 4 | |
| 5 | |

Significant Accomplishments

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| | <ul style="list-style-type: none"> • Coordinated the replacement of the Convention Center primary chiller system • Coordinated a variety of Convention Center facility improvement measures (FIM) requests in conjunction with the new center management transition • Coordinated the LED lighting upgrade to the Convention Center • Renovation and Anticipated Re-Opening of the City Center Hotel • Agreement with Oshkosh Investors for Development and Parking Needs |
|--|--|

Objectives to be Accomplished Next Year:

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|--|---|
| | <ul style="list-style-type: none"> • Continue facilities improvement measures requests for Convention Center facility. • Continue to update the maintenance and capital improvement plan for the Convention Center. • Oversee the Convention Center roof replacement scheduled for spring, 2013. |
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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve our quality of life assets					
% of (FIM) requests					New Measure
Facilities					
Improvement					
Measures					
requests					
completed					
within the year.					
Goal:					
Goal:					
Goal:					

Contact Information:

Jon Urben, General Services Bureau Manager, PH; (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 503-1040-XXXX-XXXXX
 FUND: CONVENTION CENTER
 FUNCTION: CONVENTION CENTER
 DEPARTMENT: CONVENTION CENTER

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPRO.	2012 EST.	2013 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	6,462	17,836	18,000	18,000	18,000
6404-00000	Postage & Shipping	0	11	0	0	0
6414-00000	Auditing	0	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	19,751	26,701	25,000	25,000	31,500
6432-00000	Equipment Rental	0	0	0	0	0
6446-00000	Contractual Employment	40,000	40,000	40,000	40,000	40,000
6466-00000	Misc Contractual Services	590,300	640,298	626,000	626,000	786,000
6468-00000	Hotel Tax - Grand	115,800	113,208	120,500	120,500	153,500
6469-00000	Uncollectible Account	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		772,313	838,054	829,500	829,500	1,029,000
Utilities						
6471-00000	Electricity	72,811	71,460	73,500	70,000	78,000
6472-00000	Sewer Service	2,265	2,804	3,500	3,500	3,500
6473-00000	Water Service	3,166	3,711	3,700	3,700	4,200
6474-00000	Gas Service	17,084	24,521	24,000	14,000	25,000
6475-00000	Telephones	2,306	2,528	2,400	3,500	3,500
6476-00000	Storm Water	7,388	8,967	8,500	11,500	9,500
TOTAL UTILITIES		105,020	113,991	115,600	106,200	123,700
Fixed Charges						
6482-00000	Building & Contents	1,454	4,393	5,000	5,000	6,400
6483-00000	Comprehensive Liability	5,052	5,052	5,400	5,400	5,600
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses and Permits	20	390	400	400	400
TOTAL FIXED CHARGES		6,805	10,115	11,100	11,100	12,700

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPRO.	2012 EST.	2013 PROP.
Materials & Supplies						
6505-00000	Office Supplies	2,942	233	0	0	0
6517-00000	Supplies/Repair Parts	815	2,745	3,000	3,000	3,000
6550-00000	Minor Equipment	5,208	8,787	0	1,500	0
6565-00000	Stone/Gravel/Concrete/Asphalt	6,000	0	0	0	0
6589-00000	Other Materials & Supplies	2,381	2,365	2,000	2,000	2,000
TOTAL MATERIALS & SUPPLIES		17,346	14,130	5,000	6,500	5,000
Debt Service-Governmental						
6730-00000	Bond Service Fees	400	200	400	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		400	200	400	0	0
Capital Outlay						
7204-00000	Machinery and Equipment	0	0	10,000	8,500	41,800
TOTAL CAPITAL OUTLAY		0	0	10,000	8,500	41,800
Debt Service Payment		447,500	545,367	219,500	219,500	217,800
TOTAL CONVENTION CENTER		1,349,384	1,521,857	1,191,100	1,181,300	1,430,000

**Oshkosh Convention Center
Debt Analysis
10/312012**

Year	Debt Payment (Principal & Interest)	Amount of Hotel/Motel Tax Revenue Estimated to be Available for Debt Payment **	Annual Balance of Debt to be Repaid through Future Hotel/Motel Tax Revenue	Cumulative Balance
2009	\$424,337	\$210,120	\$214,216	\$214,216
2010	\$568,098	\$229,634	\$338,464	\$552,680
2011	\$545,367	\$237,000	\$308,367	\$861,047
2012	\$219,484	\$246,584	\$0	\$833,947
2013	\$217,834	\$279,134	\$0	\$772,647
2014	\$220,442	\$290,460	\$0	\$702,629
2015	\$222,212	\$290,460	\$0	\$634,381
2016	\$223,449	\$290,460	\$0	\$567,370
2017	\$223,769	\$290,460	\$0	\$500,679
2018	\$228,497	\$290,460	\$0	\$438,716
2019	\$227,354	\$290,460	\$0	\$375,610
2020	\$217,770	\$290,460	\$0	\$302,920
2021		\$290,460	\$0	\$12,460
2022		\$12,460	\$0	\$0
2023			\$0	\$0
2024			\$0	\$0
Total Debt Payment	\$3,538,613			

*Amount of Debt Outstanding after 12/31 \$1,781,327

** Estimate of Funds Available Through Future Hotel/Motel Tax (First 2% of the Tax)

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: RIVERSIDE CEMETERY	FUNCTION: RIVERSIDE CEMETERY	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 247-0650-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		428,210	430,293	348,200	397,600	341,400

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Net Levy #4102		210,300	276,400	276,200	276,200	274,800
Grants & Aids		0	0	0	0	0
Fees & Charges		108,371	48,908	45,000	60,000	75,000
Miscellaneous		26,708	32,387	27,000	26,000	27,000
Surplus Applied						
Transfers		20,000	105,043	0	0	0
TOTAL REVENUES:		365,379	462,738	348,200	362,200	376,800

Current Net Surplus/Deficit:	(62,831)	32,445	0	(35,400)	35,400
Ending Fund Balance:	(32,445)	0	0	(35,400)	0

Budget Variances: Proposed burial fee increases for 2013

Mission Statement: Provide grounds maintenance, interment and administrative services for Riverside and Boyd cemeteries. Assist parties in the procurement of burial spaces and provide assistance to families, funeral homes and monument vendors. Conduct snow removal services for other municipal properties.

- Links to City Strategic Plan:**
- 1 Provide long-term preservation, maintenance and improvement strategies for the city's natural and
 - 2 cultural assets.
 - 3
 - 4
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- Significant Accomplishments:**
- Conducted research to verify burial locations for mapping and digitizing cemetery records toward the completion of the GIS based cemetery mapping software to be activated near the end of 2012.
 - Researched and prepared a plan for fee increases to be submitted for approval.
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- Objectives to be Accomplished Next Year:**
- Enable the cemetery mapping and management software.
 - Fee increases to go into effect to generate more favorable revenues.
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ACCOUNT: 247-0650-XXXX-XXXXX
 FUND: RIVERSIDE CEMETERY
 FUNCTION: RIVERSIDE CEMETERY
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	227,225	222,716	184,300	197,900	172,400
6103-00000	Regular Pay - Temp Employee	26,944	25,889	13,000	33,400	15,600
TOTAL PAYROLL - DIRECT LABOR		254,169	248,605	197,300	231,300	188,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	103,618	105,501	83,400	85,300	82,300
TOTAL PAYROLL - INDIRECT LABOR		103,618	105,501	83,400	85,300	82,300
Contractual Services						
6401-00000	Contractual Services	112	104	200	200	0
6404-00000	Postage & Shipping	66	88	100	100	100
6418-00000	Repairs to Motor Vehicles	6,318	7,951	5,000	6,000	5,000
6419-00000	Repairs to Tires	18	118	100	500	500
6420-00000	Repairs to Tools & Equipment	0	1,331	100	100	100
6421-00000	Maintenance Radios	0	0	0	0	0
6424-00000	Maintenance Office Equipment	101	116	200	200	200
6426-00000	Maint Mach/Equip/Bldg/Struct	1,927	3,298	2,000	1,000	1,000
6432-00000	Equipment Rental	40	0	0	100	100
6440-00000	Other Rental	40	45	0	300	100
6445-00000	Land Fill Fees	38	15	0	100	100
6446-00000	Contractual Employment	16,818	15,336	5,400	6,500	6,000
TOTAL CONTRACTUAL SERVICES		25,478	28,402	13,100	15,100	13,200
Utilities						
6471-00000	Electricity	2,519	2,661	3,000	2,800	3,000
6472-00000	Sewer Service	272	637	300	300	300
6473-00000	Water Service	351	362	400	400	500
6474-00000	Gas Service	4,662	5,034	5,600	5,500	5,600
6475-00000	Telephones	698	514	800	800	800
6476-00000	Storm Water	12,682	13,699	13,500	14,800	17,000
TOTAL UTILITIES		21,184	22,907	23,600	24,600	27,200

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Fixed Charges						
6481-00000	Workers Compensation	2,730	3,000	3,000	3,000	3,200
6482-00000	Building & Contents	472	1,060	1,100	1,200	1,400
6483-00000	Comprehensive Liability	1,152	1,152	1,100	1,100	1,100
6485-00000	Vehicle Insurance	1,320	2,652	2,800	2,900	3,900
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses & Permits	110	0	0	0	0
6499-00000	Misc Fixed Charges	100	0	0	0	0
TOTAL FIXED CHARGES		6,163	8,144	8,300	8,500	9,900
Materials & Supplies						
6503-00000	Clothing	135	75	100	100	100
6505-00000	Office Supplies	232	300	300	200	200
6507-00000	Books & Periodicals	198	433	400	300	0
6511-00000	Diesel Fuel	850	0	7,000	6,000	6,000
6513-00000	Motor Oil (Lubricants)	131	293	300	1,500	200
6514-00000	Gasoline	8	0	0	0	0
6517-00000	Supplies/Repair Parts	6,443	7,887	7,000	8,500	6,000
6518-00000	Other Fuel/Propane	52	87	100	200	100
6519-00000	Tires, Tubes & Rims	3,498	2,400	1,500	2,500	1,500
6527-00000	Janitorial Supplies	212	185	300	600	400
6537-00000	Safety Equipment	285	870	300	300	300
6545-00000	Tools & Shop Supplies	308	369	200	3,500	1,500
6550-00000	Minor Equipment	2,264	584	2,500	1,300	1,500
6565-00000	Stone/Gravel/Concrete/Asp	0	0	0	0	0
6589-00000	Other Materials & Supplies	2,982	3,251	2,500	7,800	3,000
TOTAL MATERIAL & SUPPLIES		17,598	16,734	22,500	32,800	20,800
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
7470-00000	Transfer Out	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL RIVERSIDE CEMETERY		428,210	430,293	348,200	397,600	341,400

PERSONNEL SCHEDULE

ACCOUNT: 247-0650-XXXX-XXXXX
 FUND: RIVERSIDE CEMETERY
 FUNCTION: RIVERSIDE CEMETERY
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Landscape Operations Div Mgr	1.00	1.00	1.00	67,100	67,100	67,100
Lead Cemetery Worker	1.00	1.00	1.00	48,800	48,600	48,600
Parks Maintenance Worker	1.00	1.00	1.00	47,100	60,500	33,700
PT Secretary 6102	0.64	0.60	0.64	18,300	19,200	19,200
Overtime 6102				3,000	2,500	2,500
Merit Pool - 1% of PFP Range				0	0	1,300
Seasonal Help 6103				13,000	33,400	15,600
Health Insurance 6306				52,500	52,500	52,500
Retirement 6304				14,200	14,200	14,700
Social Security 6302				15,100	17,700	14,300
Life Insurance 6310				1,000	800	800
Income Continuation Ins 6312				600	100	0
TOTAL PERSONNEL	3.64	3.60	3.64	280,700	316,600	270,300

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: PARKS REVENUE FACILITIES	FUNCTION: PARKS REVENUE FACILITIES	DEPARTMENT: PARKS REVENUE FACILITIES	ACCOUNT: 255-0610-XXXX-XXXX
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	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	148,273	137,493	286,300	297,000	225,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	30,801	0	20,000	0	0
Fees & Charges	149,622	146,750	143,200	167,000	167,000
Miscellaneous	34,121	68,726	65,000	65,000	30,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	214,544	215,476	228,200	232,000	197,000

Current Net Surplus/Deficit:	66,271	77,983	(58,100)	(65,000)	(28,000)
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Ending Fund Balance:	139,225	217,208	159,108	152,208	124,208
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Budget Variances: \$20,000 DNR grant application was not successful in 2012; Harenburg exhibit funding of \$35,000 in 2013 to be paid directly to Otter Exhibit fund at the foundation.

Mission Statement: The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

- Links to City Strategic Plan:**
- 1 [Develop Long-Term Preservation, Maintenance, and Improvement Strategies for the City's Natural, Cultural, and Recreational Assets](#)
 - 2 [Create public/private partnerships](#)
 - 3 [Establish performance measures that document the efficiency and effectiveness of City services](#)
 - 4 [Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a city-wide facilities plan](#)
 - 5 [city-wide facilities plan](#)

- Significant Accomplishments:**
- [Reconstructed small animal exhibits including hay feeders, animal houses and storage areas in the Menominee Park Zoo](#)
 - [Held 1st annual "Egg-Citing Day at the Zoo" which was a huge success](#)
 - [Expanded Zooloween by adding a Halloween dance and movie to celebrate our 10th annual](#)
 - [Purchase two new aqua bikes and two mini pontoons for the Children's Amusement Center](#)
 - [Replaced the water equipment dock at the Children's Amusement Center](#)
 - [Held 1st annual "Kids Kickoff" carnival at the Children's Amusement Center](#)
 -
 -

- Objectives to be Accomplished Next Year:**
- [Purchase additional water equipment at the Children's Amusement Center](#)
 - [Renovate the tie-up docks at Menominee Park](#)
 - [construct river otter exhibit](#)
 - [Improve merchandise stands inside the Lakefly Café](#)
 - [Continue to update and rebuild the train at the Children's Amusement Center](#)
 -

Key Performance Measures

Goals & Measures		2011	2012	2013	Trend	Comment
Goal: Maintain and create public/private partnerships to accomplish projects						
donations received	\$\$	\$73,090	\$76,000			
Goal: Provide park/recreation facilities to enhance the City's quality of life						
Zoo attendance		66,010	79,367			
Boat Launch revenue		\$47,825				
Annual amusement rides		24,760	42,037			
Egg-Citing day attendance			958			
Snooze at the zoo			190			
Zooloween Boo		3,084				
Goal:						
Goal:						

Contact Information: Ray Maurer, Director of Parks, Jenny McCollian, Parks Revenue & Facilities Division Manager, (920) 236-5080

ACCOUNT: 255-0610-XXXX-XXXXX
 FUND: PARKS REVENUE FACILITIES
 FUNCTION: PARKS REVENUE FACILITIES
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	17,841	17,826	19,800	20,400	21,000
6103-00000	Regular Pay - Temp Employee	41,916	38,269	44,100	50,100	43,000
TOTAL PAYROLL - DIRECT LABOR		59,757	56,095	63,900	70,500	64,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	7,407	7,004	6,500	7,900	7,900
TOTAL PAYROLL - INDIRECT LABOR		7,407	7,004	6,500	7,900	7,900
Contractual Services						
6401-00000	Contractual Services	15,282	11,687	50,000	25,000	25,000
6404-00000	Postage & Shipping	18	267	900	400	400
6408-00000	Printing & Binding	4,624	5,285	4,500	6,200	5,000
6410-00000	Advertising/Marketing	1,212	2,259	1,200	1,700	1,700
6420-00000	Repairs to Tools	0	88	0	0	0
6424-00000	Maint Office Equipment	68	117	300	200	200
6426-00000	Maint Mach/Equip/Bldg/Structures	121	1,150	500	1,300	1,000
6432-00000	Equipment Rental	0	100	0	0	0
6440-00000	Other Rental	414	1,802	700	1,500	1,500
6445-00000	Land Fill Fees	0	0	0	100	0
6446-00000	Contractual Employment	2,255	0	0	0	0
6458-00000	Conference and Training	0	0	0	0	0
6460-00000	Membership Dues	70	70	100	100	100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		24,064	22,825	58,200	36,500	34,900
Utilities						
6471-00000	Electricity	0	0	0	0	0
6475-00000	Telephones	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Sundry Fixed Charges						
6496-00000	Licenses & Permits	1,755	2,169	1,800	1,800	1,800
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		1,755	2,169	1,800	1,800	1,800

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	0	0	400	200	400
6505-00000	Office Supplies	645	874	800	800	800
6509-00000	Computer Supplies	0	39	0	0	0
6513-00000	Motor Oil(Lubricants)	36	0	100	0	0
6514-00000	Gasoline	0		400	0	0
6517-00000	Supplies/Repair Parts	6,590	9,525	6,500	18,000	10,000
6518-00000	Other Fuel	0	0	0	0	0
6527-00000	Janitorial Supplies	536	646	500	500	500
6529-00000	Chemicals	12,306	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	0
6545-00000	Tools/Shop Supplies	0	558	200	0	0
6550-00000	Minor Equipment	400	1,880	1,000	0	1,700
6565-00000	Stone/Gravel/Concrete/Asphalt	1,056	0	3,000	100	1,000
6586-00000	Concessions	18,904	21,186	19,000	22,000	20,000
6589-00000	Other Materials & Supplies	14,817	14,692	20,000	22,000	15,000
TOTAL MATERIALS & SUPPLIES		55,290	49,400	51,900	63,600	49,400
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	14,000	12,700	7,000
7206-00000	Capital Construction	0	0	70,000	86,800	0
7216-00000	Land Improvement	0	0	20,000	17,200	60,000
TOTAL CAPITAL OUTLAY		0	0	104,000	116,700	67,000
TOTAL PARKS REVENUE FACILITIES FUND		148,273	137,493	286,300	297,000	225,000

PERSONNEL SCHEDULE

ACCOUNT: 255-0610-XXXX-XXXXX
 FUND: PARKS REVENUE FACILITIES
 FUNCTION: PARKS REVENUE FACILITIES
 DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Parks Revenue & Fac. Div. Mgr.	0.36	0.36	0.36	19,800	20,400	21,000
Merit Pool - 1% of PFP Range				0	0	0
Seasonal Employees	2.92	2.40	2.51	44,100	50,100	43,000
Health Insurance 6306				0	0	0
Retirement 6304				1,400	2,400	2,900
Social Security 6302				4,900	5,400	4,900
Life Insurance 6310				100	100	100
Income Continuation Ins 6312				100	0	0
TOTAL PERSONNEL	3.28	2.76	2.87	70,400	78,400	71,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: LEACH AMPHITHEATER	FUNCTION: LEACH AMPHITHEATER	DEPARTMENT: PARKS AND OTHER FACILITIES	ACCOUNT: 256-0610-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		89,167	59,650	54,100	56,100	60,400

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102		0	0	0	0	15,000
Fees & Charges		33,832	35,028	46,500	37,200	43,000
Miscellaneous		18,034	3,757	10,000	14,000	15,000
Surplus Applied		0	0	0	0	0
Transfers		14,461	15,700	0	8,300	8,300
TOTAL REVENUES:		66,327	54,485	56,500	59,500	81,300

Current Net Surplus/Deficit:	(22,840)	(5,165)	2,400	3,400	20,900
Ending Fund Balance:	(33,814)	(38,979)	(36,579)	(35,579)	(14,679)

Budget Variances:

Mission Statement: The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and a recreation program that is designed to enhance the City's quality of life.

- Links to City Strategic Plan:**
- 1 [Develop Long-Term preservation, maintenance, and improvement strategies for the City's Natural, Cultural, and recreational assets.](#)
 - 2 [Create public / private partnerships.](#)
 - 3 [Establish performance measures that document the efficiency and effectiveness of City services.](#)
 - 4 [Develop facilities plans for the library, museum, parks, and seniors centers as initial steps toward a city-wide facilities plan.](#)
 - 5 [city-wide facilities plan.](#)

- Significant Accomplishments:**
- [Offered 1st Family Night including an outdoor movie](#)
 - [Started a Tuesday Night Concert series - streaming LIVE at the Leach](#)
 - [Increased the number of weddings held at the Leach](#)
 - [Updated the inside of the dressing rooms with furniture and wall art](#)
 -
 -
 -

- Objectives to be Accomplished Next Year:**
- [Develop new marketing plans to increase attendance at events](#)
 - [Develop a long term maintenance plan for the facility](#)
 - [Evaluate and improve Tuesday Night concert Series](#)
 -
 -
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Maintain and create public/private partnerships to accomplish projects

donations received	\$\$	\$3,367	\$13,683		
donations received	#	2	6		

Goal: Provide park/recreation facilities to enhance the City's quality of life

# rentals			32		
rental revenues		\$33,809	\$32,221		
# Parks Dept. Events			9		

Goal:

Goal:

Contact Information: Ray Maurer, Director of Parks, (920) 236-5080

ACCOUNT: 256-0610-XXXX-00000
 FUND: LEACH AMPHITHEATER
 FUNCTION: LEACH AMPHITHEATER
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	0	0
6103-00000	Regular Pay - Temp Employee	15,412	8,255	8,000	6,300	8,000
TOTAL PAYROLL - DIRECT LABOR		15,412	8,255	8,000	6,300	8,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,137	1,363	600	800	1,000
TOTAL PAYROLL - INDIRECT LABOR		2,137	1,363	600	800	1,000
Contractual Services						
6401-00000	Contractual Services	23,305	12,169	15,000	13,600	15,000
6404-00000	Postage & Shipping	0	0	0	0	0
6408-00000	Printing & Binding	0	0	0	0	0
6410-00000	Advertising/Marketing	6,672	2,868	3,000	3,000	3,000
6426-00000	Maint Mach/Equip/Bldg/Structures	107	3,280	1,500	500	1,500
6432-00000	Equipment Rental	0	0	500	300	300
6440-00000	Other Rental	50	0	0	0	0
6445-00000	Land Fill Fees	0	0	0	0	0
6458-00000	Conference/Training	0	0	0	0	0
6466-00000	Misc Contractual Services	1,235	0	1,000	0	0
TOTAL CONTRACTUAL SERVICES		31,369	18,317	21,000	17,400	19,800
Utilities						
6471-00000	Electricity	12,838	12,537	10,000	11,000	11,700
6472-00000	Sewer Service	2,332	1,362	1,900	1,200	1,300
6473-00000	Water Service	4,551	4,297	3,100	4,000	4,500
6474-00000	Gas Service	557	709	600	600	600
6475-00000	Telephones	1,669	1,573	1,500	1,500	1,500
6476-00000	Storm Water	0	0	0	0	0
TOTAL UTILITIES		21,947	20,478	17,100	18,300	19,600
Sundry Fixed Charges						
6482-00000	Building & Contents	0	0	0	0	0
6496-00000	Licenses & Permits	200	205	300	200	200
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		200	205	300	200	200

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	427	0	0	200	200
6505-00000	Office Supplies	454	151	100	100	100
6507-00000	Books and Periodicals	0	0	0	0	0
6517-00000	Supplies/Repair Parts	825	1,720	1,500	2,000	1,500
6527-00000	Janitorial Supplies	2,093	2,954	2,000	4,700	3,000
6529-00000	Chemicals	243	0	0	0	0
6537-00000	Safety Equipment	10	0	0	0	0
6545-00000	Tools and Shop Supplies	26	0	0	100	0
6550-00000	Minor Equipment	1,680	132	500	1,200	500
6586-00000	Concessions	1,394	3,050	2,000	3,000	3,000
6589-00000	Other Materials & Supplies	8,125	2,190	1,000	1,800	3,500
TOTAL MATERIALS & SUPPLIES		15,277	10,197	7,100	13,100	11,800
Capital Outlay						
7202-00000	Office Equipment Purchases	0	0	0	0	0
7204-00000	Machinery & Equipment	1,876	835	0	0	0
7214-00000	Buildings	949	0	0	0	0
7216-00000	Land Improvement	0	0	0	0	0
TOTAL CAPITAL OUTLAY		2,825	835	0	0	0
TOTAL LEACH AMPHITHEATER FUND		89,167	59,650	54,100	56,100	60,400

PERSONNEL SCHEDULE

ACCOUNT: 256-0610-XXXX-00000
 FUND: LEACH AMPHITHEATER
 FUNCTION: LEACH AMPHITHEATER
 DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Regular Pay	6102						
Regular Pay - Temp Employee	6103	0.32	0.62	0.45	8,000	6,300	8,000
Social Security	6302				600	500	600
Retirement	6304				0	300	400
Health Insurance	6306						
Life Insurance	6310						
TOTAL PERSONNEL		0.32	0.62	0.45	8,600	7,100	9,000

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: POLLOCK COMMUNITY WATER PARK	FUNCTION: POLLOCK COMMUNITY WATER PARK	DEPARTMENT: PARKS & OTHER FACILITIES	ACCOUNT: 259-0610-XXXX-XXXX
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		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		308,355	331,591	299,500	336,000	317,300

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Net Levy #4102		72,800	71,400	71,400	71,400	67,300
Grants & Aids		0	0	0	0	0
Fees & Charges		177,988	182,167	180,000	191,400	180,000
Miscellaneous		40,500	74,192	50,000	73,200	70,000
Surplus Applied		0	0	0	0	0
Transfers		0	78,489	0	0	0
TOTAL REVENUES:		291,288	406,248	301,400	336,000	317,300

Current Net Surplus/Deficit:	(17,067)	74,657	1,900	0	0
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Ending Fund Balance:	(74,657)	0	1,900	0	0
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Budget Variances:

Mission Statement: The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

- Links to City Strategic Plan:**
- 1 [Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural and Recreational Assets](#)
 - 2 [Create public/private partnerships](#)
 - 3 [Establish performance measures that document the efficiency and effectiveness of City services](#)
 - 4 [Develop facilities plans for the library, museum, parks and seniors centers as initial steps toward a city-wide facilities plan](#)
 - 5

- Significant Accomplishments:**
- [Improved the statistical reports via computer information through Rec Trac upgrades](#)
 - [Planned, organized and promoted five special events/activity days](#)
 - [Purchased new computers for admissions and concessions](#)
 - [Repaired ventilation system in changing areas/restrooms](#)
 - [Had record attendance at the water park in June \(18,631\)](#)
 -
 -

- Objectives to be Accomplished Next Year:**
- [Replace lockers](#)
 - [Purchase additional lounge chairs](#)
 - [Investigate additional shade structures](#)
 - [Continue to provide special events to increase water park use](#)
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Maintain and create public/private partnerships to accomplish projects					
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donations received		\$34,192	\$34,167		

Goal: Provide park/recreation facilities to enhance the City's quality of life					
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annual attendance		44,576	45,790		
special events offered		4	4		
annual pass sales		\$122,630	\$128,358		
concession sales		\$59,537	\$63,083		

Goal:					
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Goal:					
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Contact Information: _____

Ray Maurer, Director of Parks, Jenny McCollian, Revenue & Facilities Div. Manager, Chad Dallman, Park Operations Div. Manager, (920) 236-5080

ACCOUNT: 259-0610-XXXX-XXXXX
 FUND: POLLOCK COMMUNITY WATER PARK
 FUNCTION: POLLOCK COMMUNITY WATER PARK
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	46,271	40,010	39,200	42,500	40,000
TOTAL PAYROLL - DIRECT LABOR		46,271	40,010	39,200	42,500	40,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	4,323	3,920	3,000	3,900	3,700
TOTAL PAYROLL - INDIRECT LABOR		4,323	3,920	3,000	3,900	3,700
Contractual Services						
6401-00000	Contractual Services	11,902	22,809	13,000	17,300	20,000
6402-00000	Auto Allowance	15	16	100	0	0
6404-00000	Postage and Shipping	21	0	0	0	0
6408-00000	Printing & Binding	0	19	0	0	0
6410-00000	Advertising/Marketing	701	1,164	1,200	1,000	1,200
6420-00000	Repairs to Tools/Equipment	139	944	500	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	3,700	4,341	4,000	14,700	7,000
6432-00000	Equipment Rental	457	105	100	0	0
6440-00000	Other Rental	491	722	1,000	0	0
6446-00000	Contractual Employment	121,066	116,645	115,000	122,300	118,000
6448-00000	Special Services	8,698	8,847	9,800	9,000	9,000
6458-00000	Conference & Training	1,073	437	1,000	400	500
6459-00000	Other Employee Training	0	45	0	500	500
6460-00000	Membership Dues	35	35	100	0	100
6466-00000	Misc Contractual Services	165	0	0	0	0
TOTAL CONTRACTUAL SERVICES		148,463	156,129	145,800	165,200	156,300
Utilities						
6471-00000	Electricity	19,152	20,594	20,000	20,000	21,000
6472-00000	Sewer Service	5,632	7,394	5,500	7,500	7,000
6473-00000	Water Service	6,646	8,484	7,000	8,500	7,800
6474-00000	Gas Service	15,683	18,983	20,000	13,000	18,300
6475-00000	Telephones	1,412	1,493	1,500	1,500	1,500
6476-00000	Storm Water	2,070	2,240	2,000	2,200	2,400
TOTAL UTILITIES		50,595	59,188	56,000	52,700	58,000
Fixed Charges						
6481-00000	Workers Compensation	360	400	400	400	400
6483-00000	Comprehensive Liability	3,091	3,091	3,200	3,200	3,400
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses & Permits	370	370	500	1,300	1,300
6499-00000	Misc Fixed Charges	1,387	1,786	1,400	2,000	1,100
TOTAL FIXED CHARGES		5,487	5,927	5,800	7,200	6,500

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Materials & Supplies						
6503-00000	Clothing	0	0	500	400	500
6505-00000	Office Supplies	1,436	1,329	1,000	500	1,000
6509-00000	Computer Supplies	0	0	0	100	100
6517-00000	Supplies/Repair Parts	7,024	2,590	3,500	5,500	5,000
6527-00000	Janitorial Supplies	725	1,385	1,000	4,500	3,500
6529-00000	Chemicals	11,568	11,400	12,000	11,400	12,000
6537-00000	Safety Equipment	302	561	500	500	500
6545-00000	Tools & Shop Supplies	178	141	200	400	200
6550-00000	Minor Equipment	1,493	3,869	3,000	2,000	0
6565-00000	Stone/Gravel/Concrete	673	0	0	0	0
6586-00000	Concessions	23,972	28,337	23,000	30,200	25,000
6589-00000	Other Materials & Supplies	4,846	6,679	5,000	9,000	5,000
TOTAL MATERIAL & SUPPLIES		52,217	56,291	49,700	64,500	52,800
Capital Outlay						
7202-00000	Office Equipment Purchases	0	10,126	0	0	0
7204-00000	Machinery & Equipment	999	0	0	0	0
TOTAL CAPITAL OUTLAY		999	10,126	0	0	0
TOTAL POLLOCK COMM WATER PARK		308,355	331,591	299,500	336,000	317,300

PERSONNEL SCHEDULE

ACCOUNT: 259-0610-XXXX-XXXXX
 FUND: POLLOCK COMMUNITY WATER PARK
 FUNCTION: POLLOCK COMMUNITY WATER PARK
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Seasonal Help (F.T.E.)	6103	2	2	2	39,200	42,500	40,000
Social Security	6302				3,000	3,300	3,100
Other Benefits	6320				0	600	600
TOTAL PERSONNEL		2	2	2	42,200	46,400	43,700

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
GOLF COURSE	GOLF COURSE	PARKS & OTHER FACILITIES	517-0630-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		568,365	583,113	528,700	583,800	562,800

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		557,244	509,231	574,000	565,000	560,500
Miscellaneous		0	2,234	2,000	73,000	3,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		557,244	511,465	576,000	638,000	563,500

Current Net Surplus/Deficit:	(11,121)	(71,648)	47,300	54,200	700
Due to General Fund	691,744	763,392	716,092	709,192	708,492

Budget Variances:

\$646,551 of the 'Due to General Fund' is from the debt service payment paid by the General Fund (net of the \$480,181 covered by the tax levy) in 2009. This amount will be repaid to the General Fund over a number of years.

