

# City of Oshkosh

## 2016 Budget

For the fiscal year ending December 31, 2016





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## MEMORANDUM

Date: December 3, 2015  
To: Mayor & City Council  
From: Mark A. Rohloff  
Subject: 2016 CITY OPERATING BUDGET

Presented herewith is the adopted budget for the City of Oshkosh for the 2016 fiscal year. The 2016 budget was adopted at the November 24, 2015 Council Meeting. Prior to adoption, the Council held budget work sessions on July 22, 2015, August 26, 2015, September 16, 2015, October 20 and 21, 2015, and November 4, 2015. A public hearing was held on November 10, 2015. Input received at the work sessions and the public meetings were taken into consideration by the Council which helped draft the final budget for adoption.

The total city budget for 2016 is \$71,020,200

- operations budget of \$43,217,800
- debt service budget of \$19,565,700
- agency fund budget of \$17,700

In addition, there are Levy Funds in the amounts of:

- Library \$2,657,100
- Museum \$911,700
- Transit Utility \$746,200
- Senior Services \$276,400
- Grand Opera House \$22,700
- Cemetery \$296,400
- Street Lighting \$1,110,900
- Equipment Replacement Fund \$915,900
- Leach Amphitheater \$14,000
- Pollock Community Water Park \$64,000
- Garbage Collection and Disposal \$1,203,700.

The revenues other than property taxes are \$36,733,500, resulting in a levy of \$34,286,700. This results in a 2015 local tax rate of \$9.787 per \$1,000 of assessed valuation. This is an increase of 2.353% over the 2014 local tax rate.

The amounts in the final 2016 budget as compared to the 2015 budget are as follows:

	<u>2016 ADOPTED</u>	<u>2015 ADOPTED</u>	<u>% CHANGE</u>
Operating Budget	\$43,217,800	\$43,003,100	0.5%
Debt Service	\$19,565,700	\$19,053,700	2.69%
Agency Funds	\$17,700	\$20,400	-13.24%
Library	\$2,657,100	\$2,482,100	7.05%
Museum	\$911,700	\$863,400	5.59%
Transit Utility	\$746,200	\$655,100	13.91%
Cemetery	\$296,400	\$282,600	4.88%
Senior Services	\$276,400	\$281,200	-1.71%
Grand Opera House	\$22,700	\$73,000	-68.90%
Garbage Collection & Disposal	\$1,203,700	\$1,301,400	-7.51%
Street Lighting	\$1,110,900	\$1,100,000	0.99%
Equipment Replacement	\$915,900	\$927,500	-1.25%
Leach Amphitheater	\$14,000	\$14,000	No Change
Pollock Water Park	<u>\$64,000</u>	<u>\$64,000</u>	<u>No Change</u>
<b>TOTAL BUDGET</b>	<b>\$71,020,200</b>	<b>\$70,121,500</b>	<b>1.28%</b>

The overall 2015 property tax rate decreased by \$0.052 per \$1,000 of assessed valuation compared to the 2014 rate. The property tax rate decreased for Oshkosh Area Schools \$0.158 per \$1,000 of assessed valuation. The tax rate for Winnebago County decreased by \$0.119 per \$1,000 of assessed valuation. The tax rate for Fox Valley Technical College remained \$1.116 per \$1,000 of assessed valuation, and the state tax rate remained at \$0.169 per \$1,000 of assessed valuation. The overall 2015 tax rate is \$26.080 per \$1,000 of assessed valuation, which is a .199% decrease over the 2014 rate. The state tax credit increased, over the 2014 amount, by \$0.252 per \$1,000 of assessed valuation. Applying this to the overall tax rate, the net tax rate for 2015 is \$24.535 per \$1,000 of assessed valuation, or \$0.304 less per \$1,000 of assessed valuation than the net tax rate for 2014.

On an equalized tax rate basis, there is an increase in the rate for the City of Oshkosh portion of the tax bill. The 2014 equalized rate was \$9.562, and the 2015 equalized rate is \$9.787.

The City Council has adopted a budget that maintains current services for the Citizens of Oshkosh. The budget reflects the priorities of the Council outlined in the 2015–2016 draft strategic plan, including economic development, neighborhood revitalization, infrastructure improvement, preserving quality of life assets, and developing a high performing government. Staff will focus on these priorities in the coming year using the resources of the 2016 budget.



NOVEMBER 24, 2015

15-514

RESOLUTION

(CARRIED 7-0 LOST \_\_\_\_\_ LAID OVER \_\_\_\_\_ WITHDRAWN \_\_\_\_\_)  
AS AMENDED

PURPOSE: ADOPT 2016 CITY BUDGET

INITIATED BY: CITY ADMINISTRATION

WHEREAS, in accordance with the statutes of the State of Wisconsin and the ordinances of the City of Oshkosh, the City Manager has prepared, submitted and recommended a budget for said city for the year 2016 wherein is listed all anticipated revenues for the year 2016 together with expenditures for said year for all departments, which budget has been filed with the Common Council and the City Clerk of said city in accordance with law, and a summary of such budget and notice of the places such budget, in detail, is available for public inspection, a notice of the time and place for holding a public hearing thereon having been duly published and in pursuance thereof, a public hearing was held in the Council Chambers in the City Hall in the City of Oshkosh, Wisconsin at 6:00 p.m. on November 10, 2015.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh as follows that the said proposed budget be and the same is hereby approved and adopted as the official budget, for the City of Oshkosh, Wisconsin and its various departments, for the year 2016 with the adjustments as listed in attached ***Exhibit "A"***.

BE IT FURTHER RESOLVED THAT such changes be adopted in the tax levy and rates to effectuate the above changes.

***Bold & Italics Indicate Amendments***

EXHIBIT A  
 City of Oakbrook  
 2016 BUDGET AMENDMENTS

Changes from Council Workshop (Staff proposed)

Department/Program/Revenue GENERAL FUND	Description	Additional/Reduced Expenditures	Additional/Lost Revenues	Net (Savings)/Cost	Tax Rate Impact \$9.01 =	Proposed Levy	% Levy Increase/Decrease	MMB Rate	
1	100-0713 Adjustment of Salaries (Health Insurance, Car Allowance, City Manager, )	\$ 60,000 \$	\$ (60,000)	\$ 0	\$ -	\$ 34,223,500.00	2.07%	9.769271231	
2	100-0750 Remove Inspection Services from General Fund Add new position 1/2 PTE Zoning Code Enforcement + operational costs	\$ (30,000) \$	\$ (30,000)	\$ (15,800)	\$ (0.0003)	\$ 34,207,700.00	2.02%	9.764761041	
3	100-0740 Inspection Service Fee (1 Thru 25.00 - 100.00) - new	\$ 25,000 \$	\$ -	\$ 25,000	\$ 0.00082	\$ 34,231,600.00	2.09%	9.771583417	
4	100-0740 Inspection Service Fee (1 Thru 25.00 - 100.00) - new	\$ - \$	\$ (13,000)	\$ (13,000)	\$ (0.00071)	\$ 34,218,600.00	2.05%	9.767977591	
5	100-0740 Site plan compliance inspections service fee	\$ - \$	\$ (10,000)	\$ (10,000)	\$ (0.00033)	\$ 34,207,700.00	2.07%	9.764761041	
	<b>General Fund Subtotal</b>	\$ (707,400)	\$ 691,600	\$ (15,800)					
<b>OTHER MISC FUNDS</b>									
6	571-07100730 Add Inspection Services to Inspections Fund	\$ (30,000) \$	\$ (30,000)	\$ 15,800					
7	571-07100730 Remove 1/2 Position Inspection	\$ (30,000) \$	\$ (30,000)	\$ (15,800)					
8	302-0740 Secretary (Part-time)	\$ 28,000 \$	\$ -	\$ 28,000					
9	302-0740 Aglis Fund ISD/MS	\$ - \$	\$ (28,000)	\$ (28,000)					
10	302-0740 Add new position - Healthy Neighborhood Coordinator	\$ 14,000 \$	\$ -	\$ 14,000					
11	302-0740 Part-time LTE) - Operational costs	\$ - \$	\$ (10,000)	\$ (10,000)					
12	302-0740 Director Oakbrook Area Community Foundation	\$ - \$	\$ (14,000)	\$ (14,000)					
13	231-0760 Senior Center Add New Position - Receptionist	\$ 11,200 \$	\$ -	\$ 11,200					
14	231-0760 Additional Director	\$ (11,200) \$	\$ -	\$ (11,200)					
15	231-0760 Senior Center Add New Position - Building Assistant	\$ 5,600 \$	\$ -	\$ 5,600					
16	231-0760 Increase Reason Rental Rates	\$ - \$	\$ (5,000.00)	\$ (5,000)					
17	551-2040 Senior Utility -Add/Contractual Services	\$ (10,000.00)	\$ -	\$ (10,000)					
18	<b>Other Fund(s) Subtotal</b>	\$ 938,600.00	\$ (945,200.00)	\$ 93,400					

2015 Levy \$ 33,334,300.00  
 2016 Adjusted Levy \$ 34,207,700.00  
 Increase in Levy over prior year \$ 873,400.00  
 % Increase in Levy 2.62%  
 MMB Rate 9.764761041

Changes from Budget Adoption

Department/Program/Revenue GENERAL FUND	Description	Additional/Reduced Expenditures	Additional/Lost Revenues	Net (Savings)/Cost	Tax Rate Impact \$9.01 =	Proposed Levy	% Levy Increase/Decrease	MMB Rate
1	100-0211 Police Department - Add Police Officer	\$ 70,000 \$	\$ -	\$ 70,000	\$ 0.02255	\$ 34,286,700.00	2.86%	9.787311991
2	100-0230 Fire Department - Cur 2, Towards	\$ - \$	\$ -	\$ 0	\$ -	\$ 34,286,700.00	2.86%	9.787311991
3		\$ - \$	\$ -	\$ 0	\$ -	\$ 34,286,700.00	2.86%	9.787311991
4		\$ - \$	\$ -	\$ 0	\$ -	\$ 34,286,700.00	2.86%	9.787311991
	<b>Total of all options</b>	\$ 70,000	\$ -	\$ 70,000	\$ 0.02255			

2016 Proposed Levy	2016 Proposed MMB Rate	Increase over prior year's levy	% Increase of prior year's levy
\$ 34,286,700.00	\$ 9.787311991	\$ 952,400.00	2.86%

**2016  
BUDGET SUMMARY**

	<b>2013 ACTUAL EXPEND.</b>	<b>2014 ACTUAL EXPEND.</b>	<b>2015 BUDGET APPROP.</b>	<b>2015 ESTIMATE EXPEND.</b>	<b>2016 PROPOSED BUDGET</b>
<b>EXPENDITURES</b>					
GENERAL GOVERNMENT	5,230,544	5,496,048	5,613,900	5,543,100	5,854,900
PUBLIC SAFETY	24,163,320	24,457,788	24,999,200	24,807,600	25,371,500
PUBLIC WORKS	7,183,052	6,133,067	6,204,800	6,057,600	6,217,200
PARKS & OTHER FACILITIES	1,954,174	1,981,406	1,985,300	2,063,800	2,065,700
COMMUNITY DEVELOPMENT	2,196,651	2,537,313	2,615,100	2,479,200	1,956,500
DEPT. OF TRANSPORTATION	677,678	678,095	707,900	708,900	718,900
UNCLASSIFIED	963,016	706,280	876,900	1,119,800	1,033,100
<b>TOTAL BUDGET</b>	<b>42,368,435</b>	<b>41,989,997</b>	<b>43,003,100</b>	<b>42,780,000</b>	<b>43,217,800</b>
Levy for Recycling *	404,700	0	0	0	0
Levy for Garbage Collect & Disposal *	0	1,217,000	1,301,400	1,301,400	1,203,700
Levy for Street Lighting *	1,057,500	1,081,700	1,100,000	1,100,000	1,110,900
Levy for Senior Services *	291,800	281,800	281,200	281,200	276,400
Levy for 'GO' Transit Utility *	726,200	599,500	655,100	655,100	746,200
Levy for Library *	2,302,200	2,370,000	2,482,100	2,482,100	2,657,100
Levy for Museum *	848,600	741,000	863,400	863,400	911,700
Levy for Grand Opera House *	66,200	73,000	73,000	73,000	22,700
Levy for Cemetery *	274,800	261,100	282,600	282,600	296,400
Levy for Health Services *	0	0	0	0	0
Levy for Equipment Fund *	1,117,800	1,000,000	927,500	927,500	915,900
Levy Leach Amphitheater *	15,000	14,000	14,000	14,000	14,000
Levy Pollock Community Water Park*	67,300	64,000	64,000	64,000	64,000
Levy for Golf Course	0	0	0	0	0
<b>TOTAL OPER. BUDGET</b>	<b>49,540,535</b>	<b>49,693,097</b>	<b>51,047,400</b>	<b>50,824,300</b>	<b>51,436,800</b>
Debt Service	17,435,200	18,054,800	19,053,700	19,053,700	19,565,700
Agency Funds	20,400	20,400	20,400	20,400	17,700
<b>TOTAL CITY BUDGET</b>	<b>66,996,135</b>	<b>67,768,297</b>	<b>70,121,500</b>	<b>69,898,400</b>	<b>71,020,200</b>
<b>REVENUES</b>					
Revenue other than Gen.					
Fund Property Tax	35,231,360	35,818,331	35,863,800	36,404,300	27,110,900
Build America Bond Credits Debt Serv	463,029	302,600	355,400	355,400	336,300
Bond Abatements from Debt Serv Fund	0	0	0	0	8,936,300
Appropriation from Debt Service Fund	0	0	568,000	568,000	350,000
<b>TOTAL REVENUES</b>	<b>35,694,389</b>	<b>36,120,931</b>	<b>36,787,200</b>	<b>37,327,700</b>	<b>36,733,500</b>
TOTAL EXPENDITURES	66,996,135	67,768,297	70,121,500	69,898,400	71,020,200
Replenishment of Fund Balance	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>35,694,389</b>	<b>36,120,931</b>	<b>36,787,200</b>	<b>37,327,700</b>	<b>36,733,500</b>
<b>NET LEVY REQUIREMENT</b>	<b>31,301,746</b>	<b>31,647,366</b>	<b>33,334,300</b>	<b>32,570,700</b>	<b>34,286,700</b>
<b>TAX RATE REQUIRED</b>					
	8.796		9.562		9.787

\* Reflects levy only; actual expenditures shown in individual budgets.

(CARRIED 7-0 LOST \_\_\_\_\_ LAID OVER \_\_\_\_\_ WITHDRAWN \_\_\_\_\_)  
 AMENDED BY CITY ADMINISTRATION

PURPOSE: APPROVE 2015 TAX LEVY

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the City Manager of the City of Oshkosh has heretofore prepared, recommended and submitted to the Common Council a budget for the City of Oshkosh and all of its departments for the year 2016 in accordance with the statutes and ordinances; and

WHEREAS, a public hearing was duly held in the Council Chambers in the City Hall, Oshkosh, Wisconsin, at 6:00 pm, November 10, 2015 pursuant to a duly published notice of said hearing, a summary of such budget having been duly published in the official City newspaper at least fifteen (15) days prior to the time of such hearing; and

WHEREAS, the Common Council convened at a regular meeting duly noticed and called for the purpose of considering said budget and adopting same and fixing and adopting a tax rate based thereon and at said regular meeting adopted a resolution providing and adopting said budget for the year 2016, after making such changes therein as were approved by the proper number of votes; and

WHEREAS, the Common Council of the City of Oshkosh having adopted said budget for the City of Oshkosh for the year 2016, now desire to levy the necessary taxes and provide the moneys required by said budget.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2015, which is outside the Algoma Sanitary District No. 1 and the Winneconne School District, the following tax:

State Tax		635,319
County Tax and All County Specials		19,019,113
Oshkosh Area Schools		33,555,438
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	<b>24,343,600</b>	
Debt Service	9,943,100	
	<hr/>	<b>34,286,700</b>

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2015, which is inside the Algoma Sanitary District No. 1, the following tax:

State Tax		635,319	
County Tax and All County Specials		19,019,113	
Oshkosh Area Schools		33,555,438	
Vocational Area School District		3,910,234	
City of Oshkosh:			
Operations	<b>24,343,600</b>		
Debt Service	9,943,100		
			<b>34,286,700</b>
Algoma Sanitary District No. 1			40,510

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh that there is hereby levied upon all the taxable property, real and personal, in the City of Oshkosh, as shown by the assessment rolls of said City of Oshkosh for the year 2015, which is inside the Winneconne School District, the following tax:

State Tax		635,319	
County Tax and All County Specials		19,019,113	
Winneconne School District		37	
Vocational Area School District		3,910,234	
City of Oshkosh:			
Operations	<b>24,343,600</b>		
Debt Service	9,943,100		
			<b>34,286,700</b>
			57,851,403

BE IT FURTHER RESOLVED that the City Clerk of the City of Oshkosh is hereby directed to prepare a tax roll for the City of Oshkosh for the year 2015 according to law, and the City Manager and the City Clerk are directed to sign a warrant for the collection of the said tax and affix thereto the corporate seal of the City of Oshkosh.

**\*\*BOLD & ITALICS INDICATES AMENDMENTS**

(CARRIED 7-0 LOST \_\_\_\_\_ LAID OVER \_\_\_\_\_ WITHDRAWN \_\_\_\_\_)  
AS AMENDED

PURPOSE: ADOPT 2015 TAX RATES

INITIATED BY: CITY ADMINISTRATION

WHEREAS, the Common Council of the City of Oshkosh has adopted the budget and set the tax levy for the operation of the City of Oshkosh.

NOW, THEREFORE, BE IT RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property outside the Algoma Sanitary District No. 1 and the Winneconne School District:

State Tax	635,319
County Tax and All County Specials	19,019,113
Oshkosh Area Schools	33,555,438
Vocational Area School District	3,910,234
City of Oshkosh:	
Operations	<b>24,343,600</b>
Debt Service	9,943,100
	<hr/>
	34,286,700
	Total <b>\$ 91,406,804</b>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 ASSESSSED <u>RATE</u>	2014 ASSESSSED <u>RATE</u>	INCREASE <u>(DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	33,555,438	9.579	9.737	(0.158)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	<b>34,286,700</b>	<b>9.787</b>	9.562	<b>0.225</b>
TOTAL TAX LEVY & RATE COMPARISON	<b>91,406,804</b>	<b>26.080</b>	26.132	<b>(0.052)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<b>85,615,016</b>	<b>24.535</b>	24.839	<b>(0.304)</b>

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Algoma Sanitary District No. 1:

State Tax		635,319
County Tax and All County Specials		19,019,113
Oshkosh Area Schools		33,555,438
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	<b>24,343,600</b>	
Debt Service	<u>9,943,100</u>	
		34,286,700
Algoma Sanitary District No. 1		40,510
	Total	<b>\$ 91,447,314</b>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 <u>ASSESSED RATE</u>	2014 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	33,555,438	9.579	9.737	(0.158)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	<b>34,286,700</b>	<b>9.787</b>	9.562	<b>0.225</b>
Algoma Sanitary District	40,510	0.268	0.267	0.001
TOTAL TAX LEVY & RATE COMPARISON	<b>91,447,314</b>	<b>26.348</b>	26.399	<b>(0.051)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<b>85,655,526</b>	<b>24.803</b>	25.106	<b>(0.303)</b>

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Winneconne School District:

State Tax		635,319
County Tax and All County Specials		19,019,113
Winneconne School District		37
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	<b>24,343,600</b>	
Debt Service	9,943,100	
		34,286,700
	Total	<b>\$ 57,851,403</b>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 <u>ASSESSED RATE</u>	2014 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	37	9.387	9.797	(0.410)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	<b>34,286,700</b>	<b>9.787</b>	9.562	<b>0.225</b>
TOTAL TAX LEVY & RATE COMPARISON	<b>57,851,403</b>	<b>25.888</b>	26.192	<b>(0.304)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<b>52,059,615</b>	<b>24.343</b>	24.899	<b>(0.556)</b>

**\*\*BOLD & ITALICS INDICATES AMENDMENTS**



BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Algoma Sanitary District No. 1:

State Tax		635,319
County Tax and All County Specials		19,019,113
Oshkosh Area Schools		33,555,438
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	<b>24,343,600</b>	
Debt Service	<u>9,943,100</u>	
		34,286,700
Algoma Sanitary District No. 1		40,510
	Total	<b>\$ 91,447,314</b>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 <u>ASSESSED RATE</u>	2014 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	33,555,438	9.579	9.737	(0.158)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	<b>34,286,700</b>	<b>9.787</b>	9.562	<b>0.225</b>
Algoma Sanitary District	40,510	0.268	0.267	0.001
TOTAL TAX LEVY & RATE COMPARISON	<b>91,447,314</b>	<b>26.348</b>	26.399	<b>(0.051)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<b>85,655,526</b>	<b>24.803</b>	25.106	<b>(0.303)</b>

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Winneconne School District:

State Tax		635,319
County Tax and All County Specials		19,019,113
Winneconne School District		37
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	<b>24,343,600</b>	
Debt Service	9,943,100	
		34,286,700
	Total	<b>\$ 57,851,403</b>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 <u>ASSESSED RATE</u>	2014 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	37	9.387	9.797	(0.410)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	<b>34,286,700</b>	<b>9.787</b>	9.562	<b>0.225</b>
TOTAL TAX LEVY & RATE COMPARISON	<b>57,851,403</b>	<b>25.888</b>	26.192	<b>(0.304)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<b>52,059,615</b>	<b>24.343</b>	24.899	<b>(0.556)</b>

**\*\*BOLD & ITALICS INDICATES AMENDMENTS**

BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Algoma Sanitary District No. 1:

State Tax		635,319
County Tax and All County Specials		19,019,113
Oshkosh Area Schools		33,555,438
Vocational Area School District		3,910,234
City of Oshkosh:		
Operations	24,280,400	
Debt Service	9,943,100	
		<u>34,223,500</u>
Algoma Sanitary District No. 1		40,510
	Total	<u>\$91,384,114</u>

2015 COMBINED TAX RATE

	<u>LEVY</u>	2015 ASSESSSED <u>RATE</u>	2014 ASSESSSED <u>RATE</u>	INCREASE <u>(DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	33,555,438	9.579	9.737	(0.158)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	34,223,500	9.769	9.562	0.207
Algoma Sanitary District	40,510	0.268	0.267	0.001
TOTAL TAX LEVY & RATE COMPARISON	91,384,114	26.330	26.399	(0.069)
State Credit	5,791,788	1.545	1.293	0.252
	85,592,326	24.785	25.106	(0.321)

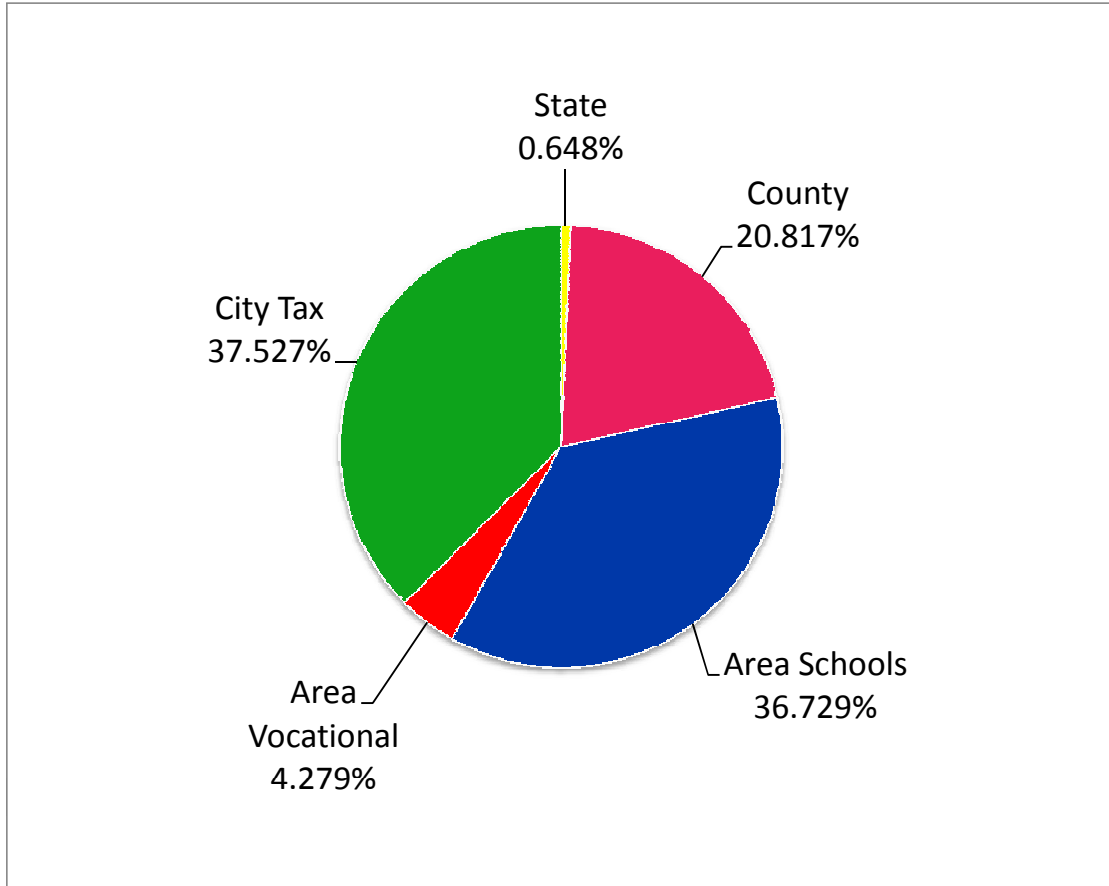
BE IT FURTHER RESOLVED by the Common Council of the City of Oshkosh, the attached levies and combined rates for the City of Oshkosh are hereby approved for property inside the Winneconne School District:

State Tax		635,319	
County Tax and All County Specials		19,019,113	
Winneconne School District			37
Vocational Area School District			3,910,234
City of Oshkosh:			
Operations	24,280,400		
Debt Service	9,943,100		
			34,223,500
			<u>Total</u> \$57,788,203

2015 COMBINED TAX RATE

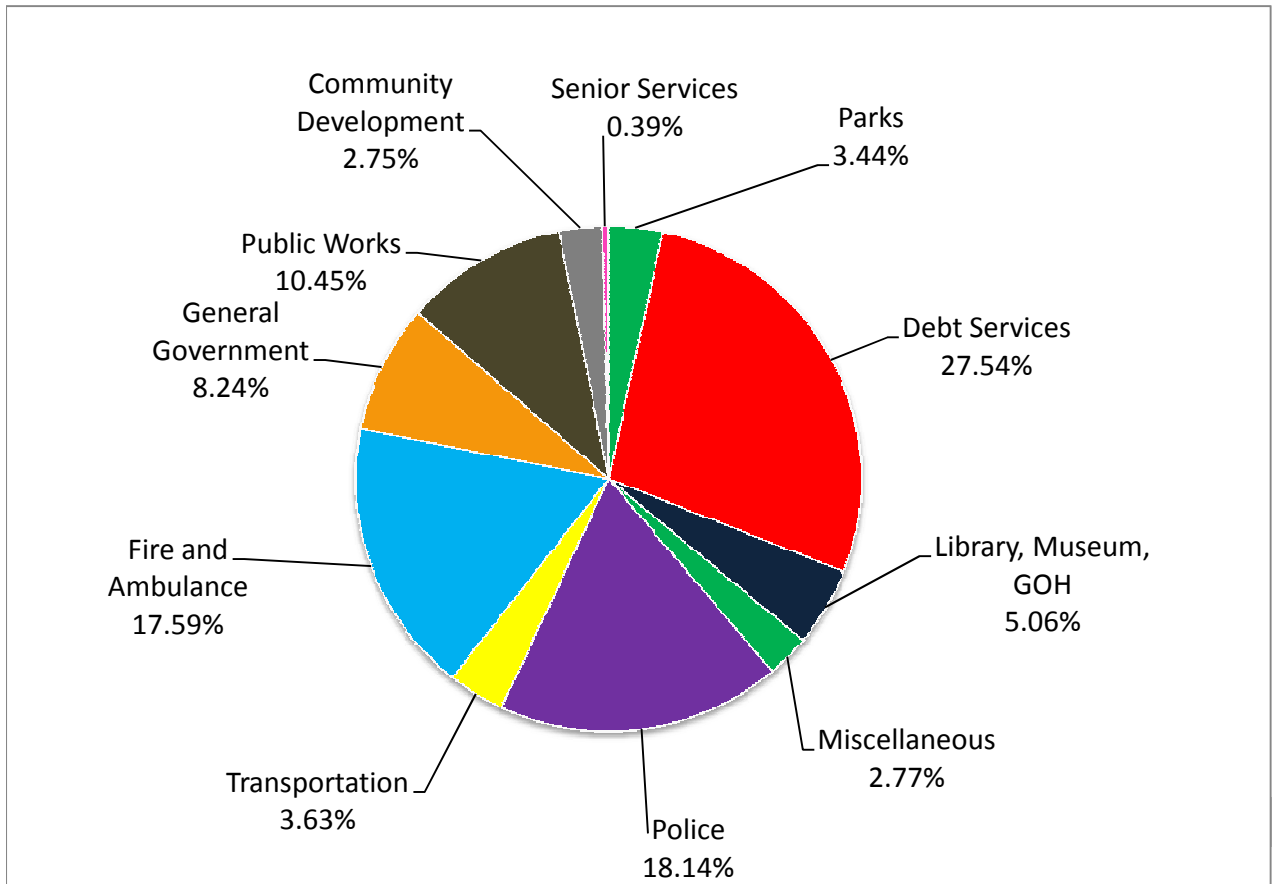
	<u>LEVY</u>	2015 <u>ASSESSED RATE</u>	2014 <u>ASSESSED RATE</u>	<u>INCREASE (DECREASE)</u>
State	635,319	0.169	0.169	0.000
County Tax	19,019,113	5.429	5.548	(0.119)
Area Schools	37	9.387	9.797	(0.410)
Area Vocational	3,910,234	1.116	1.116	0.000
City Tax	34,223,500	9.769	9.562	0.207
<b>TOTAL TAX LEVY &amp; RATE COMPARISON</b>	<b>57,788,203</b>	<b>25.870</b>	<b>26.192</b>	<b>(0.322)</b>
State Credit	5,791,788	1.545	1.293	0.252
	<u>51,996,415</u>	<u>24.325</u>	<u>24.899</u>	<u>(0.574)</u>

2016 LEVY - 2015 TAX RATE



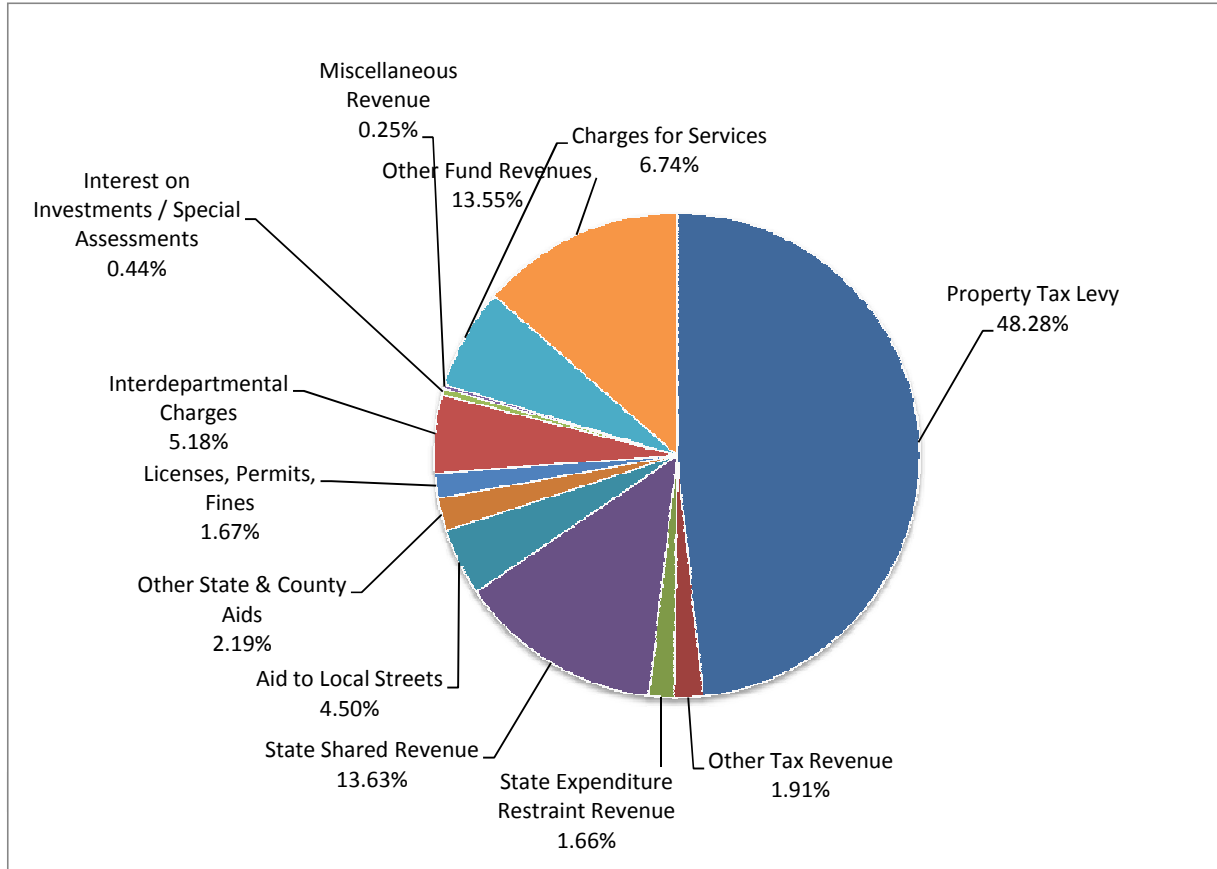
	<u>PER \$1,000 OF TAXES</u>	<u>2015 TAX RATE</u>	<u>2014 TAX RATE</u>	<u>INCREASE (DECREASE)</u>
<b>State</b>	0.648 %	\$ 0.169	\$ 0.169	\$ 0.000
<b>County</b>	20.817	5.429	5.548	(0.119)
<b>Area Schools</b>	36.729	9.579	9.737	(0.158)
<b>Area Vocational</b>	4.279	1.116	1.116	0.000
<b>City Tax</b>	<u>37.527</u>	<u>9.787</u>	<u>9.562</u>	<u>0.225</u>
	100.000	\$ 26.080	\$ 26.132	\$ (0.052)
<b>State Credit</b>		<u>1.545</u>	<u>1.293</u>	<u>0.252</u>
		<u>\$ 24.535</u>	<u>\$ 24.839</u>	<u>\$ (0.304)</u>

USE OF FUNDS



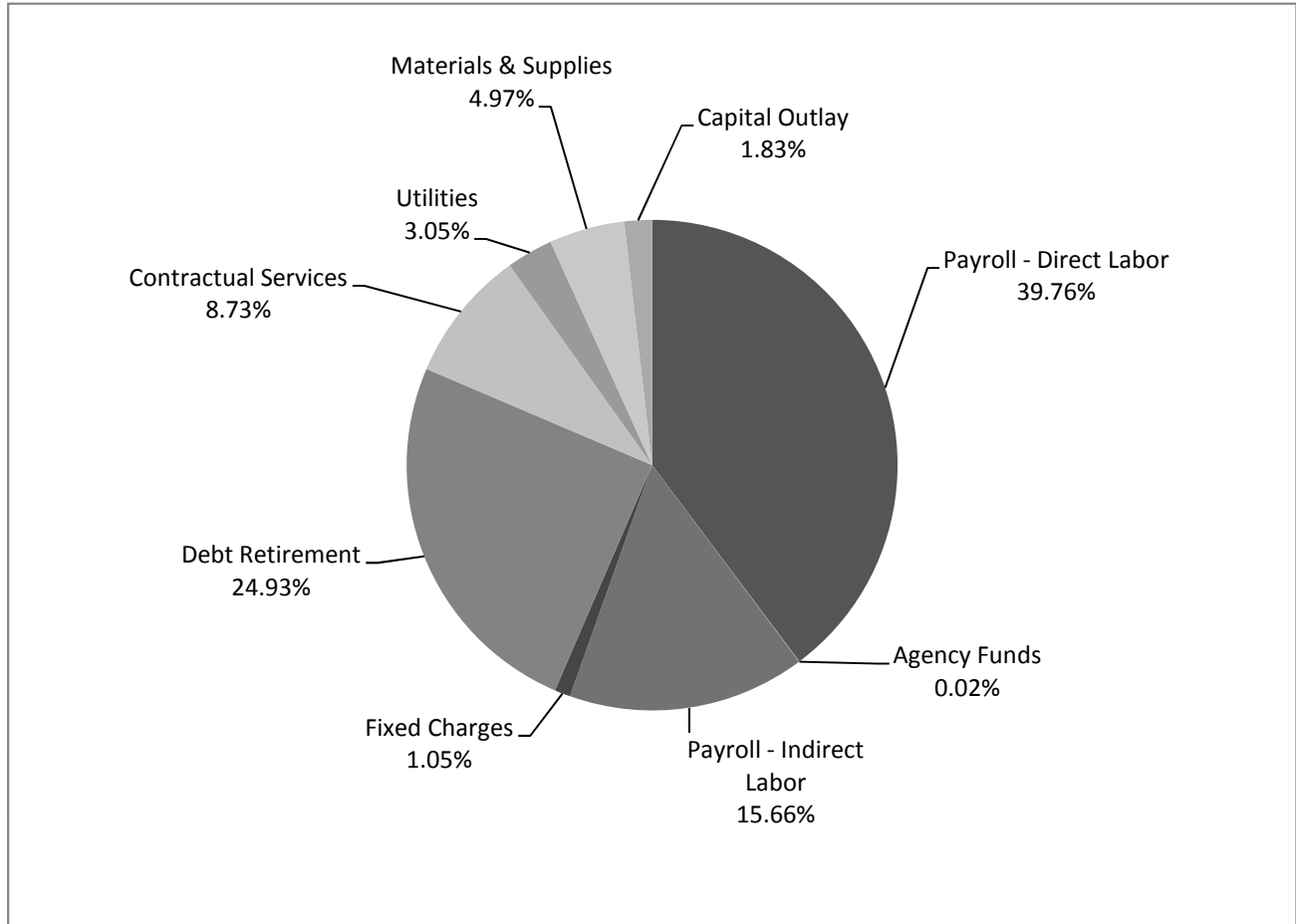
<u>USE OF FUNDS</u>	<u>AMOUNT</u>	<u>2016 PER CENT</u>	<u>2015 PER CENT</u>	<u>INCREASE (DECREASE)</u>
Parks	2,440,100	3.44%	3.35%	0.09%
Debt Services	19,565,700	27.54%	27.18%	0.36%
Library, Museum, GOH	3,591,500	5.06%	4.85%	0.21%
Miscellaneous	1,966,700	2.77%	2.60%	0.17%
Police	12,880,600	18.14%	18.06%	0.08%
Transportation	2,576,000	3.63%	3.51%	0.12%
Fire and Ambulance	12,490,900	17.59%	17.60%	-0.01%
General Government	5,854,900	8.24%	8.01%	0.23%
Public Works	7,420,900	10.45%	10.71%	-0.26%
Community Development	1,956,500	2.75%	3.73%	-0.98%
Senior Services	276,400	0.39%	0.40%	-0.01%
	<u>\$ 71,020,200</u>	<u>100.00%</u>	<u>100.00%</u>	

SOURCE OF FUNDS



<b>SOURCE OF FUNDS</b>	<b>AMOUNT</b>	<b>2016 PER CENT</b>	<b>2015 PER CENT</b>	<b>INCREASE (DECREASE)</b>
Property Tax Levy	\$ 34,286,700	48.28%	47.54%	0.74%
Other Tax Revenue	1,354,800	1.91%	3.18%	-1.27%
State Expenditure Restraint Revenue	1,176,800	1.66%	1.61%	0.05%
State Shared Revenue	9,680,200	13.63%	13.80%	-0.17%
Aid to Local Streets	3,197,800	4.50%	4.33%	0.17%
Other State & County Aids	1,556,000	2.19%	2.10%	0.09%
Licenses, Permits, Fines	1,183,600	1.67%	2.82%	-1.15%
Interdepartmental Charges	3,679,300	5.18%	17.68%	-12.50%
Interest on Investments / Special Assessments	316,600	0.44%	0.53%	-0.09%
Miscellaneous Revenue	180,100	0.25%	0.20%	0.05%
Charges for Services	4,785,700	6.74%	6.21%	0.53%
Other Fund Revenues	9,622,600	13.55%	0.00%	13.55%
	<u>\$ 71,020,200</u>	<u>100.00%</u>	<u>100.00%</u>	

2016 BUDGET - USE OF FUNDS BY FUNCTION



	<u>AMOUNT</u>	<u>PER CENT</u>
<b>Payroll - Direct Labor</b>	\$ 30,888,400	39.76 %
<b>Agency Funds</b>	17,700	0.02
<b>Payroll - Indirect Labor</b>	12,095,600	15.66
<b>Fixed Charges</b>	826,800	1.05
<b>Debt Retirement</b>	19,565,700	24.93
<b>Contractual Services</b>	6,768,600	8.73
<b>Utilities</b>	2,389,100	3.05
<b>Materials &amp; Supplies</b>	3,892,700	4.97
<b>Capital Outlay</b>	1,436,500	1.83
	<u>\$ 77,881,100</u>	<u>100.00 %</u>



**2016  
BUDGET SUMMARY**

	<b>2013 ACTUAL EXPEND.</b>	<b>2014 ACTUAL EXPEND.</b>	<b>2015 BUDGET APPROP.</b>	<b>2015 ESTIMATE EXPEND.</b>	<b>2016 PROPOSED BUDGET</b>
<b>EXPENDITURES</b>					
GENERAL GOVERNMENT	5,230,544	5,496,048	5,613,900	5,543,100	5,854,900
PUBLIC SAFETY	24,163,320	24,457,788	24,999,200	24,807,600	25,371,500
PUBLIC WORKS	7,183,052	6,133,067	6,204,800	6,057,600	6,217,200
PARKS & OTHER FACILITIES	1,954,174	1,981,406	1,985,300	2,063,800	2,065,700
COMMUNITY DEVELOPMENT	2,196,651	2,537,313	2,615,100	2,479,200	1,956,500
DEPT. OF TRANSPORTATION	677,678	678,095	707,900	708,900	718,900
UNCLASSIFIED	963,016	706,280	876,900	1,119,800	1,033,100
<b>TOTAL BUDGET</b>	<b>42,368,435</b>	<b>41,989,997</b>	<b>43,003,100</b>	<b>42,780,000</b>	<b>43,217,800</b>
Levy for Recycling *	404,700	0	0	0	0
Levy for Garbage Collect & Disposal *	0	1,217,000	1,301,400	1,301,400	1,203,700
Levy for Street Lighting *	1,057,500	1,081,700	1,100,000	1,100,000	1,110,900
Levy for Senior Services *	291,800	281,800	281,200	281,200	276,400
Levy for 'GO' Transit Utility *	726,200	599,500	655,100	655,100	746,200
Levy for Library *	2,302,200	2,370,000	2,482,100	2,482,100	2,657,100
Levy for Museum *	848,600	741,000	863,400	863,400	911,700
Levy for Grand Opera House *	66,200	73,000	73,000	73,000	22,700
Levy for Cemetery *	274,800	261,100	282,600	282,600	296,400
Levy for Health Services *	0	0	0	0	0
Levy for Equipment Fund *	1,117,800	1,000,000	927,500	927,500	915,900
Levy Leach Amphitheater *	15,000	14,000	14,000	14,000	14,000
Levy Pollock Community Water Park*	67,300	64,000	64,000	64,000	64,000
Levy for Golf Course	0	0	0	0	0
<b>TOTAL OPER. BUDGET</b>	<b>49,540,535</b>	<b>49,693,097</b>	<b>51,047,400</b>	<b>50,824,300</b>	<b>51,436,800</b>
Debt Service	17,435,200	18,054,800	19,053,700	19,053,700	19,565,700
Agency Funds	20,400	20,400	20,400	20,400	17,700
<b>TOTAL CITY BUDGET</b>	<b>66,996,135</b>	<b>67,768,297</b>	<b>70,121,500</b>	<b>69,898,400</b>	<b>71,020,200</b>
<b>REVENUES</b>					
Revenue other than Gen.					
Fund Property Tax	35,231,360	35,818,331	35,863,800	36,404,300	27,110,900
Build America Bond Credits Debt Serv	463,029	302,600	355,400	355,400	336,300
Bond Abatements from Debt Serv Fund	0	0	0	0	8,936,300
Appropriation from Debt Service Fund	0	0	568,000	568,000	350,000
<b>TOTAL REVENUES</b>	<b>35,694,389</b>	<b>36,120,931</b>	<b>36,787,200</b>	<b>37,327,700</b>	<b>36,733,500</b>
TOTAL EXPENDITURES	66,996,135	67,768,297	70,121,500	69,898,400	71,020,200
Replenishment of Fund Balance	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>35,694,389</b>	<b>36,120,931</b>	<b>36,787,200</b>	<b>37,327,700</b>	<b>36,733,500</b>
<b>NET LEVY REQUIREMENT</b>	<b>31,301,746</b>	<b>31,647,366</b>	<b>33,334,300</b>	<b>32,570,700</b>	<b>34,286,700</b>
<b>TAX RATE REQUIRED</b>					
	8.796		9.562		9.787

\* Reflects levy only; actual expenditures shown in individual budgets.

## 2016 BUDGET SUMMARY DETAILS

	2013 EXPEND	2014 EXPEND	2015 APPROP	2015 EST.	2016 PROP.
<b>GENERAL GOVERNMENT</b>					
City Council	45,209	48,597	47,200	46,800	52,900
City Manager	280,729	269,710	275,000	275,200	267,800
City Attorney	386,924	426,174	442,100	435,100	431,000
Human Resources	598,297	575,877	627,000	614,100	618,500
City Clerk	237,089	255,117	252,700	252,800	254,100
Elections	55,129	100,435	81,800	68,000	164,200
Finance	868,060	928,508	954,000	925,700	1,034,700
Purchasing	212,721	225,881	229,600	231,200	231,900
Information Technology	1,085,700	1,151,389	1,191,700	1,195,000	1,220,800
Insurance	591,915	605,172	576,100	562,600	631,900
Facilities Maintenance	656,286	676,971	705,000	702,400	710,800
Independent Audit	26,513	23,483	23,700	23,700	24,000
Media Services	185,972	208,734	208,000	210,500	212,300
<b>TOTAL GENERAL GOVERNMENT</b>	5,230,544	5,496,048	5,613,900	5,543,100	5,854,900
<b>PUBLIC SAFETY</b>					
Police	12,008,441	12,113,199	12,495,600	12,223,400	12,700,200
Animal Care	74,201	74,200	74,200	74,200	88,200
Fire & Ambulance	11,322,406	11,509,522	11,684,800	11,760,700	11,834,100
Hydrant Rental	650,000	650,000	650,000	650,000	650,000
Auxiliary Police	3,173	3,653	4,800	4,700	4,800
Crossing Guards	92,934	92,895	78,800	78,400	80,600
Police & Fire Commission	12,165	14,319	11,000	16,200	13,600
<b>TOTAL PUBLIC SAFETY</b>	24,163,320	24,457,788	24,999,200	24,807,600	25,371,500
<b>PUBLIC WORKS</b>					
Public Works - Admin.	348,303	369,174	378,500	348,800	374,500
Engineering	1,092,820	1,096,204	1,183,300	1,169,400	1,189,900
Streets - General	2,522,118	2,572,073	2,624,000	2,700,800	2,706,200
Central Garage	2,047,162	2,095,616	2,019,000	1,838,600	1,946,600
Garbage Collection & Disposal	1,172,649	0	0	0	0
<b>TOTAL PUBLIC WORKS</b>	7,183,052	6,133,067	6,204,800	6,057,600	6,217,200
<b>PARKS &amp; OTHER FACILITIES</b>					
Parks	1,641,616	1,627,581	1,656,000	1,733,300	1,734,300
Forestry	312,558	353,825	329,300	330,500	331,400
<b>TOTAL PARKS &amp; OTHER FAC.</b>	1,954,174	1,981,406	1,985,300	2,063,800	2,065,700

	2013 EXPEND	2014 EXPEND	2015 APPROP	2015 EST.	2016 PROP.
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<b>COMMUNITY DEVELOPMENT</b>
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Assessor	487,997	507,996	544,000	474,300	580,500
Economic Development	491,749	591,765	618,600	624,200	660,900
Planning Services	603,776	747,313	682,000	669,800	715,100
Inspection Services	613,129	690,239	770,500	710,900	0
<b>TOTAL COMMUNITY DEV.</b>	<b>2,196,651</b>	<b>2,537,313</b>	<b>2,615,100</b>	<b>2,479,200</b>	<b>1,956,500</b>

<b>TRANSPORTATION</b>
-----------------------

Electric	491,197	488,553	503,500	504,200	509,200
Sign	186,481	189,542	204,400	204,700	209,700
<b>TOTAL TRANSPORTATION</b>	<b>677,678</b>	<b>678,095</b>	<b>707,900</b>	<b>708,900</b>	<b>718,900</b>

<b>UNCLASSIFIED</b>
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Unemployment Compensation	6,014	12,032	28,000	16,300	25,000
Uncollectible Accounts	607,488	425,634	618,200	789,200	625,000
Employee Benefit Fees	11,872	12,165	13,000	11,300	12,000
Patriotic Celebrations	19,680	17,600	20,000	17,600	20,000
Adjustment of Salaries	122,799	0	155,300	128,500	183,100
Health Insurance Fund Surcharge	0	0	(120,000)	0	0
Unclassified Expense	154,459	195,952	120,000	110,000	120,000
Mobile Home Tax	40,704	42,897	42,400	46,900	48,000
Industrial Development	0	0	0	0	0
<b>TOTAL UNCLASSIFIED</b>	<b>963,016</b>	<b>706,280</b>	<b>876,900</b>	<b>1,119,800</b>	<b>1,033,100</b>

<b>TOTAL BUDGET</b>
---------------------

<b>42,368,435</b>	<b>41,989,997</b>	<b>43,003,100</b>	<b>42,780,000</b>	<b>43,217,800</b>
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	2013 EXPEND	2014 EXPEND	2015 APPROP	2015 EST.	2016 PROP.
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Levy for Recycling *	404,700	0	0	0	0
Levy for Garbage Collect & Disp *	0	1,217,000	1,301,400	1,301,400	1,203,700
Levy for Street Lighting *	1,057,500	1,081,700	1,100,000	1,100,000	1,110,900
Levy for Senior Services *	291,800	281,800	281,200	281,200	276,400
Levy for "GO" Transit Utility *	726,200	599,500	655,100	655,100	746,200
Levy for Library *	2,302,200	2,370,000	2,482,100	2,482,100	2,657,100
Levy for Museum *	848,600	741,000	863,400	863,400	911,700
Levy for Grand Opera House *	66,200	73,000	73,000	73,000	22,700
Levy for Cemetery*	274,800	261,100	282,600	282,600	296,400
Levy for Health Services*	0	0	0	0	0
Levy for Equipment Fund *	1,117,800	1,000,000	927,500	927,500	915,900
Levy Leach Amphetheater *	15,000	14,000	14,000	14,000	14,000
Levy Pollock Comm Water Park *	67,300	64,000	64,000	64,000	64,000
Levy for Golf Course	0	0	0	0	0

<b>TOTAL OPERATING BUDGET</b>
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<b>49,540,535</b>	<b>49,693,097</b>	<b>51,047,400</b>	<b>50,824,300</b>	<b>51,436,800</b>
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Debt Services	17,435,200	18,054,800	19,053,700	19,053,700	19,565,700
Agency Funds	20,400	20,400	20,400	20,400	17,700

<b>TOTAL CITY BUDGET</b>
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<b>66,996,135</b>	<b>67,768,297</b>	<b>70,121,500</b>	<b>69,898,400</b>	<b>71,020,200</b>
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## 2016 OPERATING BUDGET BY FUNCTION

	PAYROLL DIRECT LABOR	PAYROLL INDIRECT LABOR	CONTRAC- TUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
<b>GENERAL GOVERNMENT</b>								
City Council	31,100	3,900	14,800	0	0	3,100	0	52,900
City Manager	181,000	69,400	15,600	0	0	1,800	0	267,800
City Attorney	252,600	113,900	57,600	200	0	6,700	0	431,000
Human Resources	363,400	157,300	85,400	0	500	11,900	0	618,500
City Clerk	179,500	60,500	10,900	0	0	3,200	0	254,100
Elections	124,500	9,900	11,500	300	0	18,000	0	164,200
Finance	742,900	281,900	5,000	200	0	4,700	0	1,034,700
Purchasing	170,900	55,000	4,400	200	0	1,400	0	231,900
Information Technology Division	440,300	166,200	443,500	19,800	0	116,600	34,400	1,220,800
Insurance	0	0	0	0	631,900	0	0	631,900
Facilities Maintenance	231,900	140,500	78,500	221,000	1,600	37,300	0	710,800
Independant Audit	0	0	24,000	0	0	0	0	24,000
Media Services	156,900	48,400	4,500	400	0	2,100	0	212,300
<b>TOTAL GENERAL GOVERNMENT</b>	<b>2,875,000</b>	<b>1,106,900</b>	<b>755,700</b>	<b>242,100</b>	<b>634,000</b>	<b>206,800</b>	<b>34,400</b>	<b>5,854,900</b>
<b>PUBLIC SAFETY</b>								
Police	8,597,700	3,378,500	243,800	75,900	100	213,800	190,400	12,700,200
Animal Care	0	0	88,200	0	0	0	0	88,200
Fire & Ambulance	8,254,900	2,999,000	187,200	123,100	500	258,300	11,100	11,834,100
Hydrant Rental	0	0	650,000	0	0	0	0	650,000
Auxiliary Police	0	0	1,900	0	0	2,900	0	4,800
Crossing Guards	74,600	5,700	0	0	0	300	0	80,600
Police & Fire Commission	0	0	13,400	0	0	200	0	13,600
<b>TOTAL PUBLIC SAFETY</b>	<b>16,927,200</b>	<b>6,383,200</b>	<b>1,184,500</b>	<b>199,000</b>	<b>600</b>	<b>475,500</b>	<b>201,500</b>	<b>25,371,500</b>
<b>PUBLIC WORKS</b>								
Public Works - Administration	270,100	100,200	3,000	200	200	800	0	374,500
Engineering	785,500	361,900	23,900	4,000	200	14,400	0	1,189,900
Streets - General	1,427,200	720,800	88,900	5,000	800	463,500	0	2,706,200
Central Garage	405,000	199,100	82,100	140,900	500	1,119,000	0	1,946,600
<b>TOTAL PUBLIC WORKS</b>	<b>2,887,800</b>	<b>1,382,000</b>	<b>197,900</b>	<b>150,100</b>	<b>1,700</b>	<b>1,597,700</b>	<b>0</b>	<b>6,217,200</b>
<b>PARKS &amp; OTHER FACILITIES</b>								
Parks	887,800	374,600	48,800	239,200	1,400	170,500	12,000	1,734,300
Forestry	209,300	85,500	9,000	0	100	27,500	0	331,400
<b>TOTAL PARKS &amp; OTHER FAC.</b>	<b>1,097,100</b>	<b>460,100</b>	<b>57,800</b>	<b>239,200</b>	<b>1,500</b>	<b>198,000</b>	<b>12,000</b>	<b>2,065,700</b>

	PAYROLL - DIRECT LABOR	PAYROLL - INDIRECT LABOR	CONTRAC- TUAL SERVICES	UTILITIES	FIXED CHARGES	MATERIALS AND SUPPLIES	CAPITAL OUTLAY	TOTAL BUDGET
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**COMMUNITY DEVELOPMENT**

Assessor	284,500	108,700	180,000	3,000	100	4,200	0	580,500
Economic Development	309,600	134,300	210,200	1,700	0	5,100	0	660,900
Planning Services	520,300	165,100	24,700	700	0	4,300	0	715,100
Inspection Services	0	0	0	0	0	0	0	0

<b>TOTAL COMMUNITY DEV.</b>	<b>1,114,400</b>	<b>408,100</b>	<b>414,900</b>	<b>5,400</b>	<b>100</b>	<b>13,600</b>	<b>0</b>	<b>1,956,500</b>
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**DEPT. OF TRANSPORTATION**

Electric	303,900	108,000	12,500	40,500	1,000	43,300	0	509,200
Sign	96,400	33,700	11,400	4,900	0	63,300	0	209,700

<b>TOTAL DEPT. OF TRANS.</b>	<b>400,300</b>	<b>141,700</b>	<b>23,900</b>	<b>45,400</b>	<b>1,000</b>	<b>106,600</b>	<b>0</b>	<b>718,900</b>
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**UNCLASSIFIED**

Unemployment Compensation	0	25,000	0	0	0	0	0	25,000
Uncollectible Accounts	0	0	625,000	0	0	0	0	625,000
Employee Benefit Fees	0	0	12,000	0	0	0	0	12,000
Patriotic Celebration	0	0	20,000	0	0	0	0	20,000
Adjustment of Salaries	183,100	0	0	0	0	0	0	183,100
Health Ins Fund Surcharge	0	0	0	0	0	0	0	0
Unclassified Expenses	0	0	120,000	0	0	0	0	120,000
Mobile Home Tax	0	0	48,000	0	0	0	0	48,000
Industrial Development	0	0	0	0	0	0	0	0

<b>TOTAL UNCLASSIFIED</b>	<b>183,100</b>	<b>25,000</b>	<b>825,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,033,100</b>
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**TOTAL BUDGET**

<b>25,484,900</b>	<b>9,907,000</b>	<b>3,459,700</b>	<b>881,200</b>	<b>638,900</b>	<b>2,598,200</b>	<b>247,900</b>	<b>43,217,800</b>
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Budget for Recycling	247,500	76,300	441,800	300	1,800	87,200	170,700	1,025,600
Budget for Garbage Collect & Disp	343,400	171,100	594,000	0	12,700	131,700	0	1,252,900
Budget for Street Lighting	0	0	0	1,100,000	0	51,700	0	1,151,700
Budget for Senior Services	326,000	122,500	44,500	57,700	7,500	5,500	16,000	579,700
Budget for "GO" Transit Utility	1,691,100	756,900	1,576,900	41,000	111,600	449,700	68,000	4,695,200
Budget for Library	1,888,000	663,300	396,000	130,400	17,300	406,800	0	3,501,800
Budget for Museum	635,800	300,500	59,800	54,500	13,400	55,800	0	1,119,800
Budget for Grand Opera House	0	0	14,000	0	7,600	1,100	0	22,700
Budget for Cemetery	217,700	93,900	7,100	34,800	8,100	25,600	6,000	393,200
Budget for Leach Amphitheater	9,000	700	20,200	23,500	100	20,600	0	74,100
Budget for Pollock Comm Wtr Park	45,000	3,400	154,600	65,700	7,800	58,800	12,000	347,300
Budget for Equipment Fund	0	0	0	0	0	0	915,900	915,900

<b>TOTAL OPERATING BUDGET</b>	<b>30,888,400</b>	<b>12,095,600</b>	<b>6,768,600</b>	<b>2,389,100</b>	<b>826,800</b>	<b>3,892,700</b>	<b>1,436,500</b>	<b>58,297,700</b>
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# REVENUES

	2013 ACTUAL REVENUES	2014 ACTUAL REVENUES	2015 BUDGETED REVENUES	2015 ESTIMATED REVENUES	2016 PROPOSED BUDGET
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## TAXES LEVIED BY CITY

Total Taxes Levied	30,604,908	32,031,000	33,334,300	33,334,300	34,286,700
Property Taxes Levied Other Funds (see details below)	(24,277,700)	(25,427,800)	(26,195,000)	(26,195,000)	(18,179,800)
Net General Fund Property Tax 0072-4102	6,327,208	6,603,200	7,139,300	7,139,300	16,106,900
Municipal Owned Utility 0072-4112	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Snow Removal 0072-4172	84,748	92,184	46,600	84,900	87,300
Weed Cutting 0072-4171	34,469	39,019	38,800	40,300	37,500
Mobile Home Tax 0072-4108	122,409	129,782	125,000	139,000	125,000
Payment in Lieu of Taxes 0072-4118	107,005	101,886	95,000	111,800	105,000
<b>TOTAL TAXES LEVIED</b>	<b>7,675,839</b>	<b>7,966,071</b>	<b>8,444,700</b>	<b>8,515,300</b>	<b>17,461,700</b>

## LICENSES & PERMITS

Heating 0750-4377	91,092	85,334	83,000	126,300	0
Liquor License 0050-4322	133,667	129,395	130,000	137,200	130,700
Cigarette License 0050-4358	6,975	7,120	6,800	7,100	7,000
Sundry License 0050-4972	32,652	29,152	33,000	28,500	28,000
Assessor Fees 0080-4390	0	103,582	75,000	154,200	128,900
Electric Permits 0750-4376	85,347	64,766	80,000	76,000	0
Building Permits 0750-4374	368,900	376,518	382,100	425,000	0
Plumbing Permits 0750-4378	92,435	90,417	75,000	115,000	0
Flammable Tank Fees 0750-4384	1,465	740	500	1,000	0
Housing Fees 0750-4386	3,555	3,570	78,000	3,300	0
Code Seals & Plan. Fees 0750-4383	805	630	600	700	0
Code Enforcement 0750-4388	18,050	31,785	29,000	50,800	0
Weights & Measures 0750-4381	64,009	66,133	66,000	65,300	0
Zoning Ordinances 0740 - 4334	44,296	42,406	59,600	68,000	83,900
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>943,248</b>	<b>1,031,548</b>	<b>1,098,600</b>	<b>1,258,400</b>	<b>378,500</b>

## FINES & COSTS

County Court 0211-4406	313,254	285,201	325,000	262,700	280,600
Police Department 0211-4402	501,280	433,638	472,000	461,000	438,800
Penalties 0072-4120	85,709	87,972	82,800	87,800	85,700
<b>TOTAL FINES &amp; COSTS</b>	<b>900,243</b>	<b>806,811</b>	<b>879,800</b>	<b>811,500</b>	<b>805,100</b>

## STATE & COUNTY AIDS

Town Aid - Cable TV 1010-4252	11,136	11,693	11,700	12,300	0
Town Ambulance Aid 0240-4251	78,569	78,341	22,600	34,200	34,200
Aid to Local Streets 0073-4228	2,875,106	2,824,572	3,038,500	3,033,200	3,197,800
Municipal Services 0073-4232 & 4236	1,017,462	1,011,432	930,400	927,200	970,700
State Shared Aids 0073-4210	9,671,889	9,674,647	9,672,600	9,677,200	9,680,200
State/Fed Aids-Misc 0211/0610/0620/0730/0810-4236, 4	9,031	12,500	3,000	4,800	4,500
State Aids - Fire 0230-4236	140,624	160,055	160,100	152,800	150,000
Aids-Police 0211-4206 & 4226 & 4253	207,884	176,165	172,000	189,400	221,600
State Computer Credit 0073-4237	159,288	175,068	175,000	189,300	175,000
Expenditure Restraint 0073-4238	1,105,839	1,060,836	1,132,100	1,122,100	1,176,800
<b>TOTAL STATE &amp; CO. AIDS</b>	<b>15,276,828</b>	<b>15,185,309</b>	<b>15,318,000</b>	<b>15,342,500</b>	<b>15,610,800</b>

2013 ACTUAL REVENUES	2014 ACTUAL REVENUES	2015 BUDGETED REVENUES	2015 ESTIMATED REVENUES	2016 PROPOSED BUDGET
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#### USE OF MONEY & PROPERTY

Interest on Investments 0073-4908	113,297	71,910	95,000	43,500	50,000
Interest on Special Assessments 0072-4910	370,418	493,528	275,000	442,700	316,600
Rent 0073-4922 - 4926	55	55	100	100	100

<b>TOTAL USE OF MONEY &amp; PROP.</b>	<b>483,770</b>	<b>565,493</b>	<b>370,100</b>	<b>486,300</b>	<b>366,700</b>
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#### CHARGES FOR CURRENT SERVICES

Police Department Fees 0211- 4532-4972	178,018	173,712	150,000	174,600	175,400
Fire Department Fees 0230-4534	151,514	174,043	149,400	164,000	158,500
Ambulance Fees 0240-4538	2,292,809	2,381,102	2,421,000	2,523,900	2,594,000
Engineering Fees 0420-4520	543	10,429	10,000	500	10,000
Street Services 0420 & 0430-4557	98,203	85,292	65,000	70,600	17,500
Central Garage 0450 4815 & 4551	0	0	0	0	237,500
Electrical Department 0801-4520	56,922	16,574	30,000	37,400	30,000
Sign Department 0810-4520	6,653	446	3,500	500	3,000
Parks Revenues 0610 / 0620-4572 - 4972	30,866	44,517	40,000	54,200	45,000
City Clerk Fees 0050-4520	6,370	6,285	6,000	6,500	6,300
Comm Dev 0740 / Econ Dev 0730 - CDBG -4811	401,126	239,132	270,600	247,600	256,400
Community Development - TIF 0730 / 0740-4811	0	320,000	407,900	407,900	411,900
Economic Development - County Aids 0730-4240	0	66,300	66,300	66,300	66,300
Comm Dev-Plan Review Fees-Econ Dev-0730-4520	57,791	996	0	0	25,000
Cable Access Fees 0150-4520	3,760	4,400	3,500	4,700	3,500
CATV Revenue 1010-4312	746,463	702,025	710,600	761,000	723,800
Property Search 0073-4519	22,935	21,770	21,000	23,400	21,100
Hazardous Materials 0230-4540	0	2,665	500	2,400	500
Garbage Fees 0470-4558	63,113	0	0	0	0

<b>TOTAL CHGS. FOR CUR. SERV.</b>	<b>4,117,086</b>	<b>4,249,688</b>	<b>4,355,300</b>	<b>4,545,500</b>	<b>4,785,700</b>
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#### INTERDEPARTMENTAL REVENUES

Materials & Labor-Utilities 0430-4812	614,366	851,420	615,000	722,500	530,500
Supervisor/Admin Labor-Util 0410,420,430-4814	289,368	325,482	293,000	338,100	347,500
Accounting Services-Utilities 0073-4806	463,107	471,617	470,000	421,800	421,800
Equipment/Labor Rental - Recycling 0480-4834	437,070	559,569	400,000	390,200	401,000
Computer Services - Utilities 0110-4822	164,600	166,700	166,700	168,500	168,500
Water G.O. Bond Abatement 0074-5275	1,368,362	1,294,224	1,304,400	1,297,700	0
Sewer G.O. Bond Abatement 0074-5273	1,536,864	1,491,121	1,489,800	1,483,100	0
Storm G.O. Bond Abatement 0074-5278	1,055,888	1,027,901	1,017,300	1,021,400	0
Parking G.O. Bond Abatement 0074-5272	53,023	55,758	30,200	29,900	0
Ind. Dev. G.O. Bond Abatement 0074-5270	405,411	398,012	407,400	407,400	0
TIF Districts G.O. Bond Abatement 0074-5274	3,981,045	4,071,912	4,410,200	4,395,000	0
Golf Course G.O. Bond Abatement 0074-5277	6,104	6,048	6,000	6,000	0
Centre G.O. Bond Abatement 0074-5261	216,447	223,658	220,300	220,300	0
Cable TV G.O. Bond Abatement 0074-5279	6,832	6,746	6,700	6,700	0
TSF from Debt Service BABs 0074-5299	0	402,800	0	0	0
TSF From Other Funds 0074-5299	0	0	0	0	0
Engineering Fees-Const. 0420-4555	1,345,442	995,121	1,562,200	1,544,500	1,810,000

<b>TOTAL INTER. DEP. REV.</b>	<b>11,943,929</b>	<b>12,348,089</b>	<b>12,399,200</b>	<b>12,453,100</b>	<b>3,679,300</b>
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	2013 ACTUAL REVENUES	2014 ACTUAL REVENUES	2015 BUDGETED REVENUES	2015 ESTIMATED REVENUES	2016 PROPOSED BUDGET
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<b>UNCLASSIFIED</b>
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Sundry Revenue 0073 etc - 4952-4972	160,287	179,015	137,400	131,000	130,000
Sale of Capital Assets	0	4,629	0	0	0
Bond Proceeds 0073-5302	57,338	84,878	0	0	0

<b>TOTAL UNCLASSIFIED</b>	<b>217,625</b>	<b>268,522</b>	<b>137,400</b>	<b>131,000</b>	<b>130,000</b>
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<b>TOTAL GENERAL FUND REVENUES</b>	<b>41,558,568</b>	<b>42,421,531</b>	<b>43,003,100</b>	<b>43,543,600</b>	<b>43,217,800</b>
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Levy for Recycling *	404,700	0	0	0	0
Levy for Garbage Collect & Disp *	0	1,217,000	1,301,400	1,301,400	1,203,700
Levy for Street Lighting *	1,057,500	1,081,700	1,100,000	1,100,000	1,110,900
Levy for Senior Services *	291,800	281,800	281,200	281,200	276,400
Levy for "GO" Transit Utility *	726,200	599,500	655,100	655,100	746,200
Levy for Library *	2,302,200	2,370,000	2,482,100	2,482,100	2,657,100
Levy for Museum *	848,600	741,000	863,400	863,400	911,700
Levy for Grand Opera House *	66,200	73,000	73,000	73,000	22,700
Levy for Cemetery*	274,800	261,100	282,600	282,600	296,400
Levy for Health Services*	0	0	0	0	0
Levy for Equipment Fund *	1,117,800	1,000,000	927,500	927,500	915,900
Levy Leach Amphetheater *	15,000	14,000	14,000	14,000	14,000
Levy Pollock Comm Water Park *	67,300	64,000	64,000	64,000	64,000
Levy for Debt Services	17,085,200	17,704,300	18,130,300	18,130,300	9,943,100
Levy for Agency Funds	20,400	20,400	20,400	20,400	17,700

<b>TOTAL PROPERTY TAXES LEVIED TO OTHER FUNDS</b>	<b>24,277,700</b>	<b>25,427,800</b>	<b>26,195,000</b>	<b>26,195,000</b>	<b>18,179,800</b>
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Build America Bond Credits Debt Services	463,029	302,600	355,400	355,400	336,300
Bond Abatements from Debt Service Fund	0	0	0	0	8,936,300
Approp. from Debt Svc. Fund	0	0	568,000	568,000	350,000

<b>OTHER FUND REVENUES</b>	<b>24,740,729</b>	<b>25,730,400</b>	<b>27,118,400</b>	<b>27,118,400</b>	<b>27,802,400</b>
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<b>TOTAL REVENUES</b>	<b>66,299,297</b>	<b>68,151,931</b>	<b>70,121,500</b>	<b>70,662,000</b>	<b>71,020,200</b>
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**ASSESSED VALUATION**

	2014	2015	INCREASE (DECREASE)
Assessed Value	3,485,947,544	3,462,419,677	(23,527,867)

**INDEBTEDNESS**

	2013	2014	2015
General Obligation Debt as of December 31	\$141,454,927	\$147,228,306	\$145,410,536

**DEBT LIMIT****CITY:**

Limit - 5% of City Equalized Valuation of:	\$3,743,645,000	
5% of \$3,743,645,000		\$187,182,250
Present Debt - 77.68%		\$145,410,535
Legal Debt Margin - 22.32%		\$41,771,715

**CITY INDEBTEDNESS RECAP**

General City	\$86,407,652
Parking Utility	\$37,652
Water Utility	\$7,430,668
Sewer Utility	\$9,939,168
Storm Water Utility	\$7,632,922
TIF District	\$31,107,473
Industrial Development	\$1,845,000
Convention Center	\$1,010,000
	<u>\$145,410,535</u>

**ANALYSIS OF GENERAL FUND EQUITY**  
**December, 2014**

**Historical Balances**

12/31/2008		\$6,965,275
12/31/2009		\$7,623,103
	2009 Fund Balance Reservations	(\$52,270)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$7,090,642
12/31/2010		\$8,871,437
	2010 Fund Balance Reservations	(\$286,025)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$15,128)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,090,093
12/31/2011		\$9,708,106
	2011 Fund Balance Reservations	(\$687,688)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$20,117)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,520,110
12/31/2012		\$9,386,660
	2012 Fund Balance Reservations	(\$502,664)
	Inventory - Unspendable (New Requirement per GASB 54)	<u>(\$63,560)</u>
		\$8,820,436
12/31/2013		\$8,847,799
	2013 Fund Balance Reservations	(\$91,977)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$13,477)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,262,154
12/31/2014		\$9,277,395
	2014 Fund Balance Reservations	(\$44,977)
	Inventory - Unspendable (New Requirement per GASB 54)	(\$33,723)
	Allowance-Due From Golf Course/Non-Current Receivable	<u>(\$480,191)</u>
		\$8,718,504

**Current Year Budget**

January 1, 2015 Overall Fund Balance		\$9,277,395
Budgeted Expenditures for 2015	\$43,003,100	
Budgeted Revenues for 2015	<u>\$43,003,100</u>	
Net Change in Fund Balance		<u>\$0</u>
<i>Budgeted Fund Balance, 1-1-15</i>		<u><u>\$9,277,395</u></u>

# **GENERAL GOVERNMENT**

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
CITY COUNCIL

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0010-XXXX-XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		45,209	48,597	47,200	46,800	52,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

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**Mission Statement:**

To create a thriving and sustainable community offering abundant opportunities for work and life, while providing goods and services in pursuit of a safe and vibrant community.

**Links to City**

**Strategic Plan:**

- 1 [Improve and Maintain City Infrastructure](#)
- 2 [Support Economic Development](#)
- 3 [Strengthen Neighborhoods](#)
- 4 [Improve Quality of Life Assets](#)
- 5 [Develop an Effective, High Performing Government](#)

**Significant**

**Accomplishments:**

- [Adopt an new strategic plan for 2015-2016](#)
- [Approved agreement for a new public/private partnership for economic development with Go EDC](#)
- [Approved new employee clinic to save on health insurance costs](#)
- 

**Objectives to be**

**Accomplished Next Year:**

- [Continue emphasis and support for high quality city infrastructure](#)
- [Provide support and guidance for continued economic development](#)
- [Support the improvement of all quality of life assets](#)
- [Support initiatives that create a performance based culture](#)
- [Support initiatives that increase employee engagement](#)
- [Support initiatives that promote historic tourism and quality of life](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal:</b>					

<b>Goal:</b>					

<b>Goal:</b>					

<b>Goal:</b>					

**Contact**

**Information:**

City Manager, Mark Rohloff, <a href="mailto:mrohloff@ci.oshkosh.wi.us">mrohloff@ci.oshkosh.wi.us</a>
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ACCOUNT: 100-0010-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CITY COUNCIL  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	28,356	28,940	28,500	28,500	31,100
TOTAL PAYROLL - DIRECT LABOR		28,356	28,940	28,500	28,500	31,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,169	2,214	2,200	2,200	3,900
TOTAL PAYROLL - INDIRECT LABOR		2,169	2,214	2,200	2,200	3,900
Contractual Services						
6458-00000	Conference & Training	1,276	3,130	2,000	2,000	3,300
6460-00000	Membership Dues	10,805	11,185	11,400	11,400	11,500
TOTAL CONTRACTUAL SERVICES		12,081	14,315	13,400	13,400	14,800
Materials & Supplies						
6503-00000	Clothing	266	41	100	100	100
6505-00000	Office Supplies	948	845	800	800	800
6507-00000	Books & Periodicals	0	98	200	100	200
6589-00000	Other Materials & Supplies	1,389	2,144	2,000	1,700	2,000
TOTAL MATERIALS & SUPPLIES		2,603	3,128	3,100	2,700	3,100
TOTAL CITY COUNCIL		45,209	48,597	47,200	46,800	52,900

***PERSONNEL SCHEDULE***

ACCOUNT: 100-0010-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: CITY COUNCIL  
DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Council Members	7	7	7	28,500	28,500	31,100
Social Security	6302			2,200	2,200	3,900
TOTAL PERSONNEL	7	7	7	30,700	30,700	35,000

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> CITY MANAGER	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0020-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	280,729	269,710	275,000	275,200	267,800

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

**Mission Statement:** To provide leadership and direction in the implementation of City Council policy objectives and administration of city services and programs, ensuring accountability, community responsiveness and customer service excellence

- Links to City Strategic Plan:**
- 1 [Improve and Maintain City Infrastructure](#)
  - 2 [Support Economic Development](#)
  - 3 [Strengthen Neighborhoods](#)
  - 4 [Improve Quality of Life Assets](#)
  - 5 [Develop an Effective, High Performing Government](#)

- Significant Accomplishments:**
- [Established GO-EDC as a new Economic Development Agency](#)
  - [Established employee health clinic with Winnebago Co. and Oshkosh Area School District](#)
  - [Developed a strategic plan for 2015-2016](#)
  - [Continued to provide administrative oversight and guidance to all departments and divisions](#)
  - [Developed dashboard of key performance indicators \(KPI's\)](#)
  - [Negotiated new lease agreement for Grand Opera House and amended room tax ordinance to simplify distribution formula](#)

- Objectives to be Accomplished Next Year:**
- [Resurvey employee salaries and maintain pay for performance system of all non-rep employees](#)
  - [Ensure timely and accurate quarterly status reports of KPI's to detail progress on strategic planning initiatives](#)
  - [Develop strategic plan for 2017-2018](#)
  - [Continue to make progress on improving the quality of all city owned infrastructure](#)
  - [Represent the city as a stakeholder in strengthening the City's neighborhoods](#)
  - [Continue progress towards lowering the City's debt burden](#)



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Successfully Implement City Manager Goals and Strategic Planning Initiatives</b>					
Number of strategic initiatives identified in current strategic plan		95	95	Increasing	Stable in number of initiatives
Percent of strategic initiatives outstanding		Goal 50%	90%	Increase	1/1/16 will be halfway, on target to goal.
Weekly newsletters to Council	37	39	37	Increase	Focus on departments submit articles on a regular basis.
Number of CMR's	23	24	24	Stable	

**Contact Information:**

City Manager, Mark Rohloff, mrohloff@ci.oshkosh.wi.us

ACCOUNT: 100-0020-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CITY MANAGER  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	203,588	184,482	185,600	191,400	181,000
TOTAL PAYROLL - DIRECT LABOR		203,588	184,482	185,600	191,400	181,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	63,193	68,784	73,000	68,400	69,400
TOTAL PAYROLL - INDIRECT LABOR		63,193	68,784	73,000	68,400	69,400
Contractual Services						
6402-00000	Auto Allowance	6,000	6,000	6,000	6,000	6,000
6404-00000	Postage & Shipping	0	0	100	100	100
6458-00000	Conference & Training	2,971	5,038	4,800	3,200	5,100
6460-00000	Membership Dues	2,373	2,503	2,300	2,500	2,600
6466-00000	Misc. Contractual Services	1,440	1,822	1,800	1,800	1,800
TOTAL CONTRACTUAL SERVICES		12,784	15,363	15,000	13,600	15,600
Materials & Supplies						
6503-00000	Clothing	60	0	0	0	0
6505-00000	Office Supplies	769	578	800	1,000	1,000
6507-00000	Books & Periodicals	335	332	400	500	500
6589-00000	Other Materials & Supplies	0	171	200	300	300
TOTAL MATERIALS & SUPPLIES		1,164	1,081	1,400	1,800	1,800
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY MANAGER		280,729	269,710	275,000	275,200	267,800

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0020-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: CITY MANAGER  
DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
City Manager	1	1	1	136,700	138,000	138,000
Administrative Assistant	1	1	1	48,900	53,400	43,000
Health Insurance 6306				42,200	39,900	42,300
Retirement 6304				16,800	12,600	12,000
Social Security 6302				13,300	14,600	13,900
Life Insurance 6310				700	1,300	900
Income Continuation Insurance 6312				0	0	300
<b>TOTAL PERSONNEL</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>258,600</b>	<b>259,800</b>	<b>250,400</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> CITY ATTORNEY	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0030-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		386,924	426,174	442,100	435,100	431,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

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**Mission Statement:**

The mission of the City Attorney's Office is to provide high quality legal services in an efficient, timely, and effective manner for the benefit of the City of Oshkosh

**Links to City Strategic Plan:**

- 1 [The City Attorney's office plays an important role in supporting the City Manager and other City](#)
- 2 [Departments in the pursuit of the goals set forth in the Strategic Plan and has direct links to the](#)
- 3 [following goals:](#)
- 4 [Promote Openness and Communication](#)
- 5 [Build Positive Relationships between Council and Staff](#)

**Significant Accomplishments:**

- [Conducted training for City Staff on open meetings, public records, and providing staff support to Council, Boards, and Commissions.](#)
- [Various litigation including nuisance actions related to Buckstaff and Pioneer Inn properties and administrative challenge to WPDES permit requirements.](#)
- [Negotiation of new agreement with Oshkosh Opera House Foundation for operation of the Grand Opera House.](#)
- [Various ordinance reviews and updates - reviewed options for sex offender residency ordinance, updated liquor licensing ordinance, room tax ordinance, and worked with Fire Department on prairie burning ordinance, and Transportation Department on parking lots ordinance.](#)

**Objectives to be Accomplished Next Year:**

- [Provide sound analysis and advice](#)
- [Continue work on Buckstaff property & WPDES permit challenge and TMDL analysis](#)
- [Train new Administrative Assistant](#)
- [Provide city-wide training on topic to be determined](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Provide Support in a Timely Manner</b>					
% of initial review of documents or other matters completed within three to five business days - 100%					
<b>Goal: Provide information, training, and other additional support on various matters and special projects to City Staff, City Council, City Boards and Commissions</b>					
Updated city council manual & provided training for new council member.					
Researched status of Museum Board and funds and status of Housing Authority.					
Developed manual & conducted training on staff support for Council, Boards, and Commissions.					
Coordinated legal advice leading to successful issuance of permit for the 9th Avenue detention basin by WDNR.					
Assisted Dept. of Community Development with drafting and review of various agreements pertaining to GO-EDC, Aviation Industrial Park, and Riverwalk.					
<b>Goal: Provide cost effective professional legal representation to the City</b>					
Cost of legal services compares favorably with cost of alternative services options.					
City Attorney's office hourly rate including benefits \$79.14 for City Attorney, \$68.79 for Assistant City Attorney					
Outside legal counsel average hourly rate \$234*					
*Average private practice billing rate for an associate attorney with 10+ years of experience per State Bar of Wisconsin 2013 Economics of Practice Survey					
<b>Goal:</b>					

**Contact Information:**

City Attorney Lynn Lorensen, llorenson@ci.oshkosh.wi.us

ACCOUNT: 100-0030-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CITY ATTORNEY  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	235,202	246,938	250,900	252,900	252,600
TOTAL PAYROLL - DIRECT LABOR		235,202	246,938	250,900	252,900	252,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	87,575	117,281	125,900	120,100	113,900
TOTAL PAYROLL - INDIRECT LABOR		87,575	117,281	125,900	120,100	113,900
Contractual Services						
6404-00000	Postage & Shipping	0	0	100	0	100
6424-00000	Maintenance Office Equipment	0	0	100	0	100
6446-00000	Contractual Employment	51,096	51,096	51,100	51,100	51,100
6456-00000	Service/Witness Fees	1,265	716	1,200	500	1,200
6458-00000	Conference & Training	2,948	3,202	3,400	3,200	3,800
6459-00000	Other Employee Training	0	249	300	0	300
6460-00000	Membership Dues	909	970	1,000	1,000	1,000
TOTAL CONTRACTURAL SERVICES		56,218	56,233	57,200	55,800	57,600
Utilities						
6475-00000	Telephones	0	0	0	100	200
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	100	200
Sundry Fixed Charges						
6499-00000	Miscellaneous Fixed Charges	0	0	0	0	0
TOTAL SUNDRY FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	398	366	700	600	700
6507-00000	Books & Periodicals	7,531	5,356	7,400	5,000	6,000
6509-00000	Computer Supplies	0	0	0	600	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		7,929	5,722	8,100	6,200	6,700
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CITY ATTORNEY		386,924	426,174	442,100	435,100	431,000

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0030-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CITY ATTORNEY  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
City Attorney	1	1	1	108,700	109,700	111,900
Assistant City Attorney	1	1	1	92,800	93,800	95,700
Administrative Assistant	1	1	1	49,400	49,400	45,000
Health Insurance 6306				88,900	82,900	76,100
Retirement 6304				16,900	17,100	16,900
Social Security 6302				19,600	19,200	19,600
Life Insurance 6310				500	900	900
Income Continuation Insurance 6312				0	0	400
<b>TOTAL PERSONNEL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>376,800</b>	<b>373,000</b>	<b>366,500</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> HUMAN RESOURCES	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0040-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		598,297	575,877	627,000	614,100	618,500

REVENUES		2012 Revenues	2013 Revenues	2014 Appropriation	2014 Year End Estimate	2015 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:** 6401/6427 - Finance reallocated services to correct account number & budgeted accordingly for 2016 Payroll Coordinator position moved from Human Resources to Finance

**Mission Statement:** The Human Resources Division is dedicated to providing customer driven solutions and programs that strategically address organizational needs for an effective and efficient workforce.