Mission Statement:

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

Links to City Strategic Plan:

- 1 [Develop facilities plans as initial steps toward a city-wide facilities plan](#)
- 2 [Improve City Infrastructure such as streets, utility systems and park facilities](#)
- 3 [Develop Long-Term Preservation, Maintenance and Improvement Strategies for the City's Natural, Cultural, and Recreational Assets.](#)
- 4 [Inventory the natural, cultural and recreational assets under city management, considering organizational and infrastructural elements](#)
- 5

Significant Accomplishments:

- [Have begun expansion of range tee.](#)
- [Have begun rough grading of chipping green.](#)
-
-
-

Objectives to be Accomplished Next Year:

- [Finish expansion of range tee.](#)
- [Fine grade, seed, chipping green.](#)
-
-
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ACCOUNT: 517-630-XXXX-XXXXX
 FUND: GOLF COURSE
 FUNCTION: GOLF COURSE
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	120,083	121,522	119,800	121,000	122,700
6103-00000	Regular Pay - Temp Employee	124,523	131,628	110,700	122,400	124,000
TOTAL PAYROLL - DIRECT LABOR		244,606	253,150	230,500	243,400	246,700
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	74,423	102,055	62,500	62,500	64,100
TOTAL PAYROLL - INDIRECT LABOR		74,423	102,055	62,500	62,500	64,100
Contractual Services						
6401-00000	Contractual Services	10,574	6,337	7,300	9,600	9,000
6402-00000	Auto Allowance	0	0	100	100	0
6404-00000	Postage & Shipping	9	27	100	100	100
6408-00000	Printing & Binding	28	265	100	100	0
6410-00000	Advertising/Marketing	6,247	6,443	6,200	5,900	5,000
6418-00000	Repairs to Motor Vehicles	0	191	100	800	200
6419-00000	Repairs to Tires	22	39	100	100	100
6420-00000	Repairs to Tools & Equip	4,967	3,784	6,200	11,600	7,000
6424-00000	Maintenance Office Equipment	0	0	0	0	0
6426-00000	Maint. Mach/Equip/Bldg/Struct	247	1,369	1,500	1,500	1,000
6432-00000	Equipment Rental	22,439	25,279	26,700	26,700	27,000
6440-00000	Other Rental	12,004	10,466	20,300	12,900	14,500
6445-00000	Landfill Fees	13	0	0	0	0
6448-00000	Special Services	92	5	500	500	500
6453-00000	Vehicle License & Registration	0	75	100	100	100
6458-00000	Conference & Training	530	115	200	200	100
6460-00000	Membership Dues	2,026	2,508	2,100	2,500	2,500
6466-00000	Misc Contractual Services	975	718	1,400	800	800
TOTAL CONTRACTUAL SERVICES		60,173	57,621	73,000	73,500	67,900
Utilities						
6471-00000	Electricity	12,217	12,380	12,900	12,500	13,300
6472-00000	Sewer Service	600	507	1,100	600	600
6473-00000	Water Service	807	842	1,400	1,000	1,100
6474-00000	Gas Service	2,947	3,059	5,300	3,000	3,100
6475-00000	Telephones	2,635	2,946	2,800	3,000	3,000
6476-00000	Storm Water	1,935	2,121	1,500	2,000	2,200
TOTAL UTILITIES		21,141	21,855	25,000	22,100	23,300

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Sundry Fixed Charges						
6481-00000	Workers Compensation	1,830	2,000	2,000	2,000	2,800
6482-00000	Buildings & Contents	472	1,060	1,200	1,200	1,400
6483-00000	Comprehensive Liability	432	432	400	400	500
6485-00000	Vehicle Insurance	271	538	600	500	800
6494-00000	Boiler Insurance	279	280	300	300	300
6496-00000	Licenses & Permits	480	840	500	600	600
6499-00000	Misc Fixed Charges	7,667	8,558	7,800	8,500	8,500
TOTAL FIXED CHARGES		11,431	13,708	12,800	13,500	14,900
Materials & Supplies						
6503-00000	Clothing	0	85	100	100	100
6505-00000	Office Supplies	128	508	300	300	200
6506-00000	Software Supplies	97	0	0	0	0
6509-00000	Computer Supplies	350	0	0	0	100
6511-00000	Diesel Fuel	3,773	4,848	5,000	5,000	5,200
6513-00000	Motor Oil (Lubricants)	930	813	700	600	700
6514-00000	Gasoline	9,515	12,388	10,000	13,000	12,000
6517-00000	Supplies/Repair Parts	8,510	7,890	6,000	6,000	6,000
6518-00000	Other Fuel/Propane	26	85	100	300	200
6519-00000	Tires, Tubes & Rims	346	467	200	200	200
6527-00000	Janitorial Supplies	848	840	700	800	600
6529-00000	Chemicals	23,789	24,309	25,000	25,000	27,000
6537-00000	Safety Equipment	132	360	100	100	100
6541-00000	Paint	161	261	300	300	200
6545-00000	Tools & Shop Supplies	4,583	2,649	2,000	2,300	2,000
6550-00000	Minor Equipment	1,227	1,690	3,500	6,000	6,000
6557-00000	Medical Supplies	11	5	100	100	100
6565-00000	Stone/Gravel/Concrete/Asp	1,162	281	1,700	1,000	1,000
6578-00000	Irrigation Supplies	2,415	5,526	1,500	1,200	1,000
6580-00000	Golf Pro Shop	11,650	13,625	14,000	13,000	13,000
6586-00000	Golf Concessions	43,783	46,932	43,000	48,000	46,000
6589-00000	Materials & Supplies	7,823	5,156	4,600	6,600	5,000
TOTAL MATERIALS & SUPPLIES		121,259	128,718	118,900	129,900	126,700
Debt Service - Governmental						
2270-00000	Principal Payment	33,870	4,711	4,900	4,900	5,200
6721-00000	Interest Expense	1,462	1,295	1,100	1,100	1,000
TOTAL DEBT SERVICE-GOVERNMENTAL		35,332	6,006	6,000	6,000	6,200
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	7,400	13,000
7210-00000	Motor Vehicles	0	0	0	25,500	0
7214-00000	Buildings	0	0	0	0	0
7216-00000	Land Improvement	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	32,900	13,000
TOTAL GOLF COURSE		568,365	583,113	528,700	583,800	562,800

PERSONNEL SCHEDULE

ACCOUNT: 517-0630-XXXX-XXXXX
 FUND: GOLF COURSE
 FUNCTION: GOLF COURSE
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Golf Course Division Manager	6102	1.00	1.00	1.00	70,200	70,200	70,200
Golf Pro / Clubhouse Supervisor	6102	1.00	1.00	1.00	49,600	50,800	51,800
Merit Pool - 1% of PFP Range	6102				0	0	700
Asst. Superintendent/Mechanic (LTE)	6103	0.48	0.50	0.53	16,400	15,500	17,100
Groundsmen (LTE)	6103	2.94	2.90	2.94	48,000	51,000	51,000
Overtime - seasonals	6103				500	0	0
Club House (seasonals)	6103	3.28	3.30	3.28	45,800	55,900	55,900
Health Insurance	6306				31,800	31,800	31,800
Retirement	6304				12,200	11,500	12,900
Social Security	6302				17,600	18,600	18,900
Life Insurance	6310				600	500	500
Income Continuation Insurance	6312				300	100	0
TOTAL PERSONNEL		8.70	8.70	8.75	293,000	305,900	310,800

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND:
GENERAL

DEPARTMENT:
GENERAL GOVERNMENT

ACCOUNT:
323-XXXX-XXXX-0000

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		0	0	0	0	1,117,800

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
TOTAL REVENUES:		0	0	0	0	0

Budget Variances:

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Mission Statement:

The mission of the Equipment Fund is to be a funding source for some of the needed equipment purchases. In the past, the City has borrowed funds to pay for all of these needs. This has placed a higher burden on the City's debt load as well as increase the cost of the equipment due to the financing costs. The reason for the change is so that we can keep our borrowing at a manageable level and reduce our interest costs.

Links to City Strategic Plan:

- | | |
|---|-----------------------------------|
| 1 | Improve & Maintain Infrastructure |
| 2 | Improve Quality of Life Assets |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments

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Objectives to be Accomplished Next Year:

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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Fund a portion of the equipment needs with cash rather than having to borrow for this purpose.

Percent funded with cash		New Measure	25% of needs funded through this fund		

Goal:

Goal:

Goal:

Contact Information:

Mark Rohloff, City Manager, mrohloff@ci.oshkosh.wi.us, (920) 236-5000

ACCOUNT: 323-XXXX-XXXX-XXXXX
 FUND: GENERAL
 FUNCTION: EQUIPMENT FUND
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project Capital Outlay 7xxx-00000	Capital Equipment Replacement	0	0	0	0	1,117,800
TOTAL CAPITAL OUTLAY		0	0	0	0	1,117,800
TOTAL EQUIPMENT FUND		0	0	0	0	1,117,800

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: TRANSIT UTILITY **FUNCTION:** GO Tansit **DEPARTMENT:** TRANSPORTATION **ACCOUNT:** 511-1728-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	4,436,457	4,399,505	4,454,700	4,384,800	4,732,900

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4262	793,300	764,400	764,400	764,400	726,200
Grants & Aids	3,152,301	2,862,159	2,660,200	2,791,200	2,858,800
Fees & Charges	841,089	934,158	965,100	978,200	1,030,300
Miscellaneous	30,475	42,885	65,000	52,000	270,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	4,817,165	4,603,602	4,454,700	4,585,800	4,885,300

Current Net Surplus/Deficit: 380,708 204,097 0 201,000 152,400

Budget Variances:

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Mission Statement:

To provide reliable, affordable and accessible public transportation options to support our community's mobility needs
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- Links to City Strategic Plan:**
- 1 [Strategic Direction: Build and maintain high quality infrastructure](#)
 - 2 [Strategic Direction: Support sustainable economic development in the community](#)
 - 3 [Strategic Direction: Continuously improve services to the public](#)
 - 4 [Strategic Direction: Support strong, safe neighborhoods](#)
 - 5 [Strategic Direction: Strengthen relationships with community partners and other entities](#)

- Significant Accomplishments:**
- [Increased bus system ridership \(4 percent gain from 2010 to 2011; 7 percent gain so far in 2012\)](#)
 - [Published Oshkosh Transit System routes on Google Transit, for improved trip planning](#)
 - [Initiated a re-branding effort to complement the recently completed TDP](#)
 - [Initiated a formal travel training program](#)
 - [Renewed ridership agreement with UWO](#)
 - [Started implementation of enterprise database for data management](#)
 - [Worked with community partners to hold successful Try Transit Day in August 2011](#)

- Objectives to be Accomplished Next Year:**
- [Implement vehicle-based ridership tabulation system](#)
 - [Implement new bus route system](#)
 - [Launch new brand](#)
 - [Complete successful on-site review from Federal Transit Administration oversight officials](#)
 - [Continue promotions of service to businesses, students \(K-12 and UWO\), and elderly & disabled](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Support our community's mobility needs					
System Ridership	1,029,812	542,546			Through June 2012
Passenger trips per revenue mile	1.11	1.14			Through June 2012
Passenger trips per revenue hour	14.89	15.82			Through June 2012
Passenger trips per capita	15.58	16.42			
Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Maintain a high level of system reliability					
On-time performance (bus)	Not available	New measure			
On-time performance (ADA paratransit)	Not available	New measure			
Number of service calls (bus)	84	40			
Number of crashes per 1 million passenger miles travel	2.03	1.91			
Goal: Keep OTS services affordable					
Operating grant assistance obtained	\$2,616,838	Not yet available			
Capital grant assistance obtained	\$130,248	Not yet available			
Average fixed route fare	\$0.55	Not yet available			
Bus advertising sales revenue	\$31,794	Not yet available			
Operating expense per revenue mile	\$4.70	Not yet available			
Operating expense per revenue hour	\$63.33	Not yet available			
Operating expense per passenger mile	\$1.29	Not yet available			
Operating expense per passenger trip	\$4.25	Not yet available			
Ratio of revenue to expenses	21%	Not yet available			
Goal: Preserve and promote a high level of accessibility for all system users					
Number of people trained through travel training initiatives	2	2			
Facebook (likes/fans)	241	340			
Annual revenue hours	69,175	34,294			Through June 2012
Revenue hours per capita	1.05	1.04			
Percent of ADA-compliant designated stops	68%	68%			
No-shows (paratransit)	3	4			
Missed trips (paratransit)	0	0			
satisfaction (paratransit)	82%	Not yet available			2011 is from 2010 survey

Contact Information:

Christopher Strong, Director of Transportation, (920) 232-5342

ACCOUNT: 511-1728-XXXX-XXXXX
 FUND: TRANSIT UTILITY
 FUNCTION: GO Transit
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	504,434	506,081	656,500	645,300	649,800
6112-00000	Regular Pay - Transit Opera.	808,590	794,080	846,600	848,500	928,000
TOTAL PAYROLL - DIRECT LABOR		1,313,024	1,300,161	1,503,100	1,493,800	1,577,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	897,290	961,763	619,700	688,000	666,000
TOTAL PAYROLL - INDIRECT LABOR		897,290	961,763	619,700	688,000	666,000
Contractual Services						
6401-00000	Contractual Services	32,311	40,490	31,500	87,800	74,400
6402-00000	Auto Allowance	960	880	1,000	1,000	1,000
6403-00000	Clothing Allowance	0	0	200	200	0
6404-00000	Postage & Shipping	12	59	100	100	100
6408-00000	Printing and Binding	0	256	500	3,000	3,000
6410-00000	Advertising/Marketing	17,699	22,946	35,000	35,000	22,000
6411-00000	Promotional Materials	0	0	1,500	1,500	1,500
6414-00000	Auditing	4,500	4,500	4,500	4,500	4,500
6418-00000	Repairs To Motor Vehicles	5,099	1,800	1,500	4,500	4,000
6420-00000	Repairs to Tools & Equipment	875	0	1,200	800	800
6421-00000	Maintenance Radios	0	95	300	100	100
6424-00000	Maintenance Office Equipment	6,199	3,320	3,600	3,600	3,700
6426-00000	Maint Mach/Equip/Bldg/Str	26,630	20,736	31,000	8,000	8,000
6427-00000	Maint Computer Software	0	1,500	1,000	1,000	1,000
6432-00000	Equipment Rental	0	379	700	300	300
6449-00000	Purchased Transportation	1,608,152	1,411,034	1,455,000	1,390,000	1,481,000
6453-00000	Vehicle License / Registration	298	75	200	300	100
6458-00000	Conference and Training	4,734	3,883	4,000	3,600	4,600
6460-00000	Membership Dues	2,555	2,560	2,600	2,600	2,600
6466-00000	Misc Contractual Services	1,974	769	2,500	1,500	1,500
TOTAL CONTRACTUAL SERVICES		1,711,998	1,515,282	1,577,900	1,549,400	1,614,200
Utilities						
6471-00000	Electricity	14,960	16,371	16,300	14,700	15,600
6472-00000	Sewer Service	197	205	200	300	300
6473-00000	Water Service	251	193	300	400	400
6474-00000	Gas Service	12,495	13,585	15,300	10,700	10,900
6475-00000	Telephones	5,522	4,089	4,700	3,800	3,600
6476-00000	Storm Water	1,008	1,158	1,000	1,100	1,300
TOTAL UTILITIES		34,433	35,601	37,800	31,000	32,100

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Fixed Charges						
6481-00000	Workers Compensation	0	0	21,700	21,700	29,700
6482-00000	Buildings & Contents	1,109	1,544	2,200	2,100	2,700
6483-00000	Comprehensive Liability	4,944	4,878	5,400	5,200	5,400
6485-00000	Vehicle Insurance	107,586	119,002	78,700	57,900	75,800
6494-00000	Boiler Insurance	276	279	300	300	300
6496-00000	Licenses and Permits	532	500	600	1,200	1,200
6499-00000	Misc Fixed Charges	205	485	500	500	500
TOTAL FIXED CHARGES		114,652	126,688	109,400	88,900	115,600
Materials & Supplies						
6503-00000	Clothing	2,179	1,288	2,000	5,500	4,000
6505-00000	Office Supplies	1,828	1,536	2,000	3,000	3,000
6507-00000	Books and Periodicals	300	380	400	400	400
6509-00000	Computer Supplies	187	347	300	300	300
6511-00000	Diesel Fuel	256,376	327,489	396,000	352,000	366,000
6513-00000	Motor Oil (Lubricants)	10,706	10,527	9,200	8,400	8,800
6514-00000	Gasoline	1,277	955	1,200	1,200	1,200
6517-00000	Supplies/Repair Parts	55,837	62,476	64,200	93,000	90,000
6518-00000	Other Fuel/Propane	471	529	400	300	400
6519-00000	Tires & Tubes	19,612	19,816	22,000	20,000	22,000
6527-00000	Janitorial Supplies	4,476	4,859	4,800	5,100	5,000
6529-00000	Chemicals	25	529	0	0	0
6537-00000	Safety Equipment	265	0	200	100	100
6545-00000	Tools & Shop Supplies	140	6,553	400	400	15,000
6550-00000	Minor Equipment	0	2,811	200	0	0
6557-00000	Medical Supplies	33	26	100	100	100
6565-00000	Stone/Gravel/Concrete/Asphalt	553	0	2,000	2,000	5,000
6589-00000	Other Materials & Supplies	560	1,454	900	900	900
TOTAL MATERIALS & SUPPLIES		354,825	441,575	506,300	492,700	522,200
Capital Outlay						
7354-00000	Debt Refinancing	0	8,200	0	0	0
1753-06931	Capital Outlay	10,235	10,235	100,500	41,000	205,000
TOTAL CAPITAL OUTLAY		10,235	18,435	100,500	41,000	205,000
TOTAL TRANSIT UTILITY		4,436,457	4,399,505	4,454,700	4,384,800	4,732,900

PERSONNEL SCHEDULE

ACCOUNT: 511-1728-XXXX-XXXXX
 FUND: TRANSIT UTILITY
 FUNCTION: GO Transit
 DEPARTMENT: TRANSPORTATION

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget	
Director of Transportation	1.00	1.00	1.00	93,200	93,200	93,200	
Transit Coordinator	1.00	1.00	1.00	61,800	61,800	61,800	
Transit Operations Supervisor	1.00	1.00	1.00	50,500	50,500	50,500	
Transport Mechanic & Maint. Div. Mgr.	1.00	1.00	1.00	67,500	67,500	67,500	
Lead Mechanic Transit	1.00	0.00	1.00	0	52,400	54,100	
Transit Mechanics	2.00	0.00	2.00	0	94,500	99,300	
Mechanics	0.00	3.00	0.00	149,900	0	0	
Shop Laborer	1.00	1.00	1.00	43,200	28,600	47,100	
Transit Operators	18.00	18.00	18.00	802,400	803,800	835,600	
Transit Operator Sign	0.00	0.00	1.00	0	0	46,200	
Transit Operator Mechanic	1.00	1.00	1.00	44,200	44,700	46,200	
Administrative Assistant	1.00	1.00	1.00	50,100	50,100	50,100	
Dispatcher/Operator (P.T.)	6102	0.90	0.90	0.00	18,500	24,100	
Dispatcher/Office Clerk (P.T.)	6102	0.80	0.80	0.80	21,800	22,600	
Overtime				100,000	100,000	100,000	
Merit Pool - 1% of PFP Range					0	3,200	
Health Insurance	6306			385,600	400,900	413,900	
Retirement	6304			109,700	167,800	126,600	
Social Security	6302			115,000	114,200	120,700	
Life Insurance	6310			5,800	4,800	4,800	
Income Continuation Insurance	6312			3,600	300	0	
TOTAL PERSONNEL		29.70	29.70	29.80	2,122,800	2,181,800	2,243,800

ACCOUNT: 401-0074-0000-00000
 FUND: GENERAL
 FUNCTION: MUNICIPAL DEBT SERVICE

2011 ACTUAL	2012 ESTIMATE	2013 ESTIMATE
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REVENUES

General Property Tax	16,277,855	16,815,600	17,085,200
Appropriation from Debt Service Fund	375,000	350,000	350,000
TOTAL REVENUES	16,652,855	17,165,600	17,435,200

EXPENDITURES

Detail - Principal Payments

2002 Corporate Purpose Bonds 11,225K 3/02-REF 2010C	560,000	0	0
2002 Promissory Notes 2,260K 3/02	310,000	0	0
2002 Taxable Corporate Purpose Bonds 7,580 3/02-REF2010D	360,000	0	0
2002 State Trust Loan Ind Park 1,012K 5/02 - REF 2011B	44,845	0	0
2003 State Trust Loan TIF #14 375K - REF 2011B	15,966	0	0
2003 State Trust Loan TIF #13 1,365k - REF 2011B	57,322	0	0
2003 Taxable Bonds 1,420K 3/03 - REF 2012A	65,000	65,000	0
2003 Corporate Purpose Bonds series A, 11,675K - REF 2011A	570,000	590,000	0
2003 G.O. Refunding Bonds series 2003D 8,615K - REF 2011B	335,000	0	0
2003 G.O. Refunding Bonds Series 2003E, 1,050K-REF 2011A	55,000	0	0
2003 State Trust Loan TIF #14 226K, 9/03 - REF 2011B	10,145	0	0
2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04	305,000	320,000	330,000
2004 G.O. Prom Notes series 2004B, \$1,565K 3/04	185,000	195,000	205,000
2004 State Trust Loan TIF #14, \$99K, 12/04 -REF 2011B	4,192	0	0
2004 State Trust Loan TIF #14, \$100K, 9/04 - REF 2011B	4,280	0	0
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05	315,000	340,000	350,000
2005B G.O. Prom Notes \$2,540K, 2/05	295,000	305,000	310,000
2005 State Trust Loan-Riverside expan., \$200,000, 5/05	7,646	8,007	8,429
2005 Ref '96 Bonds \$815,000	140,000	0	0
2005 Ref '96A Bonds \$3,875K	425,000	140,000	210,000
2005 Ref '98 Bonds \$2,665K (Crossover, starts in 2009)	335,000	325,000	270,000
2005 Ref '00 Bonds \$6,065K (Crossover, starts in 2009)	495,000	510,000	535,000
2005 Ref '01 Bonds \$4,915K (Crossover, starts in 2009)	355,000	375,000	385,000
2005 State Trust Loan \$656K - REF 2012A	27,200	28,357	0
2005 State Trust Loan \$1,163K - REF 2012A	48,221	50,274	0
2006A G.O. Corp Purpose Bonds \$9,265K 2/06	385,000	405,000	420,000
2006B G.O. Prom Note \$2,500K 2/06	275,000	285,000	300,000
2006C G.O. Taxable Bonds \$1,995K 2/06	80,000	85,000	85,000
2006D G.O. Refunding Bonds \$8,940K	815,000	825,000	275,000
2006D G.O. Refunding Bonds \$2,925K	510,000	525,000	0
2007A G O Corp Purpose Bonds \$7,950K	315,000	330,000	345,000
2007B G O Prom Notes \$3,375K	360,000	375,000	395,000
2008 State Trust Fund Loan \$1,419,815 - REF 2012A	50,582	53,053	0
2008A G O Corp Purpose Bonds \$5,105K	195,000	205,000	220,000
2008B G O Prom Notes \$1,565K	160,000	165,000	175,000
2009 State Trust Fund Loan \$1,322,463 - REF 2012A	111,995	116,900	0
2009 State Trust Fund Loan \$792,933 - REF 2012A	62,811	77,767	0
2009A G O Corp Purpose Bonds \$16,740K	905,000	905,000	905,000
2009B G O Prom Notes \$2,945K	330,000	330,000	330,000
2010 State Trust Fund Loan \$256,068 - REF 2012A	0	18,664	0
2010A G O Corp Purpose Bonds \$9,140K	200,000	325,000	330,000
2010B G O Prom Notes \$4,150k	175,000	250,000	300,000
2010C G O Refunding Bonds \$12,620K	920,000	1,510,000	1,240,000
2010D G O Refunding Bonds \$8,420K	310,000	760,000	785,000
2011A G O Refunding Bonds \$8,690K	135,000	125,000	745,000
2011B Taxable G O Refunding Bonds \$6,435K	0	440,000	560,000
2011C G O Corp Purpose Bonds \$9,965K	0	430,000	465,000
2011D GO Prom Notes \$2,895K	0	255,000	265,000
2012A G O Refunding Bonds \$5,595K	0	0	480,000
2012B G O Corp Purpose Bonds \$12,645K	0	0	865,000
2012C G O Prom Notes \$3,660K	0	0	430,000
TOTAL PRINCIPAL	11,620,205	12,048,022	12,518,429