- Links to City Strategic Plan:**
- 1 [Increase opportunities for employee involvement.](#)
  - 2 [Improve employees understanding of role.](#)
  - 3 [Improve communications with and feedback from employees.](#)
  - 4 [Build Leader and Employee Skills to Manage to Performance Measures.](#)
  - 5

- Significant Accomplishments:**
- [Initiated strategic planning dashboard development to simplify trend analysis.](#)
  - [Opened Three Waves Health Clinic and Wellness Center in cooperation with OASD & Winn. Cty. to improve employee health and reduce organizational costs.](#)
  - [After selecting a new benefits consultant, evaluated health insurance and benefits structure in order to maximize cost effectiveness.](#)
  -

- Objectives to be Accomplished Next Year:**
- [Acclimate new staff to their roles and responsibilities.](#)
  - [Continue to expand the new time and attendance system, where appropriate.](#)
  - [Provide supervisory training to continue employee engagement development.](#)
  - [Implement new employee recognition program.](#)
  -



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Improve employee engagement/Develop a performance culture</b>					
External Recruitments completed per HR FTE	N/A	5.67	7.5	Up	Completed more recruitments per HR staff
HR Expenditures per ext. recruit. completed	N/A	\$522.58	\$502.22	Down	Costs reduced increased online advertising
Avg. working days to complete ext. recruit.	N/A	40	40	Same	N/A
Employee turnover	N/A	3.04%	6.00%	Up	Impact of Impr. Economy
Training hrs. per empl.	N/A	N/A	0.9	N/A	New measure
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Pam Resch, Human Resources Manager, presch@ci.oshkosh.wi.us

ACCOUNT: 100-0040-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: HUMAN RESOURCES  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	340,493	372,068	379,900	383,000	334,400
6103-00000	Regular Pay - Temp Employee	0	2,360	0	0	29,000
TOTAL PAYROLL - DIRECT LABOR		340,493	374,428	379,900	383,000	363,400
Payroll - Indirect Payroll						
63xx-00000	Payroll - Indirect Payroll	112,396	137,160	149,000	158,200	157,300
TOTAL PAYROLL - INDIRECT LABOR		112,396	137,160	149,000	158,200	157,300
Contractual Services						
6401-00000	Contractual Services	124,701	54,154	61,000	34,300	34,300
6402-00000	Auto Allowance	960	960	1,000	1,000	1,000
6406-00000	Computer Service Charges	0	0	0	26,700	26,700
6410-00000	Advertising/Marketing	7,576	640	5,000	5,000	5,000
6427-00000	Maintenance Computer	0	1,000	0	0	0
6458-00000	Conference & Training	1,760	2,988	7,200	1,500	6,800
6459-00000	Other Employee Training	608	377	9,000	0	9,000
6460-00000	Membership Dues	856	1,329	2,600	2,600	2,600
6466-00000	Misc Contractual Services	3,744	192	0	0	0
TOTAL CONTRACTUAL SERVICES		140,205	61,640	85,800	71,100	85,400
Utilities						
6475-00000	Telephones	0	0	0	0	500
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	500
Materials & Supplies						
6505-00000	Office Supplies	1,936	1,527	1,500	1,500	1,500
6507-00000	Books & Periodicals	663	436	1,100	0	700
6510-00000	Employee Training Material	0	210	0	0	0
6589-00000	Other Materials & Supplies	2,604	476	9,700	300	9,700
TOTAL MATERIALS & SUPPLIES		5,203	2,649	12,300	1,800	11,900
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL HUMAN RESOURCES		598,297	575,877	627,000	614,100	618,500

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0040-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: HUMAN RESOURCES  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Asst City Manager/Dir of Admin Svcs	6102	1	1	1	121,600	122,100	124,600
Human Resources Manager	6102	1	1	1	73,400	72,200	69,700
Payroll Coordinator	6102	1	1	0	49,700	49,700	0
Human Resource Assistant	6102	1	1	1	34,500	37,300	35,200
Benefits Coordinator	6102	1	1	1	47,900	48,900	49,900
Organizational Development Specialist	6102	1	1	1	48,800	48,800	51,000
Temporary Help / Manager Assist. Intern	6103			1	0	0	29,000
Overtime/Comp/199	6102				4,000	4,000	4,000
Health Insurance	6306				93,400	101,700	103,600
Retirement	6304				25,900	26,000	24,000
Social Security	6302				29,000	29,600	28,100
Life Insurance	6310				700	900	900
Income Continuation Insurance	6312				0	0	700
<b>TOTAL HUMAN RESOURCES</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>528,900</b>	<b>541,200</b>	<b>520,700</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
CITY CLERK

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0050-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		237,089	255,117	252,700	252,800	254,100

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids						
Fees & Charges						
Miscellaneous						
Surplus Applied						
Transfer						
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

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**Mission Statement:**

The Clerk's Office is to fulfill the traditional city clerk responsibilities of record keeping, preparation of agendas and meeting notices, documentation of official minutes, process liquor licenses and provide information to other departments and citizens

**Links to City Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">Promote transparency &amp; communication</a> |
| 2 | <a href="#">Continuously improve customer service</a>    |
| 3 |  |
| 4 |  |
| 5 |  |

**Significant Accomplishments:**

- 
- 
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- 
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- 
- 
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**Objectives to be Accomplished Next Year:**

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## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Administration / Customer Service &amp; Support</b>					
Utilize best practice for customer service					
Respond quickly & accurately to customer request or customers' needs					
Telephone calls					
Incoming	10,322	1,806	5,798		
Counter Service	no data	2,903	6,524		
<b>Goal: Council Related Documents</b>					
Agendas Prepared	27	28	25		
Posting of Notices	35	45	36		
Minutes	27	28	25		
<b>Goal: Record Management</b>					
Total Number of Documents / Records Executed					
Ordinances	49	44	31		
Resolutions	522	490	488		
Agreements / Contracts	168	117	104		
Claims	33	53	53		
Cemetery Deeds	25	14	20		
Gifts to the City	9	1	0		
<b>Goal: Licenses Issued</b>					
Total Number of Licenses Issued					
Class A / B	225	230	221		
Bartenders	903	913	865		
Special Class B	105	125	122		
<b>Goal: Special Events / Block Parties Processed</b>					
Special Events	134	117	113		
Block Parties	7	3	7		
<b>Goal: Board of Review</b>					
Hearings	21	19	16		
<b>Goal: Special Assessments</b>					
Total Records	4798	7929	7401		
Street	3,571,075.46	6,291,172.36	5,613,623.25		
Sewer	768,656.22	1,854,974.26	1,779,903.73		
Water	271,229.85	195,541.30	197,454.71		
Sidewalk	701,946.29	993,661.18	1,032,637.55		

**Contact  
Information:**

City Clerk, Pam Ubrig (920) 236-5011

ACCOUNT: 100-0050-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CITY CLERK  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	158,833	177,541	167,400	170,100	179,500
TOTAL PAYROLL - DIRECT LABOR		158,833	177,541	167,400	170,100	179,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	62,273	66,089	63,100	62,900	60,500
TOTAL PAYROLL - INDIRECT LABOR		62,273	66,089	63,100	62,900	60,500
Contractual Service						
6410-00000	Advertising/Marketing	11,274	7,983	10,000	8,500	10,000
6458-00000	Conference & Training	846	64	600	0	600
6459-00000	Other Employee Training	0	35	100	0	0
6460-00000	Membership Dues	235	235	300	300	300
TOTAL CONTRACTUAL SERVICE		12,355	8,317	11,000	8,800	10,900
Utilities						
6475-00000	Telephones	0	0	0	0	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Fixed Charges						
6488-00000	Employee Bond	0	0	0	0	0
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	3,331	2,917	2,900	2,900	2,900
6507-00000	Books & Periodicals	277	253	300	300	300
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6589-00000	Other Materials & Supplies	20	0	0	0	0
TOTAL MATERIALS & SUPPLIES		3,628	3,170	3,200	3,200	3,200
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	8,000	7,800	0
7230-00000	Computer Software	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	8,000	7,800	0
TOTAL CITY CLERK		237,089	255,117	252,700	252,800	254,100

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0050-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: CITY CLERK  
DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
City Clerk	1	1	1	80,900	81,300	83,000
Deputy City Clerk	1	1	1	48,400	48,900	49,900
Elections Aide	1	1	1	35,900	36,000	37,600
Overtime/Comp/199				2,200	3,900	9,000
Health Insurance 6306				38,500	37,700	33,900
Retirement 6304				11,400	11,600	11,900
Social Security 6302				12,800	13,100	13,800
Life Insurance 6310				400	500	500
Income Continuation Ins. 6312				0	0	400
<b>TOTAL PERSONNEL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>230,500</b>	<b>233,000</b>	<b>240,000</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
ELECTIONS

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0060-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		55,129	100,435	81,800	68,000	164,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

--

**Mission Statement:**

The City Clerk's Office provides election service to voters and candidates so they can participate in the election process

**Links to City Strategic Plan:**

- |   |                                      |
|---|--------------------------------------|
| 1 | Promote transparency & communication |
| 2 | Continually improve customer service |
| 3 |                                      |
| 4 |                                      |
| 5 |                                      |

**Significant Accomplishments:**

- 4 year purge with voter registration cards
- Worked with Winnebago County & surrounding entities to purchase ImageCast Evolution (ICE) voting equipment
- 
- 

**Objectives to be Accomplished Next Year:**

- Implement ImageCast Evolution (ICE) voting equipment
- 
- 
-



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Election comply with election laws</b>					
	Met all deadlines for elections established by state law.				
<b>Goal: Training of Election Inspectors</b>					
	Implemented new procedure set by Government Accountability Board.				
<b>Goal: Election Record Management</b>					
Registered Voters	40,533	40,655	46,958		
Absentee Ballots Mailed	6,163	1,810	3,058		
Early Voters Processed	8,473	313	2,644		
<b>Goal:</b>					

**Contact Information:** City Clerk, Pam Ubrig (920) 236-5011

ACCOUNT: 100-0060-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ELECTIONS  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp. Employee	34,116	73,590	45,000	34,300	115,000
6102-00000	Maintenance-Labor	0	2,544	0	0	0
6102-00000	Regular Pay	5,578	0	8,400	4,900	9,500
TOTAL PAYROLL - DIRECT LABOR		39,694	76,134	53,400	39,200	124,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	1,045	1,128	1,300	800	9,900
TOTAL PAYROLL - INDIRECT LABOR		1,045	1,128	1,300	800	9,900
Contractual Services						
6402-00000	Auto Allowance	92	166	200	200	400
6410-00000	Advertising/Marketing	714	2,739	1,000	3,100	3,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	495	0	1,000	0	0
6432-00000	Equipment Rental	280	0	200	0	0
6440-00000	Other Rental	0	240	0	200	400
6458-00000	Conference and Training	200	112	100	0	200
6466-00000	Misc. Contr. Services (Ballots/Prog)	5,642	2,415	7,500	8,400	7,500
TOTAL CONTRACTUAL SERVICES		7,423	5,672	10,000	11,900	11,500
Utilities						
6475-00000	Telephones	95	70	100	100	300
TOTAL UTILITIES		95	70	100	100	300
6503-00000	Clothing	0	0	0	0	0
6505-00000	Office Supplies	6,872	4,698	3,000	3,000	18,000
6509-00000	Computer Supplies	0	0	0	0	0
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6550-00000	Minor Equipment	0	0	14,000	13,000	0
6589-00000	Other Materials & Supplies	0	116	0	0	0
TOTAL MATERIALS & SUPPLIES		6,872	4,814	17,000	16,000	18,000
Capital Outlay						
7202-00000	Office Equipment Purchase	0	12,617	0	0	0
TOTAL CAPITAL OUTLAY		0	12,617	0	0	0
TOTAL ELECTIONS		55,129	100,435	81,800	68,000	164,200

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0060-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: ELECTIONS  
DEPARTMENT: GENERAL GOVERNMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Poll Workers	6103				45,000	34,300	115,000
Maintenance-Labor	6102				0	0	0
Extra Help	6102				8,400	4,900	9,500
Health Insurance	6306				0	0	0
Retirement	6304				700	300	300
Social Security	6302				500	400	9,500
Life Insurance	6310				100	100	100
TOTAL PERSONNEL		0	0	0	54,700	40,000	134,400

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> FINANCE	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0071-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	868,060	928,508	954,000	925,700	1,034,700

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

Payroll Coordinator position moved from Human Resources to Finance
--

**Mission Statement:**

<p><i>The mission of the Finance Department is to maintain the integrity of the City through financial services, timely information and analysis, innovation, financial management, and appropriate controls. Our goals are to: (1) accurately record &amp; report all transactions, (2) prudently manage all cash and investments, (3) responsibly execute borrowings, (3) prudently manage the financial operations of the three Utilities, and (4) assist internal and external customers with finance related issues/challenges/opportunities to the best of our ability.</i></p>
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**Links to City Strategic Plan:**

- |  |
|--|
| 1 <a href="#">Improve and Maintain Infrastructure - Assist with financing plans</a>                                |
| 2 <a href="#">Support Business Economic development - TIF Accounting , Assist with Grants, Loan Proceeds, Etc.</a> |
| 3 <a href="#">Improve Quality of Life Assets - Assist with financing plans</a>                                     |
| 4 <a href="#">Develop a Performance Culture - Establish goals/measures for 17 employees/ensure accountability</a>  |
| 5 <a href="#">Improve Employee Engagement - Make sure employees understand role, are engaged, and involved</a>     |

**Significant Accomplishments:**

- |   |
|---|
| • <a href="#">Complete all regulatory reporting accurately and on time</a>                      |
| • <a href="#">Continue to work with Community Development on TIF related issues</a>             |
| • <a href="#">Worked with Long Range Finance Committee - Capital Improvement Program Policy</a> |
| • <a href="#">Worked on Team that brought forward a new ERP solution for City</a>               |
| • <a href="#">Integrate Payroll coordinator in the Finance Department</a>                       |
| •   |

**Objectives to be Accomplished Next Year:**

- |   |
|---|
| • <a href="#">Bonding - complete all necessary borrowings on behalf of the City</a>             |
| • <a href="#">Complete all regulatory reporting accurately and on time</a>                      |
| • <a href="#">Analyze and improve the way all City trust funds are managed and administered</a> |
| • <a href="#">Evaluate all Utility rates and complete rate cases/implement rate increases</a>   |
| • <a href="#">Account for and monitor all City funds</a>  |

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Complete all required external reporting accurately and on time.</b>					
Annual City Audit - CAFR	yes	yes	yes		
Single Audit	yes	yes	yes		
RDA Audit	yes	yes	yes		
Department Revenue	yes	yes	yes		
PSC Report	yes	no	no		
Tax Settlements	yes	yes	yes		
<b>Goal: Complete all internal financial reporting in a timely matter</b>					
Monthly Financial to Departments by the 25th	yes	yes	yes		
Quarterly Financials to Council with 45 day quarter close	yes	no	no		
Special Requests for reports completed within 7 days	yes	yes	yes		
<b>Goal: Maintain adequate cash on hand to meet need of the City/ Pay bills promptly/ Safeguard Funds</b>					
Have enough funds on hand to pay all bills		yes	yes		
Pay all bills within 7 days of being requested		yes	yes		
Ensure all funds are safely deposited		yes	yes		
<b>Goal: Customer Service - Respond to internal and external customer requests appropriately</b>					
Treasury Transactions		yes	yes		
Invoicing		yes	yes		
Phone Call Requests		yes	yes		
Parking Citation Processing		yes	yes		
Customer Complaints		yes	yes		

**Contact**

**Information:**

Trena Larson, Director of Finance, [tlarson@ci.oshkosh.wi.us](mailto:tlarson@ci.oshkosh.wi.us)

ACCOUNT: 100-0071-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FINANCE  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Account-Project</b>						
<b>Payroll - Direct Labor</b>						
6103-00000	Reg. Pay - Temp Employee	33,300	11,081	0	0	0
6102-00000	Regular Pay	618,031	646,543	672,700	673,900	742,900
<b>TOTAL PAYROLL - DIRECT LABOR</b>		<b>651,331</b>	<b>657,624</b>	<b>672,700</b>	<b>673,900</b>	<b>742,900</b>
<b>Payroll - Indirect Labor</b>						
63xx-00000	Payroll - Indirect Labor	210,457	244,595	272,800	240,900	281,900
<b>TOTAL PAYROLL - INDIRECT LABOR</b>		<b>210,457</b>	<b>244,595</b>	<b>272,800</b>	<b>240,900</b>	<b>281,900</b>
<b>Contractual Services</b>						
6401-00000	Contractual Services	0	14,373	0	0	0
6402-00000	Auto Allowance	720	640	1,000	1,000	1,000
6458-00000	Conference & Training	856	3,107	3,000	3,000	3,400
6459-00000	Other Employee Training	262	195	0	0	0
6460-00000	Membership Dues	855	570	600	600	600
6466-00000	Misc Contractual Services	0	559	0	1,700	0
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>2,693</b>	<b>19,444</b>	<b>4,600</b>	<b>6,300</b>	<b>5,000</b>
<b>Utilities</b>						
6475-00000	Telephones	0	0	0	100	200
6479-00000	Other Utilities	0	0	0	0	0
<b>TOTAL UTILITIES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>200</b>
<b>Materials &amp; Supplies</b>						
6505-00000	Office Supplies	3,557	5,124	3,800	4,300	4,000
6507-00000	Books & Periodicals	22	22	100	100	700
6550-00000	Minor Equipment	0	1,699	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	100	0
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>3,579</b>	<b>6,845</b>	<b>3,900</b>	<b>4,500</b>	<b>4,700</b>
<b>Capital Outlay</b>						
7202-00000	Office Equipment	0	0	0	0	0
<b>TOTAL CAPITAL OUTLAY</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL FINANCE</b>		<b>868,060</b>	<b>928,508</b>	<b>954,000</b>	<b>925,700</b>	<b>1,034,700</b>

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0071-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FINANCE  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget	
Director of Finance	1	1	1	106,600	106,600	108,700	
Assistant Finance Director	1	1	1	78,300	78,300	79,900	
Financial Accounting Manager	1	1	1	68,300	68,300	69,600	
Financial Utility Manager	1	1	1	63,800	63,800	65,100	
Payroll Coordinator	0	0	1	0	0	52,000	
Lead Cashier	1	1	1	48,400	48,900	49,900	
Account Clerk II	3	3	3	121,500	122,000	124,500	
Cashier	2	2	2	76,600	76,500	77,200	
Account Clerk I	1	1	1	34,100	34,100	34,800	
Administrative Assistant	1	1	1	51,400	51,400	52,400	
Overtime/Comp/199				2,300	2,600	7,000	
Part-time	6102	0.80	0.80	0.80	21,400	21,800	
Health Insurance	6306				174,100	173,300	
Retirement	6304				45,800	48,600	
Social Security	6302				51,500	56,300	
Life Insurance	6310				1,400	2,000	
Income Continuation Insurance	6312				0	1,700	
<b>TOTAL PERSONNEL</b>		<b>12.80</b>	<b>12.80</b>	<b>13.80</b>	<b>945,500</b>	<b>914,800</b>	<b>1,024,800</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> PURCHASING	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0090-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	212,721	225,881	229,600	231,200	231,900

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

--

**Mission Statement:**

The Purchasing Division's mission is to acquire commodities and services for the City in an effective, efficient and impartial manner. Specific objectives include a) ensuring fair and equitable treatment of all vendors and persons who deal with the procurement process; b) fostering public confidence in these purchasing procedures through the use of modern and professional business tools and c) securing the advantages and economies derived from a centralized/standardized purchasing system.

**Links to City Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">V. Develop An Effective, High Performing Government, V.A- Strengthen our Financial Position &amp; Capabilities</a> |
| 2 |  |
| 3 | <a href="#">IV. Improve Our Quality of Life Assets, IV.B.- Update Existing Quality of Life Asset Plans</a>                     |
| 4 | <a href="#">III. Improve &amp; Maintain our Infrastructure, III. C.- Improve Our City Buildings</a>                            |
| 5 | <a href="#">III. Improve &amp; Maintain our Infrastructure, III. D.- Manage our City Equipment</a>                             |

**Significant Accomplishments:**

- |   |   |
|---|---|
| • | <a href="#">Coordinated Enterprise Resource Program (ERP) Financial Software RFP Process.</a>                     |
| • | <a href="#">Coordinated bid specs/review/award for 2015 HVAC/Roofing Replacement schedule &amp; projects.</a>     |
| • | <a href="#">Coordinated bid specs/review/award for ERP office modification projects throughout City Hall.</a>     |
| • | <a href="#">Coordinated review and recommendation for new vendor registration/notification software.</a>          |
| • | <a href="#">Coordinated bid specs/review/award for Sawyer Ave Storage Facility modification projects.</a>         |
| • | <a href="#">Coordinated bid specs/review/award for Safety Building Police Department modification projects.</a>   |
| • | <a href="#">Coordinated bid specs/review/award for 2015 CIP Property Improvement &amp; Major Equipment items.</a> |
| • |   |

**Objectives to be Accomplished Next Year:**

- |   |   |
|---|---|
| • | <a href="#">Select and implement a new vendor registration/notification software.</a>               |
| • | <a href="#">Complete bid specs/review/award for ERP office modification projects.</a>               |
| • | <a href="#">Coordinate bid specs for 2016 HVAC/Roofing replacement schedule and projects.</a>       |
| • | <a href="#">Coordinate bid specs for 2016 CIP Property Improvement &amp; Major Equipment items.</a> |
| • | <a href="#">Provide refresher training for purchasing procedures and P-card.</a>                    |



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Ensure fair and equitable treatment of all vendors and persons who deal with the procurement process.</b>					
RFB's solicited:	40	36	34	Down	Annual qty varies based on services or product needed for the year
RFQ's solicited:	18	29	30	Up	
RFP's solicited:	5	6	7	Up	
<b>Goal: Foster public confidence in our purchasing procedures through the use of modern and professional business tools.</b>					
PO's Issued:	3,606	2,443	2,522	None	Annual qty varies based on services or product needed for the year
Total PO Spend:	\$43,808,653	\$29,745,600	\$24,195,900	Down	
P-Card Transactions:	7,915	8,564	7,800	None	
Total P-Card Spend:	1,373,515	\$1,388,100	\$1,316,432	None	
<b>Goal: Secure advantages and economies derived from a centralized/standardized purchasing system.</b>					
Osh-Buy Surplus Sales:	\$12,154	\$4,966	\$13,373	None	Varies based on surplus Rebate percentage increase
P-Card Rebate JPMC:	\$19,492	\$20,741	\$21,851	Up	

**Contact Information:**

Jon G. Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0090-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PURCHASING  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	156,741	164,955	166,100	167,700	170,900
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		156,741	164,955	166,100	167,700	170,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	50,885	55,330	57,700	58,100	55,000
TOTAL PAYROLL - INDIRECT LABOR		50,885	55,330	57,700	58,100	55,000
Contractual Services						
6404-00000	Postage & Shipping	0	0	0	0	0
6410-00000	Advertising/Marketing	1,849	2,424	2,500	2,000	2,500
6458-00000	Conference & Training	1,438	1,171	1,500	600	1,500
6459-00000	Other Employee Training	0	321	0	900	0
6460-00000	Membership Dues	315	320	400	400	400
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		3,602	4,236	4,400	3,900	4,400
Utilities						
6475-00000	Telephones	0	0	0	100	200
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		0	0	0	100	200
Materials & Supplies						
6505-00000	Office Supplies	1,493	1,360	1,400	1,400	1,400
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		1,493	1,360	1,400	1,400	1,400
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PURCHASING		212,721	225,881	229,600	231,200	231,900

***PERSONNEL SCHEDULE***

ACCOUNT: 100-0090-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PURCHASING  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
General Services Manager	1	1	1	83,700	84,400	86,100
Senior Buyer	1	1	1	48,900	50,000	51,000
Secretary	1	1	1	33,100	33,200	33,800
Overtime/Comp/199				400	100	0
Health Insurance 6306				33,200	33,200	29,600
Retirement 6304				11,300	11,400	11,300
Social Security 6302				12,800	12,900	13,100
Life Insurance 6310				400	600	600
Income Continuation Insurance 6312				0	0	400
<b>TOTAL PERSONNEL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>223,800</b>	<b>225,800</b>	<b>225,900</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> INFORMATION TECHNOLOGY	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0110-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,085,700	1,151,389	1,191,700	1,195,000	1,220,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:** 
 The Information Technology Division will provide the highest quality technology-based services, as well as GIS system design & administration, printing and mailing/shipping, in the most cost-effective manner, to facilitate the internal support services, governance, and community service for the City of Oshkosh and its Citizenry.

- Links to City Strategic Plan:**
- 1 [V.A. Strengthen our financial position and capabilities - deploy ERP \(Enterprise Resource Planning\) software suite.](#)
  - 2 [V.B. Improve employee engagement - improve communications with and feedback from employees.](#)
  - 3 [V.D. Engage and educate citizens - increase public awareness of City services and value.](#)
  - 4

- Significant Accomplishments:**
- [Implementation of iasWorld \(Integrated Assessment Software\).](#)
  - [Continued development of enterprise GIS environment, implementing established data standards.](#)
  - [Enhanced transparency through public accessibility of data via City web site.](#)
  - [Continue to act as a resource to all City departments engaged in continuous improvement activities.](#)
  - [Begin foundation work for implementation of ERP \(Enterprise Resource Planning\) software suite.](#)
  - [Begin phasing in custom time and attendance system.](#)

- Objectives to be Accomplished Next Year:**
- [Begin conversion process of various systems into the new enterprise resource planning \(ERP\) system.](#)
  - [Work in conjunction with Oshkosh Media to rebrand/redesign web site.](#)
  - [Continue development of enterprise GIS environment, implementing established data standards.](#)
  - [Launch new public safety scheduling system, integrating with payroll.](#)
  - [Expand usage of custom time & attendance system, with electronic time-off approval system.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Develop an effective, high performing government. Increase public awareness of City services and value.</b>					
Visitor Hits to Webs	659,552	693,013	701,488	UP	Due to increased mobile-friendly & O/S independent format enhancements, more devices are accessing City web sites.
Unique Visitors	323,586	349,655	367,930	UP	
% New Visitors	46.61%	47.46%	50.60%	UP	
<b>Goal: Develop an effective, high performing government. Improve employee engagement.</b>					
# of GIS training classes		12	7	DOWN	Departments realizing benefits/efficiencies of GIS technology and data sharing.
# of GIS installations		123	181	UP	
GIS Users' Group Meetings		3	6	UP	
<b>Goal: Develop an effective, high performing government. Develop a Performance Culture. Ensure efficient maintenance of city computer infrastructure.</b>					
PC Failure Rate		2	1	DOWN	Network and infrastructure dependability remains strong.
Network uptime		98%	98%	SAME	

**Contact**

**Information:**

Tony Neumann, Information Technology Manager, tneumann@ci.oshkosh.wi.us

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> INFORMATION TECHNOLOGY	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0110-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,085,700	1,151,389	1,191,700	1,195,000	1,220,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:** 
 The Information Technology Division will provide the highest quality technology-based services, as well as GIS system design & administration, printing and mailing/shipping, in the most cost-effective manner, to facilitate the internal support services, governance, and community service for the City of Oshkosh and its Citizenry.

- Links to City Strategic Plan:**
- 1 [V.A. Strengthen our financial position and capabilities - deploy ERP \(Enterprise Resource Planning\) software suite.](#)
  - 2 [V.B. Improve employee engagement - improve communications with and feedback from employees.](#)
  - 3 [V.D. Engage and educate citizens - increase public awareness of City services and value.](#)
  - 4

- Significant Accomplishments:**
- [Implementation of iasWorld \(Integrated Assessment Software\).](#)
  - [Continued development of enterprise GIS environment, implementing established data standards.](#)
  - [Enhanced transparency through public accessibility of data via City web site.](#)
  - [Continue to act as a resource to all City departments engaged in continuous improvement activities.](#)
  - [Begin foundation work for implementation of ERP \(Enterprise Resource Planning\) software suite.](#)
  - [Begin phasing in custom time and attendance system.](#)

- Objectives to be Accomplished Next Year:**
- [Begin conversion process of various systems into the new enterprise resource planning \(ERP\) system.](#)
  - [Work in conjunction with Oshkosh Media to rebrand/redesign web site.](#)
  - [Continue development of enterprise GIS environment, implementing established data standards.](#)
  - [Launch new public safety scheduling system, integrating with payroll.](#)
  - [Expand usage of custom time & attendance system, with electronic time-off approval system.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Develop an effective, high performing government. Increase public awareness of City services and value.</b>					
Visitor Hits to Webs	659,552	693,013	701,488	UP	Due to increased mobile-friendly & O/S independent format enhancements, more devices are accessing City web sites.
Unique Visitors	323,586	349,655	367,930	UP	
% New Visitors	46.61%	47.46%	50.60%	UP	
<b>Goal: Develop an effective, high performing government. Improve employee engagement.</b>					
# of GIS training classes		12	7	DOWN	Departments realizing benefits/efficiencies of GIS technology and data sharing.
# of GIS installations		123	181	UP	
GIS Users' Group Meetings		3	6	UP	
<b>Goal: Develop an effective, high performing government. Develop a Performance Culture. Ensure efficient maintenance of city computer infrastructure.</b>					
PC Failure Rate		2	1	DOWN	Network and infrastructure dependability remains strong.
Network uptime		98%	98%	SAME	

**Contact**

**Information:**

Tony Neumann, Information Technology Manager, tneumann@ci.oshkosh.wi.us

ACCOUNT: 100-0110-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INFORMATION TECHNOLOGY  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	410,503	431,900	431,900	431,600	440,300
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		410,503	431,900	431,900	431,600	440,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	159,033	172,299	182,000	181,400	166,200
TOTAL PAYROLL - INDIRECT LABOR		159,033	172,299	182,000	181,400	166,200
Contractual Services						
6401-00000	Contractual Services	3,599	2,800	2,300	2,500	2,500
6402-00000	Auto Allowance	370	398	500	500	500
6404-00000	Postage & Shipping	63,816	64,786	41,100	34,000	36,700
6406-00000	Computer Service Charges	8,416	7,432	99,600	98,700	16,500
6407-00000	Cloud Based Computer Services	0	0	0	0	110,600
6420-00000	Repairs to Tools & Equipment	0	267	0	0	0
6424-00000	Maintenance Office Equipment	9,477	12,209	16,400	13,100	15,200
6426-00000	Maintenance Mach/Equip/Bldg	22,816	24,047	23,400	26,000	40,300
6427-00000	Maintenance Computer Software	228,808	233,213	190,600	190,800	174,700
6432-00000	Equipment Rental	37,837	39,261	39,800	35,000	37,000
6440-00000	Other Rental	2,355	2,355	2,400	2,400	2,400
6458-00000	Conference & Training	3,383	1,061	5,000	3,300	5,000
6459-00000	Other Employee Training	0	5,194	200	0	200
6460-00000	Membership Dues	350	300	1,800	1,800	1,900
TOTAL CONTRACTUAL SERVICES		381,227	393,323	423,100	408,100	443,500
Utilities						
6475-00000	Telephones	32,238	33,338	37,800	26,000	19,800
TOTAL UTILITIES		32,238	33,338	37,800	26,000	19,800
Fixed Charges						
6496-00000	Licenses and Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	11,196	13,870	17,300	17,000	17,000
6506-00000	Software Supplies	2,971	4,051	4,000	5,400	5,500
6507-00000	Books & Periodicals	112	36	300	300	300
6509-00000	Computer Supplies	7,995	6,597	6,700	6,700	4,500
6517-00000	Supplies/Repair Parts	0	856	1,000	1,000	1,000
6550-00000	Minor Equipment	41,850	45,645	75,200	83,700	87,800
6589-00000	Other Materials & Supplies	0	0	0	600	500
TOTAL MATERIALS & SUPPLIES		64,124	71,055	104,500	114,700	116,600
Capital Outlay						
7202-00000	Office Equipment	36,641	39,030	6,100	33,200	34,400
7224-00000	GIS	0	10,444	0	0	0
7230-00000	Computer Software	1,934	0	6,300	0	0
TOTAL CAPITAL OUTLAY		38,575	49,474	12,400	33,200	34,400
TOTAL INFORMATION TECHNOLOGY		1,085,700	1,151,389	1,191,700	1,195,000	1,220,800



**PERSONNEL SCHEDULE**

ACCOUNT: 100-0110-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INFORMATION TECHNOLOGY  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Info Tech Manager	1.00	1.00	1.00	89,300	89,700	91,500
Database Administrator	1.00	1.00	1.00	72,600	72,500	72,600
Programmer / Analyst	2.00	2.00	2.00	112,700	111,600	115,200
GIS Administrator	0.40	0.40	0.40	24,300	24,600	25,100
PC Hardware Technician	1.00	1.00	1.00	48,500	48,400	48,400
Telecommunications Specialist	1.00	1.00	1.00	47,000	47,000	48,900
Tech Support Services Coord	1.00	1.00	1.00	37,500	37,800	38,600
Overtime/Comp/199				0	0	0
Health Insurance	6306			118,400	118,000	101,500
Retirement	6304			29,400	29,400	29,000
Social Security	6302			33,400	33,000	33,700
Life Insurance	6310			800	1,000	1,000
Income Continuation Insurance	6312			0	0	1,000
<b>TOTAL PERSONNEL</b>	<b>7.40</b>	<b>7.40</b>	<b>7.40</b>	<b>613,900</b>	<b>613,000</b>	<b>606,500</b>

### CAPITAL OUTLAY REQUEST SUMMARY 2016

Dept: Information Technology

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:** \$ 34,400

Item No.	Item Requested	New/Replace	Quantity	Unit Cost	Total Cost *
1	HP Proliant DL380 Server	Replace	2	\$3,900	\$7,800
2	Avaya Phone System Upgrade	Replace	1	\$26,600	\$26,600
3					\$0
4					\$0
5					\$0
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\* Please round request to the nearest \$100.

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
INSURANCE

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0120-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		591,915	605,172	576,100	562,600	631,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

Five year Boiler and Machinery policy paid for in 2016. Anticipated change in Property Insurance, with no more aggregate deductibles.

**Mission Statement:**

The risk management operation is responsible for securing insurance coverage for city property and activities. The types of insurance include; Worker Compensation, General Liability, Police Professional, Fleet Liability, Public Officials, Employee Dishonesty & Crime, Property & Contractors Equipment, Fleet Comprehensive & Collision, Boiler & Machinery, Tank Liability, and Pollution Liability. This is a cooperative process with the assistance of several City departments.

**Links to City Strategic Plan:**

- 1
- 2

**Significant Accomplishments:**

- 
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**Objectives to be Accomplished Next Year:**

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## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b>					

City	631,900
Water	99,800
Sewer	87,400
Senior Center	7,500
Parking	800
Transit	39,600
Sanitation	5,100
Recycling	1,700
Pool	4,400
Cemetery	8,000
Library	16,100
Museum	13,300
Grand Opera	7,600
Golf Course	5,500
Centre	9,900
Ramp	3,000
Storm Water	8,600
<b>TOTAL INSURANCE</b>	<b>950,200</b>

**Contact Information:**

Paul Greeninger, Safety and Risk Management Officer, (920) 236-5117, pgreeninger@ci.oshkosh.wi.us

ACCOUNT: 100-0120-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INSURANCE  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Fixed Charges						
6480-00000	Fixed Charges	2,357	30,931	15,000	15,000	40,000
6481-00000	Workers Compensation	372,647	350,684	333,500	346,200	346,200
6482-00000	Building & Contents	129,277	144,424	144,100	121,000	148,000
6483-00000	Comprehensive Liability	276,075	281,638	286,400	286,400	311,400
6485-00000	Vehicle Insurance	169,447	158,267	89,300	89,300	87,300
6488-00000	Employee Bonds	500	410	200	400	200
6494-00000	Boiler Insurance	14,557	14,605	16,300	16,300	17,100
6499-00000	Misc Fixed Charges	0		0	0	0
TOTAL FIXED CHARGES		964,860	980,958	884,800	874,600	950,200
TOTAL INSURANCE:		964,860	980,958	884,800	874,600	950,200
Less Allocation to Other Budgets:		372,945	375,786	308,700	312,000	318,300
NET INSURANCE BUDGET		591,915	605,172	576,100	562,600	631,900

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
FACILITIES MAINT.

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0130-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		656,286	676,971	705,000	702,400	710,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
	Miscellaneous					
	<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

--

**Mission Statement:**

<p>The mission of Facilities Maintenance is to maintain the division's facilities to ensure their environments will support the goals of these buildings in a safe, clean, effective and efficient manner.</p>
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**Links to City Strategic Plan:**

- |   |   |
|---|---|
| 1 | <a href="#">III. Improve and Maintain our Infrastructure, III. C.- Improve our City Buildings</a>           |
| 2 | <a href="#">III. Improve and Maintain our Infrastructure, III. D.- Manage our City Equipment</a>            |
| 3 | <a href="#">IV. Improve our Quality of Life Assets, IV. B.- Update Existing Quality of Life Asset Plans</a> |
| 4 |   |
| 5 |   |

**Significant Accomplishments:**

- |   |   |
|---|---|
| . | <a href="#">Continued coordination of system-wide 2015 HVAC/Roofing Replacement Program and projects.</a>         |
| . | <a href="#">Coordinated building envelope updates/improvements to City Hall Mechanical Buildings.</a>             |
| . | <a href="#">Coordinated City Hall office modifications in anticipation of ERP planning/implementation.</a>        |
| . | <a href="#">Coordinated new offices for Inspections Division.</a>   |
| . | <a href="#">Continued coordination of Police Department modifications within Safety Building.</a>                 |
| . | <a href="#">Coordinated modifications/updates of Sawyer Street Storage complex.</a>                               |
| . | <a href="#">Continued facility improvement measures/projects within City Hall, Safety Bldg., and OSC complex.</a> |

**Objectives to be Accomplished Next Year:**

- |   |   |
|---|---|
| . | <a href="#">Continue City Hall office modifications in anticipation of ERP planning/implementation.</a> |
| . | <a href="#">Continue coordination of 2016 HVAC/Roofing Replacement Program and projects.</a>            |
| . | <a href="#">Coordinate assessment of Safety Building locker room for future replacement planning.</a>   |
| . | <a href="#">Coordinate CIP flooring and/or exterior painting projects for OSC complex.</a>              |
| . |   |



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain City Hall buildings, facilities and grounds in a safe, clean, effective and efficient manner.</b>					
Total FM hours	N/A	N/A	4,001.00	N/A	New Measure
Custodial hours	N/A	N/A	2,006 (50%)	N/A	New Measure
Modifications hours	N/A	N/A	250 (6%)	N/A	New Measure
Work order hours	N/A	N/A	195 (5%)	N/A	New Measure
Grounds/Prev Maint hrs.	N/A	N/A	170 (4%)	N/A	New Measure
Other tasks hours	N/A	N/A	1,379 (35%)	N/A	New Measure
<b>Goal: Maintain the Safety Building, facilities and grounds in a safe, clean, effective and efficient manner.</b>					
Total FM hours	N/A	N/A	3,054	N/A	New Measure
Custodial hours	N/A	N/A	1,479 (48.5%)	N/A	New Measure
Modifications hours	N/A	N/A	985 (32%)	N/A	New Measure
Work order hours	N/A	N/A	260 (8.5%)	N/A	New Measure
Grounds/Prev Maint hrs.	N/A	N/A	86 (5%)	N/A	New Measure
Other tasks hours	N/A	N/A	185 (6%)	N/A	New Measure
<b>Goal: Maintain the Seniors Centers buildings, facilities and grounds in a safe, clean, effective and efficient manner.</b>					
Total FM hours	N/A	N/A	2,070.00	N/A	New Measure
Custodial hours	N/A	N/A	1,219 (59%)	N/A	New Measure
Modifications hours	N/A	N/A	9 (.5%)	N/A	New Measure
Work order hours	N/A	N/A	22 (1%)	N/A	New Measure
Grounds/Prev Maint hrs.	N/A	N/A	116 (5.5%)	N/A	New Measure
Other tasks hours	N/A	N/A	705 (34%)	N/A	New Measure
<b>Allocation of Facilities Maintenance hours per building:</b>					
City Hall:	N/A	N/A	4,001 (42%)	N/A	New Measure
Convention Center:	N/A	N/A	216 (2%)	N/A	New Measure
Grand Opera House:	N/A	N/A	42 (1%)	N/A	New Measure
Safety Building:	N/A	N/A	3,054 (32%)	N/A	New Measure
Seniors Center:	N/A	N/A	2,070 (21%)	N/A	New Measure
Other Buildings:	N/A	N/A	220 (2%)	N/A	New Measure

**Contact Information:**

Jon G. Urben, General Services Manager (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0130-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FACILITIES MAINT.  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	222,661	230,496	233,100	236,900	231,900
6103-00000	Regular Pay - Temp Employee	649	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		223,310	230,496	233,100	236,900	231,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	100,477	115,480	129,000	140,600	140,500
TOTAL PAYROLL - INDIRECT LABOR		100,477	115,480	129,000	140,600	140,500
Contractual Services						
6401-00000	Contractual Services	23,654	28,535	45,000	45,000	45,000
6418-00000	Repairs to Motor Vehicles	331	64	300	300	300
6419-00000	Repairs to Tires	18	0	0	0	0
6420-00000	Repairs to Tools & Equipment	26	75	0	0	0
6426-00000	Maint. Mach/Equip/Bldg/Struct	68,913	49,212	32,000	32,000	32,000
6445-00000	Land Fill Fees	14	73	100	100	100
6448-00000	Special Services	129	210	0	0	0
6458-00000	Conference & Training	90	15	500	500	500
6459-00000	Other Training	0	10	0	0	0
6460-00000	Membership Dues	542	588	600	600	600
TOTAL CONTRACTUAL SERVICES		93,717	78,782	78,500	78,500	78,500
Utilities						
6471-00000	Electricity	124,061	120,623	142,000	125,000	135,000
6472-00000	Sewer Service	3,667	4,476	4,500	4,500	5,000
6473-00000	Water Service	5,460	6,261	9,500	9,500	10,800
6474-00000	Gas Service	56,838	73,263	60,000	55,000	60,000
6475-00000	Telephones	843	821	1,400	1,400	1,400
6476-00000	Storm Water	6,647	9,936	8,100	8,100	8,800
TOTAL UTILITIES		197,516	215,380	225,500	203,500	221,000
Fixed Charges						
6496-00000	Licenses and Permits	1,502	1,414	1,400	1,400	1,400
6499-00000	Misc Fixed Charges	205	205	200	200	200
TOTAL FIXED CHARGES		1,707	1,619	1,600	1,600	1,600
Materials & Supplies						
6503-00000	Clothing	140	364	300	300	300
6505-00000	Office Supplies	490	539	300	900	300
6513-xxxxx	Motor Oil (Lubricants)	14	8	0	0	0
6517-00000	Supplies/Repair Parts	5,138	3,219	7,000	5,700	5,800
6519-00000	Tires, Tubes & Rims	0	20	0	0	0
6527-00000	Janitorial Supplies	12,834	13,840	14,500	15,000	15,500
6529-00000	Chemicals	1,667	2,063	1,200	2,000	1,200
6537-00000	Safety Equipment	139	194	0	200	200
6545-00000	Tools & Shop Supplies	985	1,018	1,000	1,000	1,000
6550-00000	Minor Equipment	1,952	1,473	1,000	1,000	1,000
6589-00000	Other Materials & Supplies	16,200	12,476	12,000	12,000	12,000
TOTAL MATERIALS & SUPPLIES		39,559	35,214	37,300	38,100	37,300
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7214-00000	Buildings	0	0	0	3,200	0
TOTAL CAPITAL OUTLAY		0	0	0	3,200	0
TOTAL FACILITIES MAINTENANCE		656,286	676,971	705,000	702,400	710,800

***PERSONNEL SCHEDULE***

ACCOUNT: 100-0130-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FACILITIES MAINT  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Maintenance Coordinator	1.00	1.00	1.00	48,700	50,300	52,000
Building Maintenance Custodian	4.00	4.00	4.00	165,200	166,900	160,600
Custodian (P.T.) 6102	0.80	0.80	0.80	18,200	17,900	18,300
Overtime/Comp/199 6102				1,000	1,800	1,000
Health Insurance 6306				94,300	105,900	105,800
Retirement 6304				15,800	15,400	15,300
Social Security 6302				17,900	18,100	17,700
Life Insurance 6310				1,000	1,200	1,100
Income Continuation Insurance 6312				0	0	600
<b>TOTAL PERSONNEL</b>	<b>5.80</b>	<b>5.80</b>	<b>5.80</b>	<b>362,100</b>	<b>377,500</b>	<b>372,400</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
INDEPENDENT AUDIT

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT:**  
100-0140-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		26,513	23,483	23,700	23,700	24,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:**

The purpose of this fund is to account for the General Fund Portion of the required City Audit. This budget is part of the Finance Department and performance measures for this function are included in that budget.

**Links to City Strategic Plan:**

- 1
- 2
- 3
- 4
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**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

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**Contact Information:**

Trena Larson, Director of Finance, (920) 236-5005

ACCOUNT: 100-0140-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INDEPENDENT AUDIT  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6414-00000	Auditing	26,513	23,483	23,700	23,700	24,000
TOTAL CONTRACTUAL SERVICES		26,513	23,483	23,700	23,700	24,000
TOTAL INDEPENDENT AUDIT		26,513	23,483	23,700	23,700	24,000

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> MEDIA SERVICES	<b>DEPARTMENT:</b> GENERAL GOVERNMENT	<b>ACCOUNT:</b> 100-0150-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		185,972	208,734	208,000	210,500	212,300

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids						
Fees & Charges		3,700	0	4,000	4,000	3,500
Miscellaneous		11,136	0	14,900	14,900	3,000
Surplus Applied						
Transfer						
<b>TOTAL REVENUES:</b>		14,836	0	18,900	18,900	6,500

**Budget Variances:**

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**Mission Statement:**

	To carry out the mission and objectives of the government access and community access television channels of Oshkosh Community Media Services.
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**Links to City Strategic Plan:**

- |   |   |
|---|---|
| 1 | V. Develop An Effective High Performing Government -                      |
| 2 | V.B.- Improve Employee Engagement   |
| 3 | V.D.- Engage and Educate Citizens, Market the City and Communicate Value. |
| 4 |   |
| 5 |   |

**Significant Accomplishments:**

- Received 13 programming awards from 2015 Wisconsin Community Media Video Competition.
- Scripted, edited and coordinated all technical aspects of 2015 State of the City program.
- Expanded cross platform access of OCMS online programming via YouTube streaming.
- Installed and implemented new radio automation/program software for WOCT Radio.
- Expanded emphasis on social media to increase public awareness of City services and value.
- Coordinated OCMS rebranding for launch in QTR 1, 2016.
- Coordinated 18 public information campaigns on various municipal services, programs & activities.
- Featured 109 non-profit organizations in the 2014 season of "Oshkosh Today" public affairs program.

**Objectives to be Accomplished Next Year:**

- Achieve programming, production and distribution goals identified in the 2014 OCMS Strategic Plan.
- Implement marketing/promotion efforts per 2015 OCMS rebranding recommendations.
- Work with IT to revamp OCMS website in concert with 2015 OCMS rebranding recommendations.
- Continue to expand OCMS website/social media/YouTube usage for programming distribution.
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Create an informed electorate through the coverage of local government meetings, issues &amp; events.</b>					
Live Gov. Mtngs:	134	126	133	Up	Annual qty varies based on programming needed
Municipal Programs:	111	140	124	Down	
Public Info. Campaigns:	16	17	18	Up	
Media Releases:	66	60	54	Down	
<b>Goal: Provide greater accessibility and understanding of city government through municipal programs and other communications.</b>					
# devices OCMS website:	18,494	16,565	34,032	None	Due to increased mobile-friendly & O/S independent
# of unique workstations:	9,629	9,134	27,458	None	
# of new web users	9,163	8,733	27,077	None	format enhancements,
% of new user sessions:	49.55%	52.72%	79.56%	Up	more devices are
# of web users came back:	9,331	7,832	6,955	Down	accessing OCMS web site.
<b>Goal: Foster and promote citizen involvement and participation in the democratic process.</b>					
Facebook Posts:	265	276	241	None	Expanded emphasis on social media to increase
Facebook Likes:	N/A	505	642	Up	
Tweets:	72	93	118	Up	public awareness of City
YouTube Uploads:	6	132	268	Up	services and value.
City website updates:	N/A	N/A	183	N/A	New measure
OCMS website updates:	N/A	N/A	232	N/A	New measure
<b>Goal: Provide an electronic free speech forum that promotes, encourages and reflects the cultural diversity of Oshkosh.</b>					
Studio/Equip. Checkouts:	235	171	187	None	Community participation remains strong.
Local Producer Programs:	547	551	594	Up	
"Oshkosh Today" guests:	93	110	109	None	

**Contact Information:**

Jon G. Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 100-0150-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: MEDIA SERVICES  
 DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	141,896	148,393	150,200	152,500	156,900
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		141,896	148,393	150,200	152,500	156,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	40,323	49,700	51,400	51,700	48,400
TOTAL PAYROLL - INDIRECT LABOR		40,323	49,700	51,400	51,700	48,400
Contractual Services						
6406-00000	Computer Service Charges	0	0	1,700	1,700	1,700
6418-00000	Repairs to Motor Vehicles	141	224	100	700	700
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	357	600	0	0
6458-00000	Conference & Training	855	996	1,000	1,000	1,700
6459-00000	Other Employee Training	0	90	0	0	0
6460-00000	Membership Dues	395	405	400	400	400
TOTAL CONTRACTUAL SERVICES		1,391	2,072	3,800	3,800	4,500
Utilities						
6475-00000	Telephones	460	410	500	400	400
TOTAL UTILITIES		460	410	500	400	400
Materials & Supplies						
6505-00000	Office Supplies	613	269	800	400	400
6506-00000	Software Supplies	0	67	0	0	0
6507-00000	Books & Periodicals	0	131	0	0	0
6509-00000	Computer Supplies	0	380	0	0	0
6517-00000	Supplies/Repair Parts	397	792	300	700	700
6550-00000	Minor Equipment	0	5,562	0	0	0
6589-00000	Other Materials & Supplies	892	958	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		1,902	8,159	2,100	2,100	2,100
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL MEDIA SERVICES		185,972	208,734	208,000	210,500	212,300



**PERSONNEL SCHEDULE**

ACCOUNT: 100-0150-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: MEDIA SERVICES  
 DEPARTMENT: GENERAL GOVERNMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Media Services Operations Specialist	1.00	1.00	1.00	62,500	63,000	64,200
Communications Coordinator	1.00	1.00	1.00	52,700	53,000	55,500
Video Editing Technician	1.00	1.00	1.00	35,000	35,800	36,700
Overtime/Comp/199				0	700	500
Health Insurance 6306				29,500	29,500	25,400
Retirement 6304				10,200	10,400	10,400
Social Security 6302				11,500	11,600	12,000
Life Insurance 6310				200	200	200
Income Continuation Insurance 6312				0	0	400
<b>TOTAL PERSONNEL</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>201,600</b>	<b>204,200</b>	<b>205,300</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:** GENERAL      **FUNCTION:** UNCLASSIFIED      **DEPARTMENT:** UNCLASSIFIED      **ACCOUNT:** 100-(0902-1040)-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		963,016	706,280	876,900	1,119,800	1,033,100

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:** This budget is used to account for any general fund expenditures that are not part of any established general fund division. This budget is under the direction of the City Manager.

**Links to City Strategic Plan:**

1	
2	

**Significant Accomplishments:**

- 
- 

**Objectives to be Accomplished Next Year:**

- 
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal:</b>					

**Contact Information:** Trena Larson, Director of Finance, tl Larson@ci.oshkosh.wi.us

ACCOUNT: 100-(0902-1040)-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: UNCLASSIFIED  
 DEPARTMENT: UNCLASSIFIED

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
0902-00000	Unemployment Comp 6320	6,014	12,032	28,000	16,300	25,000
0908-00000	Uncollectible Accounts 6469	607,488	425,634	618,200	789,200	625,000
0910-00000	Employee Benefit Fees 6466	11,872	12,165	13,000	11,300	12,000
0911-00000	Patriotic Celebrations 6587-89	19,680	17,600	20,000	17,600	20,000
0913-00000	Adjustment of Salaries	122,799	0	155,300	128,500	183,100
6306-00000	Health Insurance Fund Surcharge	0	0	(120,000)	0	0
0914-00000	Unclassified Expense	154,459	195,952	120,000	110,000	120,000
0918-00000	Mobile Home Tax 6466	40,704	42,897	42,400	46,900	48,000
1040-00000	Industrial Development 6466	0	0	0	0	0
TOTAL UNCLASSIFIED		963,016	706,280	876,900	1,119,800	1,033,100

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> POLICE	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0211-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		12,008,441	12,113,199	12,495,600	12,223,400	12,700,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		212,843	179,143	172,000	189,400	221,600
Fees & Charges		985,517	884,368	985,000	985,000	1,000,000
Miscellaneous		0	8,183	0	32	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		1,198,360	1,071,694	1,157,000	1,174,432	1,221,600

**Budget Variances:**

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**Mission Statement:**

To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships
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**Links to City**

**Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">Continue to Strengthen our Neighborhoods - Enhance Crime Prevention measures</a> |
| 2 | <a href="#">Improve our City Buildings</a>   |
| 3 | <a href="#">Improve Employee Engagement</a>  |
| 4 |  |
| 5 |  |

**Significant**

**Accomplishments:**

- [WILEAG Re-Accreditation in 2015](#)
- [CCOV in at least 30% of the police defined Reporting Areas \(RA's\) by end of 2015](#)
- [Increased focus on traffic enforcement to enhance neighborhood and roadway safety](#)
- [Creation of Patrol Operations Center for Supervisors in lower level of Police Department](#)
- [Creation of Detective Operations Area on first level of Police Department](#)
- [Revised Awards and Recognition process and policy](#)
- [Enhanced Bike Patrol Program with deployment at least 100 days of the year](#)
- [Enhanced participation of employees in various committees and community outreach](#)

**Objectives to be**

**Accomplished Next**

**Year:**

- [Complete migration of records to laserfiche system](#)
- [Gradual implementation of the Police Training Officer \(PTO\) program](#)
- [Continued preparation for CALEA Re-Accreditation assessment in 2017](#)
- [Continued community outreach and problem solving in Districts/RA's](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>GOAL: Strengthen our Neighborhoods - Deliver Services that promote public safety in our community</b>					
% residents feel safe after dark >70	76	71	79	UP +	City Survey Data
% RA with CCOV is >30	NA	NA	30		Started in Sept 2014
# of Violent Crimes	186	155	154	DOWN +	
# Nuisance Abate	3	13	9	EVEN	
% of Violent Crime Cleared by Arrest	68	56	60	EVEN	WI=49%, US=46%
# of Property Crimes	1743	1428	1432	DOWN +	
% of Property Crime Cleared by Arrest	32	30	32	EVEN	WI=25%, US=18%
# Drug Arrests	445	498	705	UP +	
<b>Goal: Improve Employee Engagement - Recruit, train and develop an effective and skilled workforce</b>					
Average # hours sworn training	88	99	84	DOWN -	
# sworn hired / # retained 4 yrs	6 / 5	2 / 1	2 / 1		
% training In-House	61	58	63	UP +	
# of IA Investigations	14	15	17	EVEN	
<b>Goal: Improve Public Knowledge of our Services</b>					
# of Media Releases	71	75	111	UP +	
# of NNO Block Parties	5	9	14	UP +	11 in 2015
# of Records Requests	NA	6335	8367	UP -	
# Facebook followers	NA	3058	5137	UP +	Current = 8397
# Twitter Followers	NA	669	1142	UP +	Current = 1612
# Bike Deployments	NA	NA	100	UP +	

**Contact**

**Information:**

Chief of Police Scott D. Greuel (920) 236-5720

ACCOUNT: 100-0211-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: POLICE  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	8,150,873	8,237,631	8,410,900	8,270,900	8,582,700
6103-00000	Regular Pay - Temp. Employee	10,350	14,296	15,000	15,000	15,000
TOTAL PAYROLL - DIRECT LABOR		8,161,223	8,251,927	8,425,900	8,285,900	8,597,700
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,299,997	3,299,905	3,480,500	3,386,700	3,378,500
TOTAL PAYROLL - INDIRECT LABOR		3,299,997	3,299,905	3,480,500	3,386,700	3,378,500
Contractual Services						
6401-00000	Contractual Services	46,785	48,129	41,000	41,000	92,500
6403-00000	Clothing Allowance	8,724	9,136	9,600	9,600	9,100
6404-00000	Postage and Shipping	212	0	500	500	500
6408-00000	Printing and Binding	0	0	0	0	0
6418-00000	Repairs to Motor Vehicles	42,174	38,551	45,000	35,000	45,000
6419-00000	Repairs to Tires	1,379	1,206	1,200	1,200	1,200
6420-00000	Repairs to Tools & Equipment	0	13	0	0	0
6421-00000	Maintenance Radios	583	601	1,000	200	1,000
6424-00000	Maintenance Office Equipment	885	949	1,000	900	900
6426-00000	Maint. Mach/Equip/Bldg/Struct	4,312	1,610	23,500	23,500	1,100
6427-00000	Maintenance Computer	2,999	9,924	17,900	16,600	19,900
6432-00000	Equipment Rental	5,193	5,508	5,000	6,100	5,500
6440-00000	Other Rental	0	0	0	200	0
6445-00000	Land Fill Fees	98	0	0	0	0
6446-00000	Contractual Employment	0	1,680	3,000	3,000	3,000
6448-00000	Special Services	2,000	2,400	2,400	2,400	2,400
6453-00000	Vehicle License & Registration	522	588	600	600	600
6456-00000	Service / Witness Fees	22	0	0	0	0
6458-00000	Conference & Training	35,027	11,839	29,000	29,000	30,900
6459-00000	Other Employee Training	35	0	0	0	0
6460-00000	Membership Dues	660	555	600	700	600
6466-00000	Misc. Contractual Services	20,106	21,485	20,500	20,500	29,600
TOTAL CONTRACTUAL SERVICES		171,716	154,174	201,800	191,000	243,800
Utilities:						
6471-00000	Electricity	4,636	4,203	8,500	3,500	3,700
6472-00000	Sewer Service	293	511	400	500	600
6473-00000	Water Service	490	401	600	500	600
6474-00000	Gas Service	8,577	7,450	11,000	7,000	7,600
6475-00000	Telephones	33,673	50,597	52,700	37,800	61,300
6476-00000	Storm Water	1,648	1,954	1,900	2,000	2,100
TOTAL UTILITIES		49,317	65,116	75,100	51,300	75,900
Fixed Charges						
6496-00000	Licenses and Permits	0	0	100	100	100
TOTAL FIXED CHARGES		0	0	100	100	100

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	21,718	27,911	25,500	25,500	30,300
6505-00000	Office Supplies	23,772	28,709	30,400	30,000	30,400
6507-00000	Books & Periodicals	266	147	0	100	0
6509-00000	Computer Supplies	0	436	0	200	0
6513-00000	Motor Oil (Lubricants)	0	40	0	0	0
6514-00000	Gasoline	0	20	0	0	0
6517-00000	Supplies/Repair Parts	5,493	3,253	4,000	4,000	4,000
6519-00000	Tires/Tubes	12,596	12,112	11,000	11,000	11,000
6527-00000	Janitorial Supplies	34	39	0	100	0
6537-00000	Safety Equipment	1,594	1,171	0	200	0
6545-00000	Tools & Shop Supplies	0	319	200	200	100
6550-00000	Minor Equipment	45,974	23,707	39,400	39,400	67,800
6557-00000	Medical Supplies	0	593	1,600	1,400	1,600
6589-00000	Other Materials & Supplies	46,388	58,185	56,000	56,000	68,600
TOTAL MATERIALS & SUPPLIES		157,835	156,642	168,100	168,100	213,800
Capital Outlay						
7204-00000	Machinery & Equipment	4,159	0	3,600	3,600	0
7210-00000	Motor Vehicles	164,194	185,435	140,500	136,700	190,400
TOTAL CAPITAL OUTLAY		168,353	185,435	144,100	140,300	190,400
TOTAL POLICE		12,008,441	12,113,199	12,495,600	12,223,400	12,700,200

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0211-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: POLICE  
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Police Chief	1.00	1.00	1.00	109,800	109,800	112,000
Captains	3.00	3.00	3.00	285,500	294,300	300,200
Lieutenants	5.00	5.00	5.00	401,100	401,100	411,200
Sergeants	11.00	12.00	12.00	908,700	862,500	934,600
Detectives I & II	7.00	7.00	7.00	496,000	496,000	509,500
Police Officers	67.00	71.00	72.00	4,642,900	4,497,900	4,715,700
Office Admin Division Manager	1.00	1.00	1.00	64,600	66,200	67,500
Computer Operator	1.00	1.00	1.00	38,400	38,400	38,600
Court Liason Clerk	0.00	1.00	0.00	38,100	17,600	0
Administrative Assistant	1.00	1.00	1.00	48,000	49,900	50,900
Records Clerk	1.00	1.00	1.00	36,400	37,800	38,500
Crime Analyst	1.00	1.00	1.00	49,900	30,700	48,100
Court Liason / Telecom Clerk	1.00	1.00	1.00	38,800	38,800	39,600
Property Evidence Clerk	1.00	1.00	1.00	44,900	44,900	46,800
Telecommunications Clerk	3.00	3.00	3.00	116,200	115,500	116,400
Word Processing Operator	4.00	4.00	4.00	142,800	139,900	151,300
Vehicle Equipment Installer	1.00	1.00	1.00	32,900	34,500	35,200
Comm. Service Officer (7) (P.T.)	6102 5.00	7.00	5.32	89,200	63,600	104,600
Word Processing Operator (4) P.T.	6102 2.20	2.20	2.20	68,900	68,900	72,100
UWO Summer Work Study (2) P.T.	6103 0.54	0.54	0.54	15,000	15,000	15,000
Parking Control (3) P.T.	6102 1.06	1.59	1.59	48,100	43,900	52,900
Telecommunications Clerk (3) P.T.	6102 1.10	1.10	1.65	34,700	39,000	54,400
Court Liason Clerk (1) P.T.	6102 0.53	0.53	0.66	19,300	20,600	23,200
Property Evidence Clerk (1) P.T.	6102 0.53	0.53	0.53	25,800	25,800	27,500
Holiday Pay				214,000	210,200	216,000
Shift Differential				15,900	15,900	15,900
Overtime/Comp/199				400,000	507,200	400,000
Health Insurance	6306			2,043,800	1,966,200	1,904,900
Retirement	6304			777,100	772,700	780,900
Social Security	6302			645,300	633,900	658,800
Life Insurance	6310			14,300	13,900	14,300
Income Continuation Insurance	6312			0	0	19,600
<b>TOTAL PERSONNEL</b>	<b>119.96</b>	<b>128.49</b>	<b>127.49</b>	<b>11,906,400</b>	<b>11,672,600</b>	<b>11,976,200</b>



**CAPITAL OUTLAY REQUEST SUMMARY  
2016**

Dept: Police - 100-0211

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:** \$ 190,400

Item No.	Item Requested	New/ Replace	Qty.	Unit Cost	Total Cost *
1	Community Svc Vehicles (Colorado PU)	Replace	2	\$19,500	\$39,000
2	Community Svc Vehicle (Ford Transit)	Replace	1	\$20,500	\$20,500
3	Auction Community Svc Vehicles (3)		1	(\$3,100)	(\$3,100)
4	Auction Police Squads		5	(\$1,200)	(\$6,000)
5	Police Interceptor SUV	Replace	5	\$28,000	\$140,000
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
					\$0
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\* Please round request to the nearest \$100.

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ANIMAL CARE	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0214-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		74,201	74,200	74,200	74,200	88,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:**

The Mission of the Oshkosh Area Humane Society is to promote the bond between animals and people, to provide community outreach and education, and to enhance the quality of lives of animals in need through compassionate sheltering, responsible adoptions, programs and services.

**Links to City**

**Strategic Plan:**

- 1 None

**Significant**

**Accomplishments:**

- [The return to owner rate was increased by 19% from 2013 to 2014](#)
- [The save rate increased by 2% from 2013 to 2014- now at 86%](#)
- [Spayed and neutered over 400 community owned animals through low cost programs](#)

**Objectives to be**

**Accomplished Next**

**Year:**

- [Increase return to owner rate by 2%](#)
- [Reach a save rate average of 90% or more for 2015](#)
- [Spay & neuter approx 200 community owned cats through in-house clinic days & other programs](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b> <a href="#">Continue to increase adoptions and the rate of lost animals that are returned to their owners</a>					
# of adoptions	1,340	1,396	1,306	Steady	
% returned to owner	26%	28%	29%	Slight Increase	
# returned to owner	294	323	289	Steady	
# of strays	1,148	1,134	1,009	Slight Decrease	
# clinic services	127	185	206	Increasing	
# transfer/release	53	65	63	Steady	
<b>Goal:</b>					
# seized/impound	34	104	97	Increasing	
After hours pickup	81	113	143	Increasing	

**Contact**

**Information:**

Joni Geiger (920) 424-2128

ACCOUNT: 100-0214-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ANIMAL CARE  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Contractual Services						
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	0	0	0	0
6430-00000	Animal Shelter	74,201	74,200	74,200	74,200	88,200
6466-00000	Misc Contractual Services	0	0	0	0	0
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>74,201</b>	<b>74,200</b>	<b>74,200</b>	<b>74,200</b>	<b>88,200</b>
Utilities						
6471-00000	Electricity	0	0	0	0	0
6474-00000	Gas Service	0	0	0	0	0
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Outlay						
7204-00000	Machinery & Equipment Purchase	0	0	0	0	0
<b>TOTAL CAPITAL OUTLAY</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ANIMAL CARE</b>		<b>74,201</b>	<b>74,200</b>	<b>74,200</b>	<b>74,200</b>	<b>88,200</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> AUXILIARY POLICE	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0217-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		3,173	3,653	4,800	4,700	4,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:** 
 The Oshkosh Auxiliary Police is an organization comprised of community minded civilian volunteers, and exist to assist and support the Oshkosh Police Department with additional trained manpower whenever called upon. Auxiliary Officers are dedicated to public service; committed to providing competent volunteer law enforcement services to our community with a high degree of courtesy, honor, respect and pride.

**Links to City Strategic Plan:** 1 None

- Significant Accomplishments:**
- Celebrated 56th anniversary serving the citizens of Oshkosh
  - Will provide approximately 3,150 manpower hours of duty during the 2015 year
  - Will activate for nearly 125 scheduled special events and a number of call-out events in 2015
  - Continued our service to special events with our Bike Patrol Unit

- Objectives to be Accomplished Next Year:**
- Improve our current level of staffing by getting it back to 40+ members
  - Continue involvement in the Speed Awareness Program by deploying Radar Speed Boards
  - Explore using VIPS to enhance the safety along our Riverwalk with foot and bike patrol
  - Take steps to replace our 25 year old van with an up to date vehicle

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal:</b> Continue to provide voluntary services to the Oshkosh Police Department and our community as needed					
# Members		38	40	41	Slight increase
# Service Hours		3000	3350	3502	Slight increase
# Scheduled Events		116	120	126	Slight increase

**Contact Information:** Scott Footit (920)236-5730

ACCOUNT: 100-0217-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: AUXILIARY POLICE  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Contractual Services						
6401-00000	Contractual Services	64	101	200	200	200
6410-00000	Advertising	0	0	100	0	0
6418-00000	Repairs to Motor Vehicles	746	810	1,000	1,000	1,700
6419-00000	Repairs to Tires	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		810	911	1,300	1,200	1,900
Utilities						
6475-00000	Telephones	19	12	100	100	0
6479-00000	Other Utilities	0	0	0	0	0
TOTAL UTILITIES		19	12	100	100	0
Materials & Supplies						
6503-00000	Clothing	1,478	1,572	2,000	2,000	2,000
6505-00000	Office Supplies	0	105	100	100	100
6517-00000	Supplies/Repair Parts	150	439	500	500	200
6519-00000	Tires, tubes, and rims	300	0	300	200	200
6537-00000	Safety equipment	100	100	100	100	100
6589-00000	Other Materials & Supplies	316	514	400	500	300
TOTAL MATERIALS & SUPPLIES		2,344	2,730	3,400	3,400	2,900
Capital Outlay						
72xx-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL AUXILIARY POLICE		3,173	3,653	4,800	4,700	4,800

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> CROSSING GUARDS	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0218-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		92,934	92,895	78,800	78,400	80,600

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids						
Fees & Charges		7,035	0	0	0	0
Miscellaneous						
Surplus Applied						
Transfers						
<b>TOTAL REVENUES:</b>		7,035	0	0	0	0

**Budget Variances:**

--

**Mission Statement:**

To promote public safety and to enhance the quality of life in our community through innovative policing and community partnerships.

**Significant Accomplishments:**

- [Transitioned oversight of the crossing guard program to the Patrol Services Bureau](#)
- [Reviewed times & locations to be more cost effective](#)
- [Conducted skills and safety training for all crossing guards before the start of the school year](#)
- [Participated in the Safe Routes to School program](#)
- [Hired 3 FT and 4 PT crossing guards to fill vacancies](#)
- [Recognized crossing guards with 5+ years in front of their peers and during Crossing Guard Week](#)
- [Worked with reporting area officers and CSO's to address problems at four schools](#)
- 

**Objectives to be Accomplished Next Year:**

- [No injuries to students or crossing guards while being crossed to and from school](#)
- [On-going review of school crossing locations and assignments for safety needs](#)
- [Maintain cadre of substitute crossing guards to reduce the frequency of Officer & CSO coverage](#)
- [Report details of school crossing violations by motorists and conduct follow up](#)
- [Increase information to the community concerning school crossing safety](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Assign crossing guards to intersections with the highest safety needs or concerns</b>					
Use of child counts & traffic counts	Yes	Yes	Yes	Consistent	
Pattern review	Yes	Yes	Yes	Consistent	
<b>Goal: Reduction in the use of Patrol Officers or Community Service Officers staffing crossing guard locations</b>					
# of times an Officer or CSO covered a school crossing	75	100	300	Large Increase	More subs needed
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:** \_\_\_\_\_

Sergeant Matt Harris, 920-236-5083
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ACCOUNT: 100-0218-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CROSSING GUARDS  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	86,330	86,294	73,200	72,900	74,600
TOTAL PAYROLL - DIRECT LABOR		86,330	86,294	73,200	72,900	74,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	6,604	6,601	5,600	5,500	5,700
TOTAL PAYROLL - INDIRECT LABOR		6,604	6,601	5,600	5,500	5,700
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	0	0
Materials & Supplies						
6503-00000	Clothing	0	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	300
TOTAL MATERIALS & SUPPLIES		0	0	0	0	300
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CROSSING GUARDS		92,934	92,895	78,800	78,400	80,600



**PERSONNEL SCHEDULE**

ACCOUNT: 100-0218-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: CROSSING GUARDS  
DEPARTMENT: PUBLIC SAFETY

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Crossing Guards	6103	18	18	18	73,200	72,900	74,600
Holiday Pay					0	0	0
Retirement	6304				0	0	0
Social Security	6302				5,600	5,500	5,700
Income Continuation Ins.	6312				0	0	0
<b>TOTAL PERSONNEL</b>		<b>18</b>	<b>18</b>	<b>18</b>	<b>78,800</b>	<b>78,400</b>	<b>80,300</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> FIRE & AMBULANCE	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0230-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		11,322,406	11,509,522	11,684,800	11,760,700	11,834,100

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		140,624	160,055	182,700	182,900	185,000
Fees & Charges		151,514	176,708	149,900	158,400	159,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		292,138	336,763	332,600	341,300	344,000

**Budget Variances:**

**Mission Statement:** The mission of the City of Oshkosh Fire Department is to prevent, respond to, and minimize harmful situations involving the people we serve.

- Links to City Strategic Plan:**
- |   |   |
|---|---|
| 1 | <a href="#">Strengthen Neighborhoods</a>                        |
| 2 | <a href="#">Develop an Effective High Performing Government</a> |
| 3 |   |
| 4 |   |
| 5 |   |

- Significant Accomplishments:**
- [Implemented new organizational structure](#)
  - [Provide training for new supervisors in EOC](#)
  - [Developed specifications and purchase two new quint apparatus](#)
  - [Developed fire officer development program](#)
  - [Replace thermal imaging cameras and nozzles through FEMA Grant](#)

- Objectives to be Accomplished Next Year:**
- [Complete community risk analysis](#)
  - [Register for Fire Accreditation process](#)
  - [Place new quints into service](#)
  - [Developed specifications and purchase three replacement ambulances](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Recruit and retain an effective workforce that is satisfied with their working environment</b>					
Retention of new personnel > 2 yrs, averaged over 10 years, goal 88%	84.00%	84.00%	86.00%	Up	
# employee grievances > than step II, goal less than 6	1	2	2	Stable	
Sustained citizens complaints as a percentage of incidents responded <.1%	0.00%	0.01%	0.01%	Stable	
<b>Goal: Improve fire and life safety through education and code enforcement</b>					
Inspect 100% of inspectable properties at least once per year	100.00%	100.00%	98.40%	Down	affected by staff shortage
Occurrence of fire inspectable buildings	30.00%		43.40%	Up	
Contact 90% of children ages 5-9 for fire and life safety education	100.00%	100.00%	99.00%	stable	
<b>Goal: Deliver safe professional services that meet the needs of the people we serve</b>					
Emergency incidents responded to in less than 6 minutes >90%	92.50%	90.00%	88.00%	Up	Impact of increasing call
Fires confined to room of origin >50%	64.00%	50.00%	75.50%	Up	Improvement
<b>Goal: Provide and maintain safe and reliable equipment that is functional and meets the appropriate standards</b>					
Percentage of time front line fleet in service excluding routine maintenance >98%	98.17%	95.00%	97.75%	Down	Quints down time

<b>Goal: Develop and maintain a comprehensive training program to ensure safety of our personnel and service quality</b>						
# FF injuries per 100 structure fires, <4		5	4	4		
% meeting min. State certification criteria for their position 100%		100%				
Number of hours of training per employee per month		17	18	18		
<b>Goal: Provide and maintain efficient facilities geographically located to deliver services consistently and meet the housing needs of our staff and resources</b>						
Emergency incidents responded to in less than 6 minutes >90%		92.50%	90.00%	90.00%		
Percentage of time stations may be occupied and in service >99.9%		100.00%	100.00%	100.00%		
<b>Goal: Deliver safe professional services that meet the needs of the people we serve</b>						
Fires confined to structure of origin >90%		94.00%	90.00%	90.00%		
Dollar loss from fire per capita <\$34.90		\$8.41	\$34.90	\$34.90		
ISO Insurance rating		2	2	2		

**Contact**

**Information:**

Fire Chief Tim Franz, (920) 236-5240, tfranz@ci.oshkosh.wi.us

ACCOUNT: 100-0230-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FIRE & AMBULANCE  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	7,875,386	7,980,582	8,045,800	8,046,700	8,254,900
TOTAL PAYROLL - DIRECT LABOR		7,875,386	7,980,582	8,045,800	8,046,700	8,254,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	2,912,710	3,004,573	3,082,800	3,167,600	2,999,000
TOTAL PAYROLL - INDIRECT LABOR		2,912,710	3,004,573	3,082,800	3,167,600	2,999,000
Contractual Services						
6401-00000	Contractual Services	17,332	21,403	18,600	18,500	19,200
6403-00000	Clothing Allowance	10,516	10,850	10,100	10,400	10,500
6404-00000	Postage & Shipping	21	15	100	100	100
6408-00000	Printing & Binding	438	0	500	400	500
6418-00000	Repairs to Motor Vehicles	50,092	40,569	36,000	36,000	38,000
6419-00000	Repairs to Tires	708	1,197	1,000	800	1,000
6420-00000	Repairs to Tools & Equipment	1,192	8,469	6,600	8,000	8,500
6421-00000	Maintenance Radios	1,558	359	11,900	9,000	10,800
6422-00000	Maintenance Contract Cost	17,018	13,314	19,900	19,800	20,200
6426-00000	Maint. Mach/Equip/Bldg/Struct	32,760	32,543	28,000	30,200	32,000
6427-00000	Maint. Computer Software	19,256	19,256	20,700	19,700	21,300
6432-00000	Equipment Rental	1,948	2,661	1,800	1,800	1,800
6445-00000	Land Fill Fees	0	12	0	0	0
6448-00000	Special Services	0	208	0	600	600
6453-00000	Vehicle License & Registration	224	75	100	0	300
6458-00000	Conference & Training	7,722	6,354	7,500	7,500	18,100
6459-00000	Other Employee Training	970	0	800	700	1,400
6460-00000	Membership Dues	917	984	1,500	1,200	1,500
6466-00000	Misc. Contractual Services	836	2,880	800	800	1,400
TOTAL CONTRACTUAL SERVICES		163,508	161,149	165,900	165,500	187,200
Utilities						
6471-00000	Electricity	61,010	55,377	61,800	60,000	63,000
6472-00000	Sewer Service	3,699	4,089	4,000	4,000	4,400
6473-00000	Water Service	6,506	8,320	7,200	7,500	8,100
6474-00000	Gas Service	21,300	29,028	28,000	28,000	30,000
6475-00000	Telephones	4,029	10,699	10,300	9,500	9,600
6476-00000	Storm Water	8,684	6,289	8,700	7,300	8,000
TOTAL UTILITIES		105,228	113,802	120,000	116,300	123,100
Fixed Charges						
6496-00000	Licenses and Permits	200	400	100	500	500
TOTAL FIXED CHARGES		200	400	100	500	500

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Materials &amp; Supplies</b>						
6503-00000	Clothing	28,957	24,576	28,000	28,000	28,700
6505-00000	Office Supplies	2,721	2,924	3,400	3,000	3,000
6506-00000	Software Supplies	265	0	0	0	0
6507-00000	Books & Periodicals	1,881	2,772	3,200	3,000	3,200
6509-00000	Computer Supplies	0	0	0	0	0
6510-00000	Employee Training Materials	857	0	0	0	0
6513-00000	Motor Oil (Lubricants)	6,204	3,746	6,000	5,800	6,000
6514-00000	Gasoline	15	119	0	0	0
6517-00000	Supplies/Repair Parts	44,865	45,977	40,000	39,000	42,000
6518-00000	Other Fuel/Propane	182	928	800	900	1,000
6519-00000	Tires, Tubes & Rims	8,335	11,396	9,000	8,500	9,000
6527-00000	Janitorial Supplies	6,298	7,382	8,000	8,000	8,000
6529-00000	Chemicals	250	54	0	0	0
6536-00000	Smoke Detectors	1,914	0	0	0	0
6537-00000	Safety Equipment	40,135	26,033	40,000	38,000	43,000
6538-00000	Fire Fighting Equipment	10,410	7,388	10,000	9,500	10,000
6545-00000	Tools & Shop Supplies	1,361	700	1,000	800	1,000
6550-00000	Minor Equipment	1,734	144	5,400	5,000	5,400
6555-00000	Environmental Supplies	326	334	500	400	500
6557-00000	Medical Supplies	80,658	79,583	80,000	79,500	82,500
6589-00000	Other Materials & Supplies	8,247	14,853	13,900	13,800	15,000
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>245,615</b>	<b>228,909</b>	<b>249,200</b>	<b>243,200</b>	<b>258,300</b>
<b>Capital Outlay</b>						
7204-00000	Machinery & Equipment	3,998	4,000	11,000	10,900	6,100
7210-00000	Motor Vehicles	15,761	16,107	0	0	0
7214-00000	Buildings	0	0	10,000	10,000	5,000
<b>TOTAL CAPITAL OUTLAY</b>		<b>19,759</b>	<b>20,107</b>	<b>21,000</b>	<b>20,900</b>	<b>11,100</b>
<b>TOTAL FIRE &amp; AMBULANCE</b>		<b>11,322,406</b>	<b>11,509,522</b>	<b>11,684,800</b>	<b>11,760,700</b>	<b>11,834,100</b>

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0230-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FIRE & AMBULANCE  
 DEPARTMENT: PUBLIC SAFETY

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Fire Chief	1	1	1	110,300	110,900	113,100
Assistant Fire Chief	1	1	1	97,100	97,600	100,600
Battalion Chiefs	6	5	6	455,500	479,400	539,300
Fire Captains	7	7	7	531,800	534,400	539,800
Fire Lieutenant Inspector	1	2	1	143,600	99,400	73,200
Fire Lieutenants	14	14	14	1,021,200	1,021,200	1,038,000
Fire Equipment Operators	21	21	21	1,435,200	1,435,200	1,480,000
Vehicle Mechanic	1	1	1	58,200	58,500	59,300
Firefighters	54	54	54	3,299,800	3,315,900	3,378,800
Administrative Assistant	1	1	1	48,400	48,600	50,400
Community Program Coord Fire	1	1	1	56,300	56,600	59,000
Holiday Pay				243,000	243,000	260,000
Overtime Pay/Comp/199				230,000	231,000	237,000
Ambulance Pay				203,000	203,000	212,000
FLSA Overtime				88,000	88,000	90,000
Out of Class Pay				24,400	24,000	24,400
Health Insurance 6306				1,905,500	1,980,800	1,744,400
Retirement 6304				1,050,900	1,056,600	1,095,600
Social Security 6302				115,200	115,800	121,700
Life Insurance 6310				11,200	14,400	14,500
Income Continuation Insurance 6312				0	0	22,800
<b>TOTAL PERSONNEL</b>	<b>108</b>	<b>108</b>	<b>108</b>	<b>11,128,600</b>	<b>11,214,300</b>	<b>11,253,900</b>

**CAPITAL OUTLAY REQUEST SUMMARY**  
**2016**

Dept: Fire

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:** \$ 11,100

Item No.	Item Requested	New/ Replace	Quantity	Unit Cost	Total Cost *
1	Treadmill	Replace	2	\$3,050	\$6,100
2	Sealcoat station 17 & 18 lots	Replace	2	\$2,500	\$5,000
3					\$0
4					\$0
5					\$0
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
					\$0
					\$0
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					\$0
					\$0

\* Please round request to the nearest \$100.



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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**FUNCTION:**  
HYDRANT RENTAL

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
100-0250-XXXX-XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		650,000	650,000	650,000	650,000	650,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:**

The purpose of this budget is to account for the portion of Public Fire Protection that is currently being collected through the tax levy/bill rather than through the Utility bill.

**Links to City Strategic Plan:**

- 1
- 2
- 3
- 4
- 5

**Significant Accomplishments:**

- 
- 
- 
- 
- 
- 

**Objectives to be Accomplished Next Year:**

- 
- 
- 
- 
- 

**Contact Information:**

Trena Larson, Director of Finance, [tlarson@ci.oshkosh.wi.us](mailto:tlarson@ci.oshkosh.wi.us)

ACCOUNT: 100-0250-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: HYDRANT RENTAL  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6439-00000	Hydrant Rental	650,000	650,000	650,000	650,000	650,000
TOTAL CONTRACTUAL SERVICES		650,000	650,000	650,000	650,000	650,000
TOTAL HYDRANT RENTAL		650,000	650,000	650,000	650,000	650,000

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> POLICE & FIRE COMMISSION	<b>DEPARTMENT:</b> PUBLIC SAFETY	<b>ACCOUNT:</b> 100-0290-XXXX-XXXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		12,165	14,319	11,000	16,200	13,600

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>TOTAL REVENUES:</b>		0	0	0	0	0

**Budget Variances:**

**Mission Statement:**

This budget is used to comply with the requirements of S.S. 62.13, which mandates the establishment of an eligibility list for appointment of police officers and firefighters.

**Links to City Strategic Plan:**

- 1 [Develop a performance culture / efficiently comply with the requirements outlined in S.S. 62.13.](#)
- 2

**Significant Accomplishments:**

- [Established new and retired old eligibility lists for Police & Fire and executed the hiring process.](#)
- 
- 

**Objectives to be Accomplished Next Year:**

- [Continue to successfully staff anticipated vacancies and support the efforts of the PFC](#)
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b> <a href="#">Develop a performance culture / efficiently comply with the requirements outlined in S.S. 62.13.</a>					
# of hires	N/A	6	7	Up	Hire more staff for
Costs per new hire	N/A	\$1,834	\$1,500	Down	less cost.