ACCOUNT: 401-0074-0000-00000
 FUND: GENERAL
 FUNCTION: MUNICIPAL DEBT SERVICE

2011 ACTUAL	2012 ESTIMATE	2013 ESTIMATE
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INTEREST

Detail-Interest Payments

2002 Corporate Purpose Bonds 11,225K 3/02-REF 2010C	27,440	0	0
2002 Promissory Notes 2,260K 3/02	12,710	0	0
2002 Taxable Corporate Purpose Bonds 7,580 3/02-REF2010D	21,240	0	0
2002 State Trust Loan Ind Park 1,012K 5/02 - REF 2011B	36,542	0	0
2003 State Trust Loan TIF #14 375K - REF 2011B	14,464	0	0
2003 State Trust Loan TIF #13 1,365k - REF 2011B	51,927	0	0
2003 Taxable Bonds 1,420K 3/03 - REF 2012A	59,225	55,974	0
2003 Corporate Purpose Bonds series A, 11,675K - REF 2011A	58,000	29,500	0
2003 G.O. Refunding Bonds series 2003D 8,615K - REF 2011B	113,194	0	0
2003 G.O. Refunding Bonds Series 2003E, 1,050K-REF 2011A	10,688	0	0
2003 State Trust Loan TIF #14 226K, 9/03 - REF 2011B	9,190	0	0
2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04	210,996	201,084	190,364
2004 G.O. Prom Notes series 2004B, \$1,565K 3/04	20,878	14,635	8,200
2004 State Trust Loan TIF #14, \$99K, 12/04 -REF 2011B	4,202	0	0
2004 State Trust Loan TIF #14, \$100K, 9/04 - REF 2011B	4,290	0	0
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05	232,488	221,856	209,956
2005B G.O. Prom Notes \$2,540K, 2/05	42,280	31,956	21,280
2005 State Trust Loan-Riverside expan., \$200,000, 5/05	8,245	7,885	7,463
2005 Ref '96 Bonds \$815K	5,250	0	0
2005 Ref '96A Bonds \$3,875K	47,138	31,200	25,600
2005 Ref '98 Bonds \$2,665K (Crossover, starts in 2009)	86,162	73,600	60,600
2005 Ref '00 Bonds \$6,065K (Crossover, starts in 2009)	206,162	187,600	167,200
2005 Ref '01 Bonds \$4,915K (Crossover, starts in 2009)	170,350	157,038	142,038
2005 State Trust Fund Loan \$656K - REF 2012A	25,428	24,271	0
2005 State Trust Fund Loan \$1,163K - REF 2012A	45,081	43,028	0
2006A G.O. Corp Purpose Bonds \$9,265K 2/06	337,726	320,402	302,176
2006B G.O. Prom Note \$2,500K 2/06	57,230	46,230	35,115
2006C G.O. Taxable Bonds \$1,995K 2/06	91,272	87,152	82,775
2006D G.O. Refunding Bonds \$8,940K	83,800	51,200	18,200
2006D G.O. Refunding Bonds \$2,925K	41,400	21,000	0
2007A G O Corp Purpose Bonds \$7,950K	302,532	289,932	276,732
2007B G O Prom Notes \$3,375K	95,600	81,200	66,200
2008 State Trust Fund Loan \$1,419,815 - REF 2012A	70,088	67,618	0
2008A G O Corp Purpose Bonds \$5,105K	212,054	203,280	194,054
2008B G O Prom Notes \$1,565K	45,925	40,726	35,362
2009 State Trust Fund Loan \$1,322,463 - REF 2012A	54,428	49,524	0
2009 State Trust Fund Loan \$792,933 - REF 2012A	47,902	32,946	0
2009A G O Corp Purpose Bonds \$16,740K	722,891	700,266	675,378
2009B G O Prom Notes \$2,945K	92,769	84,517	75,444
2010 State Trust Fund Loan \$256,068 - REF 2012A	0	17,332	0
2010A G O Corp Purpose Bonds \$9,140K	320,568	349,274	345,698
2010B G O Prom Notes \$4,150k	96,959	104,696	102,070
2010C G O Refunding Bonds \$12,620K	381,284	283,275	253,075
2010D G O Refunding Bonds \$8,420K	271,300	212,330	204,730
2011A G O Refunding Bonds \$8,690K	183,352	256,150	253,650
2011B Taxable G O Refunding Bonds \$6,435K	0	314,299	198,460
2011C G O Corp Purpose Bonds \$9,965K	0	350,926	315,332
2011D GO Prom Notes \$2,895K	0	73,702	62,040
2012A G O Refunding Bonds \$5,595K	0	0	126,547
2012B G O Corp Purpose Bonds \$12,645K	0	0	381,767
2012C G O Prom Notes \$3,660K	0	0	79,300
Rounding		(26)	(35)
TOTAL INTEREST	5,032,650	5,117,578	4,916,771
TOTAL PRINCIPAL AND INTEREST	16,652,855	17,165,600	17,435,200

City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND: PARKING UTILITY **FUNCTION:** PARKING UTILITY **DEPARTMENT:** PARKING UTILITY **ACCOUNT:** 509-1717-0000-00000

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		134,100	163,224	144,800	156,400	156,900

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		0	0		0	0
Fees & Charges		139,004	127,736	129,400	119,000	127,500
Miscellaneous		17,919	14,430	15,400	15,400	14,400
Surplus Applied		0	0	0	0	0
Transfers		9,508	11,907		12,000	12,000
TOTAL REVENUES:		166,431	154,073	144,800	146,400	153,900

Current Net Surplus / Deficit:	32,331	(9,151)	0	(10,000)	(3,000)
Cash Balance / (Due to GF):	(83,759)	(89,073)	(89,073)	(99,073)	(102,073)

Budget Variances:

Mission Statement: The mission of the Parking Utility is to manage off-street public parking areas downtown and in the Oregon Street Business District for the benefit of our citizens and visitors, whether they are businesses, residences, customers, or employees.

Links to City Strategic Plan:

1	External Priority Goal 1: Improve and maintain our infrastructure
2	
3	
4	
5	

Significant Accomplishments

- [Completed reconstruction of Otter Avenue parking lot](#)
- [Re-designated some parking in the Ceape lot to better accommodate Convention Center demand](#)
- [Began to convert most leased parking areas into permit parking](#)
- [Conducted a downtown parking utilization study](#)
- [Conducted an Oregon Street Business District parking utilization study](#)
-
-

Objectives to be Accomplished Next Year:

- [Finish conversion of leased parking areas into permit parking](#)
- [Continue assessment of parking needs in downtown area](#)
-
-
-

ACCOUNT: 509-1717-0000-00000
 FUND: PARKING UTILITY
 FUNCTION: PARKING UTILITY

2009	2010	2011	2012	2012	2013
ACTUAL	ACTUAL	ACTUAL	BUDGET	EST.	PROP.

REVENUES

Meter Fees & Pay Stations #4744-4745	16,709	2,467	6,307	7,000	4,500	4,500
Overnight Permits #4746	17,993	19,759	20,946	19,600	19,000	19,000
Parking Lot Rentals #4752-4769	36,434	34,825	39,482	36,800	42,000	44,000
Forfeitures #4742	75,903	44,593	31,359	34,900	25,200	30,000
Parking Stickers #4748	31,714	35,525	29,642	31,000	28,300	30,000
B.I.D. District #4750	18,476	17,919	14,430	15,400	15,400	14,400
Other #4972	12,358	1,835	0	100	0	0
Interest Income #4908	182	0	0	0	0	0
TOTAL REVENUES	209,769	156,923	142,166	144,800	134,400	141,900

EXPENDITURES

Payroll - Direct Labor						
6102-00000	Regular Pay	107,501	19,416	31,591	34,400	34,700
TOTAL PAYROLL - DIRECT LABOR		107,501	19,416	31,591	34,400	34,700

payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	31,088	5,787	20,714	18,700	19,000
TOTAL PAYROLL - INDIRECT LABOR		31,088	5,787	20,714	18,700	19,000

Contractual Services						
6404-00000	Postage & Shipping	0	16	0	0	0
6406-00000	Computer Service Chrgs	24,200	24,900	25,700	25,700	26,000
6414-00000	Auditing	894	900	900	900	1,000
6418-00000	Repairs to Motor Vehicle	16	0	0	0	0
6421-00000	Maintenance Radios	0	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	0	0	0	0	0
6440-00000	Other Rental	2,985	2,997	3,072	3,100	3,000
6445-00000	Land Fill Fees	0	95	0	0	0
6448-00000	Special Services	0	0	0	0	0
6458-00000	Conference & Training	0	3	257	300	0
6469-00000	Uncollectible Accounts	0	0	0	0	0
TOTAL CONTRACTURAL SERVICES		28,095	28,911	29,929	30,000	29,700

Utilities						
6471-00000	Electricity	6,846	7,253	9,559	8,600	8,600
6476-00000	Storm Sewer	6,031	6,441	6,884	7,400	8,200
TOTAL UTILITIES		12,877	13,694	16,443	16,000	16,800

Fixed Charges						
6481-00000	Workers Compensation	601	300	300	300	300
6482-00000	Building & Contents	9	0	0	0	0
6483-00000	Comprehensive Liability	429	432	432	400	500
6485-00000	Vehicle Insurance	452	0	0	0	0
TOTAL FIXED CHARGES		1,491	732	732	700	800

ACCOUNT: 509-1717-0000-00000
 FUND: PARKING UTILITY
 FUNCTION: PARKING UTILITY

2009	2010	2011	2012	2012	2013
ACTUAL	ACTUAL	ACTUAL	BUDGET	EST.	PROP.

Material & Supplies						
6503-00000	Clothing	0	0	0	0	0
6505-00000	Office Supplies	3,076	4,283	2,270	2,000	2,000
6511-6514	Gasoline/Diesel Fuel	406	0	0	0	0
6517-00000	Supplies/Repair Parts	667	0	0	0	0
6519-00000	Tires, Tubes & Rims	0	0	0	0	0
6565-00000	Stone/Gravel/Concrete	0	0	0	0	0
6589-00000	Other Materials/Supplies	846	0	403	500	500
TOTAL MATERIALS & SUPPLIES		4,995	4,283	2,673	2,500	2,500
TOTAL EXPENDITURES		186,047	72,823	102,082	102,300	102,000
Transfer from TIF 10 #5274		(11,136)	(9,508)	(11,907)	(11,900)	(12,000)
Interest on Bank Loans #6721		12,802	10,777	6,143	5,700	4,400
Principal on Bank Loans #2270		50,889	50,500	50,000	48,700	48,700
Gain on Debt Refinancing #5310		0	0	4,999	0	0
TOTAL		52,555	51,769	49,235	42,500	41,100
TOTAL EXPENSE		238,602	124,592	151,317	144,800	144,900
NET GAIN OR (LOSS)		(28,833)	32,331	(9,151)	0	(10,000)
Depreciation (#6609)		34,672	65,015	72,503	35,000	76,000

PERSONNEL SCHEDULE

ACCOUNT: 509-1717-0000-00000
FUND: PARKING UTILITY
FUNCTION: PARKING UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Account Clerk I	1	1	1	34,400	34,400	34,400
Merit Pool - 1% of PFP Range				0	0	300
Fringe Benefits				18,700	18,700	19,000
TOTAL PERSONNEL	1.00	1.00	1.00	53,100	53,100	53,700

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City of Oshkosh, 2013 Proposed Budget and Performance Report

ENTERPRISE FUND:
WATER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
541-XXXX-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	11,296,625	11,352,078	11,747,600	11,485,600	12,296,700

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	11,359,012	11,883,927	12,352,200	12,332,800	13,217,100
Miscellaneous	81,777	62,414	80,000	86,100	62,400
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	11,440,789	11,946,341	12,432,200	12,418,900	13,279,500

Current Net Surplus/Deficit: 144,164 594,263 684,600 933,300 982,800

Net Assets: 48,101,469 49,034,482 49,719,082 49,967,782 50,950,582

Budget Variances:

Mission Statement: To provide high quality and cost-effective drinking water services for the community.

- Links to City Strategic Plan:**
- 1 [Improve and maintain infrastructure / Water Mains and Treatment Plant Systems](#)
 - 2 [Improve quality of life assets.](#)
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [Complete revisions to water mains near Hwy 21 and Hwy 41](#)
 - [Award contract for treatment plant improvements \(No. 12-10 / \\$897,100\)](#)
 - [Replace water mains on majority of street reconstruction projects](#)
 -
 -
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- Objectives to be Accomplished Next Year:**
- [Construct major water main looping in project on Walter Street](#)
 - [Complete study regarding replacement of Marion Road Water Tower](#)
 -
 -
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ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

2010	2011	2012	2012	2013
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

OPERATING REVENUES

Residential Service	4,941,034	5,286,287	5,435,100	5,435,100	5,842,700
Commercial Service	2,329,355	2,457,425	2,562,300	2,551,700	2,743,100
Industrial Service	831,305	900,847	915,200	915,200	983,800
Public Service	1,155,879	1,151,960	1,271,400	1,237,600	1,330,400
Municipal Service	101,364	75,655	76,000	75,200	80,800
TOTAL	9,358,937	9,872,174	10,260,000	10,214,800	10,980,800
Public Fire Protection	1,508,007	1,588,593	1,658,800	1,618,200	1,739,500
Rental Income	140,917	129,218	128,400	196,800	196,800
Late Charges	160,030	163,315	165,000	165,000	165,000
Other	191,121	130,627	140,000	138,000	135,000

TOTAL OPERATING REVENUES

11,359,012 11,883,927 12,352,200 12,332,800 13,217,100

OPERATING EXPENSES

Pumping	722,824	738,141	810,600	734,200	738,900
Water Treatment	1,630,518	1,758,671	1,727,000	1,744,400	1,811,000
Transmission & Distribution	1,627,681	1,315,366	1,384,400	1,340,700	1,653,900
Customer Service	267,523	264,634	270,500	267,500	266,800
General & Administrative	1,056,885	1,016,265	1,024,100	980,300	1,149,300
Taxes	1,097,477	1,102,334	1,126,500	1,120,500	1,131,600
Depreciation & Amortization	3,155,448	3,542,771	3,600,000	3,600,000	3,800,000

TOTAL OPERATING EXPENSES

9,558,355 9,738,182 9,943,100 9,787,600 10,551,500

OPERATING PROFIT/(LOSS)

1,800,657 2,145,745 2,409,100 2,545,200 2,665,600

NON-OPERATING REVENUE

Interest Income	81,777	62,414	80,000	86,100	62,400
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NON-OPERATING EXPENSE

Interest Expense	1,738,270	1,613,896	1,804,500	1,698,000	1,745,200
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NET PROFIT/(LOSS)

144,164 594,263 684,600 933,300 982,800

PRINCIPAL PAYMENT ON DEBT

3,762,285 4,100,637 3,775,200 3,920,600 4,183,400

DEPRECIATION

3,155,448 3,542,771 3,600,000 3,600,000 3,800,000

DEBT COVERAGE RATIOS:

REQUIREMENT = 1.30 for Revenue Debt / 1.00 Total Debt

Amount Available for Debt Service	5,037,882	5,750,930	6,089,100	6,231,300	6,528,000
Debt Service - Revenue Debt	3,657,488	4,099,752	4,099,700	4,218,400	4,525,900
Debt Ratio	1.377	1.403	1.485	1.477	1.442
Debt Service - Total Debt	5,500,557	5,714,533	5,579,700	5,579,600	5,891,500
Debt Ratio	0.916	1.006	1.091	1.117	1.108

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

2010	2011	2012	2012	2013
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

PUMPING

Supervision	21,547	22,192	22,300	22,300	22,300
Electricity	337,699	347,562	366,300	350,000	350,000
Labor	144,819	169,099	164,000	157,600	157,600
Miscellaneous	64,779	73,993	95,000	70,000	70,000
Maintenance-Supervision	35,430	36,051	35,500	35,600	35,600
Maintenance-Structures	111,889	89,244	110,000	93,700	98,400
Maintenance-Power Production Equip.	0	0	10,000	0	0
Maintenance-Pumping Equipment	6,661	0	7,500	5,000	5,000
TOTAL PUMPING	722,824	738,141	810,600	734,200	738,900

WATER TREATMENT

Supervision	21,547	22,192	22,300	22,300	22,300
Chemicals	510,881	588,182	550,000	562,400	600,000
Labor	155,933	192,510	194,000	189,300	195,900
Miscellaneous	157,172	155,778	168,100	164,200	171,000
Utility Charges	461,764	489,895	462,000	495,700	511,300
Maintenance-Supervision	35,430	36,051	35,600	35,700	35,700
Maintenance-Structures	276,066	273,940	270,000	266,300	266,300
Maintenance-Treatment Equip	11,725	123	25,000	8,500	8,500
TOTAL WATER TREATMENT	1,630,518	1,758,671	1,727,000	1,744,400	1,811,000

TRANSMISSION & DISTRIBUTION

Supervision	127,691	154,862	115,700	116,900	119,800
Storage Facilities	4,628	8,191	7,000	15,000	10,000
Lines Expense	42,666	18,601	45,000	22,800	23,000
Meter Expense	34,525	43,736	35,000	38,200	37,500
Miscellaneous	140,150	193,861	210,000	190,000	190,000
Rents	595	920	600	600	600
Maintenance-Mains	607,251	410,926	440,300	425,800	456,000
Maintenance-Services	424,744	266,065	287,800	288,000	318,000
Maintenance-Meters	124,767	130,422	130,000	132,000	132,000
Maintenance-Hydrants	82,231	76,693	80,000	75,000	75,000
Maintenance-Reservoirs	19,526	0	10,000	10,000	10,000
Maintenance-Structures	14,233	10,422	19,000	19,000	277,000
Maintenance-Miscellaneous	4,674	667	4,000	7,400	5,000
TOTAL TRANSMISSION & DISTRIBUTION	1,627,681	1,315,366	1,384,400	1,340,700	1,653,900

ACCOUNT: 541-0000-0000-00000
 FUND: WATER UTILITY
 FUNCTION: WATER UTILITY

	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
<u>CUSTOMER SERVICE</u>					
Supervision	20,913	21,302	21,000	20,500	19,000
Meter Reading Expense	17,135	16,729	18,500	16,800	16,800
Records & Collections	229,475	226,603	231,000	230,200	231,000
TOTAL CUSTOMER SERVICE	267,523	264,634	270,500	267,500	266,800
<u>GENERAL & ADMINISTRATIVE</u>					
Labor	87,389	116,804	109,100	111,000	111,000
Accounting Loss/Debt Refinancing	0	78,568	0	0	0
Office Supplies and Expenses	12,080	16,618	15,000	17,800	15,000
Outside Services	236,022	146,266	140,000	121,800	229,800
Property Insurance	41,695	47,862	44,000	44,000	46,400
Injuries & Damages	28,020	30,800	37,000	37,000	37,600
Pension Cost	213,207	129,670	139,300	138,800	159,000
Health & Accident	431,492	436,559	523,300	498,900	539,700
Life Insurance	5,086	4,498	5,900	4,500	4,800
Other Benefits	1,894	4,761	4,500	500	0
Regulatory Expense	0	3,859	6,000	6,000	6,000
TOTAL GENERAL & ADMINISTRATIVE	1,056,885	1,016,265	1,024,100	980,300	1,149,300
<u>TAXES</u>					
Social Security Tax	126,072	130,157	146,500	145,500	151,600
Real Estate Tax	971,405	972,177	980,000	975,000	980,000
TOTAL TAXES	1,097,477	1,102,334	1,126,500	1,120,500	1,131,600

PERSONNEL SCHEDULE

ACCOUNT: 541-0000-0000-00000
FUND: WATER UTILITY
FUNCTION: WATER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Apprx.	2012 Estimated Expend.	2013 Proposed Budget
PW Utility Bureau Manager	0.50	0.50	0.50	44,600	44,600	44,600
Water Filtration Plant Division Manager	1.00	1.00	1.00	71,100	71,300	71,300
Water Distribution Division Manager	1.00	1.00	1.00	62,300	62,400	64,000
Assistant Water Distribution Division Manager	1.00	1.00	1.00	53,400	54,500	55,800
Plant Electrician	1.00	1.00	1.00	55,800	54,500	54,500
Filtration Plant Electrical Mech Tech	2.00	2.00	2.00	105,200	104,100	104,100
Maintenance Mechanic	2.00	2.00	2.00	101,300	99,000	99,000
Water Filtration Operator	5.00	5.00	5.00	238,100	187,300	213,900
Water Meter Service Worker	5.00	5.00	5.00	239,100	232,700	232,700
Lead Water Equipment Operator	1.00	1.00	1.00	47,600	47,400	48,600
Lead Water Maintenance Worker	3.00	3.00	3.00	142,200	142,300	145,900
Water Maintenance Worker	5.00	5.00	5.00	227,500	225,400	225,400
Secretary	2.00	2.00	2.00	76,800	75,100	75,100
Environmental Health Specialist	1.00	1.00	1.00	36,500	48,300	49,500
Part-time	1.35	1.35	1.35	35,200	36,400	36,400
Overtime				65,000	110,000	100,000
Pay For Performance				0	0	19,600
Employees Shared with Sewer and/or Storm Water						
Water Meter Reader Service Person	0.50	0.50	0.50	24,100	23,700	23,700
Civil Engineer	1.00	0.67	1.00	39,000	56,800	56,800
Civil Engineer Technician	0.67	1.00	0.67	50,500	30,900	31,200
GIS Administrator	0.20	0.20	0.20	11,000	11,300	11,300
Plumbing Inspector	0.50	0.50	0.50	30,600	25,500	61,200
Account Clerk II	0.33	0.33	0.33	13,000	12,900	12,900
TOTAL PERSONNEL	35.05	35.05	35.05	1,769,900	1,756,400	1,837,500
BENEFITS ON ABOVE:						
Health Insurance 6306				490,000	472,000	490,400
Retirement Fund 6304				128,600	128,200	147,500
Life Insurance 6310				5,600	4,300	4,500
Social Security 6302				135,300	134,400	140,600
Income Continuation Insurance 6312				4,200	400	4,300
TOTAL BENEFITS				763,700	739,300	787,300
ADMINISTRATIVE SERVICES:						
Director of Finance (1/4)				27,100	27,100	27,100
Finance Utilities Division Manager(1/3)				21,000	20,500	19,000
Account Clerk II (1/2)				19,400	19,200	19,200
Account Clerk II (1/10)				3,600	3,600	3,600
Account Clerk I (1/3)				11,400	11,500	11,500
Account Clerk II (1/5)				7,700	7,700	7,700
Cashier (1/3)				12,800	12,500	12,500
Safety Risk Management Officer (1/3)				18,700	18,700	19,200
Director of Public Works (1/5)				23,900	23,900	23,900
Benefits				55,800	48,900	72,400
TOTAL ADMIN. SERVICES	0	0	0	201,400	193,600	216,100
GRAND TOTAL	35.05	35.05	35.05	2,735,000	2,689,300	2,840,900

City of Oshkosh, 2013 Proposed Budget and Performance Report

ENTERPRISE FUND:
SEWER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
551-XXXX-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	8,493,558	8,851,544	8,998,300	8,842,500	9,526,400

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	8,862,044	9,591,232	9,726,100	10,253,600	10,672,400
Miscellaneous	200,731	185,707	205,000	186,100	186,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	9,062,775	9,776,939	9,931,100	10,439,700	10,858,400

Current Net Surplus/Deficit: 569,217 925,395 932,800 1,597,200 1,332,000

Net Assets: 50,856,634 52,237,747 53,170,547 53,834,947 55,166,947

Budget Variances:

Mission Statement: To provide high quality and cost-effective wastewater treatment services for the community.

Links to City Strategic Plan:

1	Improve and Maintain Infrastructure / Sanitary Sewer and Treatment Plant Systems
2	Improve quality of life assets
3	
4	
5	

Significant Accomplishments:

- [Award contract for sanitary sewer manhole rehabilitation \(No. 12-11 / \\$911,200\)](#)
- [Award contract for various treatment plant/pump station improvements \(No. 12-17/\\$817,800\)](#)
- [Replace sanitary sewer on majority of street reconstruction projects](#)

Objectives to be Accomplished Next Year:

- [Create program to address clear water problems on private property](#)
- [Complete analysis of system upgrades required for sewer/pump station facilities - Snell Rd/Walter St.](#)
- [Finalize Capacity-Management-Operations-Maintenance & Sewer Eval./Capacity Assurance Plans](#)
- [Finalize 2012 - 2016 WI DNR Discharge Permit for treatment plant](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Increase sanitary sewer maintenance					
Footage of Sewers Jetted	339,048	430,000	450,000		
# of Calls for Back-Ups	89	200	85		
Goal: Maintain proper operation of treatment plant					
Score from WI DNR Annual Report	148	148	148		
Goal:					
Goal:					

Contact Information: David Patek, Director of Public Works - (920) 236-5065

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
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OPERATING REVENUES

Sewage Service	8,591,892	9,273,169	9,451,100	9,965,500	10,378,300
Miscellaneous Service	24,958	34,595	18,000	12,600	20,000
Pretreatment Program	76,408	83,230	87,000	87,300	89,100
Septic Haulers	168,786	200,238	170,000	188,200	185,000
TOTAL OPERATING REVENUES	8,862,044	9,591,232	9,726,100	10,253,600	10,672,400

OPERATING EXPENSES

Sanitary Sewer	1,222,747	1,501,648	1,368,700	1,472,100	1,574,000
Pumping Stations	582,402	588,760	611,200	548,200	603,000
Disposal Plant	2,829,157	2,749,251	2,957,400	2,791,300	2,874,300
Solid Disposal	831,651	846,233	848,900	836,700	1,002,700
Laboratory	102,070	104,557	98,500	102,700	106,700
Maintenance	805,980	888,660	827,700	801,100	869,600
General & Administrative	659,926	675,453	698,400	664,700	717,000
Meter Reading	459,407	482,641	498,100	492,800	498,800
Pretreatment Program	18	52,526	0	43,500	116,000
TOTAL OPERATING EXPENSES	7,493,358	7,889,729	7,908,900	7,753,100	8,362,100

OPERATING PROFIT/(LOSS) 1,368,686 1,701,503 1,817,200 2,500,500 2,310,300

NON-OPERATING REVENUES

Interest Income	60,086	42,499	55,000	38,100	38,000
Late Charges	140,645	143,208	150,000	148,000	148,000
NET NON-OPERATING REVENUE	200,731	185,707	205,000	186,100	186,000

NON-OPERATING EXPENSE

Interest Expense	1,000,200	961,815	1,089,400	1,089,400	1,164,300
NET PROFIT/(LOSS)	569,217	925,395	932,800	1,597,200	1,332,000

PRINCIPAL PAYMENT ON DEBT 3,002,879 3,137,409 3,566,600 3,566,600 3,634,400

DEPRECIATION 2,270,591 2,424,910 2,323,500 2,485,500 2,581,300

DEBT COVERAGE RATIOS:

REQUIREMENT = 1.10 for Revenue Debt / 1.00 Total Debt

Net Profit	569,217	925,395	932,800	1,597,200	1,332,000
Depreciation	2,270,591	2,424,910	2,323,500	2,485,500	2,581,300
Interest	1,000,200	961,815	1,089,400	1,089,400	1,164,300

Amount Available for Debt Service 3,840,008 4,312,120 4,345,700 5,172,100 5,077,600

Principal	1,671,295	1,889,013	2,433,400	2,433,400	2,557,000
Interest	308,594	441,518	596,000	596,000	707,700
Debt Service Revenue Debt	1,979,889	2,330,531	3,029,400	3,029,400	3,264,700

Debt Ratio 1.940 1.850 1.435 1.707 1.555

Principal	3,002,879	3,137,409	3,566,600	3,566,600	3,634,400
Interest	1,000,200	961,815	1,089,400	1,089,400	1,164,300
Debt Service Total Debt	4,003,079	4,099,224	4,656,000	4,656,000	4,798,700

Debt Ratio 0.959 1.052 0.933 1.111 1.058

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

2010	2011	2012	2012	2013
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

SANITARY SEWER

Labor	146,498	142,506	171,400	152,000	174,700
Retirement Benefits	29,168	29,086	25,600	22,700	27,400
Insurance Benefits	46,989	49,053	56,100	50,800	64,900
Contractual Services	12,604	153,336	110,000	120,000	150,000
Repairs to Motor Vehicles	21,348	19,425	21,000	19,700	21,000
Building Rent	550	1,370	600	600	600
Miscellaneous	4,839	4,856	8,000	18,400	8,000
Legal Fees	0	62,230	0	1,200	0
Diesel Fuel	15,517	21,653	15,500	27,000	28,400
Supplies and Repair Parts	53,368	74,964	65,000	70,000	70,000
Sewer Maintenance Supplies	19,372	7,381	15,500	23,000	16,000
Stone/Gravel/Concrete/Asphalt	9,943	10,859	15,000	11,700	13,000
Depreciation	862,551	924,929	865,000	955,000	1,000,000

TOTAL SANITARY SEWER

1,222,747	1,501,648	1,368,700	1,472,100	1,574,000
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PUMPING STATIONS

Labor	73,671	74,278	81,200	74,400	74,900
Repair Parts	38,827	20,199	40,000	20,000	30,000
Heat	30,572	26,381	37,500	32,000	33,000
Equipment Rental	6,708	0	5,000	1,000	2,500
Postage	507	787	800	500	500
Professional Services	12,724	9,862	5,000	2,900	7,000
License & Permit	165	0	0	0	0
Other Supplies	88	2,961	300	1,000	1,000
Telephone	4,532	3,123	5,000	3,300	3,300
Chemicals	114,408	134,437	100,000	100,000	115,000
Water	3,650	4,330	4,100	4,200	4,900
Storm Water	1,127	1,678	2,100	2,000	2,400
Supplies and Repair Parts	22,870	24,020	40,000	20,000	30,000
Power & Light	80,370	90,539	87,500	85,000	85,000
Insurance	2,525	2,902	2,700	3,000	4,500
Depreciation	189,658	193,263	200,000	198,900	209,000

TOTAL PUMPING STATIONS

582,402	588,760	611,200	548,200	603,000
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DISPOSAL PLANT

Labor	630,075	628,969	635,800	629,600	636,700
Retirement Benefits	125,631	123,866	98,100	94,100	100,100
Insurance Benefits	166,468	173,074	200,600	184,900	187,900
Repair Parts	261,797	215,785	300,000	216,000	240,000
Office Supplies	9,695	6,328	9,000	5,800	5,800
Gas & Oil	5,734	0	0	4,000	4,000

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
Heat	137,233	140,495	174,000	140,000	140,000
Chemicals	167,203	180,171	200,000	188,200	197,000
Contractual Services/Engineering & Consulting Fees	68,979	10,695	65,500	38,600	41,000
Tools	989	137	300	200	200
Other Supplies	770	1,760	4,000	7,500	5,000
Telephone	1,622	2,332	2,400	2,200	2,300
Water	9,837	9,564	12,000	11,300	12,600
Storm Water	8,606	7,118	11,000	11,000	12,300
Power & Light	389,369	388,878	374,300	388,000	388,000
Car Allowance	270	268	300	300	300
Conference & Training	12,497	8,149	8,000	7,300	10,000
Insurance	21,576	23,694	24,000	23,700	36,200
Depreciation	746,689	761,224	765,000	765,000	780,000
Dues	2,204	2,217	2,500	2,200	2,300
Equipment Rental	316	392	1,000	800	1,000
Clothing	552	575	600	500	600
Miscellaneous	559	664	4,000	4,000	4,000
Fees & Permits	60,486	62,896	65,000	66,100	67,000
TOTAL DISPOSAL PLANT	2,829,157	2,749,251	2,957,400	2,791,300	2,874,300

SOLID DISPOSAL

Labor	146,583	158,307	146,600	132,900	154,200
Retirement Benefits	28,995	30,393	21,900	19,900	24,200
Insurance Benefits	44,649	47,227	42,900	45,200	46,900
Repair Parts	51,188	0	37,300	0	0
Gas & Oil	0	0	0	300	300
Chemicals	501	14,688	23,800	19,400	20,000
Insurance	5,019	5,973	5,500	6,000	9,200
Contractual Services	0	0	0	0	128,800
Depreciation	392,012	419,292	410,000	420,000	430,000
Maintenance	15,845	8,993	25,000	13,900	15,000
Miscellaneous	661	257	800	3,000	3,000
Special Services	132,320	148,037	125,000	156,000	156,000
Uniforms	0	240	100	100	100
Supplies	13,878	12,826	10,000	20,000	15,000
TOTAL SOLID DISPOSAL	831,651	846,233	848,900	836,700	1,002,700

LABORATORY

Labor	60,587	55,285	56,000	56,000	56,500
Retirement Benefits	11,864	11,252	8,000	8,400	8,900
Insurance Benefits	15,264	16,224	18,500	18,500	19,200
Repairs	431	6,440	1,100	3,500	4,000
Chemicals	6,630	5,307	7,500	6,400	7,000
Other Supplies	3,331	5,433	3,400	5,500	5,500

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
Insurance	2,076	2,077	2,400	2,100	3,100
Depreciation	916	1,541	1,000	1,600	1,800
Office Supplies	971	798	600	500	500
Professional Services	0	200	0	200	200
TOTAL LABORATORY	102,070	104,557	98,500	102,700	106,700
<u>MAINTENANCE</u>					
Labor	461,633	501,811	480,700	418,600	446,800
Retirement Benefits	106,153	108,587	81,300	73,700	81,700
Insurance Benefits	96,412	99,125	107,400	98,800	101,900
Motor Vehicle Expense	487	954	500	3,500	1,500
Contractual Services	7,498	10,308	11,000	8,400	10,000
Gas & Oil	0	7,861	9,800	7,500	8,000
Minor Equipment	2,406	124	2,500	1,800	2,000
Office Supplies	490	1,154	500	1,000	1,000
Other Supplies	891	298	2,000	2,500	1,500
Repairs/Maint	41,793	22,644	40,000	30,000	30,000
Insurance	15,805	18,352	16,000	18,300	28,000
Depreciation	71,938	116,494	75,000	136,500	151,500
Clothing	239	0	300	200	200
Miscellaneous	0	616	500	100	300
Equipment Rental	235	233	200	200	200
Conference & Training	0	99	0	0	5,000
TOTAL MAINTENANCE	805,980	888,660	827,700	801,100	869,600
<u>GENERAL & ADMINISTRATIVE</u>					
Labor	340,618	298,336	364,900	358,900	375,500
Retirement Benefits	68,423	72,688	54,600	53,700	58,900
Insurance Benefits	84,734	90,070	91,000	88,900	108,100
Accounting Loss/Debt Refinancing	0	33,696	0	0	0
Software Supplies	702	2,229	700	600	700
Office Supplies/Equipment	0	1,106	0	3,500	3,000
Postage	19,178	22,377	23,500	22,900	23,400
Computer Charges	44,400	45,700	47,100	45,700	46,200
Telephone	431	777	700	800	800
Contractual Services	0	29,711	16,000	4,500	10,000
Car Allowance	1,188	1,037	1,500	1,100	1,100
Maintenance Office Equipment	5,868	4,371	5,500	9,500	9,000
Professional Services	33,300	0	0	0	0
Advertising/Marketing	0	5,996	5,000	1,900	3,000
Audit	5,625	5,942	6,200	5,600	5,900
Insurance	3,483	4,909	4,000	4,900	7,500
Uncollectable Accounts	12,093	3,653	14,500	4,500	4,500
Depreciation	6,827	8,167	7,500	8,500	9,000
Bond Issue Expense	32,439	44,308	55,000	48,800	50,000
Conference & Training	237	0	300	0	0
Dues	380	380	400	400	400
TOTAL GENERAL & ADMINISTRATIVE	659,926	675,453	698,400	664,700	717,000

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

2010	2011	2012	2012	2013
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

METER READING

Labor	11,499	15,175	23,700	23,700	24,000
Retirement Benefits	2,905	3,121	3,300	3,500	3,800
Insurance Benefits	3,786	6,038	6,000	6,000	6,100
Meter Repairs	427,102	433,787	450,000	435,000	440,000
Office Supplies	13,595	23,923	14,500	24,000	24,000
Insurance	520	597	600	600	900

TOTAL METER READING	459,407	482,641	498,100	492,800	498,800
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PRETREATMENT PROGRAM

Professional Services	0	52,526	0	42,600	115,000
Office Supplies	18	0	0	900	1,000

TOTAL PRETREATMENT PROGRAM	18	52,526	0	43,500	116,000
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PERSONNEL SCHEDULE

ACCOUNT: 551-0000-0000-00000
 FUND: SEWER UTILITY
 FUNCTION: SEWER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Utilities Superintendent	0.50	0.50	0.50	44,600	44,600	44,600
Wastewater Treatment Plant Division Manager	1.00	1.00	1.00	71,100	71,300	71,300
Wastewater Maintenance Supervisor	1.00	1.00	1.00	67,500	67,500	67,500
Industrial / Electrical Technician	1.00	1.00	1.00	63,200	15,200	54,900
Plumbing Inspector/Pretreatment Coord.	1.00	1.00	1.00	66,400	65,400	65,400
Chemist	1.00	1.00	1.00	56,000	56,000	56,000
Wastewater Plant Supervisor	1.00	1.00	1.00	54,000	54,500	55,800
Instrumentation/Electro Mechanical Tech	2.00	2.00	2.00	105,700	95,400	96,500
Maintenance Mechanic	5.00	5.00	5.00	249,500	236,300	238,600
Sewage Plant Operator	12.00	11.00	12.00	534,400	560,600	561,500
Utility Operator	0.00	1.00	0.00	46,500	0	0
Sewage Plant Maintenance Worker	1.00	1.00	1.00	46,100	45,300	45,300
Equipment Operator II	3.00	3.00	3.00	138,400	135,900	135,900
Office Assistant	1.00	1.00	1.00	38,000	37,500	37,500
Employees shared w/ Water and/or Storm Water:						
Water Meter Reader Service Person	0.50	0.50	0.50	23,700	23,700	23,700
Civil Engineer	1.00	0.67	1.00	39,100	56,800	56,800
Civil Engineer Technician	0.67	1.00	0.67	50,500	30,900	31,200
Plumbing Inspector	0.50	0.50	0.50	30,600	12,000	30,600
Account Clerk II	0.33	0.33	0.33	13,000	12,800	12,800
GIS Administrator	0.20	0.20	0.20	11,000	11,300	11,300
Part time				0	0	13,000
Pay For Performance				0	0	19,200
Overtime				22,300	23,800	24,500
TOTAL PERSONNEL	33.70	33.70	33.70	1,771,600	1,656,800	1,753,900
BENEFITS FOR PLANT:						
Health Insurance				464,200	446,900	478,400
Retirement Fund				129,300	120,900	140,800
Life Insurance				6,500	5,500	5,500
Social Security				135,500	126,700	134,200
Income Continuation Insurance				4,200	200	4,300
TOTAL BENEFITS				739,700	700,200	763,200
ADMINISTRATIVE SERVICES:						
PW Street Supervisor (3/4)				41,000	42,500	43,600
Clerk Dispatcher (1/4)				10,100	9,900	9,900
Director of Finance (1/4)				27,100	27,100	27,100
Finance Utilities Division Manager (1/3)				21,000	20,500	19,000
Account Clerk II (1/4)				9,700	9,600	9,600
Account Clerk II (.15)				5,400	5,400	5,400
Account Clerk I (1/3)				11,400	11,500	11,500
Account Clerk II (1/5)				7,700	7,700	7,700
Collection/Cashier (1/3)				12,700	12,500	12,500
Safety Risk Management Officer (1/3)				18,700	18,700	19,200
Director of Public Works (1/5)				23,900	23,900	23,900
Benefits				75,600	68,900	76,800
TOTAL ADMIN. SERVICES				264,300	258,200	266,200
GRAND TOTAL	33.70	33.70	33.70	2,775,600	2,615,200	2,783,300

City of Oshkosh, 2013 Proposed Budget and Performance Report

ENTERPRISE FUND:
STORM WATER UTILITY

DEPARTMENT:
PUBLIC WORKS

ACCOUNT:
561-XXXX-XXXX-XXXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	2,776,140	4,171,390	3,466,500	4,211,200	4,583,900

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	2,500,000	150,000	2,800,000
Fees & Charges	3,646,972	4,063,825	4,189,200	4,521,500	5,193,100
Miscellaneous	158,738	165,814	145,000	168,600	153,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	3,805,710	4,229,639	6,834,200	4,840,100	8,146,100

Current Net Surplus/Deficit: 1,029,570 58,249 3,367,700 628,900 3,562,200

Net Assets: 23,386,877 24,203,640 27,571,340 24,832,540 28,394,740

Budget Variances:

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Mission Statement:

Manage storm water runoff in the City through flood control projects and water quality improvements (as required by WI DNR)

- Links to City Strategic Plan:**
- | | |
|---|--|
| 1 | Improve and Maintain Infrastructure / Storm Water Management |
| 2 | Improve quality of life assets |
| 3 | |
| 4 | |
| 5 | |

- Significant Accomplishments:**
- [Construct Hwy 91 / James Road area detention basin](#)
 - [Dredge Sawyer Creek from Hwy 41 to the Fox River](#)
 -
 -
 -

- Objectives to be Accomplished Next Year:**
- [Construct National Guard Armory area detention basin](#)
 - [Construct City Hall area detention structure](#)
 - [Construct Glatz Creek area relief storm sewer system \(services Winnebago County Airport\)](#)
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ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
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OPERATING REVENUES

User Charges	3,646,972	4,063,825	4,189,200	4,521,500	5,193,100
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OPERATING EXPENSES

Program Management	291,481	292,982	276,100	271,400	279,900
Engineering and Planning	548,784	455,450	610,700	471,900	488,600
Inspection and Enforcement	74,928	67,410	84,500	77,700	83,600
Operations and Maintenance	1,192,781	2,359,311	1,474,200	2,013,700	2,173,700

TOTAL OPERATING EXPENSES	2,107,974	3,175,153	2,445,500	2,834,700	3,025,800
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OPERATING PROFIT/(LOSS)	1,538,998	888,672	1,743,700	1,686,800	2,167,300
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NON-OPERATING REVENUES

Interest Income	81,263	102,560	85,000	105,900	85,000
Late Charges	44,096	46,039	45,000	49,200	53,000
State Aid	0	0	2,500,000	150,000	2,800,000
Miscellaneous Income	33,379	17,215	15,000	13,500	15,000

NET NON-OPERATING REVENUE	158,738	165,814	2,645,000	318,600	2,953,000
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NON-OPERATING EXPENSE

Interest Expense	668,166	996,237	1,021,000	1,376,500	1,558,100
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NET PROFIT/(LOSS)	1,029,570	58,249	3,367,700	628,900	3,562,200
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PRINCIPAL PAYMENT ON DEBT	919,955	1,434,387	1,734,500	1,734,500	1,998,400
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DEPRECIATION	258,505	882,644	285,000	890,200	1,000,000
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DEBT COVERAGE RATIOS:

REQUIREMENT = 1.20 for Revenue Debt / 1.00 Total Debt

Amount Available for Debt Service	1,956,241	1,937,130	4,673,700	2,895,600	6,120,300
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Debt Service Revenue Debt	361,624	1,891,237	1,919,700	1,919,700	2,370,600
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Debt Ratio	5.410	1.024	2.435	1.508	2.582
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Debt Service Total Debt	1,588,121	2,979,137	2,998,600	2,998,600	3,418,000
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Debt Ratio	1.232	0.650	1.559	0.966	1.791
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ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
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PROGRAM MANAGEMENT

Labor	198,819	184,573	185,400	184,200	184,500
Retirement Benefits	39,219	35,404	27,700	27,600	29,500
Insurance Benefits	49,939	42,996	47,600	34,000	40,300
Engineering and Consulting Fees	3,504	29,402	15,000	25,000	25,000
Office Supplies	0	607	400	600	600

TOTAL PROGRAM MANAGEMENT

291,481	292,982	276,100	271,400	279,900
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ENGINEERING AND PLANNING

Labor	177,479	213,003	217,700	226,400	230,600
Retirement Benefits	35,240	41,930	32,500	33,800	36,100
Insurance Benefits	57,742	56,339	67,900	56,800	58,100
Computer Maintenance	2,103	0	2,000	2,000	2,000
Engineering and Consultants	267,960	136,416	280,000	144,000	150,000
Telephone	209	341	300	400	500
Conference and Training	3,435	1,171	5,000	2,500	5,000
Licenses and Dues	3,712	5,225	4,300	5,200	5,300
Office Supplies	904	1,025	1,000	800	1,000

TOTAL ENGINEERING AND PLANNING

548,784	455,450	610,700	471,900	488,600
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INSPECTION AND ENFORCEMENT

Labor	50,916	56,133	55,800	54,500	55,000
Retirement Benefits	10,160	10,992	8,400	8,200	8,600
Engineering and consulting	13,852	0	20,000	15,000	20,000
Software Supplies	0	250	0	0	0
Employee Training Material	0	35	0	0	0
Licenses and Permits	0	0	300	0	0

TOTAL INSPECTION AND ENFORCEMENT

74,928	67,410	84,500	77,700	83,600
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OPERATIONS AND MAINTENANCE

Labor	218,497	237,925	302,700	296,800	299,100
Part Time Labor	0	0	0	4,100	4,800
Retirement Benefits	42,233	48,905	45,300	45,000	47,600
Insurance Benefits	57,510	70,141	65,500	58,100	58,400
Accounting Loss/Debt Refinancing	0	144,093	0	0	0
Contractual Services	7,483	9,997	45,000	20,000	30,000
Auto Allowance	2,015	1,544	2,200	1,700	2,000
Advertising/Marketing	0	0	5,000	1,500	2,000
Audit Expense	5,625	5,942	6,000	5,600	5,900
Computer Service Charges	44,400	45,700	47,100	45,700	46,200
Repairs to Motor Vehicles	40,879	22,791	40,000	30,000	30,000
Maint/Mach/Equip/Bldg/Struct	13,845	196,128	20,200	65,600	57,000
Maintenance Computer Software	4,979	4,334	5,000	6,000	6,000
Equipment Rental	5,542	3,143	5,000	3,100	3,500
Special Services	0	313,405	125,000	105,000	107,500
Engineering & Consultants	11,699	40,982	40,000	40,000	40,000
Conference and Training	0	0	500	500	500
Membership Dues	100	100	200	100	100
Misc Contractual Services	1,225	363	5,500	1,500	2,000
Uncollectible Accounts	4,905	1,035	6,000	1,600	2,000
Utility Services	5,134	12,146	13,800	12,500	12,500

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2012 ESTIMATE	2013 PROPOSED
Comp Liability	3,823	4,793	4,500	4,500	6,000
Vehicle Insurance	2,187	3,000	2,500	2,500	5,800
Licenses and Permits	8,000	8,020	8,000	8,000	8,000
Land fill Fees	46,233	42,283	55,000	51,500	62,000
Clothing	0	250	400	600	600
Office Supplies	21,677	24,935	23,500	25,000	25,000
Software Supplies	300	339	700	600	700
Diesel Fuel	23,482	28,433	25,000	28,000	29,400
Motor Oil	0	161	0	0	0
Supplies and Repair Parts	122,969	110,508	125,000	100,000	110,000
Tires/Tubes	523	1,496	0	0	1,000
Sewer Maintenance Supplies	34,870	5,485	20,000	13,300	18,000
Tools	53	0	100	100	100
Street Sweeping Supplies	13,158	14,021	15,000	14,800	15,000
Minor Equipment	0	1,978	2,000	6,200	6,500
Stone/Gravel/Concrete/Asphalt	82,923	70,130	65,000	60,000	65,000
Other Materials and Supplies	1,993	1,461	2,500	4,000	3,500
Depreciation	258,505	882,644	285,000	890,200	1,000,000
Bond Issue	106,014	700	60,000	60,000	60,000
TOTAL OPERATIONS AND MAINTENANCE	1,192,781	2,359,311	1,474,200	2,013,700	2,173,700

PERSONNEL SCHEDULE

ACCOUNT: 561-0000-0000-00000
 FUND: STORM WATER UTILITY
 FUNCTION: STORM WATER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Civil Engineering Supervisor	1.00	1.00	1.00	71,600	71,600	71,600
Civil Engineer	2.00	1.67	2.00	104,400	124,900	124,900
Lead Civil Engineer Technician	1.00	1.00	1.00	50,300	50,300	50,300
Civil Engineer Technician	0.67	1.00	0.67	48,900	29,100	29,400
Lead Equipment Operator	5.00	5.00	5.00	229,500	226,600	226,600
Account Clerk II	0.33	0.33	0.33	13,000	12,800	12,800
GIS Administrator	0.20	0.20	0.20	11,000	11,300	11,300
Secretary	0.30	0.30	0.30	9,900	9,000	9,000
Part - Time Summer Help				0	4,100	4,800
Overtime				23,600	22,200	21,500
Pay for Performance				0	0	7,400
Health Insurance				126,800	102,900	102,900
Retirement				41,000	41,000	45,700
Social Security				43,000	43,000	43,600
Life Insurance				900	900	900
Income Continuation Insurance				1,200	100	1,300
TOTAL PERSONNEL	10.50	10.50	10.50	775,100	749,800	764,000
ADMINISTRATIVE SERVICES						
PW Street Supervisor (3/4)				41,000	42,500	43,600
Public Works Clerk Dispatcher (1/4)				10,100	9,900	9,900
Director of Finance (1/4)				27,100	27,100	27,100
Finance Utilities Division Manager (1/3)				21,000	20,500	19,000
Account Clerk II (1/4)				9,700	9,600	9,600
Account Clerk II (1/10)				3,600	3,600	3,600
Account Clerk I (1/3)				11,400	11,500	11,500
Account Clerk II (1/5)				7,700	7,700	7,700
Cashier (1/3)				12,800	12,500	12,500
Asst. Dir.Public Works/ City Engineer (1/3)				31,100	31,200	31,200
Director of Public Works (1/5)				23,900	23,900	23,900
Fringes				82,000	75,600	84,200
TOTAL ADMIN. SERVICES				281,400	275,600	283,800
TOTAL PERSONNEL	10.50	10.50	10.50	1,056,500	1,025,400	1,047,800

2013 BUDGET POLICE PENSION FUND
--

Police Pension Obligation	48,800
Less Revenues	
Interest on Investments	<u>3,500</u>
TOTAL	45,300
Surplus Applied	<u>45,300</u>
BUDGET APPROPRIATION	<u><u>0</u></u>

2013 BUDGET FIRE PENSION FUND
--

Fire Pension Obligation	30,300
Less Revenues	
Interest on Investments	<u>1,800</u>
TOTAL	28,500
Surplus Applied	<u>28,500</u>
BUDGET APPROPRIATION	<u><u>0</u></u>

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
SAFETY & WORKER COMPENSATION	SAFETY & WORKER COMPENSATION	ADMINISTRATIVE SERVICES	603-0909-XXXX-XXXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	484,014	260,939	415,900	406,200	449,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Net Levy #4102	22,400	20,365	20,400	20,400	20,400
Grants & Aids	0	0	0	0	0
Fees & Charges	44,953	45,730	43,200	43,200	43,700
Miscellaneous	306,140	329,300	328,000	331,700	349,000
Surplus Applied	0	0	24,300	0	35,900
Transfers	0	0	0	0	0
TOTAL REVENUES:	373,493	395,395	415,900	395,300	449,000

Current Net Surplus/Deficit:	(110,521)	134,456	0	(10,900)	0
Ending Fund Balance:	366,167	500,623	500,623	489,723	453,823

Budget Variances:

Mission Statement: The function of Safety is to provide a safe workplace for our employees, to comply with Department of Commerce regulations (including safety education of all employees) and to manage the City's worker compensation claims.

Links to City Strategic Plan:

1	
2	
3	
4	
5	

Significant Accomplishments:

- [Continue to work with Utility personnel to update their Safety Management/Risk Management Plan](#)
- [Update Hazardous Communication written program and conduct city-wide training](#)
- [Work with Water Treatment personnel to update and review evacuation/isolation procedures for ammonia and chlorine exposure](#)
- [Coordinate Work Zone Safety training for all City employees that may be exposed to this hazard in the course of their daily operations](#)
- [Facilitated AED project with Oshkosh Area Community Foundation & OFD](#)
- [Completed bloodborne pathogen training](#)

Objectives to be Accomplished Next Year:

- [Continue to eliminate injuries and reduce the associated worker compensation costs through proactive injury prevention and claims management](#)
- [proactive injury prevention and claims management](#)
-
-
-

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve employee engagement/Develop a performance culture					
Lost work time		44			
Total modified duty days		317			
Total injuries-OFD/OPD		31			
Total injuries-other		31			
Goal:					
Goal:					
Goal:					

Contact Information: Paul Greeninger, Safety Officer, (920) 236-5117, pgreeninger@ci.oshkosh.wi.us

ACCOUNT: 603-0909-XXXX-XXXXX
 FUND: SAFETY & WORKER COMPENSATION
 FUNCTION: SAFETY & WORKER COMPENSATION
 DEPARTMENT: ADMINISTRATIVE SERVICES

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Payroll - Direct Labor						
6106-00000	Workers Compensation	(104)	0	0	0	0
6102-00000	Regular Pay	56,357	56,886	56,100	56,000	56,600
TOTAL PAYROLL - DIRECT LABOR		56,253	56,886	56,100	56,000	56,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	18,145	12,556	8,700	8,300	8,900
TOTAL PAYROLL - INDIRECT LABOR		18,145	12,556	8,700	8,300	8,900
Account-Project						
Contractual Services						
6401-00000	Contractual Services	52,885	29,957	39,000	48,000	49,300
6402-00000	Auto Allowance	22	71	500	100	100
6448-00000	Special Services	307,865	111,540	260,500	240,000	275,500
6458-00000	Conference & Training	935	991	1,500	1,200	1,100
6460-00000	Membership Dues	948	948	900	800	1,000
TOTAL CONTRACTUAL SERVICES		362,655	143,507	302,400	290,100	327,000
Utilities						
6475-00000	Telephones	34	0	0	0	0
TOTAL UTILITIES		34	0	0	0	0
Fixed Charges						
6481-00000	Workers Compensation	37,342	41,173	39,500	40,100	50,000
6499-00000	Misc Fixed Charges	7,199	5,332	6,500	5,500	5,700
TOTAL FIXED CHARGES		44,541	46,505	46,000	45,600	55,700
Materials & Supplies						
6505-00000	Office Supplies	102	163	200	100	200
6510-00000	Employee Training Materials	0	0	200	0	200
6537-00000	Safety Equipment	131	0	200	100	200
6557-00000	Medical Supplies	195	232	200	0	200
6589-00000	Other Materials & Supplies	1,958	1,090	1,900	6,000	0
TOTAL MATERIALS & SUPPLIES		2,386	1,485	2,700	6,200	800
TOTAL SAFETY & WORKER COMP		484,014	260,939	415,900	406,200	449,000

PERSONNEL SCHEDULE

ACCOUNT: 603-XXXX-XXXX-XXXXX
 FUND: SAFETY & WORKER COMPENSATION
 FUNCTION: SAFETY & WORKER COMPENSATION
 DEPARTMENT: ADMINISTRATIVE SERVICES

Position Title	Current Actual Employees	Current Budgeted Employees	2013 Proposed Employees	2012 Budget Approp.	2012 Estimated Expend.	2013 Proposed Budget
Safety & Risk Management Officer	1	1	1	56,100	56,000	56,600
Merit Pool - 1% of PFP Range 6102				0	0	0
Overtime 6102				0	0	0
Health Insurance 6306				0	0	0
Retirement 6304				4,100	3,800	4,500
Social Security 6302				4,300	4,300	4,300
Life Insurance 6310				100	100	100
Income Continuation Insurance 6312				200	100	0
TOTAL PERSONNEL	1	1	1	64,800	64,300	65,500

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
SENIOR CENTER REVOLVING

DEPARTMENT:
SENIOR SERVICES

ACCOUNT:
201-0760-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		50,692	62,431	44,100	51,500	46,600

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		52,625	42,566	44,800	46,100	40,500
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		52,625	42,566	44,800	46,100	40,500

Current Net Surplus/Deficit:	1,933	(19,865)	700	(5,400)	(6,100)
Ending Fund Balance:	87,317	67,452	68,152	62,052	55,952

Budget Variances:

Mission Statement: The Senior Center Revolving Fund is the Oshkosh Senior Center's "Program Account". This is food, supplies, program related equipment, volunteer related expenses, and special events costs. Oshkosh Seniors Center Mission: To enrich the lives of adults fifty and over.