**Contact Information:**

Pam Resch, Human Resource Manager, [presch@ci.oshkosh.wi.us](mailto:presch@ci.oshkosh.wi.us)

ACCOUNT: 100-0290-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: POLICE & FIRE COMMISSION  
 DEPARTMENT: PUBLIC SAFETY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	12,165	14,319	10,800	13,000	13,400
6410-00000	Advertising/Marketing	0	0	0	3,000	0
TOTAL CONTRACTUAL SERVICES		12,165	14,319	10,800	16,000	13,400
Materials & Supplies						
6505-00000	Office Supplies	0	0	200	200	200
6507-00000	Books & Periodicals	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	200	200	200
TOTAL POLICE & FIRE COMM.		12,165	14,319	11,000	16,200	13,600

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ADMINISTRATION	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 100-0410-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	348,303	369,174	378,500	348,800	374,500

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids					
Fees & Charges					
Miscellaneous					
Surplus Applied transfer					
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

--

**Mission Statement:**

<p style="color: blue;">To plan, build, maintain, and improve infrastructure and Department of Public Works services for the community.</p>
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**Links to City Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">Improve and Maintain City Infrastructure</a> |
| 2 | <a href="#">Support Economic Development</a>             |
| 3 | <a href="#">Improve Quality of Life Assets</a>           |
| 4 |  |
| 5 |  |

**Significant Accomplishments:**

- |   |   |
|---|---|
| • | <a href="#">Completion of the Field Operations Facility</a>                         |
| • | <a href="#">Develop and submit operating and capital budgets</a>                    |
| • | <a href="#">Completion of Southwest Industrial Park Expansion</a>                   |
| • | <a href="#">Completion of Aviation Business Park construction and grading plans</a> |
| • |   |
| • |   |
| • |   |
| • |   |

**Objectives to be Accomplished Next Year:**

- |   |  |
|---|--|
| • | <a href="#">Continue long-range planning for water main, sanitary sewer and storm water management systems</a> |
| • | <a href="#">Continue analysis of Infiltration and Inflow problems</a>  |
| • | <a href="#">Begin planning of Oregon Street reconstruction, including public informational meetings</a>        |
| • |  |
| • |  |

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Improve condition of streets</b>					
Citizen Survey	34.30%	30.50%	26.60%	Declining	
Excellent/Good %					
% of streets with			67.50%		
PASER of 3 or less in CIP					
Weighted average			7.44		
PASER score					
<b>Goal: Create positive review of storm water management per Citizen Survey</b>					
Excellent/Good %	42.50%	38.30%	47.40%	Stable	
Major Projects	2	2	1		
Completed	1. James Rd	1. City Hall	1. Armory Area		
	2. Sawyer Creek channel	2. Airport Area relief sewer, phase 1			
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

James Rabe, Director of Public Works - (920) 236-5065; Email - jrabe@ci.oshkosh.wi.us

ACCOUNT: 100-0410-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PUBLIC WORKS - ADMINISTRATION  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	259,144	271,618	273,000	259,000	270,100
6103-00000	Regular Pay - Temp. Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		259,144	271,618	273,000	259,000	270,100
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	86,379	94,479	101,400	82,000	100,200
TOTAL PAYROLL - INDIRECT LABOR		86,379	94,479	101,400	82,000	100,200
Contractual Services						
6402-00000	Auto Allowance	960	992	1,000	1,000	1,000
6404-00000	Postage & Shipping	0	0	0	0	0
6458-00000	Conference & Training	1,174	1,327	1,500	1,300	1,500
6459-00000	Other Employee Training	0	75	0	0	0
6460-00000	Membership Dues	494	504	600	600	500
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		2,628	2,898	3,100	2,900	3,000
Utilities						
6475-00000	Telephones	0	0	0	100	200
TOTAL UTILITIES		0	0	0	100	200
Fixed Charges						
6496-00000	Licenses and Permits	0	164	200	0	200
TOTAL FIXED CHARGES		0	164	200	0	200
Materials & Supplies						
6505-00000	Office Supplies	152	15	600	600	600
6507-00000	Books and Periodicals	0	0	200	200	200
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		152	15	800	800	800
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	4,000	0
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	4,000	0
TOTAL PUBLIC WORKS - ADMIN		348,303	369,174	378,500	348,800	374,500



**PERSONNEL SCHEDULE**

ACCOUNT: 100-0410-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: PUBLIC WORKS - ADMINISTRATION  
DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Director of Public Works	1	1	1	125,700	102,100	118,000
Assistant Director of Public Works	1	1	1	99,400	108,100	102,300
Administrative Assistant	1	1	1	47,900	48,400	49,400
Overtime/Comp/199				0	400	400
Health Insurance 6306				61,100	42,200	59,200
Retirement 6304				18,600	16,500	18,500
Social Security 6302				20,900	22,800	21,400
Life Insurance 6310				800	500	600
Income Continuation 6312				0	0	500
<b>TOTAL PERSONNEL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>374,400</b>	<b>341,000</b>	<b>370,300</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ENGINEERING	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 100-0420-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,092,820	1,096,204	1,183,300	1,169,400	1,189,900

		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>REVENUES</b>						
Grants & aids		718,077	0	759,628	759,625	759,600
Fees & Charges		0	0	10,000	9,000	10,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfer		0	0	0	0	0
<b>TOTAL REVENUES:</b>		718,077	0	769,628	768,625	769,600

**Budget Variances:**

6475- varies due to need to purchase new phones with plan change; 6466 - was budgeted for in Temp Employee

**Mission Statement:**

To provide cost-effective and quality service for our customers

**Links to City Strategic Plan:**

- 1 [Improve and Maintain our infrastructure](#)
- 2 [Support Economic Development](#)
- 3 [Improve our Quality of Life Assets](#)
- 4
- 5

**Significant Accomplishments:**

- [Completed construction of the Southwest Industrial Park Expansion](#)
- [Construction of the 9th/Washburn Area storm water detention basin](#)
- [Design and construction of various street reconstruction projects](#)
- [Design and construction of various utility repair/replacement projects](#)
- [Completed Aviation Business Park construction plans](#)
- [Construction of storm sewer relief pipe through airport](#)
- 
- 

**Objectives to be Accomplished Next Year:**

- [Reconstruction of N. Main Street from New York Ave to Murdock Ave, DOT project](#)
- [Complete Southside sanitary sewer study](#)
- [Design and reconstruct various streets and utility projects](#)
- [Construct Libbey/Nicolet/North Main Street Area Detention Basin](#)
- [Complete construction of Snell Road lift station and interceptor pipe.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Finalize Special assessment certifications within 2 years of project completion.</b>					
% certified by Sept 1 following year	N/A	92%	100%	stable	
% certified by Sept 1 of second year	N/A	100%			
<b>Goal: Maintain positive review of sidewalk system per Citizen Survey</b>					
Excellent/Good %	58.60%	58.70%	59.50%	stable	
<b>Goal: Improve reliability of public infrastructure (data through 2014 construction)</b>					
Feet of Sanitary Sewer over 100 year age		102,311	105,008	increasing	
Feet of Storm Sewer over 100 year age		76,442	77,769	increasing	
Feet of Water Main over 75 year age		367,267	365,248	decreasing	
<b>Goal:</b>					

**Contact Information:**

James Rabe, Director of Public Works - (920) 236-5065; Email - jrabe@ci.oshkosh.wi.us

ACCOUNT: 100-0420-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ENGINEERING  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	684,901	696,701	719,600	709,800	742,500
6103-00000	Regular Pay - Temp Employee	52,550	38,407	50,000	45,600	43,000
TOTAL PAYROLL - DIRECT LABOR		737,451	735,108	769,600	755,400	785,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	316,166	332,177	378,500	370,300	361,900
TOTAL PAYROLL - INDIRECT LABOR		316,166	332,177	378,500	370,300	361,900
Contractual Services						
6401-00000	Contractual Services	960	960	1,000	1,000	1,000
6402-00000	Auto Allowance	4,186	1,968	2,000	4,200	2,300
6410-00000	Advertising / Marketing	838	838	0	0	0
6418-00000	Repairs to Motor Vehicles	3,663	416	3,000	2,600	3,000
6419-00000	Repairs to Tires	60	0	700	600	600
6420-00000	Repairs to Tools and Equipment	2,626	1,152	3,300	3,000	3,000
6427-00000	Maintenance Computer Softwar	400	0	400	0	400
6432-00000	Equipment Rental	458	490	500	500	500
6450-00000	Engineering & Consulting Fees	2,940	0	0	0	0
6458-00000	Conference & Training	4,601	2,535	4,500	4,500	4,500
6459-00000	Other Employee Training	0	100	1,300	1,300	1,300
6460-00000	Membership Dues	0	185	200	300	300
6466-00000	Misc Contractual Services	1,728	3,871	0	7,000	7,000
TOTAL CONTRACTUAL SERVICES		22,460	12,515	16,900	25,000	23,900
Utilities						
6475-00000	Telephones	4,400	3,802	3,300	4,600	4,000
TOTAL UTILITIES		4,400	3,802	3,300	4,600	4,000
Fixed Charges						
6496-00000	Licenses & Permits	0	164	0	0	200
TOTAL FIXED CHARGES		0	164	0	0	200
Materials & Supplies						
6503-00000	Clothing	400	1,230	800	800	800
6505-00000	Office Supplies	3,633	4,158	3,600	3,600	3,600
6506-00000	Software Supplies	0	0	0	100	0
6507-00000	Books & Periodicals	0	0	200	0	200
6508-00000	Maps & Records	391	221	500	400	400
6509-00000	Computer Supplies	90	360	200	100	200
6517-00000	Supplies/Repair Parts	1,059	682	2,000	2,000	2,000
6519-00000	Tires, Tubes & Rims	0	0	600	0	0
6537-00000	Safety Equipment	166	267	600	600	600
6589-00000	Other Materials & Supplies	6,604	5,520	6,500	6,500	6,600
TOTAL MATERIALS & SUPPLIES		12,343	12,438	15,000	14,100	14,400
Capital Outlay						
7202-00000	Office Equipment Purchases	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ENGINEERING		1,092,820	1,096,204	1,183,300	1,169,400	1,189,900

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0420-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: ENGINEERING  
DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Civil Engineer Supervisor	1.00	1.00	1.00	80,800	81,800	83,400
Civil Engineer Senior	2.00	2.00	2.00	156,700	158,700	161,900
Lead Civil Engineer Tech	1.00	2.00	2.00	107,200	58,500	107,300
Civil Engineer Tech	3.00	3.00	3.00	158,000	160,000	163,200
Engineering Specialist	4.00	3.00	3.00	135,500	181,000	141,700
Overtime/Comp/199				65,000	54,200	65,000
Secretary 6102	0.70	0.70	0.70	16,400	15,600	20,000
Summer / Seasonal help 6103				50,000	45,600	43,000
Health Insurance 6306				270,300	262,200	249,500
Retirement 6304				47,800	48,300	49,000
Social Security 6302				58,900	58,100	60,100
Life Insurance 6310				1,500	1,700	1,700
Income Continuation Ins 6312				0	0	1,600
<b>TOTAL PERSONNEL</b>	<b>11.70</b>	<b>11.70</b>	<b>11.70</b>	<b>1,148,100</b>	<b>1,125,700</b>	<b>1,147,400</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> STREETS	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 100-0430-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	2,522,118	2,572,073	2,624,000	2,700,800	2,706,200

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	2,157,450	2,119,950	2,119,950	2,278,900	2,278,900
Fees & Charges	867,286	1,104,722	1,041,400	1,041,400	721,700
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	3,024,736	3,224,672	3,161,350	3,320,300	3,000,600

**Budget Variances:**

--

**Mission Statement:**

To plan and implement maintenance and repairs to keep streets in a safe and serviceable condition
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**Links to City  
Strategic Plan:**

1	<a href="#">Improve-maintain infrastructure / Streets</a>
2	<a href="#">Improve-maintain infrastructure / Storm and Sanitary sewer systems</a>
3	
4	
5	

**Significant  
Accomplishments:**

- [Completed numerous demolition projects for the RDA](#)
- [Completed the annual cold mix paving program](#)
- [Assisted the Parks Dept with the construction of the playground, and paving at South Park](#)
- [Paved the Transit parking lot](#)
- [Completed various maintenance activities for Storm Water Management facilities](#)
- [Paved several roads for the Cemetery](#)
- [Completed various landscaping projects for the new Field Operations Facility](#)

**Objectives to be  
Accomplished Next  
Year:**

- [Continue to provide efficient snow and ice control / removal](#)
- [Continue to assist other City Departments as needed](#)
- [Continue emphasis on storm and sanitary sewer maintenance activities](#)
- [Continue to expand pavement repair activities](#)
- [Complete Field Operations Facility landscaping](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Reduce the number of pavement condition complaints (potholes)</b>					
# of complaints	31	29	25	Decreasing	
Street repair hours	3,400	3,859	3,600	Stable	
Tons of cold mix patch	530	577	625	Stable	
Pounds of crack filler	34,000	36,000	9,000	Decreasing	
<b>Goal: Maintain / increase street sweeper hours</b>					
Hours	4,299	3,586	3,564	Stable	
Citizen Survey					
Excellent / Good %	61%	63%	58%	Stable	
<b>Goal: Maintain / increase hours dedicated to sanitary and storm sewer system maintenance</b>					
Sanitary Hours	5,892	5,373	7,384	Increasing	
Storm Hours	9769*	7770*	8550*	Stable	
	*Does not include Street Sweeping hours				
<b>Goal:</b>					

**Contact**

**Information:**

Kevin Uhen, Field Operations Manager, [kuhen@ci.oshkosh.wi.us](mailto:kuhen@ci.oshkosh.wi.us), (920) 232-5382

ACCOUNT: 100-0430-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: STREETS - GENERAL  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,371,173	1,362,292	1,359,200	1,364,900	1,413,200
6103-00000	Regular Pay - Temp Employee	9,178	13,451	14,000	7,900	14,000
TOTAL PAYROLL - DIRECT LABOR		1,380,351	1,375,743	1,373,200	1,372,800	1,427,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	660,461	685,952	742,600	742,700	720,800
TOTAL PAYROLL - INDIRECT LABOR		660,461	685,952	742,600	742,700	720,800
Contractual Services						
6401-00000	Contractual Services	12,516	14,835	12,500	12,500	12,500
6420-00000	Repairs to Tools & Equipment	78	170	500	300	500
6426-00000	Maint Mach/Equip/Bldg/Structur	972	0	500	500	500
6432-00000	Equipment Rental	680	1,160	2,500	1,100	2,000
6445-00000	Land Fill Fees	0	0	0	0	0
6453-00000	Vehicle License & Registration	0	0	200	200	200
6458-00000	Conference & Training	0	0	500	500	500
6459-00000	Other Employee Training	405	0	500	500	500
6460-00000	Membership Dues	204	209	200	200	200
6466-00000	Misc. Contractual	23,393	22,240	22,000	15,000	22,000
6466-12001	Misc. Contract.(Snow Removal)	67,672	69,346	40,000	53,000	50,000
TOTAL CONTRACTUAL SERVICES		105,920	107,960	79,400	83,800	88,900
Utilities						
6475-00000	Telephones	5,490	4,717	5,000	5,000	5,000
TOTAL UTILITIES		5,490	4,717	5,000	5,000	5,000
Fixed Charges						
6496-00000	Licenses and Permits	0	74	100	300	300
6499-00000	Misc. Fixed Charges	0	0	500	500	500
TOTAL FIXED CHARGES		0	74	600	800	800



NUMBER	CLASSIFICATION	2013 EXPEND	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Materials &amp; Supplies</b>						
6503-00000	Clothing	3,531	3,968	4,000	3,800	4,000
6505-00000	Office Supplies	597	1,577	700	700	700
6509-00000	Computer Supplies	0	14	0	0	0
6511-00000	Diesel Fuel	0	0	0	0	0
6513-00000	Motor Oil (Lubricants)	278	192	400	300	400
6517-00000	Supplies/Repair Parts	7,622	801	7,500	6,700	7,500
6518-00000	Other Fuel/Propane	83	27	0	100	100
6527-00000	Janitorial Supplies	151	700	0	100	200
6529-00000	Chemicals	0	144	100	100	100
6537-00000	Safety Supplies	2,094	901	2,500	2,100	2,500
6544-00000	Street Oiling Supplies	59,086	61,131	75,000	70,000	75,000
6545-00000	Tools & Shop Supplies	2,116	6,170	3,500	3,500	3,500
6550-00000	Minor Equipment	1,593	708	2,500	2,000	2,500
6557-00000	Medical Supplies	13	0	0	0	0
6561-00000	Sodium Chloride	236,868	273,500	240,000	323,800	280,000
6565-00000	Stone/Gravel/Concrete/Asp.	41,259	36,444	63,000	62,500	63,000
6589-00000	Other Materials & Supplies	14,605	11,350	24,000	20,000	24,000
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>369,896</b>	<b>397,627</b>	<b>423,200</b>	<b>495,700</b>	<b>463,500</b>
<b>Capital Outlay</b>						
7204-00000	Machinery & Equipment	0	0	0	0	0
<b>TOTAL CAPITAL OUTLAY</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL STREETS - GENERAL</b>		<b>2,522,118</b>	<b>2,572,073</b>	<b>2,624,000</b>	<b>2,700,800</b>	<b>2,706,200</b>

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0430-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: STREETS - GENERAL  
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Public Works Field Oper Mgr	1	1	1	88,600	89,600	91,400
Public Works Street Supervisor	2	2	2	128,100	128,400	134,400
Lead Equipment Operator	1	1	1	51,600	51,600	52,700
Equipment Operator	24	24	24	1,065,900	1,068,500	1,108,900
Clerk Dispatcher	1	1	1	42,000	42,000	42,800
Salary Saving - (Equipment Operator)				(28,000)	(28,000)	(29,000)
Overtime/Comp/199				11,000	12,800	12,000
Seasonal Help 6103				14,000	7,900	14,000
Health Insurance 6306				535,800	537,000	507,400
Retirement 6304				95,400	94,800	95,200
Social Security 6302				108,400	107,700	111,400
Life Insurance 6310				3,000	3,200	3,200
Income Continuation Ins 6312				0	0	3,600
<b>TOTAL PERSONNEL</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>2,115,800</b>	<b>2,115,500</b>	<b>2,148,000</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> CENTRAL GARAGE	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 100-0450-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	2,047,162	2,095,616	2,019,000	1,838,600	1,946,600

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids					
Fees & charges					
Miscellaneous					
Surplus Applied					
Transfers					
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

**Mission Statement:**

To provide support services to meet the operational requirements of the Department of Public Works and other city departments

**Links to City Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">Improve-maintain infrastructure/City buildings</a> |
| 2 | <a href="#">Improve-maintain infrastructure/City equipment</a> |
| 3 |  |
| 4 |  |
| 5 |  |

**Significant Accomplishments:**

- [Wrote specifications for major equipment approved for purchase in 2015](#)
- [Complete move in to new Public Works Garage](#)
- [Increased number of vehicles using alternative fuels](#)
- 
- 

**Objectives to be Accomplished Next Year:**

- [Purchase vehicles/equipment approved for purchase in 2016.](#)
- [Improve preventive maintenance/reduce unscheduled downtime.](#)
- [Inventory Parts department.](#)
- [Dispose of unneeded parts, tools, and equipment related to the move in to the new shop.](#)
- [Notify Department Heads when Equipment is 95% due for pm in CFA](#)

## Key Performance Measures

Goals & Measures		2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Increase percentage of alternatively fueled (CNG) vehicles</b>						
Number of units		14 units	16 units	20 units	Increased	
Percentage of Fleet		14%	16%	20%	Increased	
<b>Goal: Reduce overall fleet maintenance expenditures</b>						
Total cost		\$315,746	\$340,000	\$320,000	Stable	
Expense per vehicle		\$3,255	\$3,505	\$3,299	Stable	Based on 97 units
<b>Goal:</b>						

**Contact Information:**

Travis C. Hildebrandt, Public Works Mechanic Manager (920) 232-5384, Email [thildebrandt@ci.oshkosh.wi.us](mailto:thildebrandt@ci.oshkosh.wi.us)  
 Kevin Uhen, Field Operation Manager (920) 232-5382 Email [kuhen@ci.oshkosh.wi.us](mailto:kuhen@ci.oshkosh.wi.us)

ACCOUNT: 100-0450-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CENTRAL GARAGE  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	413,221	393,741	416,200	395,600	405,000
6103-00000	Regular Pay-Temp Employee	0	275	0	0	0
TOTAL PAYROLL - DIRECT LABOR		413,221	394,016	416,200	395,600	405,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	183,197	186,478	211,600	204,000	199,100
TOTAL PAYROLL - INDIRECT LABOR		183,197	186,478	211,600	204,000	199,100
Contractual Services						
6401-00000	Contractual Services	10,049	10,973	9,000	18,700	19,000
6404-00000	Postage & Shipping	39	86	0	0	0
6410-00000	Advertising/Marketing	0	0	0	200	0
6418-00000	Repairs to Motor Vehicles	25,216	46,992	40,000	44,200	40,000
6419-00000	Repairs to Tires	5,157	5,592	4,000	3,800	4,000
6420-00000	Repairs to Tools & Equip	542	2,988	500	3,800	1,500
6421-00000	Maintenance Radios	50	0	200	200	200
6424-00000	Maintenance Office Equip	91	155	200	200	200
6426-00000	Maint. Mach/Equip/Bldg/Struct	13,328	4,629	10,000	7,600	10,000
6427-00000	Maint. Computer Software	890	465	500	1,500	2,000
6432-00000	Equipment Rental	434	278	500	400	500
6440-00000	Other Rental	0	0	0	800	0
6446-00000	Contractual Employment	0	2,352	0	100	0
6448-00000	Special Services	916	154	600	600	600
6458-00000	Conference & Training	1,893	0	1,000	500	1,000
6459-00000	Other Employee Training	1,920	0	3,000	3,000	3,000
6466-00000	Misc Contractual Service	0	3,416	6,000	100	100
TOTAL CONTRACTUAL SERVICES		60,525	78,080	75,500	85,700	82,100
Utilities						
6471-00000	Electricity	44,530	39,670	45,000	46,300	48,200
6472-00000	Sewer Service	2,340	3,958	4,000	6,800	7,600
6473-00000	Water Service	2,637	4,336	4,500	7,600	10,000
6474-00000	Gas Service	38,661	43,343	40,000	39,500	45,000
6475-00000	Telephones	2,487	2,364	2,500	2,700	2,800
6476-00000	Storm Water	18,831	24,569	21,000	25,300	27,300
TOTAL UTILITIES		109,486	118,240	117,000	128,200	140,900
Fixed Charges						
6496-00000	Licenses and Permits	655	100	1,200	0	0
6499-00000	Misc Fixed Charges	0	485	500	500	500
TOTAL FIXED CHARGES		655	585	1,700	500	500

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	617	289	500	800	500
6505-00000	Office Supplies	242	334	400	200	400
6507-00000	Books & Periodicals	0	360	400	400	400
6509-00000	Computer Supplies	0	0	0	100	100
6511-00000	Diesel Fuel	517,237	460,163	443,200	322,000	381,000
6512-00000	Compressed Natural Gas	58,619	72,681	77,100	81,000	84,300
6513-00000	Motor Oil (Lubricants)	28,621	23,220	25,000	21,700	25,300
6514-00000	Gasoline	398,397	353,204	380,600	252,000	305,000
6517-00000	Supplies/Repair Parts	175,316	305,344	165,000	240,000	200,000
6518-00000	Other Fuel/Propane	3,810	5,455	4,000	7,500	6,000
6519-00000	Tires, Tubes & Rims	14,994	26,432	26,000	26,000	26,000
6527-00000	Janitorial Supplies	2,800	3,156	6,500	5,100	6,000
6529-00000	Chemicals	15,313	5,361	12,000	4,900	12,000
6535-00000	Landscaping Supplies	0	5,936	0	2,500	6,000
6537-00000	Safety Equipment	312	501	800	800	800
6545-00000	Tools & Shop Supplies	5,445	3,816	9,000	8,700	9,000
6550-00000	Minor Equipment	580	1,898	1,500	5,000	5,000
6555-00000	Environmental Supplies	660	688	0	1,000	1,000
6557-00000	Medical Supplies	0	183	0	200	200
6565-00000	Stone/Gravel/Concrete	722	0	0	0	0
6589-00000	Other Materials & Supplies	56,393	49,196	45,000	44,700	50,000
TOTAL MATERIALS & SUPPLIES		1,280,078	1,318,217	1,197,000	1,024,600	1,119,000
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL CENTRAL GARAGE		2,047,162	2,095,616	2,019,000	1,838,600	1,946,600

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0450-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: CENTRAL GARAGE  
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Public Works Mechanic Mgr	1	1	1	68,800	62,700	61,700
Shop Maintenance Worker	1	1	1	45,100	45,000	45,100
Equipment Mechanic Central Garage	5	4	4	196,700	234,600	194,500
Lead Vehicle Mechanic	0	1	1	53,000	0	49,200
Welder	1	1	1	51,100	51,600	52,700
Overtime/Comp/199				1,500	1,700	1,800
Temp Employee 6103				0	0	0
Health Insurance 6306				150,000	146,200	139,600
Retirement 6304				28,500	26,900	26,700
Social Security 6302				32,100	30,300	31,000
Life Insurance 6310				1,000	600	700
Income Continuation Ins 6312				0	0	1,100
<b>TOTAL PERSONNEL</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>627,800</b>	<b>599,600</b>	<b>604,100</b>



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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> GARBAGE COLLECTION & DISPOSAL	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 100-0470-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,172,649	0	0	0	0

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & aids		0	0	0	0	0
Fees & Charges		27,594	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		27,594	0	0	0	0

**Budget Variances:**

Transferred to a Levy Fund 212
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ACCOUNT: 100-0470-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: GARBAGE COLLECTION & DISPOSAL  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	395,516	0	0	0	0
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		395,516	0	0	0	0
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	190,445	0	0	0	0
TOTAL PAYROLL - INDIRECT LABOR		190,445	0	0	0	0
Contractual Services						
6401-00000	Contractual Services	71,513	0	0	0	0
6418-00000	Repairs to Motor Vehicles	16,667	0	0	0	0
6419-00000	Repairs to Tires	1,937	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struc	550	0	0	0	0
6432-00000	Equipment Rental	426	0	0	0	0
6445-00000	Land Fill Fees	437,474	0	0	0	0
6446-00000	Contractual Employment	4,992	0	0	0	0
6466-00000	Misc Contractual Service	1,305	0	0	0	0
TOTAL CONTRACTUAL SERVICES		534,864	0	0	0	0
Fixed Charges						
6471-00000	Electricity	4,413	0	0	0	0
6475-00000	Telephones	1,702	0	0	0	0
6496-00000	Licenses and Permits	1,174	0	0	0	0
TOTAL FIXED CHARGES		7,289	0	0	0	0
Materials & Supplies						
6503-00000	Clothing	951	0	0	0	0
6505-00000	Office Supplies	368	0	0	0	0
6513-00000	Motor Oil (Lubricants)	85	0	0	0	0
6517-00000	Supplies/Repair Parts	7,014	0	0	0	0
6519-00000	Tires, Tubes & Rims	5,774	0	0	0	0
6527-00000	Janitorial Supplies	189	0	0	0	0
6529-00000	Chemicals	6,241	0	0	0	0
6537-00000	Safety Equipment	147	0	0	0	0
6545-00000	Tools & Shop Supplies	120	0	0	0	0
6550-00000	Minor Equipment	20,046	0	0	0	0
6589-00000	Other Materials & Supplies	3,600	0	0	0	0
TOTAL MATERIALS & SUPPLIES		44,535	0	0	0	0
Capital Outlay						
7210-0000	Motor Vehicles	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL GARBAGE COLL/DISPOSAL		1,172,649	0	0	0	0

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> PARKS	<b>DEPARTMENT:</b> PARKS & OTHER FACILITIES	<b>ACCOUNT:</b> 100-0610-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,641,616	1,627,581	1,656,000	1,733,300	1,734,300

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	2,500	3,000	4,750	4,500
Fees & Charges	20,363	24,108	24,000	24,000	24,000
Miscellaneous	3,503	13,879	10,000	10,000	10,000
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
<b>TOTAL REVENUES:</b>	23,866	40,487	37,000	38,750	38,500

**Budget Variances:**

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**Mission Statement:**

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

**Links to City Strategic Plan:**

- 1 [Promote and develop public/private partnerships](#)
- 2 [Strengthen our neighborhoods](#)
- 3 [Improve our quality of life assets](#)

**Significant Accomplishments:**

- [Constructed Inclusive Playground at South Park](#)
- [Constructed restroom/shelter facility at Stevens Park](#)
- [Installed walkways/paths at Teichmiller Park](#)
- [Installed perimeter walk at West Algoma Park playground](#)
- [Installed historic signage along river walk](#)
- [Opera House Square landscaping improvements and marquee sign installed](#)
- [South Park restroom design and demolition of old facility](#)
- 

**Objectives to be Accomplished Next Year:**

- [Complete construction of restroom facility at South Park](#)
- [Renovate restrooms at Red Arrow Park](#)
- [Renovate Little Oshkosh](#)
- [Install additional historic signage along river walk](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain and develop public/private partnerships</b>					
Donations		\$2,900	\$4,972		
<b>Goal: Preserve and protect the city's open spaces</b>					
Park Acres		337	337		
Acreage/1,000 pop.		5.08	5.08		
Riverwalk (miles)		1.5	1.5		
<b>Goal: Provide park and recreation facilities to enhance the city's quality of life</b>					
# of park rentals		351	310		began all day rentals
Park rental revenue		\$13,240	\$16,735		fees increased
<b>Goal:</b>					

**Contact Information:**

Ray Maurer, Director of Parks, rmaurer@ci.oshkosh.wi.us, Chad Dallman, Asst. Director of Parks, cdallman@ci.oshkosh.wi.us

ACCOUNT: 100-0610-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PARKS  
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	823,295	800,222	806,700	808,200	821,500
6103-00000	Regular Pay - Temp Employee	65,146	74,803	57,100	65,000	66,300
TOTAL PAYROLL - DIRECT LABOR		888,441	875,025	863,800	873,200	887,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	332,850	345,613	364,500	402,200	374,600
TOTAL PAYROLL - INDIRECT LABOR		332,850	345,613	364,500	402,200	374,600
Contractual Services						
6401-00000	Contractual Services	19,516	16,076	15,000	18,000	15,000
6402-00000	Auto Allowance	960	960	1,000	1,000	1,000
6404-00000	Postage & Shipping	63	440	100	100	100
6410-00000	Advertising/Marketing	0	0	300	300	300
6418-00000	Repairs to Motor Vehicles	9,923	3,608	6,000	8,000	8,000
6419-00000	Repairs to Tires	487	352	500	300	500
6420-00000	Repairs to Tools & Equip	820	1,135	100	1,800	100
6421-00000	Maintenance Radios	0	0	0	0	0
6424-00000	Maintenance Office Equipment	0	0	100	100	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	3,414	1,693	3,000	2,500	2,500
6432-00000	Equipment Rental	1,746	1,912	3,000	2,000	2,500
6440-00000	Other Rental	2,462	2,234	1,500	1,500	1,200
6445-00000	Land Fill Fees	628	1,257	2,000	1,300	1,400
6446-00000	Contractual Employment	323	0	0	0	0
6448-00000	Special Services	4,653	6,603	3,000	7,000	6,000
6453-00000	Vehicle License & Registration	4	149	0	0	0
6458-00000	Conference & Training	4,943	2,902	4,200	4,200	4,200
6460-00000	Membership Dues	840	919	900	700	900
6466-00000	Misc Contractual Services	743	1,496	0	5,000	5,000
TOTAL CONTRACTUAL SERVICES		51,525	41,736	40,700	53,800	48,800
Utilities						
6471-00000	Electricity	96,032	88,877	97,500	95,000	98,800
6472-00000	Sewer Service	11,840	11,311	12,000	12,000	13,200
6473-00000	Water Service	34,093	35,699	35,800	35,000	40,400
6474-00000	Gas Service	9,895	14,113	14,100	14,100	14,100
6475-00000	Telephones	2,167	2,239	2,200	2,500	2,700
6476-00000	Storm Water	49,356	59,053	54,300	63,000	70,000
TOTAL UTILITIES		203,383	211,292	215,900	221,600	239,200

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Sundry Fixed Charges						
6496-00000	Licenses & Permits	115	381	600	500	500
6499-00000	Misc Fixed Charges	0	782	0	900	900
TOTAL FIXED CHARGES		115	1,163	600	1,400	1,400
Materials & Supplies						
6503-00000	Clothing	926	1,674	0	1,100	1,000
6505-00000	Office Supplies	1,144	1,541	1,500	1,500	1,500
6507-00000	Books & Periodicals	315	296	200	300	300
6513-00000	Motor Oil (Lubricants)	3,032	3,444	2,000	3,100	3,000
6517-00000	Supplies/Repair Parts	39,833	48,898	50,000	40,000	40,000
6518-00000	Other Fuel/Propane	977	1,367	2,000	2,000	1,600
6519-00000	Tires, Tubes & Rims	1,485	2,594	3,000	2,500	2,500
6527-00000	Janitorial Supplies	16,037	10,427	14,000	14,000	14,000
6529-00000	Chemicals	5,779	6,218	5,000	10,000	8,000
6535-00000	Landscaping Supplies	0	128	0	20,000	20,000
6537-00000	Safety Equipment	2,643	1,291	1,000	1,100	1,100
6545-00000	Tools & Shop Supplies	4,530	7,059	6,500	5,500	6,500
6550-00000	Minor Equipment	6,901	8,792	7,000	4,000	6,000
6555-00000	Environmental Supplies	0	50	0	0	0
6557-00000	Medical Supplies	2	0	300	0	0
6561-00000	Sodium Chloride	0	570	1,000	0	0
6565-00000	Stone/Gravel/Concrete/Asp	3,446	6,918	15,000	22,000	20,000
6587-00000	Gift Expenditures	0	0	2,000	0	0
6589-00000	Materials & Supplies	78,252	51,485	60,000	54,000	45,000
TOTAL MATERIALS & SUPPLIES		165,302	152,752	170,500	181,100	170,500
Capital Outlay						
7202-00000	Office Equipment Purchase	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	12,000
7208-00000	Land Purchases	0	0	0	0	0
7216-00000	Land Improvement	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	12,000
TOTAL PARKS		1,641,616	1,627,581	1,656,000	1,733,300	1,734,300

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0610-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PARKS  
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Director of Parks	1.00	1.00	1.00	97,100	98,100	100,100
Assistant Director of Parks	1.00	0.00	1.00	0	31,800	76,500
Parks Operations Manager	0.00	1.00	0.00	68,800	40,300	0
Parks Revenue & Facilities Manager	0.64	0.64	0.64	41,200	41,400	43,300
Parks Trades Technician	7.00	5.00	7.00	278,300	311,200	333,400
Lead Parks Maintenance Worker	1.00	1.00	1.00	52,300	53,400	54,400
Zoo Specialist	1.00	1.00	1.00	46,200	46,200	46,300
Groundskeeper	1.00	3.00	1.00	94,500	63,100	46,200
Equipment Mechanic Parks	1.00	1.00	1.00	51,100	52,100	53,200
Administrative Assistant	1.00	1.00	1.00	47,900	47,900	48,900
Marketing/Fund Devel Coord (P.T.)	6102 0.25	0.25	0.25	8,700	9,000	9,200
Overtime/Comp/199				20,600	13,700	10,000
Seasonal Help	6103			57,100	65,000	66,300
Health Insurance	6306			238,400	278,300	248,000
Retirement	6304			56,000	54,500	53,900
Social Security	6302			67,900	66,800	68,000
Life Insurance	6310			2,200	2,600	2,700
Income Continuation Insurance	6312			0	0	2,000
<b>TOTAL PERSONNEL</b>	<b>14.89</b>	<b>14.89</b>	<b>14.89</b>	<b>1,228,300</b>	<b>1,275,400</b>	<b>1,262,400</b>





## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> FORESTRY	<b>DEPARTMENT:</b> PARKS & OTHER FACILITIES	<b>ACCOUNT:</b> 100-0620-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	312,558	353,825	329,300	330,500	331,400

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	4,072	0	0	0	0
Fees & charges	0	0	0	0	0
Miscellaneous	7,000	6,530	6,000	6,000	6,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	11,072	6,530	6,000	6,000	6,000

**Budget Variances:**

Roundabout/Traffic Island Materials (\$5,000) in -6535, additional seasonal staff to maintain the roundabout/Traffic Islands included in seasonal help line.

**Mission Statement:**

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and a recreation program that is designed to enhance the City's quality of life.

**Links to City Strategic Plan:**

- 1 [Promote and develop public/private partnerships](#)
- 2 [Strengthen our neighborhoods](#)
- 3 [Improve our quality of life assets](#)
- 4
- 5

**Significant Accomplishments:**

- [Installed George Washington Monument landscaping](#)
- [Installed Opera House Square landscaping](#)
- [Treated 300 Ash trees for EAB protection](#)
- [Renovated Rochlin Park landscaping](#)
- [Renovated Leach Amphitheater landscape and pruned all trees/shrubs](#)
- [Continued ongoing tree removals/pruning city-wide](#)
- [Neighborhood tree planting in association with Planning Services](#)
- 

**Objectives to be Accomplished Next Year:**

- [Roundabout and Traffic Island Improvements](#)
- [Continue EAB Mitigation treatment and removals](#)
- [Tree inventory periodic updates](#)
- [Update Chapter 26 of the Municipal Code](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain Tree City USA Status</b>					
Trees Planted	1,125	577	105	down	2012/2013 Reflects Taking Root Project
Trees Pruned	290	255	180	down	
Trees Removed	55	85	120	up	ash mitigation
Stumps Removed	40	91	110	up	more removals
Mem Trees Planted	22	20	22	steady	
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Bill Sturm, Landscape Operations Division Manager, [bsturm@ci.oshkosh.wi.us](mailto:bsturm@ci.oshkosh.wi.us)

ACCOUNT: 100-0620-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: FORESTRY  
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	191,500	198,582	196,600	199,300	201,300
6103-00000	Regular Pay - Temp Employee	14,556	9,864	6,000	6,000	8,000
TOTAL PAYROLL - DIRECT LABOR		206,056	208,446	202,600	205,300	209,300
Payroll - Indirect Labor						
63xx-00000	Fringe Benefits	76,817	85,717	90,800	89,400	85,500
TOTAL PAYROLL - INDIRECT LABOR		76,817	85,717	90,800	89,400	85,500
Contractual Services						
6401-00000	Contractual Services	241	838	1,000	0	500
6418-00000	Repairs to Motor Vehicles	6,375	2,404	4,000	3,800	4,000
6419-00000	Repairs to Tires	482	182	200	300	300
6420-00000	Repairs to Tools & Equipment	0	110	500	400	500
6421-00000	Maintenance Radios	0	0	0	0	0
6424-00000	Maintenance Office Equipment	165	190	200	300	300
6426-00000	Maint. Mach/Equip/Bldg/Struct	0	60	100	400	400
6427-00000	Maint. Computer Software	0	0	0	0	0
6432-00000	Equipment Rental	0	5,850	0	0	0
6453-00000	Vehicle License & Registration	0	0	100	100	100
6458-00000	Conference & Training	1,550	1,440	1,500	1,900	1,500
6459-00000	Other Employee Training	135	0	0	0	0
6460-00000	Membership Dues	1,645	1,190	1,400	1,400	1,400
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		10,593	12,264	9,000	8,600	9,000
Sundry Fixed Charges						
6496-00000	Licenses & Permits	0	0	0	100	100
TOTAL FIXED CHARGES		0	0	0	100	100

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Materials & Supplies						
6503-00000	Clothing	200	516	300	300	300
6505-00000	Office Supplies	56	61	100	100	100
6507-00000	Books & Periodicals	115	95	100	0	0
6513-00000	Motor Oil (Lubricants)	342	191	100	100	100
6517-00000	Supplies/Repair Parts	2,200	10,016	5,000	5,000	5,000
6518-00000	Other Fuel/Propane	200	100	200	200	200
6519-00000	Tires, Tubes & Rims	1,718	1,089	1,200	1,300	1,200
6527-00000	Janitorial Supplies	0	22	100	100	100
6529-00000	Chemicals	0	4,426	5,000	3,000	3,000
6535-00000	Landscaping Supplies	6,297	16,686	7,500	9,200	10,000
6537-00000	Safety Equipment	740	212	300	600	300
6545-00000	Tools & Shop Supplies	878	609	1,000	1,200	1,200
6550-00000	Minor Equipment	2,097	8,356	2,000	2,000	2,000
6565-00000	Stone/Gravel/Concrete/Asphalt	0	734	0	0	0
6589-00000	Other Materials & Supplies	4,249	4,285	4,000	4,000	4,000
TOTAL MATERIALS & SUPPLIES		19,092	47,398	26,900	27,100	27,500
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL FORESTRY		312,558	353,825	329,300	330,500	331,400

***PERSONNEL SCHEDULE***

ACCOUNT: 100-0620-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: FORESTRY  
DEPARTMENT: PARKS & OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Lead Arborist	1	1	1	51,100	51,600	52,700
Arborist	2	2	2	96,000	96,000	98,000
Horticulturist	1	1	1	48,500	48,500	49,500
Overtime/Comp/199				1,000	3,200	1,100
Seasonal Help 6103				6,000	6,000	8,000
Health Insurance 6306				61,000	59,600	55,000
Retirement 6304				13,700	13,600	13,400
Social Security 6302				15,800	15,800	16,100
Life Insurance 6310				300	400	400
Income Continuation Ins 6312				0	0	600
<b>TOTAL PERSONNEL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>293,400</b>	<b>294,700</b>	<b>294,800</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ASSESSOR	<b>DEPARTMENT:</b> COMMUNITY DEVELOPMENT	<b>ACCOUNT:</b> 100-0080-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	487,997	507,996	544,000	474,300	580,500

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids					
Fees & Charges	0	103,582	85,000	90,000	85,000
Miscellaneous					
Surplus Applied					
Transfers					
<b>TOTAL REVENUES:</b>	0	103,582	85,000	90,000	85,000

**Budget Variances:**

2015 Budget variance due to personnel changes/ reorganization/ delayed revaluation. 2016 increase for market update/revaluation. Anticipate similar budget in 2017 & return to base budget for 2018.