- Links to City Strategic Plan:**
- 1 [Improve the public's knowledge and understanding of the Oshkosh Seniors Center.](#)
 - 2 [Support business retention and development through the creation of additional on-campus partnerships.](#)
 - 3 [Establish performance measures for all programs and services offered at the Seniors Center.](#)
 - 4 [Explore Senior Services collaboration with Neighborhood Works and Watch.](#)
 - 5 [Develop long-term improvement strategy for the Seniors Center.](#)

- Significant Accomplishments:**
- [Health Department merged with the County.](#)
 - [Planned Giving Brochure developed and printed.](#)
 - [Community Health committee convened for the purpose of planning programs and services for Older Adults.](#)
 - [Implemented LEAN process in evaluating an operational procedure in Health Services.](#)
 - [Replaced some flooring and significant painting of both buildings, all with new décor.](#)
 - [New community partnership opportunities: Retired and Senior Volunteer Program - OSC Volunteer Program, Visiting Nurse Association - Brain Fitness, UWO Business Success Center - Fitness Coordination, Lutheran Social Services - Mind Works, Correctional Institution - Recognition Tower.](#)
 - [Worked with the Downtown BID and coordinated the planting, watering and caretaking of 106 flower pots.](#)

- Objectives to be Accomplished Next Year:**
- [Establish performance measures for all programs and services.](#)
 - [Create and implement a Marketing Plan.](#)
 - [Establish an Aging Summit and Coalition of all local senior service providers.](#)
 - [Pursue outreach/programs for ethnic diversity population of older adults in Oshkosh.](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Expand use of volunteers.					
Number of volunteers	432	450	525		
Number of hours	26,554	27,200	28,000		
Value of their hours	\$483,283	\$495,000	\$509,600		
Relationship with community volunteer teams	3	5	7		
Goal: Increase number of Seniors Center programs					
Number of weekly programs	48	52	58		
Number of specialty programs	30	34	38		
Number of new programs	17	18	25		
Number of participants in MySeniorCenter	2,949	3,000	3,200		
Number of duplicated participants	44,537	45,000	50,000		
Number of new collaborations					
Goal: Explore/Pursue alternative funding sources					
Number of short-term rentals	18	19	20		
Number of long-term rentals	13	14	20		
Number of grants submitted	2	4	6		

Contact

Information:

Mark Ziemer-Senior Services Manager PH: (920) 232-5302. Ray Maurer-Director of Parks PH: (920) 236-5080.

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
BICYCLE FUND

DEPARTMENT:
TRANSPORTATION

ACCOUNT:
207-0211-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		0	0	0	0	4,500

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		675	798	0	500	800
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		675	798	0	500	800

Current Net Surplus/Deficit:	675	798	0	500	(3,700)
Ending Fund Balance:	15,282	16,080	16,080	16,580	12,880

Budget Variances:

Mission Statement: The Bicycle Fund is used to support the goals and objectives of the City's Bicycle and Pedestrian Circulation Plan.

- Links to City Strategic Plan:**
- 1 [External Goal 1: Improve and maintain our infrastructure](#)
 - 2
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [Formed new Bicycle and Pedestrian Advisory Committee](#)
 - [Worked with Police Department on various registration fee alternatives](#)
 - [Made recommendations to designate bicycle routes on several streets](#)
 -
 -

- Objectives to be Accomplished Next Year:**
- [Support increased registration of bicycles in community](#)
 - [Continue to expand bicycle route network](#)
 -
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
------------------	------	------	------	-------	---------

Goal: Develop a well-connected bicycle route system that links a variety of facilities together into a cohesive transportation system (both on and offroad).

Number of miles of designated bike routes		1.136	4.24		

Goal:

Goal:

Goal:

Contact Information:

Christopher Strong, P.E., Director of Transportation
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City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
POLICE SPECIAL

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
215-0211-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		361,120	98,277	100,300	91,000	41,900

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		110,449	273,541	42,800	47,700	28,400
Fees & Charges		0	0	0	0	0
Miscellaneous		35,770	22,694	18,000	12,500	8,800
Surplus Applied		0	0	0	0	0
Transfers		2,124	0	0	0	0
TOTAL REVENUES:		148,343	296,235	60,800	60,200	37,200

Current Net Surplus/Deficit:	(212,777)	197,958	(39,500)	(30,800)	(4,700)
Ending Fund Balance:	(134,545)	63,413	23,913	32,613	27,913

Budget Variances:

Mission Statement: The purpose of the funds is to provide separate accounting for proceeds from Federal and State Grants to be utilized for specific needs and according to grant requirements, as well as from donations or gifts for specific department needs.

- Links to City Strategic Plan:**
- 1 [Improve the public's knowledge and understanding of city operations](#)
 - 2 [Create private/public partnerships to foster grassroots neighborhood organizations](#)
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [Grant funded overtime for impaired & drugged driving enforcement](#)
 - [Grant funded overtime for speed enforcement at problem areas and high crash locations](#)
 - [Completed Safety City educational program for children ages 4-9 years old](#)
 - [Grant funded equipment for sustaining crime prevention programs](#)
 - [Funding of K9 Units through grants and private donations](#)
 - [Received 50% funding on grant for replacement of officer body armor vests](#)
 - [Grant funding for CADMining and alerts software](#)

- Objectives to be Accomplished Next Year:**
- [Continue to research grant opportunities for funding enforcement and special details](#)
 - [Continue to research grants and donations to purchase needed equipment](#)
 - [Continue to sustain the two K9 Units on-going maintenance fees](#)
 - [Continue to fund our crime prevention programs and activities](#)
 - [Attempt to zero balance all undesignated special accounts](#)

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
POLICE ASSET FORFEITURE

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
221-0211-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		5,638	17,795	30,000	23,200	800

		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
REVENUES						
Grants & Aids		0	0	0	0	0
Fees & Charges		1,477	5,381	0	1,600	0
Miscellaneous		8,346	8,295	0	16,100	8,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		9,823	13,676	0	17,700	8,000

Current Net Surplus/Deficit: 4,185 (4,119) (30,000) (5,500) 7,200

Ending Fund Balance: 24,143 20,024 (9,976) 14,524 21,724

Budget Variances:

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Mission Statement:

The purpose of the Asset Forfeiture fund is to provide separate accounting for proceeds from the US Department of Justice Equitable Sharing Program and court-ordered asset forfeiture monies. To remain eligible to receive federal equitable sharing monies, this fund shall not be comingled with funds derived from sources other than assets for permissible law enforcement uses. Permissible uses are explained in the Federal Guide to Equitable Sharing for State and Local Law Enforcement Agencies. When required by Wisconsin Statutes, This includes payment of required shares to the state designated school fund.

Links to City Strategic Plan:

1		None				
2						
3						
4						
5						

Significant Accomplishments:

- Forfeiture actions against three felony offenders and kept 70% of seized drug money
- Sold assets previously seized from two drug offenders, keeping 50% of the proceeds per statute
- Purchased needed upgrade to "Fleetwise" vehicle maintenance software program
- Purchased Tableau Forensic Bridge to conduct forensic analysis of digital media evidence
- Purchased computer workstation for Cellebrite forensic cell phone examining system
- Paid for first year of software maintenance fee for cellebrite system
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-
-

Objectives to be Accomplished Next Year:

- Continue to seize assets from criminals and pursue forfeitures when practical and within statutes
-
-
-

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
FIRE / SAFETY

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
217-0230-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		57,385	40,557	232,100	250,500	51,300

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		79,792	58,168	68,000	75,000	60,000
Fees & Charges		0	0	0	0	0
Miscellaneous		2,038	4,314	3,500	2,000	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		81,830	62,482	71,500	77,000	60,000

Current Net Surplus/Deficit:	24,445	21,925	(160,600)	(173,500)	8,700
Ending Fund Balance:	430,688	452,613	292,013	279,113	287,813

Budget Variances:

Mission Statement: The purpose of this funds is to support the operations of the hazardous materials regional and county response team and special fire prevention programs. Contract funds from the state and county for hazardous materials response as well as response charges for equipment and disposable supplies shall be deposited into this account. Donations for fire prevention activities shall also be deposited into this account. This account will be created as a revolving fund account. The Fire chief is authorized to expend funds in the account at his/her discretion with approval of the City Manager only for the purpose of the operations of the hazardous materials response team and special fire prevention activities.

- Links to City Strategic Plan:**
- 1 [Continuously Improve Services to the Public](#)
 - 2 [Support Strong Safe Neighborhoods](#)
 - 3
 - 4
 - 5

- Significant Accomplishments:**
- [Replaced Haz-Mat rehab vehicle](#)
 - [Replaced Haz-Mat equipment truck with an enclosed trailer](#)
 -
 -
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 -
 -
 -

- Objectives to be Accomplished Next Year:**
- [Renegotiate contract with the State for regional hazmat service](#)
 -
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 -
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
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Goal: Respond to hazardous materials incidents in contracted area of northeast Wisconsin in two hours or less 90% of the time.

		100%			

Goal:

Goal:

Goal:

Contact Information: Fire Chief Tim Franz, (920) 236-5240

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
EMS FIRE GRANT

DEPARTMENT:
PUBLIC SAFETY

ACCOUNT:
235-0230-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		5,446	52,414	12,000	8,000	8,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		15,985	11,816	11,800	11,800	9,000
Fees & Charges		0	0	0	0	0
Miscellaneous		10,835	26,486	13,000	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		26,820	38,302	24,800	11,800	9,000

Current Net Surplus/Deficit:	21,374	(14,112)	12,800	3,800	1,000
Ending Fund Balance:	31,305	17,193	29,993	20,993	21,993

Budget Variances:

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Mission Statement:

The purpose of this fund is to support and improve emergency medical services for the fire department. Grants from the Federal Assistance Program for EMS (FAP) and donations designated for emergency medical service improvements shall be deposited in this account. This fund will be created as a revolving account. The Fire Chief is authorized to expend funds in this account at his/her discretion with approval of the City manager only for the purpose of the operations or improvements of emergency medical services.

Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Support Strong Safe Neighborhoods |
| 2 | Continuously improve services to the public |
| 3 | |
| 4 | |
| 5 | |

Significant Accomplishments:

- | | |
|---|---|
| • | Placed additional Lucas heart compression device into service |
| • | |
| • | |
| • | |
| • | |

Objectives to be Accomplished Next Year:

- | | |
|---|--|
| • | Update / replace ambulance equipment |
| • | |
| • | |
| • | |
| • | |

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM MEMBERSHIP

DEPARTMENT:
MUSEUM

ACCOUNT:
227-1070-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	19,539	29,594	35,900	17,700	28,800

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	19,490	16,496	15,400	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	17,700	28,800
TOTAL REVENUES:	19,490	16,496	15,400	17,700	28,800

Current Net Surplus/Deficit:	(49)	(13,098)	(20,500)	0	0
Ending Fund Balance:	150,783	137,685	117,185	137,685	137,685

Budget Variances:

Mission Statement: The purpose of the Museum Membership Fund shall be to help fund non-operational expenses of the museum. Membership dues and other financial contributions shall be used for the acquisition of objects or equipment, funding of programs, exhibits, or educational activities for the staff and public, or for the enhancement or conservation of collections. The Museum membership Fund shall be organized by the Board of Directors of the Oshkosh Public Museum.

- Links to City Strategic Plan:**
- 1 [Preserve and promote community assets.](#)
 - 2 [Embrace the history and character of the city.](#)
 - 3 [Tell the Oshkosh historical story.](#)
 - 4
 - 5

- Significant Accomplishments:**
- [Significant growth and use in social media as a means of promoting the membership and museum.](#)
 - [Reviewed, studied and developed a new membership program.](#)
 -
 -
 -

- Objectives to be Accomplished Next Year:**
- [Involve membership in new Museum Assessment Program "Community Engagement" project.](#)
 - [Implement new membership program, with a resulting increase in the number of members, to 600.](#)
 - [Help implement exhibits elements of the new site plan.](#)
 -
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Increase the number of people served by the museum					
Number of social media followers	783	1,009 (thru 7-31)			
Goal: Increase physical and intellectual control of the collections					
Total \$ resources devoted to collections care	3,939	35,141			
Goal: Strengthen connections with community residents and partners					
Total number of members (households)	440	422			
Goal:					

Contact Information:

Brad Larson, Director, PH: (920) 236-5799, blarson@ci.oshkosh.wi.us

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM EXHIBITION

DEPARTMENT:
MUSEUM

ACCOUNT:
228-1070-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	75,132	53,910	24,000	34,700	23,700

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0		
Fees & Charges	0	0	0		
Miscellaneous	40,087	61,495	20,000		
Surplus Applied	0	0	0		
Transfers	0	0	0	34,700	23,700
TOTAL REVENUES:	40,087	61,495	20,000	34,700	23,700

Current Net Surplus/Deficit:	(35,045)	7,585	(4,000)	0	0
Ending Fund Balance:	49,663	57,248	53,248	57,248	57,248

Budget Variances:

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Mission Statement:

The purpose of the Exhibition Fund shall be to support the development and rental of exhibitions. Donations, grants, and sponsorship dollars designated for Exhibition Fund, as well as bequests and other income designated by the Museum Board, shall be deposited into this account for the purpose. This fund will be created as a revolving account. The fund shall be organized under the Museum Board, but the Board may authorize the Museum Director to expend funds at his/her discretion, especially in regard to the need to schedule and make down payments for traveling exhibitions.

Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Preserve and promote community assets |
| 2 | Embrace the history and character of the city |
| 3 | Tell the Oshkosh historical story |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Funded "Bling!"](#)
- [Funded "Toys: The Inside Story"](#)
- [Funded "Outstanding Objects: The Oshcars"](#)
- [Funded several small temporary exhibits including Folk Art, Civil War, decorative arts, and other minor gallery upgrades.](#)
- [Developed and implemented an annual event to raise money for the Fund.](#)
- [Expanded the exhibit schedule two years out, thru 2014.](#)
- [New off-site exhibits at Evergreen Retirement](#)
-
-

Objectives to be Accomplished Next Year:

- [Raise \\$15,000 for the Fund through the autumn event, "Party of the Decade."](#)
- [Implement the new "Spooky Tours" event, with a goal of attracting 1,500 people.](#)
- [Implement the new Holiday exhibit and associated events.](#)
- [Implement new state-of-the-art lighting behind Tiffany window.](#)
- [Fund the upgrades and changes identified for the "Wetlands & Waterways" gallery.](#)
-

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
MUSEUM COLLECTIONS

DEPARTMENT:
MUSEUM

ACCOUNT:
242-1070-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	23,470	3,417	42,000	38,000	12,800

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	4,628	168,222	22,500	15,000	30,700
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	4,628	168,222	22,500	15,000	30,700

Current net Surplus/Deficit:	(18,842)	164,805	(19,500)	(23,000)	17,900
Ending Fund Balance:	476,225	641,030	621,530	618,030	635,930

Budget Variances:

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Mission Statement:

The purpose of the fund is to provide money for the acquisition of materials for the museum's collection, as well as provide for the conservation and restoration of existing collections. Under no circumstances will fund income or principal be used to defray or offset the museum's annual general operating expenses. The Museum Director will bring requests to use the fund forward to the Board of Directors for action. The Museum Board will review and approve requests to ensure that uses are in keeping with the stated purpose.

Links to City Strategic Plan:

- | | |
|---|---|
| 1 | Preserve and promote community assets |
| 2 | Embrace the history and character of the city |
| 3 | Tell the Oshkosh historical story |
| 4 | |
| 5 | |

Significant Accomplishments:

- [Conservation treatment of Senator Philetus Sawyer's 1857 Congressional chair](#)
- [Conservation treatment of silk Civil War flag sewn by Oshkosh women in 1861](#)
- [Conservation treatment of rare pre-1850 side saddle](#)
- [Conservation treatment of painting "Morning in the Fields"](#)
- [Conservation treatment of painting "Bleak November"](#)
- [Treatment of early 19th c. Menominee bison-tooth necklace](#)
- [Significant upgrade of Native American artifact storage](#)
- [Conservation treatment of four firearms](#)

Objectives to be Accomplished Next Year:

- [Continuing conservation treatment of identified at-risk collection items.](#)
- [Strengthen floor loading in carriage house to prepare for further storage upgrades.](#)
- [Begin removal of artifacts from fire barn building \(pending having an off-site facility\).](#)
- [Begin planning the 2014 storage upgrades.](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
------------------	------	------	------	-------	---------

Goal: Increase physical and intellectual control of the collections

Number of objects receiving conservation treatment	11	15			
Total \$ resources devoted to collections care	3,939	35141			
Amount in the Collection Fund	641,604	647,570 (as of 7-31)			

Goal:

Goal:

Goal:

Contact Information:

Brad Larson, Director of Museum, PH: (920) 236-5799, blarson@ci.oshkosh.wi.us

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
COMM DEVEL SPECIAL FUND

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
249-0740-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		19,654	41,393	200,000	42,400	747,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids		158,435	34,735	200,000	42,400	474,000
Fees & Charges		0	0	0	0	0
Miscellaneous		157	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		158,592	34,735	200,000	42,400	474,000

Current Net Surplus/Deficit: 138,938 (6,658) 0 0 (273,000)

Ending Fund Balance: 11,488 4,830 4,830 4,830 (268,170)

Budget Variances:

Mission Statement: The Community Development Special Fund is used to receive and expend state and federal grants associated with development projects or redevelopment projects.

- Links to City Strategic Plan:**
- 1 [Grant funds for economic development and redevelopment in the City - EPA, WisDNR, WEDC,](#)
 - 2 [Dept. of Commerce, and others.](#)
 - 3
 - 4
 - 5

Significant Accomplishments:

- [Funds are used for acquisition, demolition, and remediation in redevelopment sites.](#)
-
-
-
-

Objectives to be Accomplished Next Year:

- [Boatworks property remediation](#)
- [Southshore property demolition / remediation](#)
- [Southshore Riverwalk segment acquisition](#)
-
-
-

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Acquire redevelopment site					
One site per year		None	None		South Shore
					Riverwalk
					Gunderson
					Cleaners
Goal: Demolish / remediate redevelopment site					
One site per year		Marion Road	Gunderson		Boatworks
		Riverwalk	Cleaners		Property
		H & R Building			
Goal:					
Goal:					

Contact Information: Allen Davis, DirectorCommunity Development Director, (920) 236-5055

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
HEALTHY NEIGHBORHOOD INITIATIVES

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
302-0740-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		0	0	0	25,000	205,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	25,000	25,000	205,000
TOTAL REVENUES:		0	0	25,000	25,000	205,000

Current Net Surplus/Deficit:	0	0	25,000	0	0
Ending Fund Balance:	0	0	25,000	0	0

Budget Variances:

Mission Statement: Strengthen neighborhoods throughout the community for the benefit of all residents and income levels by concentrating resource delivery into program neighborhoods to achieve revitalization and improvement. Funds expended through this program will be done in association with adopted neighborhood plans.

- Links to City Strategic Plan:**
- 1 [Support strong, safe neighborhoods.](#)
 - 2 [Create public/private partnership to foster grassroots neighborhood organizations.](#)
[Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.](#)
 - 3 [Encourage neighborhood interaction through park activities, block parties, clean up days, community gardens etc.](#)
 - 4 [Create a neighborhood report card program and consider expansion to include participation of other departments.](#)
 - 5

- Significant Accomplishments:**
- [Healthy neighborhood coalition developed with participation by various private & nonprofit organizations](#)
 - [Funded Good Neighborhood Grant Projects through NeighborWorks.](#)
 - [Middle Village Neighborhood Assessment undertaken \(step 1 for neighborhood plan\).](#)
 - [Assisted with NeighborWorks Good Neighborhood Grant Subcommittee.](#)
 -

- Objectives to be Accomplished Next Year:**
- [Adoption of neighborhood plan](#)
 - [Implementation activities commence per adopted neighborhood plan](#)
 -
 -
 -

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
------------------	------	------	------	-------	---------

Goal:					

Goal:					

Goal:					

Goal:					

Contact Information:	Darryn Burich, Planning Services Division Manager; PH: (920) 236-5059 / Allen Davis, Director Community Development; PH: (920) 236-5055
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City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
COMMUNITY DEVEL BLOCK GRANT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
303-0740-XXXX-XXXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	1,150,490	749,721	481,045	999,900	515,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	1,080,423	549,979	775,000	669,700	670,000
Fees & Charges	0	0	0	1,600	500
Miscellaneous	85,065	46,898	25,300	124,000	61,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	1,165,488	596,877	800,300	795,300	731,500

Current Net Surplus/Deficit: 14,998 (152,844) 319,255 (204,600) 216,500

Budget Variances:

Mission Statement: The Community Development Block Grant (CDBG) Fund is used to help low & moderate income residents by improving housing conditions and neighborhoods, providing social services, and eliminating blight. The CDBG program is funded with Federal dollars based on an appropriation approved by Congress. The funds are used for first time homebuyers, housing rehabilitation loans, property acquisition, and demolition for redevelopment sites. In addition, the City pays for a share of the NeighborWorks program with this funding. Lastly, CDBG Public Service dollars are coordinated with the United Way to help pay a share of social service agencies that work with low and moderate income household.

- Links to City Strategic Plan:**
- 1 [Create a public/private partnership to foster grassroots neighborhood organizations.](#)
 - 2 [Provide public and private funding incentives directed toward home purchases & home improvements. Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.](#)
 - 3 [Create a neighborhood report card program & consider expansion to include participation of other departments.](#)

- Significant Accomplishments:**
- [Created Oshkosh Neighborhood Resources website.](#)
 - [Completed two rental rehabilitation projects in pilot priority neighborhood.](#)
 - [Assisted 33 owner occupied dwellings with rehabilitation/improvements, homebuyer assistance or lead grants.](#)
 - [Acquired eight blighted structures for demolition / blight removal.](#)

- Objectives to be Accomplished Next Year:**
- [Support neighborhood revitalization activity in at least one Healthy Neighborhood Initiative Area.](#)
 - [Provide decent and affordable housing to target population.](#)
 - [Eliminate blighting and slum conditions in designated slum and blight areas.](#)
 - [Support local public service agencies providing services to targeted populations.](#)
 - [Continue to fund Public Services Consortium to provide for supportive service needs of low and moderate income \(LMI\) persons within the community.](#)

Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Improve neighborhood conditions in low to moderate income priority areas					
					Remove two neighborhood blighting structures from a targeted neighborhood.
					Fund two-three neighborhood beautification projects in a targeted area.
					Fund two-three rental rehabilitation projects to improve exterior conditions of rental properties in priority areas.
					Convert one single family rental unit to owner occupied through a homeownership program.
Goal: Rehabilitate Single Family Residences to provide decent housing					
					Rehabilitate 10-15 homes for low to moderate income persons with at least 30% being in priority areas.
					Market program to 100% of eligible properties in targeted neighborhoods.
					Leverage 25% additional funds from outside sources to increase project scope to add "value" to homes.
Goal: Support Neighborhood Revitalization in Targeted neighborhood					
					Work with NeighborWorks to identify one-two program neighborhoods to develop a Neighborhood Plan and/or Association.
Goal: Eliminate slum and blighting conditions in targeted areas.					
					Acquire two blighted properties to be prepared for redevelopment within a designated redevelopment area.
Goal: Provide for non-homeless needs and supportive services for persons in targeted populations within the community.					
					Provide funding as part of a public services consortium.
					Ensure that at least 51% of service recipients are LMI.

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920) 236-5059

2013 Estimated Community Development Block Grant Program Action Plan Budget

Projects	Estimated 2013 Allocation	Estimated LMI Benefit
I. Central City Redevelopment & Community Facilities		
	\$100,000	\$0
II. Housing/Neighborhood Development		
	\$336,000	\$336,000
III. Public Services		
A. General Public Services/Consortium	\$90,000	\$90,000
B. Fair Housing Center NEW	\$10,000	\$0
Subtotal	\$100,000	\$90,000
IV. Administration and Planning		
A. Administration and Salaries	\$124,000	\$0
C. Public Services Consortium Admin.	\$10,000	\$0
Subtotal	\$134,000	\$0
Total	\$670,000	\$426,000

This 2013 estimated CDBG budget is based on the 2012 grant amount received.

If more or less funds are received than estimated, funds will be distributed proportionally and by following HUD guidelines.

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Key Performance Measures

Goals & Measures	2011	2012	2013	Trend	Comment
Goal: Utilization Rate, >20%					
Goal: Number of loans, >3					
Goal: Number of potential loans, >6					
Goal: Number of jobs created per yearly, >10					
Goal: Number of jobs retained yearly, >25					
Goal: Private capital investment per loan, >\$50,000					
Goal: Increase in tax base, >1%					
Goal: Designated areas (Riverfront, DT, Gateway Corridors, Planned Developments, etc) utilization rate, >25%					
Goal: Referrals for loan program from organizations other than city, >3					

Contact Information:

Darryn Burich, Planning Services Division Manager; PH: (920) 236-5059 / Allen Davis, Director Community Development; PH: (920) 236-5055

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:

TIF #6 - NORTHWEST INDUSTRIAL PARK

DEPARTMENT:

COMMUNITY DEVELOPMENT

ACCOUNT:

525-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		31,959	37,175	19,664	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		256,458	118,825	205,573	0	0
Grants & Aids		687	525	500	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		257,145	119,350	206,073	0	0

Current Net
Surplus/Deficit:

	225,186	82,175	186,409	0	0
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Ending Fund
Balance:

	674,734	756,909	943,318	756,909	756,909
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Budget Variances:

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Mission Statement:

TID #6 was created in 1989 to fund the land acquisition and infrastructure costs to develop the Northwest Industrial Park. The original park is approximately 72 acres and is located southeast of the intersection of State Highway 45 and US Highway 41 between Algoma Boulevard and Vinland Street. Over the lifetime of the TID the City is expected to invest \$1,259,000 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City
Strategic Plan:

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Significant
Accomplishments:

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Objectives to be
Accomplished Next
Year:

•	Final year of tax increment to be transferred to Healthy Neighborhood Initiative.
•	City share of cash balance in the account could be used to create a city revolving loan fund. This fund could then be used to join the Regional Revolving Loan Fund that WEDC is recommending.
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Contact
Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

NORTHWEST INDUSTRIAL PARK TIF #6 - Fund 525

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	SALE OF LAND	OTHER EXPENSE	BORROWING ADDNL/ADJ	TRANSFER FROM TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$3,527,800	24.38	\$86,152	\$194,967			\$61	\$93,000	\$60,000	\$749,586	\$716,177	\$33,409
1997/1998	\$4,320,000	23.64	\$102,110	\$193,494		\$48,990	(\$14)		\$5,000	\$712,206	\$711,867	\$339
1998/1999	\$5,411,600	23.77	\$128,689	\$182,312					\$54,000	\$712,582	\$711,867	\$716
1999/2000	\$5,298,600	23.18	\$122,715	\$176,176	\$1,459				\$95,000	\$755,580	\$711,867	\$43,714
2000/2001	\$6,177,600	23.58	\$145,648	\$169,998	\$1,752					\$732,983	\$711,867	\$21,116
2001/2002	\$5,882,600	24.29	\$143,140	\$158,369	\$3,789				\$50,000	\$771,543	\$711,867	\$59,676
2002/2003	\$6,150,600	23.51	\$144,577	\$151,965	\$3,368					\$767,522	\$711,867	\$55,656
2003/2004	\$6,263,100	22.84	\$142,986	\$141,727	\$2,897					\$771,678	\$711,867	\$59,812
2004/2005	\$6,785,800	23.05	\$155,743	\$135,562	\$2,100	\$30,056				\$824,016	\$684,357	\$139,659
2005/2006	\$7,461,500	22.00	\$164,100	\$128,717	\$6,950					\$866,349	\$684,357	\$181,992
2006/2007	\$7,789,200	21.98	\$171,197	\$119,197	\$5,697					\$924,046	\$684,357	\$239,689
2007/2008	\$8,324,800	22.16	\$184,525	\$142,274	\$4,034					\$970,331	\$684,357	\$285,974
2008/2009	\$8,886,400	22.316	\$198,477	\$38,226	\$3,323					\$1,133,905	\$684,357	\$449,548
2009/2010	\$10,969,400	23.350	\$256,458	\$31,809	\$687		\$150			\$1,359,090	\$684,357	\$674,734
2010/2011	\$4,841,000	24.545	\$118,825	\$37,025	\$525		\$150			\$1,441,266	\$684,357	\$756,909
2011/2012	\$8,375,200	24.672	\$206,636	\$20,060	\$681		\$150			\$1,628,373	\$684,357	\$944,016
2012/2013	\$8,375,200	24.672	\$206,636	\$5,400						\$1,829,609	\$684,357	\$1,145,253
2013/2014	\$8,375,200	24.672	\$206,636	\$10,300						\$2,025,945	\$684,357	\$1,341,589
2014/2015	\$8,375,200	24.672	\$206,636	\$5,100						\$2,227,482	\$684,357	\$1,543,125

Debt Balance as of: 1/1/2012 \$40,860

Statutory Closing Year 2015

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:

TIF #7 - SOUTHWEST INDUSTRIAL PARK

DEPARTMENT:

COMMUNITY DEVELOPMENT

ACCOUNT:

527-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		2,685,566	2,608,981	1,958,233	153,900	37,200

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		3,235,350	3,576,289	3,704,345	0	0
Grants & Aids		83,406	77,621	73,000	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	283,386	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		3,318,756	3,937,296	3,777,345	0	0

Current Net

Surplus/Deficit:

	633,190	1,328,315	1,819,112	(153,900)	(37,200)
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Ending Fund

Balance:

	8,928,072	10,256,387	12,075,499	10,102,487	10,065,287
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Budget Variances:

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Mission Statement:

TID #7 was created in 1989 to fund the land acquisition and infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 626 acres and is bordered on the north by 20th Avenue, east by S. Washburn Street and to the west by S. Oakwood Road. Over the lifetime of the TID the City is expected to invest \$8,238,550 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for business seeking to locate there.

Links to City

Strategic Plan:

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Significant

Accomplishments:

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Objectives to be

Accomplished Next

Year:

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Contact

Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SOUTHWEST INDUSTRIAL PARK #2

TIF #7 - Fund 527

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED		DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER TIFs	OTHER REVENUE	END OF YEAR		END OF YEAR CASH BALANCE
		TAX RATE	TIF AMOUNT							BALANCE WITH LAND	LAND	
1996/1997	\$44,977,000	\$24.38	\$1,098,377	\$915,353		\$638,000	\$15,309	\$155,000		\$6,803,005	\$6,428,067	\$374,938
1997/1998	\$58,113,600	\$23.64	\$1,373,604	\$952,327				\$92,000		\$7,132,282	\$6,492,249	\$640,033
1998/1999	\$60,964,200	\$23.77	\$1,449,738	\$979,073			\$56,422	\$1,109,500		\$6,437,024	\$6,152,582	\$284,442
1999/2000	\$67,758,600	\$23.18	\$1,569,279	\$667,199	\$152,438			\$310,000	\$6,510	\$7,188,052	\$6,152,582	\$1,035,470
2000/2001	\$75,551,600	\$23.58	\$1,781,270	\$782,379	\$149,178			\$378,000		\$7,958,122	\$6,152,582	\$1,805,540
2001/2002	\$93,598,100	\$24.29	\$2,277,500	\$777,641	\$155,043			\$1,285,000		\$8,328,024	\$6,152,582	\$2,175,442
2002/2003	\$98,149,200	\$23.51	\$2,307,105	\$755,681	\$153,517			\$1,054,209		\$8,978,755	\$6,152,582	\$2,826,173
2003/2004	\$103,503,600	\$22.84	\$2,362,981	\$714,853	\$142,729			\$1,116,000		\$9,653,613	\$6,152,582	\$3,501,031
2004/2005	\$108,414,200	\$23.05	\$2,488,253	\$714,645	\$148,918			\$1,053,000		\$10,523,139	\$6,152,582	\$4,370,557
2005/2006	\$113,250,900	\$22.00	\$2,490,715	\$699,958	\$119,558			\$1,096,000		\$11,337,454	\$6,152,582	\$5,184,872
2006/2007	\$122,329,500	\$21.98	\$2,688,654	\$593,131	\$114,890			\$1,584,014		\$11,963,853	\$6,152,582	\$5,811,271
2007/2008	\$132,938,800	\$22.16	\$2,946,679	\$626,383	\$95,889			\$1,323,229		\$13,056,809	\$6,152,582	\$6,904,227
2008/2009	\$145,422,100	\$22.316	\$3,247,989	\$624,006	\$82,360			\$1,315,688		\$14,447,464	\$6,152,582	\$8,294,882
2009/2010	\$138,384,800	\$23.350	\$3,235,350	\$625,284	\$83,406		\$150	\$2,060,132		\$15,080,654	\$6,152,582	\$8,928,072
2010/2011	\$145,699,500	\$24.545	\$3,576,289	\$393,791	\$77,621		\$150	\$1,057,455		\$17,283,168	\$7,026,781	\$10,256,387
2011/2012	\$150,914,600	\$24.672	\$3,723,498	\$153,914	\$120,826		\$4,098	\$1,797,690		\$19,171,789	\$7,046,998	\$12,124,792
2012/2013	\$150,914,600	\$24.672	\$3,576,289	\$37,200				\$1,158,767		\$21,552,111	\$7,046,998	\$14,505,114
2013/2014	\$150,914,600	\$24.672	\$3,576,289	\$41,500				\$1,163,130		\$23,923,770	\$7,046,998	\$16,876,772
2014/2015	\$150,914,600	\$24.672	\$3,576,289	\$35,700				\$1,161,981		\$26,302,378	\$7,046,998	\$19,255,380
2015/2016	\$150,914,600	\$24.672	\$3,576,289	\$0				\$6,565,569		\$23,313,097	\$7,046,998	\$16,266,100
2017 to 2024				\$0						\$23,313,097	\$7,046,998	\$16,266,100

Debt Balance as of: 1/1/2012 \$268,314

Statutory Closing Year 2016

Note: TID #7 is a Donor TID to TID #13, TID #16, and TID #24

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #8 - S AVIATION INDUSTRIAL PARK

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
529-1040-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		358,498	81,551	78,707	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		626,394	604,680	593,407	0	0
Grants & Aids		13,008	19,212	17,000	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		11,668	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		651,070	623,892	610,407	0	0

Current Net Surplus/Deficit:	292,572	542,341	531,700	0	0
Ending Fund Balance:	1,773,694	2,316,035	2,847,735	2,316,035	2,316,035

Budget Variances:

Mission Statement: TID #8 was created in 1991 to fund the cost of land acquisition and infrastructure to create the South Aviation Park. The park is approximately 256 acres and bordered by Wittman Regional Airport to the west, Oregon Street to the east, Waukau Avenue to the north and Ripple Avenue to the south. Over the lifetime of the TID the City is expected to invest \$3,898,021 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

AVIATION INDUSTRIAL PARK TIF #8 - Fund 529

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	SALE OF LAND	TRANSFER FROM TIF #7	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$92,200	\$24.38	\$2,252		\$95,000				\$108,694	\$1,146,795	\$1,133,270	\$13,525
1997/1998	\$1,216,700	\$23.64	\$28,759		\$77,000				\$107,339	\$1,135,353	\$1,133,270	\$2,083
1998/1999	\$489,300	\$23.77	\$11,636	\$3,968	\$72,000				\$111,469	\$1,133,773	\$1,133,270	\$502
1999/2000	\$410,100	\$23.18	\$9,498		\$110,000	\$6,369		\$839,000	\$126,463	\$1,109,907	\$1,261,519	(\$151,612)
2000/2001	\$5,616,800	\$23.58	\$132,427	\$4,280		\$12,963		\$370,000	\$156,357	\$1,948,311	\$1,869,723	\$78,588
2001/2002	\$6,536,000	\$24.29	\$159,039		\$200,000	\$6,872			\$262,867	\$2,311,623	\$1,548,658	\$762,965
2002/2003	\$6,061,600	\$23.51	\$142,485	(\$2,996)		\$3,434			\$262,867	\$2,414,667	\$1,549,247	\$865,420
2003/2004	\$11,471,000	\$22.84	\$261,882			\$2,999			\$483,094	\$2,074,495	\$1,533,464	\$541,031
2004/2005	\$13,450,100	\$23.05	\$308,698			\$8,314		\$96,000	\$223,935	\$2,115,441	\$1,533,464	\$581,977
2005/2006	\$14,174,100	\$22.00	\$311,730			\$5,617			\$220,774	\$2,307,680	\$1,614,022	\$693,657
2006/2007	\$18,180,800	\$21.98	\$399,592			\$13,374			\$219,831	\$2,405,195	\$1,632,311	\$772,884
2007/2008	\$18,180,800	\$21.98	\$399,592			\$13,374			\$347,645	\$2,470,516	\$1,632,311	\$838,205
2007/2008	\$29,409,900	\$22.16	\$651,891			\$10,037			\$357,941	\$2,774,502	\$1,632,311	\$1,142,191
2008/2009	\$29,637,900	\$22.316	\$661,960			\$18,402			\$341,431	\$3,113,433	\$1,632,311	\$1,481,122
2009/2010	\$26,792,600	\$23.350	\$626,394			\$13,008	\$150		\$350,185	\$3,402,500	\$1,628,806	\$1,773,694
2010/2011	\$24,634,000	\$24.545	\$604,680			\$19,212	\$150		\$81,401	\$3,944,841	\$1,628,806	\$2,316,035
2011/2012	\$24,175,800	\$24.672	\$596,475			\$28,630	\$150		\$79,473	\$3,944,841	\$1,628,806	\$2,316,035
2012/2013	\$24,175,800	\$24.545	\$604,680						\$80,125	\$4,490,323	\$1,628,806	\$2,861,517
2012/2013	\$24,175,800	\$24.545	\$604,680						\$80,125	\$5,014,877	\$1,628,806	\$3,386,071
2013/2014	\$24,175,800	\$24.545	\$604,680						\$78,876	\$5,540,681	\$1,628,806	\$3,911,875
2014/2015	\$24,175,800	\$24.545	\$604,680						\$78,316	\$6,067,045	\$1,628,806	\$4,438,239
2015/2016	\$24,175,800	\$24.545	\$604,680						\$78,395	\$6,593,329	\$1,628,806	\$4,964,523
2016/2017	\$24,175,800	\$24.545	\$604,680						\$77,997	\$7,120,012	\$1,628,806	\$5,491,206
2017/2018	\$24,175,800	\$24.545	\$604,680						\$72,114	\$7,652,577	\$1,628,806	\$6,023,771
2018/2019	\$0								\$56,993	\$7,595,584	\$1,628,806	\$5,966,778
2019/2020	\$0								\$7,701	\$7,587,883	\$1,628,806	\$5,959,077
2020/2021	\$0								\$7,701	\$7,580,182	\$1,628,806	\$5,951,376
2021/2022	\$0								\$7,701	\$7,572,481	\$1,628,806	\$5,943,675
2022/2023	\$0								\$7,702	\$7,564,779	\$1,628,806	\$5,935,973
2023/2024	\$0								\$7,702	\$7,557,077	\$1,628,806	\$5,928,271
2024/2025	\$0								\$7,702	\$7,549,375	\$1,628,806	\$5,920,569

Debt Balance as of: 1/1/2012 \$648,498

Statutory Closing Year 2018

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #9 - WASHBURN STREET

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
531-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		114,797	117,703	150	0	2,500,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		568,177	633,651	622,925	0	0
Grants & Aids		3,654	2,621	1,600	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		571,831	636,272	624,525	0	0

Current Net Surplus/Deficit:	457,034	518,569	624,375	0	(2,500,000)
Ending Fund Balance:	1,343,915	1,862,484	2,486,859	1,862,484	(637,516)

Budget Variances:

Mission Statement: TID #9 was created in 1991 to fund the infrastructure costs to develop the South Washburn Street frontage road. The TID size is approximately 385 acres and it borders US Highway 41 to the east between Waukau Road and Pickett Road. Over the lifetime of the TID the City is expected to invest \$3,280,000 in costs to put in sewer, water, storm sewer, road improvements and traffic signals to facilitate commercial development of the frontage road.

- Links to City Strategic Plan:**
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- Significant Accomplishments:**
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- Objectives to be Accomplished Next Year:**
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

WASHBURN STREET PROJECT

TIF #9 - Fund 531

9/30/2012

YEAR	PROJECTED INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$4,358,200	\$24.38	\$106,431	\$56,015		\$70,000			\$439,686	\$247,852	\$191,834
1997/1998	\$4,463,500	\$23.64	\$105,502	\$96,426			\$22,926		\$425,836	\$247,852	\$177,985
1998/1999	\$4,576,900	\$23.77	\$108,839	\$164,116				\$54,000	\$316,559	\$247,852	\$68,708
1999/2000	\$4,790,300	\$23.18	\$110,943	\$85,349	\$1,221			\$95,000	\$248,374	\$247,852	\$522
2000/2001	\$4,522,500	\$23.58	\$106,626	\$83,071	\$2,025				\$273,954	\$247,852	\$26,103
2001/2002	\$5,346,500	\$24.29	\$130,095	\$90,896	\$1,896				\$315,050	\$247,852	\$67,198
2002/2003	\$9,241,800	\$23.51	\$217,239	\$73,285	\$2,815				\$461,819	\$247,852	\$213,967
2003/2004	\$11,180,600	\$22.84	\$255,252	\$66,701	\$3,533				\$653,903	\$247,852	\$406,051
2004/2005	\$11,836,900	\$23.05	\$271,673	\$61,629	\$2,545	(\$127,943)			\$738,549	\$247,852	\$490,697
2005/2006	\$12,968,000	\$22.00	\$285,204	\$101,658	\$2,503				\$924,598	\$247,852	\$676,746
2006/2007	\$16,542,400	\$21.98	\$363,582	\$88,083	\$1,688				\$1,201,785	\$247,852	\$953,933
2007/2008	\$17,169,200	\$22.16	\$380,567	\$112,104	\$3,181			\$810,000	\$663,429	\$247,852	\$415,577
2008/2009	\$26,420,000	\$22.316	\$590,088	\$122,554	\$3,770				\$1,134,733	\$247,852	\$886,881
2009/2010	\$24,302,500	\$23.350	\$568,177	\$114,647	\$3,654		\$150		\$1,591,767	\$247,852	\$1,343,916
2010/2011	\$25,815,200	\$24.545	\$633,651	\$62,258	\$2,621		\$151	\$55,294	\$2,110,336	\$247,852	\$1,862,484
2011/2012	\$25,378,400	\$26.672	\$626,146	\$0	\$2,186		\$150		\$2,738,518	\$247,852	\$2,490,666
2012/2013	\$25,378,400	\$26.672	\$633,651	\$0					\$3,372,169	\$247,852	\$3,124,317
2013/2014	\$25,378,400	\$26.672	\$633,651	\$0					\$4,005,820	\$247,852	\$3,757,968
2014/2015	\$25,378,400	\$26.672	\$633,651	\$0					\$4,639,470	\$247,852	\$4,391,619
2015/2016	\$25,378,400	\$26.672	\$633,651	\$0					\$5,273,121	\$247,852	\$5,025,270
2016/2017	\$25,378,400	\$26.672	\$633,651	\$0					\$5,906,772	\$247,852	\$5,658,920
2017/2018	\$25,378,400	\$26.672	\$633,651	\$0					\$6,540,423	\$247,852	\$6,292,571

Debt Balance as of: 1/1/2012 \$0

Statutory Closing Year 2018

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #10 - MAIN & WASHINGTON

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
533-1040-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		9,658	12,057	11,974	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		9,543	11,799	11,824	0	0
Grants & Aids		115	258	150	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		9,658	12,057	11,974	0	0

Current Net Surplus/Deficit:	0	0	0	0	0
Ending Fund Balance:	813	813	813	813	813

Budget Variances:

TID #10 was created in 1993 to help stabilize N. Main Street by providing parking support to the two anchor buildings in the district; the First National Banking Building at 404 N. Main Street and the Exclusive Company Building (formerly V&S Variety) at 318 N Main Street. Creation of the TID allowed the City to acquire a property adjacent to the district and create a public parking lot (Washington Lot) that provided much needed parking support for the area that eventually resulted in the Exclusive company moving their retail operations to the facility. The district carries no debt but uses 100% of the increment to pay the City's Parking Utility that carries debt service for the project.

Mission Statement:

- Links to City Strategic Plan:**
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- Significant Accomplishments:**
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- Objectives to be Accomplished Next Year:**
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Contact Information: Allen Davis, Director Community Development Director, PH: (920) 236-5055

MAIN & WASHINGTON TIF #10 - Fund 533

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER EXPENSE	TO PARKING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE	PARKING DEBT SERVICE	FROM BID OR PARKING
1994/1995			\$0					\$69,972	\$53,896	\$16,076	\$31,527	\$21,621
1995/1996	\$62,800	\$27.77	\$1,746	\$5,091		\$485	\$9,906	\$66,417	\$52,874	\$13,543	\$31,527	\$21,621
1996/1997	\$81,600	\$24.38	\$1,993	\$4,402		\$443	\$9,906	\$62,462	\$52,874	\$9,588	\$31,527	\$21,621
1997/1998	\$104,100	\$23.64	\$2,461	\$5,591		\$441	\$9,906	\$60,167	\$52,874	\$7,293	\$31,527	\$21,621
1998/1999	\$149,800	\$23.77	\$3,562	\$5,236		\$464	\$9,906	\$58,595	\$52,874	\$5,722	\$31,527	\$21,621
1999/2000	\$85,600	\$23.18	\$1,982	\$5,262	\$493	\$491	\$9,906	\$55,936	\$52,874	\$3,062	\$31,527	\$21,621
2000/2001	\$95,600	\$23.58	\$2,254	\$5,606	\$533	\$58	\$9,906	\$54,364	\$52,874	\$1,491	\$31,527	\$21,621
2001/2002	\$111,100	\$24.29	\$2,703	\$5,960	\$565		\$9,906	\$53,687	\$52,874	\$813	\$31,527	\$21,621
2002/2003	\$58,100	\$23.51	\$1,366	\$6,010	\$226		\$7,602	\$53,687	\$52,874	\$813	\$31,527	\$23,925
2003/2004	\$106,400	\$22.84	\$2,429	\$5,455	\$347		\$8,231	\$53,687	\$52,874	\$813	\$29,500	\$21,269
2004/2005	\$154,600	\$23.05	\$3,548	\$5,823	\$184		\$9,555	\$53,687	\$52,874	\$813	\$27,500	\$17,945
2005/2006	\$194,800	\$22.00	\$4,284	\$3,461	\$112		\$7,857	\$53,687	\$52,874	\$813	\$26,900	\$19,043
2006/2007	\$450,500	\$21.98	\$9,901	\$0	\$95		\$9,996	\$53,687	\$52,874	\$813	\$31,225	\$21,229
2007/2008	\$462,600	\$22.16	\$10,254	\$0	\$78		\$10,332	\$53,687	\$52,874	\$813	\$30,475	\$20,143
2008/2009	\$495,500	\$22.316	\$11,067		\$69		\$11,136	\$53,687	\$52,874	\$813	\$29,725	\$18,589
2009/2010	\$408,200	\$23.350	\$9,543		\$115	\$150	\$9,508	\$53,687	\$52,874	\$813	\$28,950	\$19,442
2010/2011	\$480,700	\$24.545	\$11,799		\$258	\$150	\$11,907	\$53,687	\$52,874	\$813	\$28,138	\$16,231
2011/2012	\$481,700	\$24.672	\$11,885		\$306	\$150	\$12,041	\$53,687	\$52,874	\$813	\$27,313	\$15,272
2012/2013	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813	\$26,475	\$14,590
2013/2014	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813	\$30,525	\$18,640
2014/2015	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		
2015/2016	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		
2016/2017	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		
2017/2018	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		
2018/2019	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		
2019/2020	\$481,700	\$24.672	\$11,885				\$11,885	\$53,687	\$52,874	\$813		

Debt Balance as of: 1/1/2012 \$84,313

Statutory Closing Year 2020

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #11 - COURT & WAUGOO

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
535-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		10,600	11,189	11,800	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		2,686	7,098	7,103	0	0
Grants & Aids		383	530	350	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		14,314	4,900	4,000	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		17,383	12,528	11,453	0	0

Current Net Surplus/Deficit:	6,783	1,339	(347)	0	0
Ending Fund Balance:	780	2,119	1,772	2,119	2,119

Budget Variances:

Mission Statement: TID #11 was created in 1995 to help conserve the central business district by facilitation of the rehabilitation of the former U.S. Postal Service building at 216 Washington Avenue into office space. Funds were used to acquire adjacent property, remove blighted structure, and to develop a new off-street parking lot to serve the district. Tax increment collected from the district is used to support debt service cost of the City's Parking Utility that constructed the lot. The property owner has been required to maintain a specified level of property value (\$250,000) or make a differential payment to the City to make up the difference in property value. The size of the TID is just over a third of an acre and the City invested \$180,000 to encourage redevelopment in the area.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

COURT & WAUGOO

TIF #11 - Fund 535

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	PAYMENT of Parking Lease-Dev.	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER REVENUE / (EXPENSE)	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$649,000	\$24.38	\$15,849	\$4,000	\$0			\$13,503	\$183,984	\$168,795	\$15,189
1997/1998	\$377,700	\$23.64	\$8,928	\$4,000	\$0			\$12,989	\$183,922	\$170,450	\$13,472
1998/1999	\$337,500	\$23.77	\$8,026	\$4,000	\$0			\$12,989	\$182,959	\$170,450	\$12,509
1999/2000	\$268,400	\$23.18	\$6,216	\$4,000	\$0	\$1,313		\$12,989	\$181,499	\$170,450	\$11,049
2000/2001	\$232,500	\$23.58	\$5,482	\$4,000	\$0	\$1,082		\$12,989	\$179,074	\$170,450	\$8,623
2001/2002	\$266,400	\$24.29	\$6,482	\$4,000	\$0	\$1,579		\$12,989	\$178,146	\$170,450	\$7,696
2002/2003	\$257,900	\$23.51	\$6,062	\$4,000	\$0	\$1,497		\$12,988	\$176,717	\$170,450	\$6,267
2003/2004	\$325,400	\$22.84	\$7,429	\$4,000	\$0	\$1,630		\$11,330	\$178,446	\$170,450	\$7,996
2004/2005	\$385,100	\$23.05	\$8,839	\$4,000	\$0	\$725		\$11,552	\$180,457	\$170,450	\$10,007
2005/2006	\$245,200	\$22.00	\$5,393	\$4,000	\$0	\$1,152		\$11,387	\$179,615	\$170,450	\$9,165
2006/2007	\$149,100	\$21.98	\$3,277	\$4,000	\$1,723	\$631		\$11,204	\$178,042	\$170,450	\$7,592
2007/2008	\$166,300	\$22.16	\$3,686		\$1,314	\$492		\$11,971	\$171,563	\$170,450	\$1,113
2008/2009	\$182,200	\$22.316	\$4,069	\$4,000	\$931	\$507		\$11,692	\$169,378	\$170,450	(\$1,072)
2009/2010	\$114,900	\$23.350	\$2,686	\$8,000	\$2,314	\$383	(\$150)	\$11,381	\$171,230	\$170,450	\$780
2010/2011	\$289,200	\$24.545	\$7,099	\$4,000	\$0	\$530	(\$150)	\$10,140	\$172,569	\$170,450	\$2,119
2011/2012	\$289,400	\$24.672	\$7,140	\$4,000	\$0	\$397	(\$150)	\$11,322	\$172,634	\$170,450	\$2,184
2012/2013	\$289,400	\$24.672	\$7,140	\$4,000	\$0			\$10,650	\$173,124	\$170,450	\$2,674
2013/2014	\$289,400	\$24.672	\$7,140	\$4,000	\$0			\$10,425	\$173,839	\$170,450	\$3,389
2014/2015	\$289,400	\$24.672	\$7,140	\$4,000	\$0			\$10,150	\$174,829	\$170,450	\$4,379
2015/2016	\$289,400	\$24.672	\$7,140	\$4,000	\$0				\$185,969	\$170,450	\$15,519
2016/2017	\$289,400	\$24.672	\$7,140	\$4,000	\$0				\$197,109	\$170,450	\$26,659
2017/2018	\$289,400	\$24.672	\$7,140	\$0	\$0				\$204,249	\$170,450	\$33,799
2018/2019	\$289,400	\$24.672	\$7,140	\$0	\$0				\$211,389	\$170,450	\$40,939
2019/2020	\$289,400	\$24.672	\$7,140	\$0	\$0				\$218,529	\$170,450	\$48,079
2020/2021	\$289,400	\$24.672	\$7,140	\$0	\$0				\$225,670	\$170,450	\$55,219
2021/2022	\$289,400	\$24.672	\$7,140	\$0	\$0				\$232,810	\$170,450	\$62,359

Debt Balance as of: 1/1/2012 \$42,547

Statutory Closing Year 2022

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #12 - DIVISION ST REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
537-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		36,435	44,225	38,549	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		98,078	102,311	100,619	0	0
Grants & Aids		314	245	150	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	8,267	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		98,392	110,823	100,769	0	0

Current Net Surplus/Deficit:	61,957	66,598	62,220	0	0
Ending Fund Balance:	365,362	431,960	494,180	431,960	431,960

Budget Variances:	
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Mission Statement:

TID #12 was created in 1997 to assist with rehabilitation of blighted property and to add parking on Division Street and Main Street between Irving Street and Church Avenue. The size of the TID is 10.5 acres and over the lifetime of the TID the City is expected to invest \$1,300,000 to encourage redevelopment in the area. The TID has resulted in the development of several new apartment buildings along Division Street providing over 60 dwelling units with a number set aside for households with low to moderate income. Creation of the TID also helped to rehabilitate three buildings at the corner of N. Main Street and Merritt/Church Avenue by providing parking facilities.

Links to City Strategic Plan:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">1</td><td></td></tr> <tr><td>2</td><td></td></tr> <tr><td>3</td><td></td></tr> <tr><td>4</td><td></td></tr> <tr><td>5</td><td></td></tr> </table>	1		2		3		4		5	
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Significant Accomplishments:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> </table>	•		•		•		•	
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Objectives to be Accomplished Next Year:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> </table>	•		•		•		•	
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

DIVISION STREET REDEVELOPMENT TIF #12 - Fund 537

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE/(EXPENSE)	NEW BORROWING	TRANSFER TO OTHER TIF	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1998/1999	\$346,400	\$23.77	\$8,233						\$8,233	\$0	\$8,233
1999/2000	\$761,200	\$23.18	\$17,629			\$150,000			\$175,862	\$86,945	\$88,917
2000/2001	\$1,034,800	\$23.58	\$24,397			\$136,000		\$14,928	\$321,331	\$86,945	\$234,387
2001/2002	\$859,300	\$24.29	\$20,909			\$150,000		\$25,853	\$466,387	\$112,045	\$354,342
2002/2003	\$1,570,200	\$23.51	\$36,909	\$19	\$2,000	\$100,000		\$37,808	\$567,507	\$397,216	\$170,291
2003/2004	\$2,282,300	\$22.84	\$52,105	\$14				\$44,295	\$575,331	\$441,541	\$133,790
2004/2005	\$3,447,000	\$23.05	\$79,113	\$39				\$45,021	\$609,463	\$441,541	\$167,921
2005/2006	\$3,877,900	\$22.00	\$85,286	\$1,091				\$44,764	\$651,076	\$441,541	\$209,535
2006/2007	\$4,330,300	\$21.98	\$95,175	\$1,257				\$45,580	\$701,928	\$441,541	\$260,386
2007/2008	\$4,484,100	\$22.16	\$99,393	\$696		(\$91,114)		\$32,735	\$678,168	\$444,041	\$234,127
2008/2009	\$4,658,400	\$22.32	\$104,045	\$411				\$35,178	\$747,446	\$444,041	\$303,405
2009/2010	\$4,193,800	\$23.35	\$98,048	\$344	(\$150)			\$35,310	\$810,378	\$445,016	\$365,362
2010/2011	\$4,168,200	\$24.55	\$102,311	\$245	(\$1,630)			\$33,454	\$877,851	\$445,891	\$431,960
2011/2012	\$4,099,300	\$24.672	\$101,140	\$318	(\$150)			\$36,432	\$942,726	\$445,891	\$496,835
2012/2013	\$4,099,300	\$24.672	\$102,311					\$35,031	\$1,010,006	\$445,891	\$564,115
2013/2014	\$4,099,300	\$24.672	\$102,311					\$34,256	\$1,078,062	\$445,891	\$632,171
2014/2015	\$4,099,300	\$24.672	\$102,311					\$34,631	\$1,145,742	\$445,891	\$699,851
2015/2016	\$4,099,300	\$24.672	\$102,311					\$33,853	\$1,214,199	\$445,891	\$768,308
2016/2017	\$4,099,300	\$24.672	\$102,311					\$34,163	\$1,282,347	\$445,891	\$836,456
2017/2018	\$4,099,300	\$24.672	\$102,311					\$33,139	\$1,351,519	\$445,891	\$905,628
2018/2019	\$4,099,300	\$24.672	\$102,311					\$32,312	\$1,421,519	\$445,891	\$975,628
2019/2020	\$4,099,300	\$24.672	\$102,311					\$24,050	\$1,499,779	\$445,891	\$1,053,888
2020/2021	\$4,099,300	\$24.672	\$102,311					\$10,325	\$1,591,766	\$445,891	\$1,145,875
2021/2022	\$4,099,300	\$24.672	\$102,311					\$0	\$1,694,077	\$445,891	\$1,248,186
2022/2023	\$4,099,300	\$24.672	\$102,311					\$0	\$1,796,388	\$445,891	\$1,350,497
2023/2024	\$4,099,300	\$24.672	\$102,311					\$0	\$1,898,699	\$445,891	\$1,452,808

Debt Balance as of: 1/1/2012 \$308,193

Statutory Closing Year 2024

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #13 - MARION RD / PEARL AVE

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
539-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		1,395,759	1,330,296	1,399,817	0	0

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		298,085	278,581	283,245	0	0
Grants & Aids		1,866	1,291	700	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		1,341	37,225	32,000	0	0
Surplus Applied		0	0	0	0	0
Transfers		1,140,132	1,161,822	1,147,690	0	0
TOTAL REVENUES:		1,441,424	1,478,919	1,463,635	0	0

Current Net Surplus/Deficit:	45,665	148,623	63,818	0	0
Ending Fund Balance:	276,838	425,461	489,279	425,461	425,461

Budget Variances:	
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Mission Statement:

TID #13 was created in 1998 to assist with rehabilitation of blighted property along the riverfront and near the University of Wisconsin-Oshkosh between Wisconsin and Jackson Streets. The size of the TID is approximately 87 acres and the City invested \$8,115,000 for land acquisition, site development and infrastructure development costs. It is anticipated there will be significant additional development in the area in the next several years. TID #13 has facilitated a significant aesthetic improvement in the area, as well as providing needed housing and services to students of the University.