**Mission Statement:**

The Assessor office complies with the State of Wisconsin Statutes. Wisconsin Statutes direct assessors to discover, list, and value all non-manufacturing, taxable, real and personal property within the City of Oshkosh from actual view or from the best information the assessor can practicably obtain. Continual updating of parcel information provides reliable information to the public, other city departments, and the data needed for fair and equitable property valuation.

**Links to City Strategic Plan:**

- 1 [Maintain equity in the appraising of all classes of property in the City of Oshkosh](#)
- 2 [Respond to citizen requests in a timely, informative, and thorough manner](#)
- 3 [Provide the public with information on our actions and decisions](#)
- 4 [Work with Economic Development on appraisals for various projects, pro formas, and TIF proposals](#)
- 5 [Review appraisals for other departments for acquisitions and estimates of values](#)

**Significant Accomplishments:**

- [855 real estate notices, 1,625 personal property notices sent for value changes](#)
- [Completed roll and all reports in to the Department of Revenue in a timely manner](#)
- [Analyzed 714 property sales](#)
- [19% or 3,580 residential properties reviewed for sales, permits, and updating of records](#)
- [18% or 361 commercial properties reviewed](#)
- [1,920 Sales submitted to DOR's Provide Assessment Data System \(PAD\) for Equalization purposes](#)
- [4,609 Building permits processed](#)
- [Completed 50 parcels combinations/splits, 38 class shifts, reviewed all Agricultural properties](#)

**Objectives to be Accomplished Next Year:**

- [Preparation Work of Market Update](#)
- [Migrate from IAS4 software to New iasWorld software](#)
- [Set up tablets for field reviews](#)
- [Complete Sales Ratio Analysis](#)



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Accuracy of Data: Review of 10% of properties each year</b>					
% reviewed 2015	7%	1557/20,849 consists of neighborhood and sale reviews only			
Reduced to prep for		Reviewed 714 sales in year 2014, 785 sales yr 2013, 709 sales yr 2012, 492 sales yr 2011			
Residential Reval		Reviewed 2,304 permits in year 2014, 1,165 permits yr 2013, 2,658 permits yr 2012, 1,392 permits yr 2011			
<b>Goal: Market Update</b>					
Value Land		Analyze land sales, update current models, value land			
Cost Valuation		Review cost model, compare model to sales, adjust as needed, document sources used			
Sales Model		Update sales model with current sales			
Income Model		Review income model, compare model to sales, adjust as needed, document sources used			
Mass Appraisal		Use models to value properties			
Sales Ratio Analysis		Analyze assessment to sale ratio to determine level of assessment and uniformity			
<b>Goal: Public Relations: Providing property data to the public</b>					
Website		733,371 hits on Assessor web page (average of just over 2000 hits per day)			
Photos		Retake photos of properties with pictures older than 2009			
Property Data		Assist public at counter, over the phone, via email and on public access computer in City Hall			
Reviews		Communicate to property owners why we are reviewing their property through letters, assessor website, and one-on-one conversations			
Tablets		Use tablets on appointments to provide better service to property owners in the field.			
<b>Goal: Migrate from current IAS4 software to New iasWorld software</b>					
Configuration		Communicate with vendor, IT, Staff to provide direction and support for setup			
Photo Migration		Communicate with vendor, IT, Staff to provide direction and support for setup			
Verification, Testing		Staff will verify and test new software			
Training		All staff will participate in vendor provided training			
Tablet Set Up		Field test tablets			

**Contact Information:**

Luke Alger, Deputy Assessor; PH: (920) 236-5074 / Allen Davis, Community Development Director, PH: (920) 236-5055

ACCOUNT: 100-0080-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ASSESSOR  
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	291,953	300,353	287,400	224,500	261,400
6102-00000	Regular Pay - Temp. Employee	0	0	24,600	23,800	23,100
TOTAL PAYROLL - DIRECT LABOR		291,953	300,353	312,000	248,300	284,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	122,371	133,156	144,600	115,100	108,700
TOTAL PAYROLL - INDIRECT LABOR		122,371	133,156	144,600	115,100	108,700
Contractual Services						
6401-00000	Contractual Services	38,300	43,800	44,000	79,900	146,400
6402-00000	Auto Allowance	5,021	3,773	6,000	4,000	5,000
6448-00000	Special Services	20,695	18,195	21,400	17,400	21,400
6458-00000	Conference & Training	4,074	3,465	4,000	4,000	5,500
6459-00000	Other Employee Training	392	0	2,000	500	500
6460-00000	Membership Dues	600	465	600	400	600
6466-00000	Misc. Contractual Services	903	588	0	200	0
6466-40540	Misc. Contr. Services (BOR)	0	0	2,000	0	600
TOTAL CONTRACTUAL SERVICES		69,985	70,286	80,000	106,400	180,000
Utilities						
6475-00000	Telephones	0	0	2,900	500	3,000
TOTAL UTILITIES		0	0	2,900	500	3,000
Fixed Charges						
6496-00000	Licenses and Permits	0	0	0	100	100
TOTAL FIXED CHARGES		0	0	0	100	100
Materials & Supplies						
6505-00000	Office Supplies	1,946	2,570	2,200	2,200	2,200
6506-00000	Software Supplies	0	100	0	0	0
6507-00000	Books & Periodicals	816	943	1,100	1,100	1,100
6508-00000	Maps & Records	360	200	400	400	400
6545-00000	Tools & Shop Supplies	70	0	0	0	0
6510-00000	Employee Training Materials	0	0	0	100	0
6589-00000	Tools & Shop Supplies	59	388	0	0	0
6589-40540	Other Materials & Supplies (BOR)	437	0	800	100	500
TOTAL MATERIALS & SUPPLIES		3,688	4,201	4,500	3,900	4,200
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ASSESSOR		487,997	507,996	544,000	474,300	580,500

***PERSONNEL SCHEDULE***

ACCOUNT: 100-0080-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ASSESSOR  
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget	
City Assessor	0	1	0	81,800	600	0	
Deputy City Assessor	1	0	1	0	62,600	65,100	
Property Appraiser	3	3	3	160,600	121,300	150,500	
Office Assistant	1	1	1	40,000	40,000	40,800	
Overtime/Comp/199				5,000	0	5,000	
PT Assessment Tech	6102	0.80	0.80	0.80	24,600	23,800	23,100
Health Insurance	6306				98,700	78,800	67,600
Retirement	6304				21,200	16,800	18,400
Social Security	6302				23,900	18,900	21,400
Life Insurance	6310				800	600	600
Income Continuation Ins	6312				0	0	700
<b>TOTAL PERSONNEL</b>	<b>5.80</b>	<b>5.80</b>	<b>5.80</b>	<b>456,600</b>	<b>363,400</b>	<b>393,200</b>	

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ECONOMIC DEV.	<b>DEPARTMENT:</b> COMMUNITY DEVELOPMENT	<b>ACCOUNT:</b> 100-0730-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	491,749	591,765	618,600	624,200	660,900

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	66,300	66,300	66,300	66,300
Fees & Charges	0	0	0	0	25,000
Miscellaneous	57,791	3,012	287,100	287,100	289,400
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	57,791	69,312	353,400	353,400	380,700

**Budget Variance:** Oshkosh area economic development organization

**Mission Statement:** Oshkosh will be a premier community in the Fox Valley by developing and retaining a diverse mix of employees and employment opportunities thereby enabling continued success in the local, regional, and global economies. The city will have a skilled workforce and an environment fostering entrepreneurial activity. Oshkosh will revitalize its downtown, central city area, and Fox Fiver corridor by eliminating blighting conditions and addressing environmentally contaminated property.

**Links to City Strategic Plan:**

1	Improve processes that support business retention and development and increase business retention and expansion visits
2	Create public/private financing partnerships to work on more funding opportunities for developers and business owners-Revolving Loan Fund and grant application
3	Support sustainable economic development in the community, updated ED Element of Comp Plan, including Airport Element
4	Plan for multiple business/industrial parks expansion, create TIF guideline, policies and an application for future TIF's
5	Be more responsive to business owners and developers by refining site plan review process and timeliness

**Significant Accomplishments:**

• Oshkosh Aviation Business Park - design and begin construction
• Started marketing program for Aviation Cluster - Maintenance Repair and Overhaul
• Continued to expedite 37 development projects and assist developers, engineers, and contractors
• On-going work with public/private stakeholders for GO-EDC
• Completed Boatworks Riverwalk section
• Completed and close out 53 commercial and industrial projects
• City started implementation of locally administered Revolving Loan Fund
• Create Account Management Program
• \$50,000 WEDC grant for Central City Investment
• \$247,000 WEDC grant for Rivers 1.5
• Update City's Economic Development Plan
• \$953,000 DNR grant for Jeld-Wen Riverwalk East of Oregon Street

**Objectives to be Accomplished Next Year:**

- Open another Riverwalk Section - East of Oregon
- Complete infrastructure in Aviation Business Park
- Staff will incorporate LEAN processing initiatives for the city's plan review process
- Continue Implementation efforts for GO-EDC, the Oshkosh area Economic Development Organization
- Implement marketing study for Aviation Cluster
- Obtain grant funds for trans-load/spur in Southwest Industrial Park \$1,000,000

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Make it easier for potential business/developers</b>					
Create Expeditor Position	Yes-Created	Yes	On-going		
Track all Community and Industrial Projects	Started	Yes-including active and closed projects	Yes		
Measure Timelines for all City sources	Yes-Created	Yes all reviews and inspections measured	On-going		
Development portal Software installed	No	Started	On-going		
<b>Goal: Create ad Implement Economic Development Plan</b>					
Implement EO Services Study	Completed	None	Yes		
Implement Target Industry Study	Completed	Yes	Yes		
Implement Marketing Plan	Yes	Yes	Yes		
Aviation Business Park	Applying for grants	Yes	Started		
<b>Goal: Identify and Develop Economic Development Funding Sources</b>					
Tax Increment Finance Policy	Drafted	Adopted	Yes		
City RLF	No	No	Yes		
<b>Goal: Redevelopment of the Riverfront/Redevelopment Districts</b>					
Riverwalk complete Acquisition/Demo	1 City Center Office	2 Sections-Stieger & City Center Hotel	1 section-Boatworks		
New Construction	2 properties	4 properties	5 properties		
	None		1 Property Rivers II		
<b>Goal: Account Management</b>					
Clients	Not Created	Not Created	20		
<b>Goal: Industrial Parks/Business Park Land Sales</b>					
	0	0	0		

**Contact Information:**

Allen Davis, Director of Community Development; Ph: (920)236-5055

ACCOUNT: 100-0730-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ECONOMIC DEVELOPMENT  
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	231,456	286,580	310,000	292,500	306,600
6103-00000	Regular Pay - Temp Employee	0	0	0	7,600	3,000
TOTAL PAYROLL - DIRECT LABOR		231,456	286,580	310,000	300,100	309,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	89,745	112,216	120,900	132,900	134,300
TOTAL PAYROLL - INDIRECT LABOR		89,745	112,216	120,900	132,900	134,300
Contractual Services						
6401-00000	Contractual Services	32,741	63,990	5,000	5,000	30,000
6402-00000	Auto Allowance	1,449	1,867	2,000	2,000	2,000
6404-00000	Postage & Shipping	0	0	0	200	0
6408-00000	Printing & Binding	275	0	0	0	0
6410-00000	Advertising/Marketing	1,000	0	0	0	1,000
6440-00000	Other Rental	45	0	0	0	0
6446-00000	Contractual Employment	0	81,304	30,000	33,000	0
6458-00000	Conference & Training	5,629	5,851	8,000	8,000	8,000
6459-00000	Other Employee Training	0	200	200	200	200
6460-00000	Membership Dues	1,528	1,790	3,000	3,000	3,000
6466-00000	Misc Contractual Services	66,652	26,040	133,000	133,000	166,000
TOTAL CONTRACTUAL SERVICES		109,319	181,042	181,200	184,400	210,200
Utilities:						
6475-00000	Telephones	67	984	700	1,700	1,700
TOTAL UTILITIES		67	984	700	1,700	1,700
Fixed Charges:						
6496-00000	Licenses & Permits	0	0	500	0	0
TOTAL FIXED CHARGES		0	0	500	0	0
Materials & Supplies						
6505-00000	Office Supplies	4,618	3,452	4,600	4,600	4,600
6506-00000	Software Supplies	123	170	0	0	0
6507-00000	Books & Periodicals	645	557	700	500	500
6509-00000	Computer Supplies	382	549	0	0	0
6550-00000	Minor Equipment	20,950	5,216	0	0	0
6589-00000	Other Materials & Supplies	86	999	0	0	0
TOTAL MATERIALS & SUPPLIES		26,804	10,943	5,300	5,100	5,100
Capital Outlay						
7202-00000	Office Equipment	2,858	0	0	0	0
7230-00000	Computer Software	31,500	0	0	0	0
TOTAL CAPITAL OUTLAY		34,358	0	0	0	0
TOTAL ECONOMIC DEVELOPMENT		491,749	591,765	618,600	624,200	660,900

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0730-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ECONOMIC DEVELOPMENT  
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Director of Community Development	1.00	1.00	1.00	109,800	110,800	113,000
Economic Development Specialist	1.00	1.00	1.00	68,000	68,000	71,100
Economic Development Technician	1.00	0.00	1.00	0	8,500	28,400
Grants Coordinator	1.00	1.00	1.00	53,700	54,800	55,800
Economic Development Analyst	0.00	0.80	0.00	41,800	9,100	0
Office Assistant	1.00	1.00	1.00	33,700	33,700	35,300
Overtime/Comp/199	0.00	0.00	0.00	3,000	7,600	3,000
Part-time 6103	0.00	0.00	0.00	0	7,600	3,000
Health Insurance 6306				75,400	89,100	88,800
Retirement 6304				21,100	19,900	20,200
Social Security 6302				23,700	23,000	23,700
Life Insurance 6310				700	900	900
Income Continuation Insurance 6312				0	0	700
<b>TOTAL ECONOMIC DEVEL.</b>	<b>5.00</b>	<b>4.80</b>	<b>5.00</b>	<b>430,900</b>	<b>433,000</b>	<b>443,900</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> PLANNING SERVICES	<b>DEPARTMENT:</b> COMMUNITY DEVELOPMENT	<b>ACCOUNT:</b> 100-0740-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	603,776	747,313	682,000	669,800	715,100

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	44,295	42,406	44,600	49,000	69,900
Miscellaneous	401,126	557,116	391,400	391,400	471,400
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	445,421	599,522	436,000	440,400	541,300

**Budget Variance:**

**Mission Statement:** 
 The Planning Division advises the City Manager, City Council and its commissions, the business community and the general public on current land use and development issues. The Planning Division also maintains the Comprehensive Plan, Zoning Ordinance and maps that provide the policy and regulatory basis for land use and development in the community. Planning Staff also work closely with neighborhood associations and other similar interest groups on neighborhood and housing issues.

- Links to City Strategic Plan:**
- 1 [Administration of Strategic Plan congruent planning documents: Comprehensive Plan, Sustainability Plan, Bicycle & Pedestrian Plan](#)
  - 2 [Plan, Bicycle & Pedestrian Plan](#)
  - 3 [Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.](#)
  - 4 [sense of place and belonging.](#)
  - 5 [Support strong, safe neighborhoods.](#)

- Significant Accomplishments:**
- [Reviewed 108 applications through Plan Commission and Board of Appeals.](#)
  - [Completed approximately 335 commercial, industrial, and residential site plan reviews.](#)
  - [Moved site plan review submittal process to digital only submissions increasing efficiency of process.](#)
  - [Developed city's second neighborhood plan for Millers Bay under Healthy Neighborhood Initiative](#)
  - [Completed or commenced GN CIP projects in Teichmiller Park, George Washington Triangle, E. Cook.](#)
  - [Developed two new greenspaces in Middle Village.](#)
  - [Assisted 23 households with housing rehabilitation or first-time home buyer activities.](#)
  - [Applied for and received CLG grant to research proposal for Neoclassical Historic District](#)

- Objectives to be Accomplished Next Year:**
- [Complete neighborhood plan for Stevens Park and commence planning process with another nbhd.](#)
  - [Commence work on 10 year statutory required update to City's Comprehensive Plan.](#)
  - [Complete zoning ordinance update for approval by Council.](#)
  - [Complete Parking Study with recommendations regarding improving downtown parking.](#)
  - [Complete Central City Investment Strategy plan.](#)



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Continue to Develop and Implement Healthy Neighborhoods Program</b>					
Develop Neighborhood Associations	2	2	3		9 organized
Develop Neighborhood Plans	No data	Middle Village Commence	1		1 plan adopted
Great Neighborhood Projects Funded	2	1	6		
<b>Goal: Implementation of Comprehensive Plan</b>					
Number of Items Reviewed by Boards and Commissions	465	481	439		
Development of Architectural Design Standards for one and two family structures	Under development	Under development	Adopted		
Volunteer Hours Invested in Neighborhood Associations	1233	2679	2068		
<b>Goal: Continuous Improvement of the Site Plan Review Process</b>					
Number of Items Reviewed by SPRC	32	27	32		
Develop electronic permit system with evolve		Under development	Beta Testing		
<b>Goal: Provide Effective Administration of the Zoning Ordinance</b>					
Zoning Violations Investigated	61	44	93		
Proactive Code Enforcement	0	0	0		Budget Enhancement

**Contact**

**Information:**

Darryn Burich PH: 236-5059 / Allen Davis, PH: 236-5055

ACCOUNT: 100-0740-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PLANNING SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	434,472	485,374	490,300	490,200	520,300
6103-00000	Regular Pay - Temp Employee	3,800	505	0	0	0
TOTAL PAYROLL - DIRECT LABOR		438,272	485,879	490,300	490,200	520,300
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	126,010	164,936	177,900	165,700	165,100
TOTAL PAYROLL - INDIRECT LABOR		126,010	164,936	177,900	165,700	165,100
Contractual Services						
6401-00000	Contractual Services	27,942	84,169	0	0	12,500
6402-00000	Auto Allowance	954	935	1,300	1,000	2,000
6404-00000	Postage & Shipping	44	0	0	0	0
6406-00000	Computer Service Charges	0	155	0	0	0
6408-00000	Printing & Binding	38	0	0	0	0
6427-00000	Maintenance Computer	50	50	0	0	0
6458-00000	Conference & Training	3,381	3,719	5,000	5,000	5,900
6459-00000	Other Employee Training	394	379	0	100	0
6460-00000	Membership Dues	3,101	3,315	3,100	3,400	4,300
TOTAL CONTRACTUAL SERVICES		35,904	92,722	9,400	9,500	24,700
Utilities:						
6475-00000	Telephones	44	58	100	100	700
TOTAL UTILITIES		44	58	100	100	700
Fixed Charges:						
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		0	0	0	0	0
Materials & Supplies						
6505-00000	Office Supplies	2,814	3,006	3,500	3,500	3,500
6507-00000	Books & Periodicals	706	642	800	800	800
6537-00000	Safety Equipment	0	0	0	0	0
6545-00000	Tools & Shop Supplies	0	0	0	0	0
6589-00000	Other Materials & Supplies	26	70	0	0	0
TOTAL MATERIALS & SUPPLIES		3,546	3,718	4,300	4,300	4,300
Capital Outlay						
7214-00000	Buildings	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL PLANNING SERVICES		603,776	747,313	682,000	669,800	715,100

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0740-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: PLANNING SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget	
Planning Services Manager	1.00	1.00	1.00	90,200	91,200	93,000	
Principal Planner	1.00	1.00	1.00	75,800	76,600	78,100	
Associate Planner/Zoning Administrator	1.00	1.00	1.00	59,000	60,000	61,400	
Assistant Planner	2.00	2.00	2.00	87,600	80,800	89,500	
Office Assistant	1.00	1.00	1.00	40,500	41,500	42,300	
Associate Planner / GIS Specialist	1.00	1.00	1.00	63,000	63,300	64,500	
Housing Specialist	1.00	1.00	1.00	57,500	57,500	58,600	
Zoning Code Enforcement		0.00	0.50	0	0	15,500	
Comm Development Technician	0.50	0.50	0.50	14,200	14,300	14,900	
Overtime/Comp/199				2,500	5,000	2,500	
Part-time	6103	0.00	0.00	0	0	0	
Health Insurance	6306			106,500	93,800	89,200	
Retirement	6304			33,300	33,500	34,300	
Social Security	6302			37,500	37,700	39,800	
Life Insurance	6310			600	700	700	
Income Continuation Insurance	6312			0	0	1,100	
<b>TOTAL PERSONNEL</b>		8.50	8.50	9.00	668,200	655,900	685,400

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> INSPECTION SERVICES	<b>DEPARTMENT:</b> COMMUNITY DEVELOPMENT	<b>ACCOUNT:</b> 100-0750-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	613,129	690,239	770,500	710,900	0

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	725,658	744,975	764,200	720,000	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
		0			
<b>TOTAL REVENUES:</b>	725,658	744,975	764,200	720,000	0

**Budget Variances:** Increased plan review submittals, contracting inspections, weights and measures.

**Mission Statement:** Transferred to a Special Fund 571

- Links to City Strategic Plan:**
- 1 [Have met with contractors/ developers in site plan review meetings and at sites prior to plan submittals](#)
  - 2 [Continued all day coverage at service counter by an inspector](#)
  - 3 [Continued with outside contractor to help provide expedited commercial plan reviews](#)
  - 4 [Continued to streamline permitting and inspection process by implementing a new software program](#)
  - 5

- Significant Accomplishments:**
- [Building Plan review time is averaging less than 5 days](#)
  - [Inspections are being performed in less than 48 hours](#)
  - [Permits and inspections can now be requested online with new software](#)
  - [Have continued to enforce property maintenance codes throughout the city with an ephasis on the gateways. Continued with additional full-time property maintenance inspector for proactive](#)
  - [Have received prompt compliance for correction notices issued for code violations](#)
  - [Continued to work with other city departments in a site plan review committee to help streamline the submission and approval process of new commercial development.](#)

- Objectives to be Accomplished Next Year:**
- [Perform final inspections on older projects](#)
  - [Implement online/ credit card payments for permits, plan reviews and service fees](#)
  - [Continue to work on conversion of property files to electronic files](#)
  - [Continue to improve the Inspection Services website with the help of IT](#)
  -

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>GOAL: Improve amount of timeto review commercial plans. Goal is less than 5 daysto review.</b>					
average days to review	9	4	2		Goal has been achieved since contracting with McMahon to perform larger commercial plan reviews.
<b>Goal: Complete requested inspections within 48 hours of time ready. Goal is to complete 95% or more inspections within 48 hours.</b>					
Building	93%	97%	97%		
Electric	95%	91%	97%		
HVAC			97%		
Plumbing	93%	98%	97%		
<b>GOAL: Implement availability for customer service. Try to meet desire of customer to obtain permit on first vist 85% of the time.</b>					
	30-40% (est)	85%	85%		
<b>Goal: Achieve 30 day property maintenance compliance for 95% of the cases</b>					
	not tracked accurately	not tracked accurately	85%		

**Contact**

**Information:**

John Zarate, Chief Building Official, [jzarate@ci.oshkosh.wi.us](mailto:jzarate@ci.oshkosh.wi.us)

ACCOUNT: 100-0750-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INSPECTION SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	349,777	410,699	478,000	431,400	0
6103-00000	Regular Pay - Temp Employee	11,737	142	0	0	0
TOTAL PAYROLL - DIRECT LABOR		361,514	410,841	478,000	431,400	0
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	137,499	158,323	212,800	174,000	0
TOTAL PAYROLL - INDIRECT LABOR		137,499	158,323	212,800	174,000	0
Contractual Services						
6401-00000	Contractual Services	86,764	91,665	40,000	70,000	0
6402-00000	Auto Allowance	12,013	12,281	14,500	13,500	0
6406-00000	Computer Service Charges	0	155	0	0	0
6458-00000	Conference & Training	7,453	6,583	10,300	10,300	0
6459-00000	Other Employee Training	0	28	0	0	0
6460-00000	Membership Dues	697	727	1,000	1,000	0
TOTAL CONTRACTUAL SERVICES		106,927	111,439	65,800	94,800	0
Utilities						
6475-00000	Telephones	1,628	3,119	6,500	3,500	0
TOTAL UTILITIES		1,628	3,119	6,500	3,500	0
Fixed Charges						
6496-00000	Licenses and Permits	446	483	800	1,000	0
TOTAL FIXED CHARGES		446	483	800	1,000	0
Materials & Supplies						
6505-00000	Office Supplies	2,637	3,148	3,500	3,500	0
6506-00000	Software Supplies	0	0	0	1,000	0
6507-00000	Books & Periodicals	1,205	2,168	2,000	500	0
6537-00000	Safety Equipment	17	0	100	500	0
6545-00000	Tools & Shop Supplies	0	68	0	200	0
6589-00000	Other Materials & Supplies	1,256	650	1,000	500	0
TOTAL MATERIALS & SUPPLIES		5,115	6,034	6,600	6,200	0
Capital Outlay						
7202-00000	Office Equipment	0	0	0	0	0
7470-00000	Transfer to Other	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL INSPECTION SERVICES		613,129	690,239	770,500	710,900	0

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0750-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: INSPECTION SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Chief Building Official	1.00	1.00	1.00	73,300	74,300	0
Building Systems Inspector	4.00	4.00	4.00	232,000	216,900	0
Housing Inspector	1.00	1.00	1.00	63,300	55,700	0
Code Enforcement Inspector	1.00	2.00	1.00	54,600	29,500	0
Comm. Dev. Tech. (split with Planning)	0.50	0.50	0.50	14,200	14,300	0
Office Assistant	1.00	1.00	1.00	36,800	36,900	0
Overtime/Comp/199	6102			3,800	3,800	0
Part-Time	6102	0.00	0.00	0	0	0
Health Insurance	6306			143,300	111,400	0
Retirement	6304			32,500	29,200	0
Social Security	6302			36,600	32,900	0
Life Insurance	6310			400	500	0
Income Continuation Insurance	6312			0	0	0
<b>TOTAL PERSONNEL</b>		8.50	9.50	690,800	605,400	0

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> ELECTRIC	<b>DEPARTMENT:</b> TRANSPORTATION	<b>ACCOUNT:</b> 100-0801-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		491,197	488,553	503,500	504,200	509,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		56,922	20,343	30,000	30,000	30,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		56,922	20,343	30,000	30,000	30,000

**Budget Variances:**

**Mission Statement:** To install and maintain City-owned electric and telecommunications facilities in the public right-of-way and in City-owned facilities

**Links to City Strategic Plan:**

1	<a href="#">Improve and maintain infrastructure</a>
2	<a href="#">Improve quality of life assets</a>
3	<a href="#">Strengthen neighborhoods</a>
4	
5	

**Significant Accomplishments:**

- [Completed part of city hall office moves/renovations](#)
- [Completed relocation of HAWK signal on High Ave.](#)
- [Completed installation of street lights in Riverside Parking lot](#)
- [LED signal heads upgrade continued](#)
- [Continued work on Public Works Garage](#)
- [Relocated fiber on Mt. Vernon for Library and Fire dept.](#)
- 
- 

**Objectives to be Accomplished Next Year:**

- [Install RRFBs at the Summit/Congress crossing for bike/ped](#)
- [PD and city hall reconfiguration](#)
- [Finish work in public works garage](#)
- [Riverwalk continuing](#)
- [LED upgrades for traffic signals continuing](#)



## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Install, operate and maintain City's traffic signals</b>					
# of signals down	22	36	21		
# of signalized intersections	63	64	64		
<b>Goal: Avoid outages by providing utility locate services for city's electric and fiber infrastructure</b>					
# of locate requests	5,000	4,946	5,803		
# of locates placed	500	750	1,172		
Hours locating	389	590	569		
Hrs updating GIS	200	200	250		
<b>Goal: Manage and maintain the City's fiber and telecommunications network (external plant)</b>					
Number and duration of outages		0	0		
<b>Goal: Provide cost-effective and responsive electrical construction and maintenance of city facilities</b>					
# of labor hours non dept.	1,837	2,014	3,520		

**Contact Information:**

Jim Collins, Director of Transportation PH; (920) 232-5342, Dan Kussman, Eletrical Traffic Division Manager PH: (920) 232-5350

ACCOUNT: 100-0801-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: ELECTRIC  
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	281,170	291,723	295,600	296,800	303,900
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		281,170	291,723	295,600	296,800	303,900
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	99,918	107,223	113,300	113,500	108,000
TOTAL PAYROLL - INDIRECT LABOR		99,918	107,223	113,300	113,500	108,000
Contractual Services						
6402-00000	Auto Allowance	0	0	0	0	0
6418-00000	Repairs to Motor Vehicles	5,589	5,986	4,500	4,500	4,500
6419-00000	Repairs to Tires	28	0	100	100	100
6420-00000	Repairs to Tools & Equipment	1,302	1,991	1,500	1,500	1,500
6421-00000	Maintenance Radios	12	0	0	0	0
6425-00000	Maintenance of Traffic Signals	3,564	1,426	3,000	3,000	3,000
6426-00000	Maint. Mach/Equip/Bldg/Struct	560	1,798	400	400	400
6427-00000	Maintenance Computer	0	0	0	0	0
6432-00000	Equipment Rental	0	421	400	400	400
6448-00000	Special Services	1,061	70	1,000	1,000	1,000
6453-00000	Vehicle License	0	0	0	0	0
6458-00000	Conference and Training	0	238	300	300	300
6459-00000	Other Employee Training	495	455	200	200	500
6460-00000	Membership Dues	0	0	800	800	800
6466-00000	Misc Contractual Services	0	179	0	0	0
TOTAL CONTRACTUAL SERVICES		12,611	12,564	12,200	12,200	12,500
Utilities						
6471-00000	Electricity	28,529	30,789	30,000	30,000	31,200
6472-00000	Sewer Service	2,016	2,332	2,200	2,200	2,400
6473-00000	Water Service	2,283	2,596	2,700	2,700	3,000
6474-00000	Gas Service	1,468	2,121	3,300	3,300	3,300
6475-00000	Telephones	535	527	900	600	600
TOTAL UTILITIES		34,831	38,365	39,100	38,800	40,500
Fixed Charges						
6496-00000	Licenses and Permits	148	900	1,000	1,000	1,000
TOTAL FIXED CHARGES		148	900	1,000	1,000	1,000

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	1,545	1,534	700	700	700
6505-00000	Office Supplies	153	151	100	100	100
6507-00000	Books & Periodicals	19	939	200	200	200
6509-00000	Computer Supplies	89	4	200	500	200
6513-00000	Motor Oil (Lubricants)	26	0	0	0	0
6517-00000	Supplies/Repair Parts	3,040	2,317	3,400	5,000	5,000
6518-00000	Other Fuel/Propane	401	0	100	100	100
6519-00000	Tires, Tubes & Rims	290	14	100	3,000	1,000
6527-00000	Janitorial Supplies	746	18	300	700	300
6529-00000	Chemicals	145	0	100	0	100
6537-00000	Safety Equipment	526	88	500	500	500
6540-00000	Sign Materials	0	0	0	0	0
6541-00000	Paint	0	0	0	0	0
6542-00000	Traffic Signal Materials	43,358	16,925	25,000	10,000	23,000
6543-00000	Communications Systems Materials	1,429	3,497	3,000	3,000	3,000
6545-00000	Tools & Shop Supplies	4,071	3,733	2,600	2,600	2,600
6550-00000	Minor Equipment	1,249	965	500	10,000	1,000
6565-00000	Stone/Gravel/Concrete/Asp	315	1,617	1,500	1,500	1,500
6589-00000	Other Materials & Supplies	5,117	5,976	4,000	4,000	4,000
TOTAL MATERIALS & SUPPLIES		62,519	37,778	42,300	41,900	43,300
Capital Outlay						
7212-00000	Radios	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL ELECTRIC		491,197	488,553	503,500	504,200	509,200

**PERSONNEL SCHEDULE**

ACCOUNT: 100-0801-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: ELECTRIC  
DEPARTMENT: TRANSPORTATION

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Electrical Traffic Division Manager	1	1	1	76,000	76,600	78,100
Electrician	4	4	4	217,600	218,200	223,800
Overtime/Comp/199				2,000	2,000	2,000
Health Insurance 6306				70,100	70,100	63,400
Retirement 6304				20,100	20,100	20,000
Social Security 6302				22,600	22,700	23,200
Life Insurance 6310				500	600	700
Income Continuation Ins 6312				0	0	700
<b>TOTAL PERSONNEL</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>408,900</b>	<b>410,300</b>	<b>411,900</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GENERAL	<b>FUNCTION:</b> SIGN	<b>DEPARTMENT:</b> TRANSPORTATION	<b>ACCOUNT:</b> 100-0810-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	186,481	189,542	204,400	204,700	209,700

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & charges	6,574	7,468	3,500	3,500	3,500
Miscellaneous	78	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfer	0	0	0	0	0
<b>TOTAL REVENUES:</b>	6,652	7,468	3,500	3,500	3,500

**Budget Variances:**

--

**Mission Statement:**

To preserve and enhance the safety and capacity of the City's roadway network through installing and maintaining pavement marking and street signage
--

**Links to City Strategic Plan:**

- |   |   |
|---|---|
| 1 | <a href="#">Improve and maintain infrastructure</a> |
| 2 | <a href="#">Strengthen neighborhoods</a>            |
| 3 | <a href="#">Improve quality of life assets</a>      |
| 4 |   |
| 5 |   |

**Significant Accomplishments:**

- [Succesfully completed annual maint. program for existing pavement markings and signage](#)
- [Implemented tablet system for real time location and inventory of signs](#)
- [Completed signs for new DPW garage, neighborhood signs for community development and additional signs for the parks dept.](#)
- [Continued to install street signs on overhead traffic signal arms](#)
- 
- 
- 

**Objectives to be Accomplished Next Year:**

- [Implement road diet on Murdock Avenue](#)
- [Sign and symbol arrows and bike lanes per the bike and ped. plan](#)
- [Map sign locations using Rowe signs software.](#)
- [Develop and erect new neighborhood street signs for community development dept.](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Install and maintain pavement markings on a regular basis for conspicuity and clarity</b>					
# of crosswalks painted	588	581	584		
# of intersections painted	300	296	296		
# of miles of street painted	40	37	37		
# of parking lots painted	19	20	2		
# of miles of bike lanes	4	7	9	Increasing	Sharrows starting this yr
<b>Goal: Install and maintain regulatory, warning and advisory street signage</b>					
#signs inspected	57	8	36		
# signs installed	823	437	562		
#signs repaired	114	452	8	decreasing	Install process improved
#signs replaced	553	754	226		
<b>Goal: Make and install signage for other departments on request</b>					
# of work orders completed	330	631	352		
<b>Goal:</b>					

**Contact Information:**

Jim Collins, Director of Transportation (920) 232-5342, Greg Maxwell, Transport Maintenance and Sign Supervisor, (920) 232-5342

ACCOUNT: 100-0810-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: SIGN  
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Payroll - Direct Labor						
6102-00000	Regular Pay	82,726	96,702	82,400	82,900	85,600
6103-00000	Regular Pay - Seasonal	21,176	13,145	10,600	10,600	10,800
TOTAL PAYROLL - DIRECT LABOR		103,902	109,847	93,000	93,500	96,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	22,129	28,840	32,700	32,500	33,700
TOTAL PAYROLL - INDIRECT LABOR		22,129	28,840	32,700	32,500	33,700
Contractual Services						
6401-00000	Contractual Services	0	4,404	3,000	3,000	3,000
6418-00000	Repairs to Motor Vehicles	3,142	544	5,000	5,000	5,000
6419-00000	Repairs to Tires	10	10	100	100	100
6420-00000	Repairs to Tools & Equipment	359	0	100	200	200
6421-00000	Maintenance Radios	0	0	100	100	100
6426-00000	Maint. Mach/Equip/Bldg/Struct	43	0	100	100	100
6427-00000	Maint. Computer Software	1,575	1,675	1,600	2,100	2,500
6432-00000	Equipment Rental	0	0	100	0	100
6453-00000	Vehicle License	0	75	0	0	100
6459-00000	Other Employee Training	0	0	400	0	200
6466-00000	Misc Contractual Services	0	0	100	0	0
TOTAL CONTRACTUAL SERVICES		5,129	6,708	10,600	10,600	11,400
Utilities						
6471-00000	Electricity	1,785	1,773	1,900	1,800	1,900
6474-00000	Gas Service	1,468	2,121	3,000	3,000	3,000
TOTAL UTILITIES		3,253	3,894	4,900	4,800	4,900
Materials & Supplies						
6503-00000	Clothing	761	842	900	900	900
6505-00000	Office Supplies	40	3	100	100	100
6507-00000	Books & Periodicals	0	0	100	100	100
6513-00000	Motor Oil (Lubricants)	0	36	100	100	100
6514-00000	Gasoline	27	0	0	0	0
6517-00000	Supplies/Repair Parts	2,702	1,193	2,500	2,500	2,500
6518-00000	Other Fuel / Propane	27	34	200	200	200
6519-00000	Tires, Tubes & Rims	119	20	1,200	1,200	1,200
6527-00000	Janitorial Supplies	0	48	0	100	100
6537-00000	Safety Equipment	1,689	100	200	200	200
6540-00000	Sign Materials	14,541	19,648	20,000	20,000	20,000
6541-00000	Pavement Markings	24,825	17,102	32,000	32,000	32,000
6545-00000	Tools & Shop Supplies	181	0	300	300	300
6589-00000	Other Materials & Supplies	7,156	1,227	5,600	5,600	5,600
TOTAL MATERIALS & SUPPLIES		52,068	40,253	63,200	63,300	63,300
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL SIGN		186,481	189,542	204,400	204,700	209,700



***PERSONNEL SCHEDULE***

ACCOUNT: 100-0810-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: SIGN  
 DEPARTMENT: TRANSPORTATION

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Traffic Painter		2.00	2.00	2.00	82,000	82,500	85,200
Overtime/Comp/199					400	400	400
SRT Grant Employee	6103	0.00	0.00	0.00	0	0	0
Part-time seasonal	6103	0.62	0.62	0.62	10,600	10,600	10,800
Health Insurance	6306				19,700	19,700	20,500
Retirement	6304				5,600	5,600	5,600
Social Security	6302				7,100	7,100	7,300
Life Insurance	6310				300	100	100
Income Continuation Ins	6312				0	0	200
<b>TOTAL PERSONNEL</b>		<b>2.62</b>	<b>2.62</b>	<b>2.62</b>	<b>125,700</b>	<b>126,000</b>	<b>130,100</b>

**OTHER FUNDS**

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> RECYCLING	<b>FUNCTION:</b> RECYCLING	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 211-0480-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	954,633	1,073,817	1,091,500	1,935,900	1,025,600

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102	404,700	0	0	0	0
Grants & Aids	238,223	237,855	238,000	237,900	188,000
Fees & Charges	111,822	541,732	110,000	110,500	111,000
Miscellaneous	71,678	30,728	30,000	52,500	39,500
Surplus Applied	0	0	0	0	0
Recycling Fee	0	0	420,000	420,900	736,800
	0				
<b>TOTAL REVENUES:</b>	826,423	810,315	798,000	821,800	1,075,300

<b>Current Net Surplus/Deficit:</b>	(128,210)	(263,502)	(293,500)	(1,114,100)	49,700
<b>Ending Fund Balance:</b>	783,210	519,708	(554,890)	(594,392)	(544,692)

**Budget Variances:** Proposed increase in recycling fee change from \$20.00 to \$35.00. 2016 Fund Balance designated for truck replacement \$707,400.00 after purchase of two new trucks

**Mission Statement:** [Maintain an effective recycling program so as to reduce the amount of solid waste going to the landfill.](#)

- Links to City Strategic Plan:**
- 1 [Strengthen neighborhoods](#)
  - 2 [Improve quality of life assets](#)
  - 3
  - 4
  - 5

- Significant Accomplishments:**
- [Continued inspections of former landfill sites regarding condition/maintenance requirements.](#)
  - [Continued inspections of business and multi-family properties for compliance to ordinances.](#)
  - [Reduced recycling route by a half route daily to better utilize personnel.](#)
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- Objectives to be Accomplished Next Year:**
- [Utilize existing personnel and equipment to handle additional service areas](#)
  - [Continue to increase route efficiency](#)
  - [Reduce the number of service complaints](#)
  - 
  -

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Reduce number of service complaints</b>					
# of complaints	95	38	40	Stable	
<b>Goal: Maintain positive review per citizen survey</b>					
Excellent / Good %	85.20%	88.30%	94.00%	Increasing	
<b>Goal:</b>					
<b>Goal:</b>					

<b>Contact Information:</b>	Robert Salm, Sanitation Division Manager, <a href="mailto:rsalm@ci.oshkosh.wi.us">rsalm@ci.oshkosh.wi.us</a> , Kevin Uhen, Public Works Field Operations Manager, <a href="mailto:kuhen@ci.oshkosh.wi.us">kuhen@ci.oshkosh.wi.us</a>
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ACCOUNT: 211-0480-XXXX-XXXXX  
 FUND: RECYCLING  
 FUNCTION: RECYCLING  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Account-Project</b>						
<b>Payroll - Direct Labor</b>						
6102-00000	Regular Pay	234,088	247,444	240,000	248,200	230,500
6103-00000	Regular Pay - Temp Employee	16,760	17,012	16,700	16,600	17,000
<b>TOTAL PAYROLL - DIRECT LABOR</b>		<b>250,848</b>	<b>264,456</b>	<b>256,700</b>	<b>264,800</b>	<b>247,500</b>
<b>Payroll - Indirect Labor</b>						
63xx-00000	Payroll - Indirect Labor	109,245	104,209	108,300	71,200	76,300
<b>TOTAL PAYROLL - INDIRECT LABOR</b>		<b>109,245</b>	<b>104,209</b>	<b>108,300</b>	<b>71,200</b>	<b>76,300</b>
<b>Contractual Services</b>						
6401-00000	Contractual Services	2,724	2,291	1,500	1,000	1,000
6404-00000	Postage & Shipping	257	4,106	4,200	4,600	4,700
6408-00000	Printing & Binding	741	3,488	2,000	2,500	4,400
6410-00000	Advertising/Marketing	4,794	2,474	8,000	7,700	7,000
6418-00000	Repairs to Motor Vehicles	23,129	8,552	20,000	23,600	24,500
6419-00000	Repairs to Tires	2,418	5,116	3,000	2,300	2,500
6420-00000	Repairs to Tools & Equipment	0	0	0	0	0
6432-00000	Equipment Rental	437,070	559,569	400,000	350,000	375,000
6445-00000	Land Fill Fees	21,690	21,620	22,000	22,100	22,300
6458-00000	Conference & Training	0	0	200	0	400
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>492,823</b>	<b>607,216</b>	<b>460,900</b>	<b>413,800</b>	<b>441,800</b>
<b>Utilities</b>						
6475-00000	Telephones	278	525	300	300	300
<b>TOTAL UTILITIES</b>		<b>278</b>	<b>525</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Fixed Charges</b>						
6481-00000	Worker's Compensation	0	1,600	1,700	1,800	1,700
6496-00000	Licenses and Permits	0	148	100	100	100
<b>TOTAL FIXED CHARGES</b>		<b>0</b>	<b>1,748</b>	<b>1,800</b>	<b>1,900</b>	<b>1,800</b>
<b>Materials &amp; Supplies</b>						
6503-00000	Clothing	365	563	600	600	600
6505-00000	Office Supplies	171	85	300	200	300
6509-00000	Computer Supplies	0	58	200	200	200
6511-00000	Diesel Fuel	74,002	55,378	65,000	37,400	48,800
6513-00000	Motor Oil (Lubricants)	212	0	1,000	1,000	1,000
6517-00000	Supplies/Repair Parts	22,087	26,622	15,000	30,100	26,000
6519-00000	Tires, Tubes, and Rims	8,265	12,072	10,000	7,200	9,000
6537-00000	Safety Equipment	0	0	200	0	200
6550-00000	Minor Equipment	(5,512)	0	0	0	0
6589-00000	Other Materials & Supplies	1,849	885	500	500	1,100
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>101,439</b>	<b>95,663</b>	<b>92,800</b>	<b>77,200</b>	<b>87,200</b>