Links to City Strategic Plan:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">1</td><td></td></tr> <tr><td>2</td><td></td></tr> <tr><td>3</td><td></td></tr> <tr><td>4</td><td></td></tr> <tr><td>5</td><td></td></tr> </table>	1		2		3		4		5	
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Significant Accomplishments:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> </table>	•		•		•		•	
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Objectives to be Accomplished Next Year:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> <tr><td>•</td><td></td></tr> </table>	•		•		•		•	
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

MARION ROAD/PEARL AVENUE TIF #13 - Fund 539

9/30/2012

YEAR	CUMULATIVE TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSES/ TRANSFERS	NEW BORROWING	TRANSFER FROM TIF #7	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1997/1998	\$0	\$23.64		\$0				\$10,000	\$10,000	\$10,000	\$0
1998/1999	\$0	\$23.77		\$0			\$249,235	\$1,040,207	\$1,299,442	\$1,013,196	\$286,246
1999/2000	\$0	\$23.18		\$6,753	\$3,281		\$2,552,000	\$200,000	\$4,047,970	\$5,033,941	(\$985,971)
2000/2001	\$0	\$23.58		\$265,387	\$371,004	\$896,924	\$2,968,730	\$378,000	\$6,603,393	\$6,436,550	\$166,843
2001/2002	\$0	\$24.29		\$365,447	\$604,922		\$5,429,388	\$1,035,000	\$13,307,255	\$11,269,223	\$2,038,032
2002/2003	\$2,153,300	\$23.51	\$50,616	\$1,105,698	\$66,390		\$4,503,486	\$1,054,209	\$17,876,258	\$17,534,768	\$341,491
2003/2004	\$4,343,600	\$22.84	\$99,164	\$1,352,284	(\$173,735)			\$1,116,000	\$17,565,403	\$17,534,768	\$30,636
2004/2005	\$10,662,000	\$23.05	\$244,707	\$1,357,123	\$2,013		\$1,023,000	\$1,053,000	\$18,531,001	\$17,852,092	\$678,909
2005/2006	\$11,659,200	\$22.00	\$256,420	\$1,353,775	\$1,610	\$17,852,092		\$1,096,000	\$679,163	\$463,933	\$215,230
2006/2007	\$12,752,300	\$21.98	\$280,280	\$1,438,294	\$37,309	\$463,933		\$1,158,014	\$252,540	\$27,643	\$224,897
2007/2008	\$13,466,400	\$22.16	\$298,492	\$1,440,772	\$65,826			\$1,152,229	\$328,315	\$88,608	\$239,707
2008/2009	\$13,994,200	\$22.32	\$312,559	\$1,425,968	\$35,842			\$1,145,688	\$396,436	\$138,263	\$258,173
2009/2010	\$12,749,900	\$23.35	\$298,085	\$1,419,071	\$34,743	\$150		\$1,140,132	\$450,175	\$173,337	\$276,838
2010/2011	\$11,349,500	\$24.55	\$278,581	\$1,292,734	\$34,066	\$10,928		\$1,161,822	\$620,982	\$195,521	\$425,461
2011/2012	\$11,539,600	\$24.672	\$284,709	\$1,334,318	\$25,194	\$14,466		\$1,147,690	\$729,791	\$195,521	\$534,270
2012/2013	\$11,539,600	\$24.672	\$278,581	\$1,356,140				\$1,158,767	\$810,999	\$195,521	\$615,478
2013/2014	\$11,539,600	\$24.672	\$278,581	\$1,354,218				\$1,163,130	\$898,492	\$195,521	\$702,971
2014/2015	\$11,539,600	\$24.672	\$278,581	\$1,351,079				\$1,161,981	\$987,974	\$195,521	\$792,454
2015/2016	\$11,539,600	\$24.672	\$278,581	\$1,341,544				\$6,565,569	\$6,490,580	\$195,521	\$6,295,060
2016/2017	\$11,539,600	\$24.672	\$278,581	\$1,344,118					\$5,425,043	\$195,521	\$5,229,523
2017/2018	\$11,539,600	\$24.672	\$278,581	\$1,343,621					\$4,360,003	\$195,521	\$4,164,482
2018/2019	\$11,539,600	\$24.672	\$278,581	\$1,352,761					\$3,285,823	\$195,521	\$3,090,302
2019/2020	\$11,539,600	\$24.672	\$278,581	\$1,245,290					\$2,319,114	\$195,521	\$2,123,593
2020/2021	\$11,539,600	\$24.672	\$278,581	\$1,035,550					\$1,562,144	\$195,521	\$1,366,624
2021/2022	\$11,539,600	\$24.672	\$278,581	\$395,803					\$1,444,922	\$195,521	\$1,249,402
2022/2023	\$11,539,600	\$24.672	\$278,581	\$261,183					\$1,462,320	\$195,521	\$1,266,800
2023/2024	\$11,539,600	\$24.672	\$278,581	\$82,058					\$1,658,843	\$195,521	\$1,463,322
2024/2025	\$11,539,600	\$24.672	\$278,581	\$82,071					\$1,855,353	\$195,521	\$1,659,832

Debt Balance as of: 1/1/2012 \$13,879,754

Statutory Closing Year 2025

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #14 - MERCY MEDICAL CENTER

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
522-1040-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	114,408	923,403	491,309	382,500	382,300

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	688,226	547,206	605,783	0	0
Grants & Aids	87	59	30	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	4,902	13,900	10,000	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	693,215	561,165	615,813	0	0

Current Net Surplus/Deficit: 578,807 (362,238) 124,504 (382,500) (382,300)

Ending Fund Balance: 756,580 394,342 518,846 11,842 (370,458)

Budget Variances:

Mission Statement: TID #14 was created in 2000 to assist with rehabilitation of the vacant former Mercy Medical Center on Hazel Street. The size of the TID is just over 17 acres and over its lifespan the City anticipates investing \$3,900,000 to facilitate redevelopment through development assistance grants to construct the Lakefront Manor and Townhouses 58 units and rehabilitation of the main hospital facility, which resulted in a portion of the hospital being rehabilitated into the Parkside Apartments 34 units and one Affinity doctors office. TID #14 was also the City's first use of the Pay-Go development assistance program.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

MERCY MEDICAL CENTER TIF #14 - Fund 522

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	DEVELOPER AGREEMENT	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2000/2001	\$0	\$0.00	\$0.00					\$366,000	\$366,000	\$365,996	\$4
2001/2002	\$261,000	\$24.29	\$6,351	\$33,750	\$26,391			\$137,000	\$501,992	\$502,996	(\$1,004)
2002/2003	\$1,509,700	\$23.51	\$35,487	\$44,013				\$709,000	\$1,202,466	\$899,388	\$303,078
2003/2004	\$2,854,400	\$22.84	\$65,166	\$79,683				\$262,000	\$1,449,949	\$1,352,261	\$97,687
2004/2005	\$3,254,200	\$23.05	\$74,688	\$104,032				\$16,514	\$1,437,119	\$1,352,261	\$84,858
2005/2006	\$5,198,200	\$22.00	\$114,323	\$121,594	\$5,407				\$1,435,256	\$1,352,261	\$82,994
2006/2007	\$5,795,700	\$21.98	\$127,382	\$122,370	\$95,147				\$1,535,415	\$1,378,381	\$157,034
2007/2008	\$6,416,100	\$22.16	\$142,217	\$113,829	\$4,380	\$204		(\$100,116)	\$1,468,272	\$1,378,381	\$89,890
2008/2009	\$8,762,200	\$22.32	\$195,703	\$113,911	\$5,961	\$130			\$1,556,154	\$1,378,381	\$177,773
2009/2010	\$29,437,300	\$23.35	\$688,226	\$114,258	\$4,903	\$87	\$150		\$2,134,961	\$1,378,381	\$756,580
2010/2011	\$22,293,400	\$24.55	\$547,206	\$106,881	\$2,144	\$59	\$804,769		\$1,772,721	\$1,378,381	\$394,340
2011/2012	\$24,680,500	\$24.672	\$608,927	\$104,134		\$37	\$150		\$2,277,401	\$1,378,381	\$899,019
2012/2013	\$24,680,500	\$24.672	\$608,917	\$104,935					\$2,781,383	\$1,378,381	\$1,403,002
2013/2014	\$24,680,500	\$24.672	\$608,917	\$108,273					\$3,282,028	\$1,378,381	\$1,903,646
2014/2015	\$24,680,500	\$24.672	\$608,917	\$111,060					\$3,779,885	\$1,378,381	\$2,401,504
2015/2016	\$24,680,500	\$24.672	\$608,917	\$108,610					\$4,280,193	\$1,378,381	\$2,901,811
2016/2017	\$24,680,500	\$24.672	\$608,917	\$110,873					\$4,778,237	\$1,378,381	\$3,399,856
2017/2018	\$24,680,500	\$24.672	\$608,917	\$107,754					\$5,279,401	\$1,378,381	\$3,901,019
2018/2019	\$24,680,500	\$24.672	\$608,917	\$109,415					\$5,778,903	\$1,378,381	\$4,400,522
2019/2020	\$24,680,500	\$24.672	\$608,917	\$105,805					\$6,282,015	\$1,378,381	\$4,903,634
2020/2021	\$24,680,500	\$24.672	\$608,917	\$82,413					\$6,808,520	\$1,378,381	\$5,430,139
2021/2022	\$24,680,500	\$24.672	\$608,917	\$69,315					\$7,348,123	\$1,378,381	\$5,969,741
2022/2023	\$24,680,500	\$24.672	\$608,917	\$61,410					\$7,895,630	\$1,378,381	\$6,517,248
2023/2024	\$24,680,500	\$24.672	\$608,917	\$0					\$8,504,547	\$1,378,381	\$7,126,166
2024/2025	\$24,680,500	\$24.672	\$608,917						\$9,113,464	\$1,378,381	\$7,735,083
2025/2026	\$24,680,500	\$24.672	\$608,917						\$9,722,382	\$1,378,381	\$8,344,000
2026/2027	\$24,680,500	\$24.672	\$608,917						\$10,331,299	\$1,378,381	\$8,952,918

Debt Balance as of: 1/1/2012 \$1,183,996

Statutory Closing Year 2027

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #15 - PARK PLAZA/COMMERCE ST

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
524-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		47,433	47,945	48,125	47,800	296,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		172,273	190,236	193,342	0	0
Grants & Aids		36,189	34,111	27,000	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	8,020	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		208,462	232,367	220,342	0	0

Current Net Surplus/Deficit:	161,029	184,422	172,217	(47,800)	(296,100)
Ending Fund Balance:	1,283,740	1,468,162	1,640,379	1,420,362	1,124,262

Budget Variances:

Mission Statement: TID #15 was created in 2001 in a portion of the former Park Plaza Mall to create Class A office space in order to retain 4-Imprint in the community. TIF was used as a development assistance grant to offset project costs. The size of the TID is 1.3 acres and during the life of the TID, it is anticipated the City will invest \$1,089,077 to assist this development.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

PARK PLAZA/COMMERCE STREET TIF #15 - Fund 524

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$600,000	\$600,000	\$0
2002/2003	\$7,440,000	\$23.51	\$174,885	\$51,980	\$56,345			\$779,251	\$600,000	\$179,251
2003/2004	\$7,280,400	\$22.84	\$166,211	\$47,231	\$55,361			\$953,592	\$600,000	\$353,592
2004/2005	\$7,263,000	\$23.05	\$166,696	\$47,862	\$43,280			\$1,115,705	\$600,000	\$515,705
2005/2006	\$7,328,100	\$22.00	\$161,166	\$47,350	\$38,591			\$1,268,112	\$600,000	\$668,112
2006/2007	\$7,267,300	\$21.98	\$159,726	\$47,763	\$27,225			\$1,407,301	\$600,000	\$807,301
2007/2008	\$7,362,900	\$22.16	\$163,204	\$47,054	\$36,374			\$1,559,825	\$600,000	\$959,825
2008/2009	\$7,786,500	\$22.316	\$173,911	\$47,232	\$36,207			\$1,722,710	\$600,000	\$1,122,710
2009/2010	\$7,368,600	\$23.350	\$172,273	\$47,283	\$36,189	\$150		\$1,883,740	\$600,000	\$1,283,740
2010/2011	\$7,750,300	\$24.545	\$190,236	\$39,179	\$34,111	\$746		\$2,068,162	\$600,000	\$1,468,162
2011/2012	\$7,876,900	\$24.672	\$194,342	\$47,809	\$34,643	\$150		\$2,249,188	\$600,000	\$1,649,188
2012/2013	\$7,876,900	\$24.672	\$190,236	\$46,145				\$2,393,279	\$600,000	\$1,793,279
2013/2014	\$7,876,900	\$24.672	\$190,236	\$45,358				\$2,538,158	\$600,000	\$1,938,158
2014/2015	\$7,876,900	\$24.672	\$190,236	\$44,395				\$2,683,999	\$600,000	\$2,083,999
2015/2016	\$7,876,900	\$24.672	\$190,236	\$43,345				\$2,830,890	\$600,000	\$2,230,890
2016/2017	\$7,876,900	\$24.672	\$190,236	\$42,208				\$2,978,919	\$600,000	\$2,378,919
2017/2018	\$7,876,900	\$24.672	\$190,236	\$45,845				\$3,123,310	\$600,000	\$2,523,310
2018/2019	\$7,876,900	\$24.672	\$190,236	\$44,335				\$3,269,211	\$600,000	\$2,669,211
2019/2020	\$7,876,900	\$24.672	\$190,236	\$42,755				\$3,416,692	\$600,000	\$2,816,692
2020/2021	\$7,876,900	\$24.672	\$190,236	\$45,968				\$3,560,961	\$600,000	\$2,960,961
2021/2022	\$7,876,900	\$24.672	\$190,236					\$3,751,197	\$600,000	\$3,151,197
2022/2023	\$7,876,900	\$24.672	\$190,236					\$3,941,433	\$600,000	\$3,341,433
2023/2024	\$7,876,900	\$24.672	\$190,236					\$4,131,669	\$600,000	\$3,531,669
2024/2025	\$7,876,900	\$24.672	\$190,236					\$4,321,906	\$600,000	\$3,721,906
2025/2026	\$7,876,900	\$24.672	\$190,236					\$4,512,142	\$600,000	\$3,912,142
2026/2027	\$7,876,900	\$24.672	\$190,236					\$4,702,378	\$600,000	\$4,102,378
2027/2028	\$7,876,900	\$24.672	\$190,236					\$4,892,614	\$600,000	\$4,292,614

Debt Balance as of: 1/1/2012 \$448,161

Statutory Closing Year 2028

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #16 - 100 BLOCK REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
526-1040-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	259,874	230,529	228,808	0	0

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	105,093	113,880	112,897	0	0
Grants & Aids	58	39	25	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	170,000	170,000	650,000	0	0
TOTAL REVENUES:	275,151	283,919	762,922	0	0

Current Net Surplus/Deficit:	15,277	53,390	534,114	0	0
Ending Fund Balance:	1,137,502	1,190,892	1,725,006	1,190,892	1,190,892

Budget Variances:

Mission Statement: TID #16 was a blighted area that was created in 2001 for the 100 block of N. Main Street to help offset overall development costs through provisions of a development assistance grant to the developer of the property. The size of the TID is 2.08 acres and over the lifetime of the TID the City anticipates investing \$1,827,100 to encourage redevelopment in the area. TID #16 has facilitated a significant redevelopment of a highly visible downtown location which includes a 62 unit apartment complex with commercial tenants on the ground floor.

- Links to City Strategic Plan:**
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- Significant Accomplishments:**
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- Objectives to be Accomplished Next Year:**
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

100 BLOCK REDEVELOPMENT TIF #16 - FUND 526

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	FROM OTHER TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002				\$87,144			\$2,327,945		\$2,240,801	\$2,228,313	\$12,488
2002/2003				\$253,262			\$437,154		\$2,424,693	\$2,228,313	\$196,380
2003/2004	\$3,560,800	\$22.84	\$81,293	\$259,867					\$2,246,119	\$2,228,313	\$17,806
2004/2005	\$6,292,100	\$23.05	\$144,412	\$256,504					\$2,134,027	\$2,228,313	(\$94,285)
2005/2006	\$6,669,600	\$22.00	\$146,684	\$258,568					\$2,022,143	\$2,228,313	(\$206,170)
2006/2007	\$7,003,100	\$21.98	\$153,920	\$258,473	\$203			\$426,000	\$2,343,793	\$2,230,713	\$113,080
2007/2008	\$4,878,400	\$22.16	\$108,133	\$259,442	\$150,086			\$981,000	\$3,323,570	\$2,230,713	\$1,092,857
2008/2009	\$5,004,300	\$22.316	\$111,771	\$258,278	\$5,876			\$170,000	\$3,352,938	\$2,230,713	\$1,122,225
2009/2010	\$4,495,100	\$23.350	\$105,093	\$259,724	\$58	\$150		\$170,000	\$3,368,215	\$2,230,713	\$1,137,502
2010/2011	\$4,639,500	\$24.545	\$113,880	\$229,781	\$39	\$746		\$170,000	\$3,421,607	\$2,230,713	\$1,190,894
2011/2012	\$4,599,500	\$24.672	\$113,481	\$228,658	\$37	\$150		\$650,000	\$3,956,317	\$2,230,713	\$1,725,604
2012/2013	\$4,599,500	\$24.672	\$113,880	\$234,311					\$3,835,886	\$2,230,713	\$1,605,173
2013/2014	\$4,599,500	\$24.672	\$113,880	\$237,525					\$3,712,240	\$2,230,713	\$1,481,527
2014/2015	\$4,599,500	\$24.672	\$113,880	\$238,272					\$3,587,848	\$2,230,713	\$1,357,135
2015/2016	\$4,599,500	\$24.672	\$113,880	\$238,523					\$3,463,204	\$2,230,713	\$1,232,492
2016/2017	\$4,599,500	\$24.672	\$113,880	\$241,040					\$3,336,044	\$2,230,713	\$1,105,331
2017/2018	\$4,599,500	\$24.672	\$113,880	\$241,211					\$3,208,713	\$2,230,713	\$978,000
2018/2019	\$4,599,500	\$24.672	\$113,880	\$245,628					\$3,076,964	\$2,230,713	\$846,251
2019/2020	\$4,599,500	\$24.672	\$113,880	\$243,997					\$2,946,846	\$2,230,713	\$716,133
2020/2021	\$4,599,500	\$24.672	\$113,880	\$248,120					\$2,812,605	\$2,230,713	\$581,892
2021/2022	\$4,599,500	\$24.672	\$113,880	\$41,286					\$2,885,199	\$2,230,713	\$654,486
2022/2023	\$4,599,500	\$24.672	\$113,880						\$2,999,078	\$2,230,713	\$768,365
2023/2024	\$4,599,500	\$24.672	\$113,880						\$3,112,958	\$2,230,713	\$882,245
2024/2025	\$4,599,500	\$24.672	\$113,880						\$3,226,837	\$2,230,713	\$996,124
2025/2026	\$4,599,500	\$24.672	\$113,880						\$3,340,717	\$2,230,713	\$1,110,004
2026/2027	\$4,599,500	\$24.672	\$113,880						\$3,454,596	\$2,230,713	\$1,223,883
2027/2028	\$4,599,500	\$24.672	\$113,880						\$3,568,476	\$2,230,713	\$1,337,763

Debt Balance as of: 1/1/2012 \$2,438,572

Statutory Closing Year 2028

Note: In 2008, the \$981,000 of donor funds comes from: TID #9 (\$810,000) and TID #7 (\$171,000)

All other years are funded solely by TID #7

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #17 - CITY CENTER REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
530-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		153,962	412,988	5,659,744	4,920,200	40,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		245,808	261,325	254,596	0	0
Grants & Aids		129,033	91,668	65,000	690,000	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	1,599,200	0	0	0
TOTAL REVENUES:		374,841	1,952,193	319,596	690,000	0

Current Net Surplus/Deficit:	220,879	1,539,205	(5,340,148)	(4,230,200)	(40,000)
Ending Fund Balance:	907,504	2,448,364	(2,891,784)	(1,781,836)	2,408,364

Budget Variances:

Mission Statement: TID #17 was a blighted area TID that was created in 2001 around the former Park Plaza Mall to help offset rehabilitation costs to renovate from retain to office space. TIF has been used to reimburse the developer from improvements at the site and in turn the developer has agreed to cooperate with the City to allow for installation of the river walk along the property. Public improvements to the property included streetscaping and instillation of a bike path and pedestrian mall.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

CITY CENTER REDEVELOPMENT TIF #17 - Fund 530

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER REVENUE/ (EXPENSES)	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$506,075	\$21,430	\$484,644
2002/2003	\$3,698,900	\$23.51	\$86,947	\$54,147	\$10,745		\$345,657	\$895,276	\$328,657	\$566,620
2003/2004	\$6,081,400	\$22.84	\$138,838	\$80,463	\$70,243			\$1,023,894	\$635,560	\$388,335
2004/2005	\$6,284,600	\$23.05	\$144,240	\$77,770	\$48,143	\$20,319	\$700,000	\$1,858,826	\$1,389,719	\$469,108
2005/2006	\$6,264,600	\$22.00	\$137,777	\$78,820	\$30,715			\$1,948,498	\$1,412,630	\$535,868
2006/2007	\$6,326,400	\$21.98	\$139,047	\$134,614	\$10,049			\$1,962,980	\$1,413,327	\$549,652
2007/2008	\$8,409,900	\$22.16	\$186,411	\$135,348	\$7,379			\$2,021,422	\$1,445,961	\$575,461
2008/2009	\$11,411,700	\$22.316	\$254,879	\$134,667	\$32,819			\$2,174,453	\$1,486,173	\$688,280
2009/2010	\$10,513,900	\$23.350	\$245,808	\$135,389	\$129,033	(\$150)		\$2,413,756	\$1,506,252	\$907,504
2010/2011	\$10,646,500	\$24.545	\$261,325	\$129,856	\$91,668	(\$22,686)	\$1,599,200	\$4,213,407	\$1,765,044	\$2,448,364
2011/2012	\$10,372,400	\$24.672	\$255,912	\$256,195	\$415,131	(\$274,707)		\$4,353,548	\$2,581,579	\$1,771,969
2012/2013	\$10,372,400	\$24.672	\$261,325	\$261,796				\$4,353,077	\$2,581,579	\$1,771,498
2013/2014	\$10,372,400	\$24.672	\$261,325	\$259,997				\$4,354,405	\$2,581,579	\$1,772,826
2014/2015	\$10,372,400	\$24.672	\$261,325	\$260,897				\$4,354,833	\$2,581,579	\$1,773,255
2015/2016	\$10,372,400	\$24.672	\$261,325	\$256,560				\$4,359,599	\$2,581,579	\$1,778,020
2016/2017	\$10,372,400	\$24.672	\$261,325	\$254,529				\$4,366,395	\$2,581,579	\$1,784,816
2017/2018	\$10,372,400	\$24.672	\$261,325	\$260,993				\$4,366,727	\$2,581,579	\$1,785,148
2018/2019	\$10,372,400	\$24.672	\$261,325	\$256,978				\$4,371,074	\$2,581,579	\$1,789,496
2019/2020	\$10,372,400	\$24.672	\$261,325	\$252,755				\$4,379,645	\$2,581,579	\$1,798,066
2020/2021	\$10,372,400	\$24.672	\$261,325	\$254,486				\$4,386,484	\$2,581,579	\$1,804,905
2021/2022	\$10,372,400	\$24.672	\$261,325	\$210,840				\$4,436,969	\$2,581,579	\$1,855,390
2022/2023	\$10,372,400	\$24.672	\$261,325	\$180,226				\$4,518,068	\$2,581,579	\$1,936,490
2023/2024	\$10,372,400	\$24.672	\$261,325	\$181,977				\$4,597,417	\$2,581,579	\$2,015,838
2024/2025	\$10,372,400	\$24.672	\$261,325	\$178,433				\$4,680,309	\$2,581,579	\$2,098,730
2025/2026	\$10,372,400	\$24.672	\$261,325	\$123,600				\$4,818,034	\$2,581,579	\$2,236,455
2026/2027	\$10,372,400	\$24.672	\$261,325	\$124,200				\$4,955,159	\$2,581,579	\$2,373,581
2027/2028	\$10,372,400	\$24.672	\$261,325	\$119,600				\$5,096,885	\$2,581,579	\$2,515,306

Debt Balance as of: 1/1/2012 \$3,694,062

Statutory Closing Year 2028

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #18 - SW INDUSTRIAL PARK EXPANSION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
532-1040-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	381,158	510,650	4,050,438	120,800	20,500

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	301,524	374,275	372,743	0	0
Grants & Aids	1,482	3,009	2,000	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	150,000	2,036,000	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	453,006	2,413,284	374,743	0	0

Current Net Surplus/Deficit:	71,848	1,902,634	(3,675,695)	(120,800)	(20,500)
Ending Fund Balance:	(852,017)	1,050,617	(2,625,078)	929,817	1,030,117

Budget Variances:

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Mission Statement:

TID#18 was created in 2002 to fund the infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 178 acres and borders Highway 91 to the south and the Wisconsin and Southern Railroad to the north. Over the lifetime of the TID the City anticipates investing \$4,000,000 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SW INDUSTRIAL PARK EXPANSION

TIF #18 - Fund 532

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	STATE & OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$2,564,569		\$2,564,569
2002/2003				\$212,734			\$850,000	\$3,201,835	\$90,408	\$3,111,427
2003/2004	\$0	\$22.84	\$0	\$275,322				\$2,926,513	\$1,927,594	\$998,919
2004/2005	\$0	\$23.05	\$0	\$281,721			\$383,948	\$3,028,740	\$2,819,679	\$209,061
2005/2006	\$0	\$22.00	\$0	\$309,882				\$2,718,858	\$2,682,527	\$36,331
2006/2007	\$0	\$21.98	\$0	\$312,060	\$32,833			\$2,439,631	\$3,240,023	(\$800,392)
2007/2008	\$5,788,500	\$22.16	\$128,306	\$357,655	\$13,794		\$311,230	\$2,535,306	\$3,246,626	(\$711,320)
2008/2009	\$7,382,100	\$22.316	\$164,879	\$342,952				\$2,357,232	\$3,281,098	(\$923,865)
2009/2010	\$12,897,000	\$23.350	\$301,524	\$342,973	\$1,482	\$150	\$150,000	\$2,467,115	\$3,319,132	(\$852,017)
2010/2011	\$15,248,100	\$24.545	\$374,275	\$338,789	\$3,009	\$12,011	\$2,036,000	\$4,529,599	\$3,478,982	\$1,050,616
2011/2012	\$15,185,800	\$24.672	\$374,670	\$521,385	\$2,369	\$21,407		\$4,363,846	\$3,478,982	\$884,864
2012/2013	\$15,185,800	\$24.672	\$374,275	\$528,430				\$4,209,691	\$3,478,982	\$730,708
2013/2014	\$15,185,800	\$24.672	\$374,275	\$525,116				\$4,058,849	\$3,478,982	\$579,867
2014/2015	\$15,185,800	\$24.672	\$374,275	\$521,470				\$3,911,654	\$3,478,982	\$432,671
2015/2016	\$15,185,800	\$24.672	\$374,275	\$517,406				\$3,768,522	\$3,478,982	\$289,540
2016/2017	\$15,185,800	\$24.672	\$374,275	\$517,363				\$3,625,434	\$3,478,982	\$146,451
2017/2018	\$15,185,800	\$24.672	\$374,275	\$516,932				\$3,482,776	\$3,478,982	\$3,794
2018/2019	\$15,185,800	\$24.672	\$374,275	\$520,228				\$3,336,823	\$3,478,982	(\$142,160)
2019/2020	\$15,185,800	\$24.672	\$374,275	\$518,381				\$3,192,716	\$3,478,982	(\$286,266)
2020/2021	\$15,185,800	\$24.672	\$374,275	\$519,819				\$3,047,172	\$3,478,982	(\$431,811)
2021/2022	\$15,185,800	\$24.672	\$374,275	\$311,774				\$3,109,672	\$3,478,982	(\$369,310)
2022/2023	\$15,185,800	\$24.672	\$374,275	\$233,861				\$3,250,086	\$3,478,982	(\$228,897)
2023/2024	\$15,185,800	\$24.672	\$374,275	\$228,867				\$3,395,493	\$3,478,982	(\$83,489)
2024/2025	\$15,185,800	\$24.672	\$374,275	\$186,414				\$3,583,354	\$3,478,982	\$104,371
2026 to 2030				\$0				\$3,583,354	\$3,478,982	\$104,371

Debt Balance as of: 1/1/2012 \$6,167,446

Statutory Closing Year 2025

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #19 - NW INDUSTRIAL PARK EXPANSION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
528-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		140,883	141,894	657,851	5,500	5,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		193,976	204,725	206,540	0	0
Grants & Aids		2,490	2,479	1,500	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	1,851	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		196,466	209,055	208,040	0	0

Current Net Surplus/Deficit:	55,583	67,161	(449,811)	(5,500)	(5,000)
Ending Fund Balance:	86,413	153,574	(296,237)	148,074	148,574

Budget Variances:

Mission Statement: TID #19 was created in 2003 to fund the infrastructure costs to expand the Northwest Industrial Park. The expansion area of the park is approximately 54 acres and is bordered on the south by Snell Road and to the west by Vinland Street. Over the lifetime of the TID the City anticipates investing \$3,000,000 in costs to acquire land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

NW INDUSTRIAL PARK EXPANSION

TIF #19 - Fund 528

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2003/2004		\$22.84				\$39,142		\$895,858	\$1,020,503	(\$124,645)
2004/2005	\$0	\$23.05	\$0			\$78,556	\$845,305	\$1,662,607	\$1,647,037	\$15,570
2005/2006	\$609,000	\$22.00	\$13,394			\$138,320		\$1,537,681	\$1,547,227	(\$9,546)
2006/2007	\$4,424,200	\$21.98	\$97,239	\$2,497	\$18,686	\$138,940		\$1,517,162	\$1,551,091	(\$33,928)
2007/2008	\$6,804,800	\$22.16	\$150,833	\$550		\$155,792	(\$120,000)	\$1,392,754	\$1,552,520	(\$159,766)
2008/2009	\$8,103,700	\$22.316	\$180,995	\$1,508	(\$444)	\$131,464	\$140,000	\$1,583,350	\$1,552,520	\$30,830
2009/2010	\$8,296,900	\$23.350	\$193,976	\$2,490	(\$150)	\$140,733		\$1,638,933	\$1,552,520	\$86,413
2010/2011	\$8,340,600	\$24.545	\$204,725	\$2,479	(\$2,594)	\$137,449		\$1,706,094	\$1,552,520	\$153,574
2011/2012	\$8,414,600	\$24.672	\$207,608	\$2,566	(\$2,150)	\$139,557		\$1,774,561	\$1,552,520	\$222,041
2012/2013	\$8,414,600	\$24.672	\$204,725			\$141,525		\$1,837,762	\$1,552,520	\$285,242
2013/2014	\$8,414,600	\$24.672	\$204,725			\$139,463		\$1,903,024	\$1,552,520	\$350,504
2014/2015	\$8,414,600	\$24.672	\$204,725			\$139,274		\$1,968,476	\$1,552,520	\$415,956
2015/2016	\$8,414,600	\$24.672	\$204,725			\$143,258		\$2,029,943	\$1,552,520	\$477,423
2016/2017	\$8,414,600	\$24.672	\$204,725			\$141,528		\$2,093,140	\$1,552,520	\$540,621
2017/2018	\$8,414,600	\$24.672	\$204,725			\$140,492		\$2,157,374	\$1,552,520	\$604,854
2018/2019	\$8,414,600	\$24.672	\$204,725			\$138,594		\$2,223,505	\$1,552,520	\$670,986
2019/2020	\$8,414,600	\$24.672	\$204,725			\$142,735		\$2,285,496	\$1,552,520	\$732,976
2020/2021	\$8,414,600	\$24.672	\$204,725			\$140,114		\$2,350,107	\$1,552,520	\$797,587
2021/2022	\$8,414,600	\$24.672	\$204,725			\$139,521		\$2,415,312	\$1,552,520	\$862,792
2022/2023	\$8,414,600	\$24.672	\$204,725			\$97,615		\$2,522,422	\$1,552,520	\$969,902
2023/2024	\$8,414,600	\$24.672	\$204,725			\$65,213		\$2,661,935	\$1,552,520	\$1,109,415
2024/2025	\$8,414,600	\$24.672	\$204,725			\$8,852		\$2,857,808	\$1,552,520	\$1,305,288
2025/2026	\$8,414,600	\$24.672	\$204,725			\$8,456		\$3,054,077	\$1,552,520	\$1,501,558
2026/2027						\$8,056		\$3,046,021	\$1,552,520	\$1,493,502
2027/2028						\$7,651		\$3,038,370	\$1,552,520	\$1,485,851

Debt Balance as of: 1/1/2012 \$1,741,904

Statutory Closing Year 2026

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #20 - SOUTH SHORE REDEVELOPMENT

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
534-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		542,505	825,364	8,395,048	1,469,500	2,255,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		2,081	2,241	1,800	542,000	100,000
Fees & Charges		0	0	0	0	0
Miscellaneous		291,803	0	200,000	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		293,884	2,241	201,800	542,000	100,000

Current Net Surplus/Deficit: (248,621) (823,123) (8,193,248) (927,500) (2,155,000)

Ending Fund Balance: 292,292 (530,831) (8,724,079) (1,458,331) (2,685,831)

Budget Variances:

Mission Statement: TID#20 is a blighted area and was created in 2005 to redevelop a large area located along the south side of the Fox River in the central city. TIF is and will be used for blight elimination through acquisition and clearance activity as well as infrastructure improvement including development of the riverwalk system. Several blighted properties have already been acquired and lands are being assembled for future redevelopment

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

SOUTH SHORE REDEVELOPMENT TIF #20 - Fund 534

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	BUILDING RENT	EXEMPT COMPUTER AID	NEW BORROWING	OTHER REVENUE (EXPENSE)	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
									\$90,967	\$17,026	\$73,941
2004/2005	\$0	\$23.05	\$0	\$8,927	\$6,360			(\$124,536)	(\$36,136)	\$0	(\$36,136)
2005/2006	\$0	\$22.00	\$0	\$148,345	\$23,100		\$3,211,749	(\$738,364)	\$2,312,004	\$0	\$2,312,004
2006/2007	\$0	\$21.98	\$0	\$277,119		\$35,586	\$372,500		\$2,442,971	\$513,425	\$1,929,546
2007/2008	\$0	\$22.16	\$0	\$278,363		\$39,224			\$2,203,832	\$1,034,228	\$1,169,603
2008/2009	\$0	\$22.316	\$0	\$307,577	\$7,600	\$3,015	\$792,933		\$2,699,802	\$2,158,890	\$540,913
2009/2010	\$0	\$23.350	\$0	\$308,306	\$35,735	\$2,081	\$256,068	(\$150)	\$2,685,230	\$2,392,939	\$292,292
2010/2011	\$0	\$24.545	\$0	\$419,698		\$2,241		(\$40,395)	\$2,227,378	\$2,758,209	(\$530,832)
2011/2012	\$0	\$24.672	\$0	\$456,698		\$1,549		(\$23,745)	\$1,748,484	\$2,966,964	(\$1,218,479)
2012/2013	\$0	\$24.672	\$0	\$452,377					\$1,296,107	\$2,966,964	(\$1,670,856)
2013/2014	\$0	\$24.672	\$0	\$453,238					\$842,869	\$2,966,964	(\$2,124,094)
2014/2015	\$0	\$24.672	\$0	\$452,653					\$390,216	\$2,966,964	(\$2,576,747)
2015/2016	\$0	\$24.672	\$0	\$452,698					(\$62,482)	\$2,966,964	(\$3,029,445)
2016/2017	\$0	\$24.672	\$0	\$453,104					(\$515,586)	\$2,966,964	(\$3,482,549)
2017/2018	\$0	\$24.672	\$0	\$453,138					(\$968,724)	\$2,966,964	(\$3,935,687)
2018/2019	\$0	\$24.672	\$0	\$451,998					(\$1,420,722)	\$2,966,964	(\$4,387,685)
2019/2020	\$0	\$24.672	\$0	\$344,068					(\$1,764,790)	\$2,966,964	(\$4,731,753)
2020/2021	\$0	\$24.672	\$0	\$307,524					(\$2,072,314)	\$2,966,964	(\$5,039,277)
2021/2022	\$0	\$24.672	\$0	\$305,749					(\$2,378,063)	\$2,966,964	(\$5,345,026)
2022/2023	\$0	\$24.672	\$0	\$298,691					(\$2,676,754)	\$2,966,964	(\$5,643,717)
2023/2024	\$0	\$24.672	\$0	\$301,158					(\$2,977,912)	\$2,966,964	(\$5,944,875)
2024/2025	\$0	\$24.672	\$0	\$297,128					(\$3,275,040)	\$2,966,964	(\$6,242,003)
2025/2026	\$0	\$24.672	\$0	\$31,659					(\$3,306,699)	\$2,966,964	(\$6,273,662)
2026/2027	\$0	\$24.672	\$0	\$31,659					(\$3,338,358)	\$2,966,964	(\$6,305,321)
2027/2028	\$0	\$24.672	\$0						(\$3,338,358)	\$2,966,964	(\$6,305,321)
2028/2029	\$0	\$24.672	\$0						(\$3,338,358)	\$2,966,964	(\$6,305,321)
2029/2030	\$0	\$24.672	\$0						(\$3,338,358)	\$2,966,964	(\$6,305,321)
2030/2031	\$0	\$24.672	\$0						(\$3,338,358)	\$2,966,964	(\$6,305,321)
2031/2032	\$0	\$24.672	\$0						(\$3,338,358)	\$2,966,964	(\$6,305,321)

Debt Balance as of: 1/1/2012 \$5,543,540

Statutory Closing Year 2032

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #21 - FOX RIVER CORRIDOR

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
536-1040-XXXX-XXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		150	1,878,113	1,297,250	43,500	1,292,100

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		19,070	44,010	121,196	0	0
Grants & Aids		0	162,500	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	1,175	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	621,041	0	0	0
TOTAL REVENUES:		19,070	828,726	121,196	0	0

Current Net Surplus/Deficit: 18,920 (1,049,387) (1,176,054) (43,500) (1,292,100)

Ending Fund Balance: 63,524 (985,863) (2,161,917) (1,029,363) (2,277,963)

Budget Variances:

Mission Statement:
 TID#21 was created in 2006 to assist with rehabilitation of blighted property in the central city west of Jackson Street between the Fox River and Pearl Avenue and Marion Road. The size of the TID is approximately 26 acres and over the life of the TID the City anticipates investing \$4,400,000 to encourage redevelopment in the area, including property acquisition, clearance of site, infrastructure improvements, environmental remediation, site preparation, trail system and seawall improvements, docking facilities and potential developer assistance. TID #21, while still in its early stages, has already facilitated aesthetic improvement in the area and resulted in the construction of new facilities.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

FOX RIVER CORRIDOR TIF #21 - Fund 536

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2206/2007	\$0								\$0	\$0	\$0
2007/2008	\$0	\$22.16	\$0	\$0	\$126				\$126	\$0	\$126
2008/2009	\$1,991,400	\$22.316	\$44,478						\$44,604	\$0	\$44,604
2009/2010	\$815,700	\$23.350	\$19,071				\$150		\$63,524	\$0	\$63,524
2010/2011	\$1,793,000	\$24.545	\$44,010	\$0	\$0	\$784,716	\$33,176	\$2,015,000	\$2,874,075	\$3,859,938	(\$985,863)
2011/2012	\$4,937,600	\$24.672	\$121,822	\$148,199			\$19,767		\$2,827,930	\$4,063,889	(\$1,235,959)
2012/2013	\$4,937,600	\$24.672	\$121,820	\$146,069					\$2,803,682	\$4,063,889	(\$1,260,207)
2013/2014	\$4,937,600	\$24.672	\$121,820	\$144,469					\$2,781,034	\$4,063,889	(\$1,282,855)
2014/2015	\$4,937,600	\$24.672	\$121,820	\$147,069					\$2,755,785	\$4,063,889	(\$1,308,103)
2015/2016	\$4,937,600	\$24.672	\$121,820	\$144,519					\$2,733,087	\$4,063,889	(\$1,330,802)
2016/2017	\$4,937,600	\$24.672	\$121,820	\$146,969					\$2,707,939	\$4,063,889	(\$1,355,950)
2017/2018	\$4,937,600	\$24.672	\$121,820	\$144,269					\$2,685,490	\$4,063,889	(\$1,378,398)
2018/2019	\$4,937,600	\$24.672	\$121,820	\$141,569					\$2,665,742	\$4,063,889	(\$1,398,147)
2019/2020	\$4,937,600	\$24.672	\$121,820	\$143,869					\$2,643,694	\$4,063,889	(\$1,420,195)
2020/2021	\$4,937,600	\$24.672	\$121,820	\$141,019					\$2,624,496	\$4,063,889	(\$1,439,393)
2021/2022	\$4,937,600	\$24.672	\$121,820	\$143,169					\$2,603,147	\$4,063,889	(\$1,460,742)
2022/2023	\$4,937,600	\$24.672	\$121,820	\$140,044					\$2,584,924	\$4,063,889	(\$1,478,965)
2023/2024	\$4,937,600	\$24.672	\$121,820	\$141,794					\$2,564,951	\$4,063,889	(\$1,498,938)
2024/2025	\$4,937,600	\$24.672	\$121,820	\$143,250					\$2,543,521	\$4,063,889	(\$1,520,368)
2025/2026	\$4,937,600	\$24.672	\$121,820	\$139,400					\$2,525,942	\$4,063,889	(\$1,537,947)
2026/2027	\$4,937,600	\$24.672	\$121,820	\$140,000					\$2,507,762	\$4,063,889	(\$1,556,127)
2027/2028	\$4,937,600	\$24.672	\$121,820	\$140,400					\$2,489,183	\$4,063,889	(\$1,574,706)
2028/2029	\$4,937,600	\$24.672	\$121,820	\$140,600					\$2,470,403	\$4,063,889	(\$1,593,486)
2029/2030	\$4,937,600	\$24.672	\$121,820	\$140,600					\$2,451,623	\$4,063,889	(\$1,612,265)
2030/2031	\$4,937,600	\$24.672	\$121,820	\$137,700					\$2,435,744	\$4,063,889	(\$1,628,145)
2031/2032	\$4,937,600	\$24.672	\$121,820						\$2,557,564	\$4,063,889	(\$1,506,324)
2032/2033	\$4,937,600	\$24.672	\$121,820						\$2,679,385	\$4,063,889	(\$1,384,504)

Debt Balance as of: 1/1/2012 \$2,854,975

Statutory Closing Year 2033

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:

TIF #23 - SW INDUSTRIAL PARK EXPANSION

DEPARTMENT:

COMMUNITY DEVELOPMENT

ACCOUNT:

540-1040-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		13,126	12,410	29,550	29,400	28,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
TOTAL REVENUES:		0	0	0	0	0

Current Net
Surplus/Deficit:

	(13,126)	(12,410)	(29,550)	(29,400)	(28,000)
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Ending Fund
Balance:

	(21,906)	(34,316)	(63,866)	(63,716)	(91,716)
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Budget Variances:

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Mission Statement:

TID #23 was created in 2010 to assist with continued development of the Southwest Industrial Park one of the best performing industrial parks in the community. TID #23 is located south of 20th Avenue, north of State Highway 91 and west of S. Oakwood Road on both sides of Clairville Road. The size of the TID is approximately 266 acres. Over the lifetime of the TID the City anticipates investing \$8,450,000 to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there. TID #23 is new and currently vacant, but as with the rest of the industrial parks in Oshkosh, is expected to be home to many businesses, generate significant property tax increment and create jobs before it closes in 2029.

Links to City
Strategic Plan:

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Significant
Accomplishments:

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Objectives to be
Accomplished Next Year:

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Contact
Information:

Allen Davis, Director Community Development, PH: (920) 236-5055

SW INDUSTRIAL PARK EXPANSION

TIF #23 - Fund 540

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2008/2009		\$22.316						\$0	\$8,780	(\$8,780)
2009/2010	\$0	\$23.350	\$0		(\$1,150)			(\$150)	\$21,756	(\$21,906)
2010/2011	\$0	\$24.545	\$0		(\$7,921)			(\$8,071)	\$26,245	(\$34,316)
2011/2012	\$0	\$24.672	\$0		(\$2,150)			(\$10,221)	\$26,245	(\$36,466)
2012/2013	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2013/2014	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2014/2015	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2015/2016	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2016/2017	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2017/2018	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2018/2019	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2019/2020	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2020/2021	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2021/2022	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2022/2023	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2023/2024	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2024/2025	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2025/2026	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2026/2027	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2027/2028	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)
2028/2029	\$0	\$24.672	\$0					(\$10,221)	\$26,245	(\$36,466)

Debt Balance as of: 1/1/2012 \$0

Statutory Closing Year 2030

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #24 - OSHKOSH CORPORATION

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
520-1040-XXXX-XXXXX

		2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
		751,000	280,871	157,750	165,000	165,000

REVENUES		2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment		0	0	175,120	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		750,000	274,367	0	0	0
TOTAL REVENUES:		750,000	274,367	175,120	0	0

Current Net Surplus/Deficit: (1,000) (6,504) 17,370 (165,000) (165,000)

Ending Fund Balance: (1,000) (7,504) 9,866 (172,504) (172,504)

Budget Variances:

Mission Statement: TID #24 was created in 2010 to assist with redevelopment of the area, including a 150,000 square foot E-Coat facility to be utilized by Oshkosh Corporation in fulfillment of a \$3,000,000,000 defense contract. The TID is located around 333 W 29th Avenue, generally bounded by West Waukau Avenue on the south and Hughes Street on the west and north. The size of the TID is approximately 80 acres and over the life of the TID it is anticipated that the City will invest \$8,000,000 which is primarily associated with providing development assistance to Oshkosh corporation for construction of the facility.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

OSHKOSH CORP. TIF #24 - Fund 520

9/30/2012

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2009/2010	\$0		\$0		\$750,000		\$751,000		(\$1,000)	\$0	(\$1,000)
2010/2011	\$0	\$24.545	\$0		\$274,368		\$280,871		(\$7,503)	\$0	(\$7,503)
2011/2012	\$7,134,500	\$24.672	\$176,025		\$9,277		\$150		\$177,649	\$0	\$177,649
2012/2013	\$7,134,500	\$24.672	\$176,022						\$353,671	\$0	\$353,671
2013/2014	\$7,134,500	\$24.672	\$176,022						\$529,694	\$0	\$529,694
2014/2015	\$7,134,500	\$24.672	\$176,022						\$705,716	\$0	\$705,716
2015/2016	\$7,134,500	\$24.672	\$176,022						\$881,738	\$0	\$881,738
2016/2017	\$7,134,500	\$24.672	\$176,022						\$1,057,761	\$0	\$1,057,761
2017/2018	\$7,134,500	\$24.672	\$176,022						\$1,233,783	\$0	\$1,233,783
2018/2019	\$7,134,500	\$24.672	\$176,022						\$1,409,805	\$0	\$1,409,805
2019/2020	\$7,134,500	\$24.672	\$176,022						\$1,585,828	\$0	\$1,585,828
2020/2021	\$7,134,500	\$24.672	\$176,022						\$1,761,850	\$0	\$1,761,850
2021/2022	\$7,134,500	\$24.672	\$176,022						\$1,937,873	\$0	\$1,937,873
2022/2023	\$7,134,500	\$24.672	\$176,022						\$2,113,895	\$0	\$2,113,895
2023/2024	\$7,134,500	\$24.672	\$176,022						\$2,289,917	\$0	\$2,289,917
2024/2025	\$7,134,500	\$24.672	\$176,022						\$2,465,940	\$0	\$2,465,940
2025/2026	\$7,134,500	\$24.672	\$176,022						\$2,641,962	\$0	\$2,641,962
2026/2027	\$7,134,500	\$24.672	\$176,022						\$2,817,985	\$0	\$2,817,985
2027/2028	\$7,134,500	\$24.672	\$176,022						\$2,994,007	\$0	\$2,994,007
2028/2029	\$7,134,500	\$24.672	\$176,022						\$3,170,029	\$0	\$3,170,029
2029/2030	\$7,134,500	\$24.672	\$176,022						\$3,346,052	\$0	\$3,346,052
2030/2031	\$7,134,500	\$24.672	\$176,022						\$3,522,074	\$0	\$3,522,074
2031/2032	\$7,134,500	\$24.672	\$176,022						\$3,698,096	\$0	\$3,698,096

Debt Balance as of: 1/1/2012 \$0

Statutory Closing Year 2032

City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
TIF #25 - CITY CENTER HOTEL

DEPARTMENT:
COMMUNITY DEVELOPMENT

ACCOUNT:
XXX-1040-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	0	0	0	1,313,900	1,040,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
TOTAL REVENUES:	0	0	0	0	0

Current Net Surplus/Deficit:	0	0	0	(1,313,900)	(1,040,000)
Ending Fund Balance:	0	0	0	(1,313,900)	(2,353,900)

Budget Variances:

Mission Statement: TID #25 was created in 2012 to assist with redevelopment of the City Center Hotel.

- Links to City Strategic Plan:**
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- Significant Accomplishments:**
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- Objectives to be Accomplished Next Year:**
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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

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City of Oshkosh, 2013 Proposed Budget and Performance Report

FUND:	FUNCTION:	DEPARTMENT:	ACCOUNT:
HOSPITAL	HOSPITAL	HOSPITAL	
INSURANCE FUND	INSURANCE FUND	INSURANCE FUND	601-0903-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	8,516,760	9,681,022	9,823,400	9,727,400	9,311,427

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	8,650,064	9,167,211	9,472,200	8,950,000	9,024,600
Miscellaneous	17,492	11,177	11,200	11,200	11,200
Surplus Applied	0	0			
Transfers	0	0	0	0	0
TOTAL REVENUES:	8,667,556	9,178,388	9,483,400	8,961,200	9,035,800

Current Net Surplus/Deficit:	150,796	(502,634)	(340,000)	(766,200)	(275,627)
Ending Fund Balance:	3,577,845	3,075,211	2,735,211	2,309,011	2,033,384

Budget Variances: In 2012 we had a high number of claims near or over the individual stop loss of \$75,000.

Purpose Statement: The Health Insurance Fund includes: Third Party Administrator, Stop Loss Carrier, Networks, Pharmacy Benefit Manager, and Transplant Rider. Health insurance benefits are offered to full time and regular part time employees.

- Links to City Strategic Plan:**
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- Significant Accomplishments:**
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- Objectives to be Accomplished Next Year:**
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ACCOUNT: 601-0903-XXXX-XXXXX
 FUND: HEALTH INSURANCE FUND
 FUNCTION: HEALTH INSURANCE FUND
 DEPARTMENT: HEALTH INSURANCE FUND

NUMBER	CLASSIFICATION	2010 EXPEND.	2011 EXPEND.	2012 APPROP.	2012 EST.	2013 PROP.
Account-Project						
Health Insurance						
6306-00000	Health Insurance	442,400	558,479	0	0	0
TOTAL HEALTH INSURANCE		442,400	558,479	0	0	0
Account-Project						
Contractual Services						
6401-00000	Contractual Services	54,000	54,000	54,000	54,000	54,000
6401-11901	Medical Claims	6,055,277	6,910,285	7,258,500	7,100,000	6,335,320
6401-11902	Drug Claims	934,083	973,294	1,103,800	1,170,000	1,409,700
6401-11903	Medical Administration	289,254	326,486	187,700	350,000	178,800
6401-11905	Stop Loss & Transplant	728,683	847,197	1,179,400	1,013,100	1,268,407
6411-11907	Promotional Materials	0	0	0	0	0
6458-11907	Conference and Training	139	0	0	0	1,800
6459-00000	Other Employee Training	179	0	0	0	13,800
6460-11907	Membership Dues	594	495	500	500	500
6466-00000	Misc Contractual Services	7,664	7,607	39,500	39,500	39,700
TOTAL CONTRACTUAL SERVICES		8,069,873	9,119,364	9,823,400	9,727,100	9,302,027
Materials & Supplies						
6505-00000	Office Supplies	367	239	0	300	500
6505-11907	Office Supplies	0	14			
6557-11907	Medical Supplies	3,353	2,692	0	0	0
6576-11907	Promotional Materials	0	0	0	0	2,800
6587-11907	Program Incentives	521	60	0	0	5,500
6589-11907	Other Materials & Supplies	246	174	0	0	600
TOTAL MATERIALS & SUPPLIES		4,487	3,179	0	300	9,400
TOTAL HOSPITAL INSURANCE FUND		8,516,760	9,681,022	9,823,400	9,727,400	9,311,427

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City of Oshkosh, 2013 Proposed Budget and Performance Report

SPECIAL FUND:
REDEVELOPMENT AUTHORITY

DEPARTMENT:
REDEVELOPMENT

ACCOUNT:
901-0999-XXXX-XXXX

	2010 Expenditures	2011 Expenditures	2012 Appropriation	2012 Year End Estimate	2013 Proposed Budget
	3,506,889	241,083	398,300	422,600	409,000

REVENUES	2010 Revenues	2011 Revenues	2012 Appropriation	2012 Year End Estimate	2013 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	562,500	757,708	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	9,938	2,442	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	1,638,870	265,144	0	0	0
TOTAL REVENUES:	2,211,308	1,025,294	0	0	0

Current Net Surplus/Deficit: (1,295,581) 784,211 (398,300) (422,600) (409,000)

Ending Fund Balance: 14,392,044 15,176,255 14,777,955 14,753,655 14,344,655

Budget Variances:

Mission Statement:
 In 2003, the Council created a City of Oshkosh Redevelopment Authority and approved the appointments of 7 commissioners to that body. The Redevelopment Authority has its primary emphasis and focus on the redevelopment and revitalization of the central city, downtown, and riverfront. The RDA can acquire blighted properties, demolish and remediate sites, and provide public improvements that promote the redevelopment of the City.

Links to City Strategic Plan:

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Significant Accomplishments:

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Objectives to be Accomplished Next Year:

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Contact Information: Allen Davis, Director Community Development, PH: (920) 236-5055

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