<u>NUMBER</u>	<u>CLASSIFICATION</u>	<u>2013 EXPEND.</u>	<u>2014 EXPEND.</u>	<u>2015 APPROP.</u>	<u>2015 EST.</u>	<u>2016 PROP.</u>
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7210-00000	Motor Vehicles	0	0	0	0	0
	Reserve for Equipment Repl.	0	0	170,700	1,106,700	170,700
TOTAL CAPITAL OUTLAY		0	0	170,700	1,106,700	170,700
TOTAL RECYCLING		954,633	1,073,817	1,091,500	1,935,900	1,025,600

**PERSONNEL SCHEDULE**

ACCOUNT: 211-0480-XXXX-XXXXX  
FUND: RECYCLING  
FUNCTION: RECYCLING  
DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Public Works Sanitation Mgr.	0.5	0.5	0.5	28,200	40,000	29,100
Lead Sanitation Operator	1.0	1.0	1.0	48,600	46,200	48,600
Sanitation Operator	2.5	3.0	2.5	138,700	138,500	123,700
Office Assistant	0.5	0.5	0.5	16,900	16,900	17,700
Merit Pool - 1% of PFP Range				0	0	2,700
Seasonal Help 6103				16,700	16,600	17,000
Overtime/Comp/199 6102				7,600	6,600	8,700
Health Insurance 6306				70,900	33,600	40,200
Retirement 6304				16,600	16,200	15,200
Social Security 6302				19,700	19,900	18,900
Life Insurance 6310				1,100	1,500	1,400
Income Continuation Ins 6312				0	0	600
<b>TOTAL PERSONNEL</b>	<b>4.5</b>	<b>5.0</b>	<b>4.5</b>	<b>365,000</b>	<b>336,000</b>	<b>323,800</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GARBAGE	<b>FUNCTION:</b> GARBAGE COLLECTION & DISPOSAL	<b>DEPARTMENT:</b> PUBLIC WORKS	<b>ACCOUNT:</b> 212-0470-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		0	1,289,672	1,301,400	1,248,500	1,252,900

		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>REVENUES</b>						
Net Levy #4102		0	1,217,000	1,301,400	1,301,400	1,203,700
Grants & Aids		0	0	0	0	0
Fees & Charges		0	39,972	56,400	40,100	45,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Garbage Fee						
<b>TOTAL REVENUES:</b>		0	1,256,972	1,357,800	1,341,500	1,248,700

<b>Current Net Surplus/Deficit:</b>	0	(32,700)	56,400	93,000	(4,200)
<b>Ending Fund Balance:</b>	0	(32,700)	56,400	60,300	56,100

**Budget Variances:** Transferred from General Fund 100-0470

**Mission Statement:** Provide regular or special collections of solid waste and maintain city property previously used for landfill purposes

**Links to City Strategic Plan:**

1	<a href="#">Strengthen neighborhoods</a>
2	<a href="#">Improve quality of life assets</a>
3	
4	
5	

**Significant Accomplishments:**

- Continued inspections of former landfill sites regarding condition/maintenance requirements
- Continue inspections of business and multi-family properties for compliance to ordinances
- Reduced garbage routes by a half route to better utilize personnel
- 
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**Objectives to be Accomplished Next Year:**

- Utilize existing personnel and equipment to handle additional service areas
- Study of methods to increase route efficiency
- Continue to reduce number of service complaints

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### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Reduce number of service complaints</b>					
# of complaints	73	32	40	Decreasing / Stable	
<b>Goal: Maintain positive review per citizen survey</b>					
Excellent / Good %	76.30%	88.30%	94.00%	Increasing	
<b>Goal: Decrease volume of solid waste material collected</b>					
	12,947	12,867	12,900	Stable	
<b>Goal:</b>					

<b>Contact Information:</b>	Robert Salm, Sanitation Division Manager, rsalm@ci.oshkosh.wi.us, Kevin Uhen, Public Works Field Operations Manager, kuhen@ci.oshkosh.wi.us
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ACCOUNT: 212-0470-XXXX-XXXXX  
 FUND: GENERAL  
 FUNCTION: GARBAGE COLLECTION & DISPOSAL  
 DEPARTMENT: PUBLIC WORKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	388,798	373,700	344,600	343,400
6103-00000	Regular Pay-Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		0	388,798	373,700	344,600	343,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	0	200,866	219,000	213,000	171,100
TOTAL PAYROLL - INDIRECT LABOR		0	200,866	219,000	213,000	171,100
Contractual Services						
6401-00000	Contractual Services	0	65,328	86,500	60,200	82,700
6408-00000	Printing & Binding	0	1,040	1,500	1,700	1,500
6418-00000	Repairs to Motor Vehicles	0	5,866	25,000	15,500	25,000
6419-00000	Repairs to Tires	0	5,730	6,000	4,300	6,000
6426-00000	Maint Mach/Equip/Bldg/Struc	0	385	0	0	0
6432-00000	Equipment Rental	0	293	200	200	200
6445-00000	Land Fill Fees	0	471,084	465,000	464,000	478,000
6458-00000	Conference & Training	0	0	200	0	400
6459-00000	Other Employee Training	0	0	200	0	200
6466-00000	Misc Contractual Service	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	549,726	584,600	545,900	594,000
Fixed Charges						
6471-00000	Electricity	0	3,987	4,500	3,600	4,000
6475-00000	Telephones	0	2,528	2,500	2,400	2,500
6481-00000	Worker's Compensation	0	4,900	5,000	5,300	5,100
6496-00000	Licenses and Permits	0	1,034	1,100	1,100	1,100
TOTAL FIXED CHARGES		0	12,449	13,100	12,400	12,700
Materials & Supplies						
6503-00000	Clothing	0	985	1,500	800	1,300
6505-00000	Office Supplies	0	333	400	300	400
6509-00000	Computer Supplies	0	0	100	100	100
6511-00000	Diesel Fuel	0	23,898	24,100	18,500	20,200
6512-00000	Compressed Natural Gas	0	62,665	49,100	66,000	69,400
6513-00000	Motor Oil (Lubricants)	0	0	1,000	1,000	1,000
6514-00000	Gasoline	0	744	1,000	800	1,000
6517-00000	Supplies/Repair Parts	0	28,538	15,000	26,000	20,000
6519-00000	Tires, Tubes & Rims	0	12,534	15,000	11,500	14,000
6527-00000	Janitorial Supplies	0	65	0	0	0
6529-00000	Chemicals	0	4,566	0	1,600	0
6537-00000	Safety Equipment	0	124	300	100	300
6545-00000	Tools & Shop Supplies	0	0	1,000	1,000	1,000

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 PROP.	2015 EST.	2016 PROP.
Account-Project						
6550-00000	Minor Equipment	0	0	0	1,800	0
6589-00000	Other Materials & Supplies	0	3,381	2,500	3,100	3,000
TOTAL MATERIALS & SUPPLIES		0	137,833	111,000	132,600	131,700
Capital Outlay						
7204-0000	Mach. & Equipment	0	0	0	0	0
7210-0000	Motor Vehicles	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL GARBAGE COLL/DISPOSAL		0	1,289,672	1,301,400	1,248,500	1,252,900

***PERSONNEL SCHEDULE***

ACCOUNT: 212-0470-XXXX-XXXXX  
 FUND: GARBAGE  
 FUNCTION: GARBAGE COLLECTION & DISPOSAL  
 DEPARTMENT: PUBLIC WORKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Public Works Sanitation Div. Mgr.	0.50	0.50	0.50	28,200	40,000	29,100
Sanitation Operator	6.50	7.00	6.50	321,600	280,000	281,900
Office Assistant	0.50	0.50	0.50	16,900	16,900	17,700
Merit Pool - 1% of PFP Range				0	0	3,300
Overtime/Comp/199				7,000	7,700	11,400
Seasonal Help 6103				0	0	0
Health Insurance 6306				164,300	163,900	120,500
Retirement 6304				25,400	22,200	22,700
Social Security 6302				28,600	26,000	26,300
Life Insurance 6310				700	900	800
Income Continuation Ins 6312				0	0	800
<b>TOTAL PERSONNEL</b>	<b>7.50</b>	<b>8.00</b>	<b>7.50</b>	<b>592,700</b>	<b>557,600</b>	<b>514,500</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> STREET LIGHTING	<b>FUNCTION:</b> STREET LIGHTING	<b>DEPARTMENT:</b> TRANSPORTATION	<b>ACCOUNT:</b> 223-0460-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,111,866	1,122,890	1,109,700	1,051,700	1,151,700

		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>REVENUES</b>						
Net Levy #4102		1,057,500	1,081,700	1,100,000	1,100,000	1,110,900
Grants & Aids		0	0	0	0	0
Fees & charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfer In						
<b>TOTAL REVENUES:</b>		1,057,500	1,081,700	1,100,000	1,100,000	1,110,900

<b>Current Net Surplus/Deficit:</b>	(54,366)	(41,190)	(9,700)	48,300	(40,800)
<b>Ending Fund Balance:</b>	40,599	(591)	3,399	47,709	6,909

**Budget Variances:**

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**Mission Statement:**

The mission of the Street Lighting Division is to support a comprehensive street lighting network of streets in public right-of-way, parking lots, parks and other city owned facilities

**Links to City Strategic Plan:**

- 1 [Improve and maintain infrastructure](#)
- 2 [Improve quality of life assets](#)
- 3 [Strengthen neighborhoods](#)
- 4
- 5

**Significant Accomplishments:**

- [Installed street lights in Riverside Parking Lot Phase 2](#)
- [Installed lights along the riverwalk including work on the boatworks enhancement](#)
- [Installed lights in the transportation department parking lot](#)
- [Working on LED retrofit of the hotel ramp](#)
- [Completed LED retrofits in the Marion Rd. and Market Street area in addition to areas on the frontage roads](#)
- 
- 

**Objectives to be Accomplished Next Year:**

- [Continue LED retrofits as budgets allow including the frontage roads](#)
- [Continue with lighting on the river walk as budgets allow including the path near the senior center](#)
- [Install lights and upgrades in the senior center parking lot in conjunction with reconstruction](#)
- [Finish LED installation in hotel ramp](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain a cost-efficient lighting infrastructure to enhance citizen safety and sufficient to meet the City's street lighting standard</b>					
Number of					
WPS streetlights	4718	4726	4716		
Number of City-					
Owned streetlights	n/a	1310	1350		
Number of LED					
streetlights		250	290		
<b>Goal:</b>					
# of personnel hours	948	670	586		
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Jim Collins, Director of Transportation PH; (920) 232-5342, Dan Kussman, Electrical Traffic Division Manager PH: (920) 232-5350



ACCOUNT: 223-0460-XXXX-XXXXX  
 FUND: STREET LIGHTING  
 FUNCTION: STREET LIGHTING  
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	0
6418-00000	Repairs to Motor Vehicles	0	0	0	0	0
6466-00000	Misc Contractual Services	217	0	0	0	0
TOTAL CONTRACTUAL SERVICES		217	0	0	0	0
Utilities						
6471-00000	Electricity	1,059,384	1,054,090	1,058,000	1,000,000	1,100,000
TOTAL UTILITIES		1,059,384	1,054,090	1,058,000	1,000,000	1,100,000
Materials & Supplies						
6517-00000	Supplies	51,266	67,712	50,000	50,000	50,000
6545-00000	Tools & Shop Supplies	364	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asp	0	491	700	700	700
6589-00000	Other Materials & Supplies	635	597	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES		52,265	68,800	51,700	51,700	51,700
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL STREET LIGHTING		1,111,866	1,122,890	1,109,700	1,051,700	1,151,700

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> LIBRARY	<b>FUNCTION:</b> LIBRARY	<b>DEPARTMENT:</b> LIBRARY	<b>ACCOUNT:</b> 239-1060-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	3,354,591	3,375,855	3,425,100	3,456,000	3,501,800

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102	2,302,200	2,370,000	2,482,100	2,482,100	2,657,100
Grants & Aids	904,528	844,472	776,300	776,700	788,700
Fees & Charges	61,900	62,574	67,700	52,100	49,000
Miscellaneous	8,031	13,657	6,500	7,300	7,000
Surplus Applied	0	0	92,500	137,800	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	3,276,659	3,290,703	3,425,100	3,456,000	3,501,800

<b>Current Net Surplus/Deficit:</b>	(77,932)	(85,152)	0	0	0
<b>Ending Fund Balance:</b>	269,826	184,675	100,026	46,875	46,875

**Budget Variances:**

**Mission Statement:** To help people find knowledge resources; provide free access to information; preserve local history; and create a vibrant community gathering place.

- Links to City Strategic Plan:**
- 1 [Update quality of life asset plans -- New Library strategic plan to be completed by end of 2015.](#)
  - 2 [Promote and develop funding partnerships -- relationship-building in this area is ongoing.](#)
  - 3 [Leverage historic preservation -- Library is a key resource for information on the history of Oshkosh.](#)
  - 4
  - 5

- Significant Accomplishments:**
- [More than 3,200 people participated in the 2014 summer reading program \(2,500 + kids and teens\).](#)
  - [Support for writers continued with Nat'l Novel Writing Month \(Nov\) & 3rd Lakefly Writers Conference.](#)
  - [Furthered programming partnerships with 4-K schools, Learning in Retirement and Memory Cafes.](#)
  - [Developed new collection of books to support book discussion groups \(multiple copies of titles\).](#)
  - [With support from Winnefox Library System, began text messaging for holds & item due notices.](#)
  - [In connection with 'Art of the Brick' at public museum, held a popular LEGO model design contest.](#)
  - [Started a new adult chess club.](#)
  - [In response to popular demand, began selling coffee and tea.](#)

- Objectives to be Accomplished Next Year:**
- [Prioritize, pursue and communicate actions in support of new library strategic plan.](#)
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## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Help people find knowledge resources.</b>					
Service population	80,131	80,079	79,771	-0.45%	
Registered borrowers	36,754	35,472	35,761	-2.70%	55% of pop has lib card
Active borrowers	23,080	22,818	21,080	-8.67%	26% used card in past yr
Reference questions answered	197,848	200,125	185,423	-6.28%	2.32 questions per capita
"Hold" items pulled	71,448	69,695	67,347	-5.74%	
<b>Goal: Provide free access to information.</b>					
New items added	18,590	22,501	18,826	1.27%	1,569 new items per mo.
Collection size (yr-end)	284,625	289,741	288,701	1.43%	3.62 items per capita
Items checked out	1,040,802	989,294	922,754	-11.34%	11.57 items per capita
E-Books (WPLC)			126,767		# items in WI digital lib
E-Audiobooks (WPLC)			29,103		# items in WI digital lib
E-items checked out	22,366	36,531	46,767	109.10%	.59 e-Items per capita
Public computer uses	70,157	67,804	64,374	-8.24%	19 uses per hr lib open
Wireless Internet sessions	41,929	75,079	123,085	193.56%	36 uses per hr lib open
<b>Goal: Create a vibrant community gathering place.</b>					
Library visits	401,671	381,237	357,546	-10.99%	106 visits per hr lib open
Library program attendance	14,412	14,392	12,836	-10.94%	
<b>Goal: Achieve a high level of satisfaction among respondents to city survey.</b>					
Library services "very" or "somewhat important"	90.50%	88.00%	86.60%		Compares with 95.7% for City's top-rated 2014 Police Services
Library services "excellent" or "good quality"	86.50%	75.00%	74.40%		Compares with 75.6% for City's top-rated 2014 Fire Services

**Contact Information:**

Jeff Gilderson-Duwe, Library Director, 106 Washington Avenue, Oshkosh, WI 54901, 920-236-5210, [gilderson-duwe@oshkoshpubliclibrary.org](mailto:gilderson-duwe@oshkoshpubliclibrary.org)

ACCOUNT: 239-1060-XXXX-XXXXX  
 FUND: LIBRARY  
 FUNCTION: LIBRARY  
 DEPARTMENT: LIBRARY

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	1,775,383	1,824,276	1,820,700	1,817,600	1,888,000
TOTAL DIRECT LABOR		1,775,383	1,824,276	1,820,700	1,817,600	1,888,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	619,597	660,909	686,000	698,900	663,300
TOTAL INDIRECT LABOR		619,597	660,909	686,000	698,900	663,300
Contractual Services						
6401-00000	Contractual Services	295,345	291,962	292,200	295,000	298,700
6402-00000	Auto Allowance	107	142	300	200	200
6404-00000	Postage & Shipping	3,910	3,432	2,500	4,000	3,500
6410-00000	Advertising/Marketing	1,019	3,556	4,000	3,000	4,500
6411-00000	Promotional Services	3,805	3,380	3,000	3,000	4,000
6418-00000	Repairs to Motor Vehicles	0	204	0	0	0
6424-00000	Maintenance Office Equipment	11,101	13,692	15,200	15,200	15,000
6426-00000	Maint Mach/Equip/Bldg/Struct	90,706	46,245	55,000	68,500	55,000
6432-00000	Equipment Rental	0	0	1,000	1,200	500
6437-00000	Parking Facility Rental	4,608	5,453	4,600	5,200	5,200
6448-00000	Special Services	4,466	4,426	5,100	5,100	5,100
6454-00000	Legal Professional Service	0	0	0	2,000	0
6458-00000	Conference & Training	2,276	5,525	3,200	1,000	3,200
6459-00000	Other Employee Training	0	118	0	0	0
6460-00000	Membership Dues	1,016	872	1,100	1,100	1,100
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		418,359	379,007	387,200	404,500	396,000
Utilities						
6471-00000	Electricity	87,673	84,154	85,000	85,000	85,000
6472-00000	Sewer Service	2,728	2,912	3,000	3,300	3,200
6473-00000	Water Service	3,424	3,658	4,000	4,000	4,000
6474-00000	Gas Service	18,724	26,937	30,000	30,000	30,000
6475-00000	Telephones	4,470	4,364	5,700	5,700	5,700
6476-00000	Storm Water	2,815	3,345	2,400	2,400	2,500
TOTAL UTILITIES		119,834	125,370	130,100	130,400	130,400
Sundry Fixed Charges						
6481-00000	Workers Compensation	1,900	1,800	1,800	1,900	1,900
6482-00000	Building & Contents	10,641	12,087	13,600	13,600	11,800
6483-00000	Comprehensive Liability	1,260	1,260	1,100	1,100	1,200
6494-00000	Boiler Insurance	1,200	1,200	1,200	1,200	1,200
6496-00000	Licenses and Permits	1,807	890	1,200	1,200	1,200
TOTAL SUNDRY FIXED CHARGES		16,808	17,237	18,900	19,000	17,300

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Account-Project</b>						
<b>Materials &amp; Supplies</b>						
6505-00000	Office Supplies	35,293	34,182	30,000	30,000	30,000
6506-00000	Software Supplies	659	521	1,000	1,000	1,000
6509-00000	Computer Supplies	0	206	300	300	300
6514-00000	Gasoline	99	134	100	100	100
6517-00000	Supplies/Repair Parts	7,908	14,625	12,000	12,000	10,000
6527-00000	Janitorial Supplies	3,523	3,114	3,400	3,400	3,500
6529-00000	Chemicals	0	0	1,000	0	1,000
6550-00000	Minor Equipment	10,499	5,716	0	3,400	0
6575-00000	Other Library Materials	342,376	302,240	324,100	324,100	346,400
6576-00000	Promotional Materials	2,772	5,572	7,800	7,800	12,000
6589-00000	Other Materials & Supplies	1,481	2,746	2,500	3,500	2,500
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>404,610</b>	<b>369,056</b>	<b>382,200</b>	<b>385,600</b>	<b>406,800</b>
<b>Debt Service - Gov.</b>						
6721-00000	Interest Expense	0	0	0	0	0
<b>TOTAL DEBT SERVICE-GOVERNMENTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>						
7202-00000	Office Equipment	0	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
<b>TOTAL CAPITAL OUTLAY</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL LIBRARY</b>		<b>3,354,591</b>	<b>3,375,855</b>	<b>3,425,100</b>	<b>3,456,000</b>	<b>3,501,800</b>
<b>Estimated Revenues</b>		<b>974,459</b>	<b>920,703</b>	<b>850,500</b>	<b>836,100</b>	<b>844,700</b>
<b>TOTAL NET LEVY</b>		<b>2,380,132</b>	<b>2,455,152</b>	<b>2,574,600</b>	<b>2,619,900</b>	<b>2,657,100</b>

ACCOUNT: 239-1060-XXXX-XXXXX  
 FUND: LIBRARY  
 FUNCTION: LIBRARY  
 DEPARTMENT: LIBRARY

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Library Director	1.00	1.00	1.00	115,800	116,300	118,700
Assistant Library Director	1.00	1.00	1.00	79,900	79,900	81,500
Library Development Manager	1.00	1.00	1.00	63,900	63,900	65,200
Managing Librarian	4.00	4.00	4.00	267,100	268,800	276,900
Librarian	5.60	5.60	5.60	317,800	317,800	327,500
Library Supervisor	2.00	1.75	2.00	95,800	93,300	107,600
Library Assistant II	14.00	14.00	14.00	585,400	612,000	608,000
Library Assistant I	2.40	2.40	2.40	73,000	77,300	80,900
Library Maintenance Engineer	1.00	1.00	1.00	47,000	52,300	55,100
Hourly Emp. & Pages	6.33	6.33	6.33	126,300	116,900	124,400
Custodian I (P.T.) 6102	0.50	0.50	0.50	18,600	19,100	20,200
Extra Hours for Existing Employees				13,300	0	12,000
Merit Pool - 1% of PFP Range				16,800	0	10,000
Health Insurance 6306				437,900	441,600	396,600
Retirement 6304				107,800	113,000	112,300
Social Security 6302				135,000	139,000	144,400
Life Insurance 6310				5,300	5,300	5,900
Income Continuation Ins 6312				0	0	4,100
<b>TOTAL PERSONNEL</b>	<b>38.83</b>	<b>38.58</b>	<b>38.83</b>	<b>2,506,700</b>	<b>2,516,500</b>	<b>2,551,300</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> MUSEUM	<b>FUNCTION:</b> MUSEUM	<b>DEPARTMENT:</b> MUSEUM	<b>ACCOUNT:</b> 241-1070-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		999,510	1,146,091	1,086,200	1,070,800	1,119,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102		848,600	741,000	863,400	863,400	911,700
Grants & Aids		0	28,250	0	0	0
Fees & Charges		60,375	60,948	60,000	169,000	60,000
Miscellaneous		20,515	19,787	20,000	8,000	9,000
Surplus Applied		0	0	0	0	0
Transfers-Durow		70,230	200,172	142,800	70,900	76,100
Transfers-Others					50,000	63,000
<b>TOTAL REVENUES:</b>		999,720	1,050,157	1,086,200	1,161,300	1,119,800

<b>Current Net Surplus/Deficit:</b>	210	(95,934)	0	90,500	0
<b>Ending Fund Balance:</b>	(30,151)	(126,085)	(24,651)	(35,585)	(35,585)

**Budget Variances:** Staffing changes due to retirement and resignation. Additional health insurance. Temporary p.t. staff to assist with People of the Waters, covered by private funds.

**Mission Statement:** The Oshkosh Public Museum will be a center for the preservation of our culture dedicated to bringing history and heritage to life through quality creative, unrestricted educational experiences.

- Links to City Strategic Plan:**
- 1 [Embrace the history and character of the city.](#)
  - 2 [Preserve and promote community historic and cultural assets.](#)
  - 3 [Tell the Oshkosh historical story.](#)
  - 4 [Develop long-term preservation, maintenance and improvement strategies for the city's natural, cultural, and recreational assets.](#)

- Significant Accomplishments:**
- [Attracted 28,000 visitors to The Art of the Brick, exceeding the attendance goal.](#)
  - [Worked cooperatively with community partners to develop and launch Historic Tourism pilot project.](#)
  - [Collaborated with WI Public Television and the OASC on the production of](#)
  - [Developed and successfully funded and implemented new programs and additional hours.](#)
  - [Successfully funded and scheduled a major traveling exhibition for 2016.](#)
  - [Replaced deteriorated and leaking Steiger Wing roof.](#)
  - [Worked cooperatively with UW-Oshkosh and UW-Stevens Point on exhibition project.](#)

- Objectives to be Accomplished Next Year:**
- [Complete design development phase for the new exhibit People of the Waters.](#)
  - [Ensure the Durow Trust is invested and managed appropriately.](#)
  - [Contract for the first phase of the 2012 site plan, which is work on the east grounds.](#)
  - [Develop and implement new in-house exhibition process.](#)
  - [Hire and train replacement staff.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Increase the physical and intellectual control of the collections.</b>					
Photos in database	15,669	16,276	16,772		
3D Objects in database	28,925	29,715	30,638		
% 3D Objects w/image	36%	48%	65%		
Accessioned items	3,784	882	4,558		
% all catalogued	47,098 (19%)	48,572 (19%)	50,001 (20%)		
Objects conserved	10	3	4		
<b>Goal: Increase the number of people served by the Museum.</b>					
Number paying visitors	7,144	7,389	10,177		
Number nonpaying	unavailable	1,380	1,785		
Number K-12	2,120	1,599	1,402		
Social media followers	unavailable	1,661	2,447		
# visits to Website	32,297	27,496	26,374		7/31/15 @ 32,745
Research requests		1,419	1,437		
<b>Goal: Ensure the highest level of professional services to the public.</b>					
% visit as positive	did not track	did not track	100%		
Staff training	\$900	\$2,000	\$1,300		
<b>Goal: Strengthen communication with community and partners.</b>					
Members	379	400	450		
Volunteer hours	2,296	2,455	1,819		
Attendance @ Gala	79	100	126		
Community Projects	17	22	6		
Events supported	529 passes	140 passes	665 passes		Many for Library Program
Events supported	7 memberships	1 membership	7 memberships		

**Contact**

**Information:**

Brad Larson, Museum Director, 920-236-5799 or blarson@ci.oshkosh.wi.us

ACCOUNT: 241-1070-XXXX-XXXXX  
 FUND: MUSEUM  
 FUNCTION: MUSEUM  
 DEPARTMENT: MUSEUM

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	561,107	573,345	532,400	538,800	556,400
6103-xxxxx	Temporary Help	0	360	33,900	34,000	45,600
6102-00000	Regular Pay - Part-time	0	0	31,300	32,900	33,800
TOTAL PAYROLL - DIRECT LABOR		561,107	573,705	597,600	605,700	635,800
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	235,095	274,314	288,200	280,100	300,500
TOTAL PAYROLL - INDIRECT LABOR		235,095	274,314	288,200	280,100	300,500
Contractual Services						
6401-00000	Contractual Services	5,957	7,032	5,900	7,000	10,000
6402-00000	Auto Allowance	21	0	100	0	0
6404-00000	Postage & Shipping	1,990	3,982	2,000	2,800	2,500
6406-00000	Computer Service Charges	1,130	0	0	600	1,200
6408-00000	Printing & Binding	1,568	218	0	0	0
6410-00000	Advertising/Marketing	29,663	47,235	20,000	20,000	20,000
6418-00000	Repairs to Motor Vehicles	405	152	300	600	300
6420-00000	Repairs to Tools & Equipment	0	71	0	100	0
6424-00000	Maint Office Equipment	0	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	11,266	8,073	9,200	9,000	9,200
6427-00000	Maint Computer Software	980	2,910	1,000	1,000	1,200
6432-00000	Equipment Rental	0	450	600	2,900	600
6440-00000	Other Rental	797	14,500	0	300	0
6445-00000	Land Fill Fees	185	17	0	0	0
6448-11228	Special Services	0	4,170	0	800	0
6458-00000	Conference & Training	1,824	1,280	1,200	1,200	3,000
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	1,279	2,563	2,000	2,000	2,000
6466-00000	Misc Contractual Services	8,871	22,340	19,000	13,000	9,800
TOTAL CONTRACTUAL SERVICES		65,936	114,993	61,300	61,300	59,800
Utilities						
6471-00000	Electricity	32,069	31,941	23,000	27,500	29,000
6472-00000	Sewer Service	536	918	600	600	600
6473-00000	Water Service	914	1,282	800	800	900
6474-00000	Gas Service	20,606	24,527	20,000	12,900	14,000
6475-00000	Telephones	9,141	9,011	9,000	9,000	9,000
6476-00000	Storm Water	1,765	2,074	900	1,100	1,000
TOTAL UTILITIES		65,031	69,753	54,300	51,900	54,500

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 PROP.	2015 EST.	2016 PROP.
<b>Account-Project</b>						
<b>Fixed Charges</b>						
6481-00000	Workers Compensation	1,000	1,000	1,000	1,000	1,000
6482-00000	Buildings & Contents	9,101	10,867	10,800	8,900	11,100
6483-00000	Comprehensive Liability	468	468	500	300	500
6485-00000	Vehicle Insurance	495	468	400	300	400
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses and Permits	290	235	100	100	100
6499-00000	Misc Fixed Charges	0	0	0	0	0
<b>TOTAL FIXED CHARGES</b>		<b>11,654</b>	<b>13,338</b>	<b>13,100</b>	<b>10,900</b>	<b>13,400</b>
<b>Materials &amp; Supplies</b>						
6505-00000	Office Supplies	5,017	4,437	3,800	3,800	4,000
6506-00000	Software Supplies	1,919	70	0	0	0
6507-00000	Books & Periodicals	193	1,524	300	300	300
6509-00000	Computer Supplies	178	0	0	0	3,500
6513-00000	Motor Oil (Lubricants)	46	72	0	0	0
6514-00000	Gasoline	908	611	500	500	500
6517-00000	Supplies/Repair Parts	1,435	1,344	0	300	0
6527-00000	Janitorial Supplies	1,487	883	1,000	1,300	1,000
6529-00000	Chemicals	0	106	0	0	0
6530-00000	Curatorial/Archival Supplies	1,181	649	500	500	500
6536-00000	Smoke Detectors	0	70	0	0	0
6537-00000	Safety Equipment	53	344	100	100	100
6545-00000	Tools & Shop Supplies	391	1,561	0	1,700	1,500
6550-00000	Minor Equipment	1,977	421	1,500	0	0
6576-00000	Promotional Materials	0	29,491	15,000	15,000	15,000
6586-00000	Concessions	0	0	0	400	400
6588-00000	Gift Shop Inventory	15,514	8,240	14,000	22,000	14,000
6589-00000	Other Materials & Supplies	13,802	30,242	35,000	15,000	15,000
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>44,101</b>	<b>80,065</b>	<b>71,700</b>	<b>60,900</b>	<b>55,800</b>
<b>Debt Service-Gov.</b>						
6721-00000	Interest Expense	0	0	0	0	0
<b>TOTAL DEBT-SERVICE GOVERNMENTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>						
7214-00000	Buildings	4,310	8,500	0	0	0
7222-00000	Fine Arts	12,276	11,423	0	0	0
<b>TOTAL CAPITAL OUTLAY</b>		<b>16,586</b>	<b>19,923</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL MUSEUM</b>		<b>999,510</b>	<b>1,146,091</b>	<b>1,086,200</b>	<b>1,070,800</b>	<b>1,119,800</b>
<b>Estimated Revenues</b>		<b>151,120</b>	<b>309,157</b>	<b>222,800</b>	<b>297,900</b>	<b>208,100</b>
<b>NET LEVY</b>		<b>848,390</b>	<b>836,934</b>	<b>863,400</b>	<b>772,900</b>	<b>911,700</b>

**PERSONNEL SCHEDULE**

ACCOUNT: 241-1070-XXXX-XXXXX  
 FUND: MUSEUM  
 FUNCTION: MUSEUM  
 DEPARTMENT: MUSEUM

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Director of Museum		1	1	1	95,400	95,300	95,500
Administrative Assistant		1	1	1	43,500	43,700	45,800
Exhibit Technician		1	1	1	37,600	49,500	42,700
Building Maintenance Custodian		1	1	1	37,900	31,600	34,000
Graphic Artist		1	1	1	47,000	47,000	49,300
Curator		2	2	2	106,200	106,400	111,400
Museum Marketing/Membership Coord		1	1	1	48,300	48,500	50,900
Registrar		1	1	1	54,800	54,900	57,500
Archivist		1	1	1	53,500	53,700	56,100
Custodian (P.T.)	6102	0.53	0.53	0.53	13,000	13,900	14,200
Research Asst. & Visitor Srves (P.T.)	6102	0.61	0.61	0.61	13,000	14,300	14,600
Gift Shop Clerk (P.T.)	6102	0.29	0.29	0.29	5,300	4,700	5,000
Temporary Help					33,900	34,000	45,600
Overtime/Comp/199					8,200	8,200	8,200
Merit Pool - 1% of PFP Range					0	0	5,000
Health Insurance	6306				199,500	191,000	207,300
Retirement	6304				39,700	39,300	40,700
Social Security	6302				47,100	47,100	48,600
Life Insurance	6310				1,900	2,700	2,400
Income Continuation Insurance	6312				0	0	1,500
<b>TOTAL PERSONNEL</b>		<b>11.43</b>	<b>11.43</b>	<b>11.43</b>	<b>885,800</b>	<b>885,800</b>	<b>936,300</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b>	<b>FUNCTION:</b>	<b>DEPARTMENT:</b>	<b>ACCOUNT:</b>
GRAND OPERA HOUSE	GRAND OPERA HOUSE	GRAND OPERA HOUSE	501-1020-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	81,084	76,341	72,300	27,400	22,700

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Tax Levy #4102	66,200	73,000	73,000	73,000	22,700
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	7,698	10,012	10,000	26,400	26,200
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	73,898	83,012	83,000	99,400	48,900

<b>Current Net Surplus/Deficit:</b>	(7,186)	6,671	10,700	72,000	26,200
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<b>Ending Fund Balance:</b>	(16,945)	(10,274)	(145)	61,726	87,926
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**Budget Variances:**

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**Mission Statement:**

This budget allows Facilities Maintenance to coordinate oversight of the Grand Opera House building, grounds and facilities needs.

**Links to City Strategic Plan:**

- 1 [III. Improve and Maintain our Infrastructure, III. C.- Improve our City Buildings](#)
- 2 [III. Improve and Maintain our Infrastructure, III. D.- Manage our City Equipment](#)
- 3

**Significant Accomplishments:**

- [Coordinated replacement of Grand main hall HVAC roof top unit.](#)
- [Coordinated assessment of Grand emergency generator for future replacement planning.](#)
- [Continued facility improvement measures/projects for the Grand.](#)
- [Began coordination of Grand carpet replacement project.](#)

**Objectives to be Accomplished Next Year:**

- [Continue coordination of Grand carpet replacement project.](#)
- [Coordinate assessment of Grand stage floor for future repair/replacement planning.](#)
- [Coordinate assessment of Grand exterior building issues for future repair/replacement planning.](#)
- [Continue facility improvement measures/projects for the Grand.](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal:</b> <a href="#">Coordinate oversight of Grand Opera House building, grounds and facilities needs.</a>					
Total FM hours:	N/A	N/A	42.25	N/A	New measure
Custodial hours:	N/A	N/A	0	N/A	N/A
Modification hours:	N/A	N/A	0	N/A	N/A
Work order hours:	N/A	N/A	2.5 (6%)	N/A	New measure
Grounds/Prev Maint hrs:	N/A	N/A	11.75 (28%)	N/A	New measure
Other task hours:	N/A	N/A	28 (66%)	N/A	New measure

**Contact Information:**

Jon G. Urben, General Services Manager (920) 236-5100, [jurben@ci.oshkosh.wi.us](mailto:jurben@ci.oshkosh.wi.us)

ACCOUNT: 501-1020-XXXX-XXXXX  
 FUND: GRAND OPERA HOUSE  
 FUNCTION: GRAND OPERA HOUSE  
 DEPARTMENT: GRAND OPERA HOUSE

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	6,818	8,120	5,800	10,800	5,800
6426-00000	Maint Mach/Equip/Bldg/Structure	4,466	9,666	8,200	8,200	8,200
6446-00000	Contractual Employment	0	0	0	0	0
6459-00000	Other Employee Training	0	0	0	0	0
6466-00000	Misc Contractual Services	62,125	49,700	49,900	0	0
TOTAL CONTRACTUAL SERVICES		73,409	67,486	63,900	19,000	14,000
Fixed Charges						
6482-00000	Building & Contents	3,525	3,990	3,800	3,800	3,900
6483-00000	Comprehensive Liability	3,132	3,144	3,200	3,200	3,400
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses & Permits	0	0	0	0	0
TOTAL FIXED CHARGES		6,957	7,434	7,300	7,300	7,600
Materials & Supplies						
6517-00000	Supplies/Repair Parts	372	284	500	500	500
6589-00000	Other Materials & Supplies	346	1,137	600	600	600
TOTAL MATERIALS & SUPPLIES		718	1,421	1,100	1,100	1,100
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
7206-00000	Capital Construction	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL GRAND OPERA HOUSE		81,084	76,341	72,300	27,400	22,700



## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> CONVENTION CENTER	<b>FUNCTION:</b> CONVENTION CENTER	<b>DEPARTMENT:</b> CONVENTION CENTER	<b>ACCOUNT:</b> 503-1040-XXXX-XXXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,309,868	1,414,613	1,365,077	1,534,600	1,604,500

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		1,393,597	1,536,735	1,500,600	1,620,500	1,664,600
Miscellaneous		28,535	92,599	42,500	48,600	48,600
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		1,422,132	1,629,334	1,543,100	1,669,100	1,713,200

<b>Current Net Surplus/Deficit:</b>	112,264	214,721	178,023	134,500	108,700
<b>Annual Debt Carried Forward</b>	(62,272)	(76,762)	(79,842)	(79,842)	(71,507)
<b>Cumulative Debt Carried Forward</b>	771,675	694,913	615,071	615,071	543,564

<b>Budget Variances:</b>	
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<b>Mission Statement:</b>	This fund is used to collect and distribute the Hotel/Motel Tax. In addition, this fund allows Facilities Maintenance to coordinate oversight of the Oshkosh Convention Center building, grounds, and facilities needs.
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<b>Links to City Strategic Plan:</b>	<ol style="list-style-type: none"> <li>1 <a href="#">III. Improve and Maintain our Infrastructure, III. C.- Improve our City Buildings</a></li> <li>2 <a href="#">III. Improve and Maintain our Infrastructure, III. D.- Manage our City Equipment</a></li> <li>3 <a href="#">IV. Improve our Quality of Life Assets, IV. B.- Update Existing Quality of Life Asset Plans</a></li> <li>4</li> <li>5</li> </ol>
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<b>Significant Accomplishments</b>	<ul style="list-style-type: none"> <li>• <a href="#">Coordinated Oshkosh Convention Center (OCC) Interior Design Master Plan.</a></li> <li>• <a href="#">Coordinated walk-in cooler/refridgerator addition within OCC kitchen.</a></li> <li>• <a href="#">Continued facility improvement measures/projects within the OCC.</a></li> <li>• <a href="#">Conducted assessment of OCC emergency generator for future replacement planning.</a></li> <li>•</li> </ul>
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**Objectives to be Accomplished Next Year:**

- Coordinate OCC kitchen equipment/systems assessment for future replacement planning.
- Coordinate OCC A/V equipment/systems assessment for future replacement planning.
- Continue facility improvement measures/projects within the OCC.
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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Goal: Coordinate oversight of Convention Center building, grounds and facilities needs.					
Total FM hours:	N/A	N/A	216.25	N/A	New measure
Custodial hours:	N/A	N/A	7.5 (3.5%)	N/A	New measure
Modifications hours:	N/A	N/A	14.5 (6.5%)	N/A	New measure
Work order hours:	N/A	N/A	87.5 (41%)	N/A	New measure
Grounds/Prev Maint hrs:	N/A	N/A	32.75 (15%)	N/A	New measure
Other task hours:	N/A	N/A	74 (34%)	N/A	New measure

**Contact**

**Information:**

Jon G. Urben, General Services Manager, (920) 236-5100, jurben@ci.oshkosh.wi.us

ACCOUNT: 503-1040-XXXX-XXXXX  
 FUND: CONVENTION CENTER  
 FUNCTION: CONVENTION CENTER  
 DEPARTMENT: CONVENTION CENTER

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	11,900	52,700
TOTAL DIRECT LABOR		0	0	0	11,900	52,700
Payroll - Indirect Labor						
6300-00000	Payroll - Indirect Labor	0	0	0	7,600	31,400
TOTAL INDIRECT LABOR		0	0	0	7,600	31,400
Contractual Services						
6401-00000	Contractual Services	16,637	7,905	31,500	16,600	2,000
6404-00000	Postage & Shipping	0	0	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	29,652	38,202	14,800	56,000	44,300
6427-00000	Maintenance Computers	0	113	0	0	0
6446-00000	Contractual Employment	40,000	40,000	40,000	40,000	40,000
6466-00000	Misc Contractual Services	765,440	859,083	844,800	926,900	998,800
6468-00000	Hotel Tax - Grand	148,588	167,535	165,000	154,300	183,500
6469-00000	Uncollectible Account	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		1,000,317	1,112,838	1,096,100	1,193,800	1,268,600
Utilities						
6471-00000	Electricity	10,961	0	0	0	0
6472-00000	Sewer Service	160	30	0	0	0
6473-00000	Water Service	191	33	0	0	0
6475-00000	Telephones	2,963	2,545	3,300	3,300	3,300
6476-00000	Storm Water	9,860	9,915	12,000	12,000	13,000
6479-00000	Other Utilities	50,000	35,000	20,000	20,000	0
TOTAL UTILITIES		74,135	47,523	35,300	35,300	16,300
Fixed Charges						
6482-00000	Building & Contents	5,875	4,655	5,000	5,000	5,200
6483-00000	Comprehensive Liability	5,508	3,864	3,900	3,900	4,400
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses and Permits	120	370	200	200	200
TOTAL FIXED CHARGES		11,803	9,189	9,400	9,400	10,100

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Materials & Supplies						
6505-00000	Office Supplies	0	0	0	0	0
6513-00000	Motor Oil (Lubricants)	0	5	0	0	0
6517-00000	Supplies/Repair Parts	4,972	1,391	3,000	2,000	2,000
6536-00000	Smoke Detectors	319	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	0
6545-00000	Tools & Shop Supplies	0	58	0	0	0
6550-00000	Minor Equipment	622	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asphalt	0	7	0	0	0
6589-00000	Other Materials & Supplies	1,253	19,945	1,000	2,000	2,000
TOTAL MATERIALS & SUPPLIES		7,166	21,406	4,000	4,000	4,000
Debt Service-Governmental						
6725-00000	Bond Discount & Cost	0	0	0	0	0
6730-00000	Bond Service Fees	0	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
1786-00000	Machinery and Equipment	0	0	0	52,300	0
		0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	52,300	0
Debt Service Payment		216,447	223,657	220,277	220,300	221,400
TOTAL CONVENTION CENTER		1,309,868	1,414,613	1,365,077	1,534,600	1,604,500

***PERSONNEL SCHEDULE***

ACCOUNT: 503-1040-XXXX-XXXXX  
FUND: CONVENTION CENTER  
FUNCTION: CONVENTION CENTER  
DEPARTMENT: CONVENTION CENTER

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Special Event Coordinator	1	0	1	0	11,900	52,700
Overtime/Comp/199				0	0	0
Health Insurance 6306				0	5,800	23,700
Retirement 6304				0	800	3,500
Social Security 6302				0	900	4,000
Life Insurance 6310				0	100	100
Income Continuation 6312				0	0	100
<b>TOTAL PERSONNEL</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>19,500</b>	<b>84,100</b>

**Oshkosh Convention Center  
Debt Analysis  
9/30/2015**

<b>Year</b>	<b>Debt Payment (Principal &amp; Interest)</b>	<b>Amount of Hotel/Motel Tax Revenue Estimated to be Available for Debt Payment **</b>	<b>Annual Balance of Debt to be Repaid through Future Hotel/Motel Tax Revenue</b>	<b>Cumulative Balance</b>
2009	\$424,337	\$210,120	\$214,216	\$214,216
2010	\$568,098	\$229,634	\$338,464	\$552,680
2011	\$545,367	\$237,000	\$308,367	\$861,047
2012	\$219,484	\$246,584	\$0	\$833,947
2013	\$216,447	\$278,719	\$0	\$771,675
2014	\$223,658	\$300,420	\$0	\$694,913
2015	\$220,278	\$300,120	\$0	\$615,071
2016	\$221,415	\$292,922	\$0	\$543,564
2017	\$221,635	\$292,922	\$0	\$472,277
2018	\$226,238	\$292,922	\$0	\$405,593
2019	\$224,945	\$292,922	\$0	\$337,616
2020	\$217,770	\$292,922	\$0	\$262,464
2021		\$262,464	\$0	\$0
2022		\$0	\$0	\$0
2023		\$0	\$0	\$0
2024			\$0	\$0
<b>Total Debt Payments</b>	<b>\$3,529,672</b>			

\*Amount of Debt Outstanding after 12/31/15 = \$1,112,003

\*\* Estimate of Funds Available Through Future Hotel/Motel Tax (20% of the Tax)

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:** PARKING RAMP FUND     
 **FUNCTION:** CONVENTION CENTER     
 **DEPARTMENT:** CONVENTION CENTER     
 **ACCOUNT:** 506-1040-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	61,416	34,038	98,400	37,000	96,500

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	0	61,344	56,000	65,236	104,000
Miscellaneous	112,662	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	112,662	61,344	56,000	65,236	104,000

<b>Current Net Surplus/Deficit:</b>	51,246	27,306	(42,400)	28,236	7,500
<b>Ending Fund Balance:</b>	51,246	78,552	29,946	106,788	114,288

**Budget Variances:** 72xx - Repairs not needed this in 2015 (re: Walker Study), repairs to be re-evaluated in 2016. \$2.00 Parking fee charged per night of occupancy will increase \$3.00

**Mission Statement:** This budget is used to collect parking ramp fees to offset ramp utility costs, repairs, equipment replacement and major maintenance. Facilities Maintenance coordinates oversight of this budget.

- Links to City Strategic Plan:**
- 1 [III. Improve and Maintain our Infrastructure, III. C.- Improve our City Buildings](#)
  - 2 [III. Improve and Maintain our Infrastructure, III. D.- Manage our City Equipment](#)
  - 3

- Significant Accomplishments:**
- [Coordinated update and review of ramp repairs/maintenance schedule with Transit.](#)
  - [Coordinated assessment of ramp elevator for future replacement planning.](#)

- Objectives to be Accomplished Next Year:**
- [In consult with Transit revisit any scheduled ramp repairs/maintenance and address if necessary.](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment

**Contact Information:** Jon G. Urben, General Services Manager (920) 236-5100, [jurben@ci.oshkosh.wi.us](mailto:jurben@ci.oshkosh.wi.us)

ACCOUNT: 506-1040-XXXX-XXXXX  
 FUND: PARKING RAMP  
 FUNCTION: CONVENTION CENTER  
 DEPARTMENT: CONVENTION CENTER

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPRO.	2015 EST.	2016 PROP.
Account-Project						
Contractual Services						
6401-00000	Contractual Services	0	0	3,200	700	700
6426-00000	Maint Mach/Equip/Bldg/Struct	61,416	17,879	0	2,500	10,000
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		61,416	17,879	3,200	3,200	10,700
Utilities						
6471-00000	Electricity	0	12,046	10,000	10,000	10,400
6472-00000	Sewer Service	0	131	100	100	100
6473-00000	Water Service	0	164	100	100	100
6475-00000	Telephones	0	117	200	200	200
6476-00000	Storm Water	0	0	400	400	500
TOTAL UTILITIES		0	12,458	10,800	10,800	11,300
Fixed Charges						
6482-00000	Building & Contents	0	1,995	1,200	1,200	1,300
6483-00000	Comprehensive Liability Ins	0	1,656	1,700	1,700	1,700
6494-00000	Boiler Insurance	0	0	0	0	0
6496-00000	Licenses and Permits	0	50	0	0	0
TOTAL FIXED CHARGES		0	3,701	2,900	2,900	3,000
Materials & Supplies						
6517-00000	Supplies/Repair Parts	0	0	0	100	0
6550-00000	Minor Equipment	0	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asphalt	0	0	0	0	0
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		0	0	0	100	0
Debt Service-Governmental						
6725-00000	Bond Discount & Cost	0	0	0	0	0
6730-00000	Bond Service Fees	0	0	0	0	0
TOTAL DEBT SERVICE-GOVERNMENTAL		0	0	0	0	0
Capital Outlay						
7204-00000	Machinery and Equipment	0	0	30,000	20,000	20,000
7214-00000	Buildings	0	0	51,500	0	51,500
TOTAL CAPITAL OUTLAY		0	0	81,500	20,000	71,500
Debt Service Payment		0	0	0	0	0
TOTAL CONVENTION CENTER PARKING RAMP		61,416	34,038	98,400	37,000	96,500



# CAPITAL OUTLAY REQUEST SUMMARY

## 2016

Dept: Convention Center- Parking Ramp

TOTAL CAPITAL OUTLAY AMOUNT REQUESTED: \$ 71,500

Item No.	Item Requested	New/ Replace	Quantity	Unit Cost	Total Cost *
1	Ramp Repairs & Maintenance				\$71,500
2					\$0
3					\$0
4					\$0
5					\$0
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
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\* Please round request to the nearest \$100.

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> SENIOR SERVICES	<b>FUNCTION:</b> SENIOR SERVICES	<b>DEPARTMENT:</b> PARKS	<b>ACCOUNT:</b> 231-0760-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	513,309	529,895	552,300	517,800	579,700

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102	291,800	281,800	281,200	281,200	276,400
Grants & Aids	52,000	71,963	53,000	45,100	43,600
Fees & Charges	58,000	27,077	62,000	65,300	86,200
Miscellaneous	111,334	125,815	120,000	118,500	132,200
Surplus Applied	0	0	29,300	7,000	0
Transfer In	0	0	5,000	0	34,500
<b>TOTAL REVENUES:</b>	513,134	506,655	550,500	517,100	572,900

<b>Current Net Surplus/Deficit:</b>	(175)	(23,240)	(1,800)	(700)	(6,800)
<b>Ending Fund Balance:</b>	121,980	98,740	61,980	91,040	84,240

**Budget Variances:** Clean pole shed \$12,000, replace outside building signs \$4,000, wall paper removal and painting of the greatroom \$2,500 all from 307. \$16,000 carried over for the sidewalk and patio project.

**Mission Statement:** To enrich the quality of life for adults fifty and over.

- Links to City Strategic Plan:**
- 1 [Engage and Educate Citizens about the Oshkosh Seniors Center.](#)
  - 2 [Promote and Develop Public/Private Partnerships.](#)
  - 3 [Develop an Effective, High Performing Center by establishing performance measures.](#)
  - 4 [Improve Quality of Life Assets through cutting edge programs and services for older adults.](#)
  - 5 [Improve Our City Buildings through the complete renovation of the north building.](#)

- Significant Accomplishments:**
- [New programs - Senior Connects, Coffeehouse Music Night, Stay Smart, Powerful Tools for Caregivers](#)
  - [Oversight of Fisk Gallup distributions; Creation of Facebook and FOSC website](#)
  - [Realization of new fundraising dollars - Murder Mystery Dinner brought in \\$5,000 the first year](#)
  - [Advisory Board of Directors Strategic Planning and addition of new board members](#)
  - [Committee on Aging moving forward on "Senior Friendly Communities" efforts](#)
  - [Evaluated architectural designs for North Building renovation](#)
  - [Achieved 5 Year Reaccreditation with the Wisconsin Association of Senior Centers](#)

- Objectives to be Accomplished Next Year:**
- [Determine Phase 1 of North building renovation; develop Internet Café's in both buildings](#)
  - [Create an e-newsletter](#)
  - [Expand programs geared towards "evidence based programming" and individuals ages 50-65](#)
  - [Expand fitness offerings by partnering with local fitness facilities](#)
  - [Foster additional collaborations and sponsorships; continue to work on rebranding](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Increase the number of people served by the Seniors Center</b>					
# New Participants			594	Static	
# Active Participants	3,012	3,236	4,281	Increasing	
# Participant Visits	55,511	57,999	56,284	Static	Not checking in
# Partner Visits	21,737	21,057	13,194	Decreasing	Meal site #s decreasing
<b>Goal: Expand programming to meet the needs of the senior population.</b>					
Avg. # Daily Programs	18	20	21	Increasing	Very busy place
# Seniors Learning to Connect to On-line Resources			100	Increasing	Senior Connects - New
# New Programs/Activities	12	23	22	Increasing	Aggressive
# Specialty Programs	11	23	42	Increasing	Creative
# Community Partners	255		328	Increasing	Very connected
<b>Goal: Enhance the Volunteer program at the Center.</b>					
#s of Volunteers		326	364	Increasing	
#s of Vol Hours	27,200	28,600	24,238	Decreasing	Reporting issues
Value of Vol Hours	\$495,000	\$520,200	\$440,800	Decreasing	Reporting issues
<b>Goal: Increase number of outside funding sources.</b>					
Total # of Fundraisers	8	8	9	Increasing	
Dollars raised	30,000	\$33,000	\$52,000	Increasing	
# Friends Supporters	810	918	969	Increasing	
Total # of Rentals	262	28	27	Increasing	Gradual

**Contact**

**Information:**

Senior Services Manager - Mark Ziemer - mziemer@ci.oshkosh.wi.us

ACCOUNT: 231-0760-XXXX-XXXXX  
 FUND: SENIOR SERVICES  
 FUNCTION: SENIOR SERVICES  
 DEPARTMENT: PARKS

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	302,926	295,455	302,800	287,500	326,000
6103-00000	Regular Pay - Temp Employee	10,350	11,655	0	0	0
TOTAL PAYROLL - DIRECT LABOR		313,276	307,110	302,800	287,500	326,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	116,904	135,515	149,700	127,900	122,500
TOTAL PAYROLL - INDIRECT LABOR		116,904	135,515	149,700	127,900	122,500
Contractual Services						
6401-00000	Contractual Services	6,997	12,187	18,000	18,000	18,000
6402-00000	Auto Allowance	1,080	1,173	1,100	1,100	1,100
6404-00000	Postage & Shipping	3,217	3,512	2,600	1,700	1,700
6408-00000	Printing & Binding	1,690	71	0	0	0
6418-00000	Repairs to Motor Vehicles	215	31	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	34	215	5,100	6,600	16,000
6427-00000	Maint Computer Software	0	0	700	800	800
6432-00000	Equipment Rental	2,424	2,645	2,200	2,200	2,200
6445-00000	Land Fill Fees	0	253	100	0	0
6458-00000	Conference & Training	1,564	1,776	3,500	3,500	3,500
6459-00000	Other Employee Training	384	150	400	400	400
6460-00000	Membership Dues	365	315	400	800	800
TOTAL CONTRACTUAL SERVICES		17,970	22,328	34,100	35,100	44,500
Utilities						
6471-00000	Electricity	31,788	27,291	30,700	30,000	31,200
6472-00000	Sewer Service	1,052	1,166	1,400	1,400	1,600
6473-00000	Water Service	1,853	1,967	1,800	1,900	2,200
6474-00000	Gas Service	9,989	12,687	12,000	12,000	12,000
6475-00000	Telephones	2,469	2,507	2,500	2,500	2,500
6476-00000	Storm Water	5,767	6,956	5,800	7,400	8,200
TOTAL UTILITIES		52,918	52,574	54,200	55,200	57,700
Fixed Charges						
6481-00000	Workers Compensation	3,800	3,600	3,900	3,900	3,900
6482-00000	Building & Contents	2,350	2,660	2,500	2,100	2,600
6483-00000	Comprehensive Liability	636	648	600	600	700
6485-00000	Vehicle Insurance	327	373	0	100	0
6494-00000	Boiler Insurance	300	300	300	300	300
TOTAL FIXED CHARGES		7,413	7,581	7,300	7,000	7,500

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Materials & Supplies						
6505-00000	Office Supplies	2,861	2,729	2,800	3,000	3,500
6507-00000	Books & Periodicals	0	0	0	100	0
6513-00000	Motor Oil (Lubricants)	0	15	0	0	0
6514-00000	Gasoline	111	0	0	0	0
6517-00000	Supplies/ Repair Parts	133	129	200	200	200
6527-00000	Janitorial Supplies	185	191	200	200	200
6537-00000	Safety Equipment	169	0	0	0	0
6545-00000	Tools & Shop Supplies	17	7	0	100	100
6557-00000	Medical Supplies	60	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asphalt	0	0	0	0	0
6589-00000	Other Materials & Supplies	1,292	603	1,000	1,500	1,500
TOTAL MATERIAL & SUPPLIES		4,828	3,674	4,200	5,100	5,500
Capital Outlay						
7202-00000	Office Equipment Purchase	0	1,113	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	0
7216-00000	Land Improvements	0	0	0	0	16,000
TOTAL CAPITAL OUTLAY		0	1,113	0	0	16,000
TOTAL SENIOR SERVICES		513,309	529,895	552,300	517,800	579,700

**PERSONNEL SCHEDULE**

ACCOUNT: 231-0760-XXXX-XXXXX  
 FUND: SENIOR SERVICES  
 FUNCTION: SENIOR SERVICES  
 DEPARTMENT: PARKS

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Senior Services Manager	1.00	1.00	1.00	70,200	70,800	72,200
Program Coordinator	1.00	1.00	1.00	49,200	39,600	47,800
Lead Office Coordinator	1.00	1.00	1.00	47,900	47,900	48,800
Secretary	1.00	1.00	1.00	34,300	34,300	34,900
Activities Coordinator	1.00	1.00	1.00	34,300	25,800	33,100
Overtime/Comp/199				1,000	0	0
Marketing/Fund Devel Coord (P.T.) 6102	0.53	0.53	0.53	17,800	18,300	18,600
Fitness Coordinator (P.T.) 6102	0.53	0.53	0.53	14,600	14,900	15,500
Receptionists (P.T.) 6102	1.06	1.06	1.59	20,800	23,200	31,700
Building Attendant 6102	0.00	0.00	0.27	0	0	5,200
Volunteer Coordinator (P.T.) 6102	0.53	0.53	0.53	12,700	12,700	12,700
Merit Pool - 1% of PFP Range				0	0	5,500
Health Insurance 6306				109,800	89,300	79,000
Retirement 6304				16,100	16,000	17,300
Social Security 6302				23,200	21,900	24,900
Life Insurance 6310				600	700	700
Income Continuation Insurance 6312				0	0	600
<b>TOTAL PERSONNEL</b>	<b>7.65</b>	<b>7.65</b>	<b>8.45</b>	<b>452,500</b>	<b>415,400</b>	<b>448,500</b>

## CAPITAL OUTLAY REQUEST SUMMARY 2016

Dept: Senior Services - Parks

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:**

\$ 16,000

Item No.	Item Requested	New/ Replace	Quantity	Unit Cost	Total Cost *
1	Perimeter sidewalk and patio	New	1	\$16,000	\$16,000
2					\$0
3					\$0
4					\$0
5					\$0
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
					\$0
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					\$0
					\$0
					\$0
					\$0

\* Please round request to the nearest \$100.



## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> RIVERSIDE CEMETERY	<b>FUNCTION:</b> RIVERSIDE CEMETERY	<b>DEPARTMENT:</b> PARKS & OTHER FACILITIES	<b>ACCOUNT:</b> 247-0650-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		347,693	396,466	379,800	394,800	393,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102		274,800	261,100	282,600	282,600	296,400
Grants & Aids		0	0	0	0	0
Fees & Charges		66,978	59,200	70,000	60,000	60,000
Miscellaneous		31,817	46,330	30,000	40,000	40,000
Surplus Applied						
Transfers		0	0	0	45,000	45,000
<b>TOTAL REVENUES:</b>		373,595	366,630	382,600	427,600	441,400

<b>Current Net Surplus/Deficit:</b>	25,902	(29,836)	2,800	32,800	48,200
<b>Ending Fund Balance:</b>	(2,803)	(32,639)	(7,203)	161	48,361

**Budget Variances:**

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**Mission Statement:**

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and a recreation program that is designed to enhance the City's quality of life.

**Links to City Strategic Plan:**

- 1 [Improve and maintain our infrastructure](#)
- 2 [Improve our quality of life assets](#)
- 3

**Significant Accomplishments:**

- [Hired and trained a new office assistant.](#)
- [Made upgrades to grounds to facilitate ease of maintenance.](#)
- [Started an inventory of tree assets on cemetery property.](#)
- [Fully enabled new Cemetery Information Management software program.](#)
- 

**Objectives to be Accomplished Next Year:**

- [Develop a plan for restoration of site buildings and grounds.](#)
- [Design and develop a cemetery web page and marketing materials.](#)
- [Repair roof on chapel/office area](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Increase marketing efforts to increase sales</b>					
Lot Sales	51	55	40	down	less preplanning
Number of Full Burials	28	30	34	up	
Number of Cremations	32	40	34	down	
Total Burials	60	70	68	steady	
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Bill Sturm, Landscape Operations Division Manager, bsturm@ci.oshkosh.wi.us

ACCOUNT: 247-0650-XXXX-XXXXX  
 FUND: RIVERSIDE CEMETERY  
 FUNCTION: RIVERSIDE CEMETERY  
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	167,397	180,387	178,500	192,100	189,300
6103-00000	Regular Pay - Temp Employee	31,790	32,477	28,400	28,400	28,400
TOTAL PAYROLL - DIRECT LABOR		199,187	212,864	206,900	220,500	217,700
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	85,006	100,633	99,500	103,700	93,900
TOTAL PAYROLL - INDIRECT LABOR		85,006	100,633	99,500	103,700	93,900
Contractual Services						
6401-00000	Contractual Services	166	103	100	100	100
6404-00000	Postage & Shipping	46	54	100	100	100
6418-00000	Repairs to Motor Vehicles	1,885	699	3,000	2,500	3,000
6419-00000	Repairs to Tires	18	170	300	200	300
6420-00000	Repairs to Tools & Equipment	0	0	100	100	100
6424-00000	Maintenance Office Equipment	153	176	200	200	200
6426-00000	Maint Mach/Equip/Bldg/Struct	1,296	3,392	3,000	2,500	3,000
6427-00000	Maint Computer Software	0	450	0	0	0
6432-00000	Equipment Rental	46	0	0	0	0
6440-00000	Other Rental	116	85	100	200	200
6445-00000	Land Fill Fees	29	29	100	100	100
6446-00000	Contractual Employment	0	0	0	0	0
6460-00000	Membership Dues	100	100	100	0	0
6466-00000	Misc Contractual Services	26	0	0	0	0
TOTAL CONTRACTUAL SERVICES		3,881	5,258	7,100	6,000	7,100
Utilities						
6471-00000	Electricity	2,470	2,446	2,700	2,700	2,800
6472-00000	Sewer Service	214	242	300	300	300
6473-00000	Water Service	264	296	600	500	600
6474-00000	Gas Service	5,614	6,477	6,100	6,000	6,100
6475-00000	Telephones	340	290	500	500	500
6476-00000	Storm Water	20,336	23,926	22,000	22,000	24,500
TOTAL UTILITIES		29,238	33,677	32,200	32,000	34,800

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Fixed Charges						
6481-00000	Workers Compensation	3,200	3,000	3,100	3,200	3,200
6482-00000	Building & Contents	1,318	1,474	1,400	1,400	1,500
6483-00000	Comprehensive Liability	1,248	1,260	1,100	1,100	1,200
6485-00000	Vehicle Insurance	1,587	1,512	2,400	2,000	1,800
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses & Permits	0	74	100	100	100
6499-00000	Misc Fixed Charges	0	0	0	0	0
TOTAL FIXED CHARGES		7,653	7,620	8,400	8,100	8,100
Materials & Supplies						
6503-00000	Clothing	82	149	100	200	200
6505-00000	Office Supplies	239	14	0	600	400
6507-00000	Books & Periodicals	409	603	0	0	0
6511-00000	Diesel Fuel	3,281	5,043	4,000	3,200	4,000
6513-00000	Motor Oil (Lubricants)	24	491	500	400	500
6514-00000	Gasoline	3,313	9,536	6,000	5,000	6,000
6517-00000	Supplies/Repair Parts	8,020	10,322	5,000	5,700	5,000
6518-00000	Other Fuel/Propane	524	447	500	200	200
6519-00000	Tires, Tubes & Rims	1,259	2,421	2,000	1,500	2,000
6527-00000	Janitorial Supplies	208	298	200	200	200
6537-00000	Safety Equipment	1,185	641	800	500	500
6545-00000	Tools & Shop Supplies	981	959	1,000	1,000	1,000
6550-00000	Minor Equipment	524	1,148	1,500	1,500	1,500
6565-00000	Stone/GravelConcrete/Asphalt	0	21	100	0	100
6589-00000	Other Materials & Supplies	2,679	4,321	4,000	4,500	4,000
TOTAL MATERIAL & SUPPLIES		22,728	36,414	25,700	24,500	25,600
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	6,000
7216-00000	Land Improvements	0	0	0	0	0
7230-00000	Computer Software	0	0	0	0	0
7470-00000	Transfer Out	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	6,000
TOTAL RIVERSIDE CEMETERY		347,693	396,466	379,800	394,800	393,200

***PERSONNEL SCHEDULE***

ACCOUNT: 247-0650-XXXX-XXXXX  
 FUND: RIVERSIDE CEMETERY  
 FUNCTION: RIVERSIDE CEMETERY  
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Landscape Operations Mgr		1.00	1.00	1.00	71,000	72,000	73,400
Lead Cemetery Worker		1.00	1.00	1.00	52,100	53,200	54,200
Parks Trades Technician		1.00	1.00	1.00	37,000	37,200	38,900
PT Secretary	6102	0.64	0.64	0.64	15,800	24,700	18,800
Overtime/Comp/199	6102				2,600	2,000	2,000
Merit Pool - 1% of PFP Range					0	3,000	2,000
Seasonal Help	6103				28,400	28,400	28,400
Health Insurance	6306				70,900	73,500	63,400
Retirement	6304				12,200	12,600	12,600
Social Security	6302				15,900	16,900	16,700
Life Insurance	6310				500	700	700
Income Continuation Ins	6312				0	0	500
<b>TOTAL PERSONNEL</b>		<b>3.64</b>	<b>3.64</b>	<b>3.64</b>	<b>306,400</b>	<b>324,200</b>	<b>311,600</b>



## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> PARKS REVENUE FACILITIES	<b>FUNCTION:</b> PARKS REVENUE FACILITIES	<b>DEPARTMENT:</b> PARKS REVENUE FACILITIES	<b>ACCOUNT:</b>  255-0610-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	216,797	247,851	240,600	227,000	263,900

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	192,598	237,364	225,000	233,000	235,000
Miscellaneous	86,244	15,823	75,000	145,000	75,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	278,842	253,187	300,000	378,000	310,000

<b>Current Net Surplus/Deficit:</b>	62,045	5,336	59,400	151,000	46,100
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<b>Ending Fund Balance:</b>	249,297	254,633	369,297	405,633	451,733
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<b>Budget Variances:</b>	\$5,000 to design eagle exhibit and \$10,000 to construct prairie dog exhibit
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<b>Mission Statement:</b>	The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.
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<b>Links to City Strategic Plan:</b>	1 <a href="#">Promote and develop public/private partnerships</a>
	2 <a href="#">Strengthen our neighborhoods</a>
	3 <a href="#">Improve our quality of life assets</a>
	4
	5

<b>Significant Accomplishments:</b>	• <a href="#">New wraps on buoys for river system</a>
	• <a href="#">Purchased new laptop for boat rangers</a>
	• <a href="#">New kayak/canoe storage area constructed at amusement rides area</a>
	• <a href="#">Offered 1st annual mascot day</a>
	• <a href="#">Replaced 300' of amusement train track</a>
	• <a href="#">Restored Fugleberg, 24th Street and Mill Street boat docks</a>
	• <a href="#">Renovated 24th Street restroom facility</a>
	•

<b>Objectives to be Accomplished Next Year:</b>	• <a href="#">Implement recommendations from zoo master plan</a>
	• <a href="#">Investigate necessary major repairs needed to carousel</a>
	• <a href="#">Investigate automatic pay stations for boat launch sites</a>
	• <a href="#">Design eagle exhibit</a>
	• <a href="#">Construct prairie dog exhibit</a>

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain and develop public/private partnerships</b>					
Donations received		\$86,244	\$15,823	down	Harenburg donation made after 1/1/15
<b>Goal: Provide park and recreation facilities to enhance the city's quality of life</b>					
zoo attendance		90,818	100,217	up	
Boat launch revenue		\$56,778	\$86,150	up	fee increases in 2014
Annual amusement rides		39,243	38,226	steady	
Egg-citing day attendance		891	337	down	weather dependent
Snooze at the zoo		152	144	down	
Zooloween Boo		3,108	3,113	steady	
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Ray Maurer, Director of Parks, rmaurer@ci.oshkosh.wi.us, Jennifer McCollian, Revenue Facilities Manager, jmccollian@ci.oshkosh.wi.us



ACCOUNT: 255-0610-XXXX-XXXXX  
 FUND: PARKS REVENUE FACILITIES  
 FUNCTION: PARKS REVENUE FACILITIES  
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	21,185	26,721	23,200	23,300	24,300
6103-00000	Regular Pay - Temp Employee	54,270	53,988	53,000	53,000	54,100
TOTAL PAYROLL - DIRECT LABOR		75,455	80,709	76,200	76,300	78,400
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	8,597	9,060	7,500	7,600	7,800
TOTAL PAYROLL - INDIRECT LABOR		8,597	9,060	7,500	7,600	7,800
Contractual Services						
6401-00000	Contractual Services	9,891	50,667	50,000	27,000	55,000
6404-00000	Postage & Shipping	66	579	100	600	600
6408-00000	Printing & Binding	628	8,002	500	4,500	500
6410-00000	Advertising/Marketing	1,925	2,355	2,000	2,100	2,000
6418-00000	Repairs to Motor Vehicles	500	0	0	2,000	0
6420-00000	Repairs to Tools & Equipment	0	0	0	600	0
6424-00000	Maint Office Equipment	153	177	200	200	200
6426-00000	Maint Mach/Equip/Bldg/Structures	1,163	2,105	1,000	1,000	1,000
6440-00000	Other Rental	2,349	2,599	1,000	2,500	2,500
6445-00000	Land Fill Fees	336	0	0	0	0
6458-00000	Conference and Training	250	12	300	300	300
6460-00000	Membership Dues	90	90	0	0	0
6466-00000	Misc Contractual Services	0	192	0	300	0
TOTAL CONTRACTUAL SERVICES		17,351	66,778	55,100	41,100	62,100
Utilities						
6471-00000	Electricity	0	0	0	0	0
6475-00000	Telephones	0	0	0	0	0
TOTAL UTILITIES		0	0	0	0	0
Sundry Fixed Charges						
6469-00000	Uncollectible Accounts	0	0	0	300	0
6496-00000	Licenses & Permits	1,646	1,258	1,600	1,600	1,600
TOTAL FIXED CHARGES		1,646	1,258	1,600	1,900	1,600

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<u>Account-Project</u>						
Materials & Supplies						
6503-00000	Clothing	1,034	585	600	700	700
6505-00000	Office Supplies	1,068	1,443	1,000	1,300	1,300
6506-00000	Software Supplies	0	336	0	0	0
6509-00000	Computer Supplies	0	30	0	0	0
6513-00000	Motor Oil	73	31	100	0	0
6517-00000	Supplies/Repair Parts	5,218	11,552	15,000	12,000	12,000
6527-00000	Janitorial Supplies	803	142	1,000	1,000	1,000
6529-00000	Chemicals	361	6	2,000	2,000	2,000
6537-00000	Safety Equipment	0	0	0	300	0
6545-00000	Tools/Shop Supplies	0	39	0	200	0
6550-00000	Minor Equipment	3,722	803	1,000	5,000	1,000
6565-00000	Stone/Gravel/Concrete/Asphalt	996	3,790	3,000	4,600	1,000
6586-00000	Concessions	36,047	29,889	37,000	38,000	35,000
6589-00000	Other Materials & Supplies	28,360	35,600	35,000	35,000	35,000
TOTAL MATERIALS & SUPPLIES		77,682	84,246	95,700	100,100	89,000
Capital Outlay						
7204-00000	Machinery & Equipment	7,334	5,800	4,500	0	15,000
7216-00000	Land Improvement	28,732	0	0	0	10,000
TOTAL CAPITAL OUTLAY		36,066	5,800	4,500	0	25,000
TOTAL PARKS REVENUE FACILITIES FUND		216,797	247,851	240,600	227,000	263,900

**PERSONNEL SCHEDULE**

ACCOUNT: 255-0610-XXXX-XXXXX  
FUND: PARKS REVENUE FACILITIES  
FUNCTION: PARKS REVENUE FACILITIES  
DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Parks Revenue & Fac. Div. Mgr.	0.36	0.36	0.36	23,200	23,300	24,300
Merit Pool - 1% of PFP Range				0	0	0
Seasonal Employees	3.01	3.01	3.01	53,000	53,000	54,100
Health Insurance 6306				0	0	0
Retirement 6304				1,600	1,600	1,600
Social Security 6302				5,800	5,900	6,000
Life Insurance 6310				100	100	100
Income Continuation Ins 6312				0	0	100
<b>TOTAL PERSONNEL</b>	<b>3.37</b>	<b>3.37</b>	<b>3.37</b>	<b>83,700</b>	<b>83,900</b>	<b>86,200</b>

## CAPITAL OUTLAY REQUEST SUMMARY 2016

Dept: Parks Revenue Facilities - Fund 255

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:** \$ 25,000

Item No.	Item Requested	New/ Replace	Quantity	Unit Cost	Total Cost *
1	Utility cart	Replace	1	\$15,000	\$15,000
2	Land Improvement		1	\$10,000	\$10,000
3					\$0
4					\$0
5					\$0
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
					\$0
					\$0
					\$0
					\$0
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					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0

\* Please round request to the nearest \$100.

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> LEACH AMPHITHEATER	<b>FUNCTION:</b> LEACH AMPHITHEATER	<b>DEPARTMENT:</b> PARKS AND OTHER FACILITIES	<b>ACCOUNT:</b>  256-0610-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	71,135	84,019	67,600	70,200	74,100

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102	15,000	14,000	14,000	14,000	14,000
Fees & Charges	34,184	38,192	25,000	25,000	28,000
Miscellaneous	19,203	16,273	22,000	25,500	26,000
Surplus Applied	0	0	0	0	0
Transfers	9,909	15,000	9,000	9,000	6,500
<b>TOTAL REVENUES:</b>	78,296	83,465	70,000	73,500	74,500

<b>Current Net Surplus/Deficit:</b>	7,161	(554)	2,400	3,300	400
<b>Ending Fund Balance:</b>	(35,541)	(36,095)	(30,441)	(32,795)	(32,395)

**Budget Variances:**

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**Mission Statement:**

The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and a recreation program that is designed to enhance the City's quality of life.

**Links to City**

**Strategic Plan:**

- 1 [Promote and develop public/private partnerships](#)
- 2 [Strengthen our neighborhoods](#)
- 3 [Improve our quality of life assets](#)
- 4
- 5

**Significant**

**Accomplishments:**

- [Tuesday concert series attendance increased](#)
- [Increased sponsorships for programs](#)
- [Landscape improvements to facility](#)
- [Constructed arbor for the gazebo area](#)
- [Offered a 3rd movie night](#)
- [Offered 2nd annual Touch A Truck event](#)
- 
- 

**Objectives to be**

**Accomplished Next**

**Year:**

- [Continue to increase Tuesday concert series attendance](#)
- [Increase marketing for events](#)
- [Improve concessions ventilation](#)
- 
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain and develop public/private partnerships</b>					
donations		\$17,717	\$15,285	down	
<b>Goal: Provide park and recreation facilities to enhance the City's quality of life</b>					
# of rentals		33	31	steady	
rental revenues		\$25,838	\$28,355	up	
# of Parks Dept. events		8	11	up	
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:** Ray Maurer, Director of Parks. rmaurer@ci.oshkosh.wi.us

ACCOUNT: 256-0610-XXXX-00000  
 FUND: LEACH AMPHITHEATER  
 FUNCTION: LEACH AMPHITHEATER  
 DEPARTMENT: PARKS AND OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	0	0
6103-00000	Regular Pay - Temp Employee	4,542	6,621	8,000	8,500	9,000
TOTAL PAYROLL - DIRECT LABOR		4,542	6,621	8,000	8,500	9,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	573	539	600	700	700
TOTAL PAYROLL - INDIRECT LABOR		573	539	600	700	700
Contractual Services						
6401-00000	Contractual Services	23,868	17,298	15,000	15,000	15,000
6404-00000	Postage & Shipping	0	55	0	0	0
6408-00000	Printing & Binding	48	99	200	400	400
6410-00000	Advertising/Marketing	3,001	2,980	3,000	3,000	3,000
6426-00000	Maint Mach/Equip/Bldg/Structures	0	419	0	400	400
6432-00000	Equipment Rental	0	400	600	1,400	1,400
6440-00000	Other Rental	0	200	0	0	0
6458-00000	Conference and Training	32	0	0	0	0
6459-00000	Other Employee Training	0	18	0	0	0
TOTAL CONTRACTUAL SERVICES		26,949	21,469	18,800	20,200	20,200
Utilities						
6471-00000	Electricity	13,794	12,973	14,600	14,000	14,600
6472-00000	Sewer Service	1,356	1,630	1,400	1,400	1,600
6473-00000	Water Service	3,942	3,108	4,800	4,200	4,800
6474-00000	Gas Service	447	621	500	500	500
6475-00000	Telephones	1,856	2,103	2,000	2,000	2,000
TOTAL UTILITIES		21,395	20,435	23,300	22,100	23,500
Sundry Fixed Charges						
6496-00000	Licenses & Permits	200	80	200	100	100
TOTAL FIXED CHARGES		200	80	200	100	100
Materials & Supplies						
6503-00000	Clothing	0	0	200	500	200
6505-00000	Office Supplies	26	96	0	200	0
6517-00000	Supplies/Repair Parts	2,048	1,837	2,000	1,500	1,500
6527-00000	Janitorial Supplies	3,132	3,850	3,000	2,800	3,000
6529-00000	Chemicals	0	290	0	0	400
6535-00000	Landscaping Supplies	0	505	0	4,200	3,500
6537-00000	Safety Equipment	0	0	0	100	0
6545-00000	Tools and Shop Supplies	0	8	0	100	0
6550-00000	Minor Equipment	6,085	9,087	0	0	0
6565-00000	Stone/Gravel/Concrete	0	0	0	200	3,000
6586-00000	Concessions	4,830	9,650	9,500	7,000	7,000
6589-00000	Other Materials & Supplies	1,355	9,552	2,000	2,000	2,000
TOTAL MATERIALS & SUPPLIES		17,476	34,875	16,700	18,600	20,600
Capital Outlay						
7204-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL LEACH AMPHITHEATER FUND		71,135	84,019	67,600	70,200	74,100

***PERSONNEL SCHEDULE***

ACCOUNT: 256-0610-XXXX-00000  
 FUND: LEACH AMPHITHEATER  
 FUNCTION: LEACH AMPHITHEATER  
 DEPARTMENT: PARKS AND OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Regular Pay	6102	0.00	0.00	0.00	0	0	0
Regular Pay - Temp Employee	6103	0.45	0.45	0.45	8,000	8,500	9,000
Social Security	6302				600	700	700
Retirement	6304				0	0	0
Health Insurance	6306						
Life Insurance	6310						
<b>TOTAL PERSONNEL</b>		<b>0.45</b>	<b>0.45</b>	<b>0.45</b>	<b>8,600</b>	<b>9,200</b>	<b>9,700</b>



## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b>	<b>FUNCTION:</b>	<b>DEPARTMENT:</b>	<b>ACCOUNT:</b>
POLLOCK	POLLOCK		
COMMUNITY	COMMUNITY	PARKS & OTHER	
WATER PARK	WATER PARK	FACILITIES	259-0610-XXXX-XXXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	354,906	311,401	331,100	331,300	347,300

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102	67,300	64,000	64,000	64,000	64,000
Grants & Aids	0	0	0	0	0
Fees & Charges	177,777	169,811	190,000	180,000	195,000
Miscellaneous	89,930	96,676	85,000	88,000	88,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	335,007	330,487	339,000	332,000	347,000

<b>Current Net Surplus/Deficit:</b>	(19,899)	19,086	7,900	700	(300)
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<b>Ending Fund Balance:</b>	(14,809)	4,277	(7,409)	4,977	4,677
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<b>Budget Variances:</b>	Fees and Charges assumes 1st increase in admissions since new pool was opened
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<b>Mission Statement:</b>	The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.
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<b>Links to City Strategic Plan:</b>	1 <a href="#">Promote and develop public/private partnerships</a>
	2 <a href="#">Strengthen our neighborhoods</a>
	3 <a href="#">Improve our quality of life assets</a>
	4
	5

<b>Significant Accomplishments:</b>	. <a href="#">Secured sponsorship to fund all special events</a>
	. <a href="#">Installed new lockers</a>
	. <a href="#">Rebuilt 5 recirculation pumps/motors</a>
	. <a href="#">Offered 6 special events</a>
	. <a href="#">Purchased new shade umbrellas for concession tables</a>
	.

<b>Objectives to be Accomplished Next Year:</b>	. <a href="#">Continue to provide special events to increase water park use</a>
	. <a href="#">Investigate new water feature for shallow water area</a>
	.

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain and develop public/private partnerships</b>					
donations received		\$49,342	\$56,548	up	sponsorships
<b>Goal: Provide park and recreation facilities to enhance the City's quality of life</b>					
annual attendance		40,480	37,440	down	weather dependent
special events offered		4	6	up	marketing more
pass sales and daily fees		\$120,603	\$114,163	down	weather dependent
concession sales		\$57,174	\$55,646	down	weather dependent
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Ray Maurer, Director of Parks. [rmaurer@ci.oshkosh.wi.us](mailto:rmaurer@ci.oshkosh.wi.us)

ACCOUNT: 259-0610-XXXX-XXXXX  
 FUND: POLLOCK COMMUNITY WATER PARK  
 FUNCTION: POLLOCK COMMUNITY WATER PARK  
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6103-00000	Regular Pay - Temp Employee	46,282	42,367	45,000	42,000	45,000
TOTAL PAYROLL - DIRECT LABOR		46,282	42,367	45,000	42,000	45,000
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	3,541	3,241	3,400	3,200	3,400
TOTAL PAYROLL - INDIRECT LABOR		3,541	3,241	3,400	3,200	3,400
Contractual Services						
6401-00000	Contractual Services	29,496	18,502	23,000	20,000	20,000
6404-00000	Postage & Shipping	85	108	100	100	100
6408-00000	Printing & Binding	120	180	100	100	100
6410-00000	Advertising/Marketing	1,194	930	1,200	1,200	1,200
6420-00000	Repairs to Tools & Equipment	0	92	0	0	0
6426-00000	Maint Mach/Equip/Bldg/Struct	5,966	3,272	5,000	6,800	5,000
6432-00000	Equipment Rental	0	0	0	0	0
6440-00000	Other Rental	920	0	0	0	0
6446-00000	Contractual Employment	124,045	111,126	122,000	118,000	118,000
6448-00000	Special Services	0	0	9,000	9,000	9,000
6458-00000	Conference & Training	460	60	1,000	1,000	1,000
6459-00000	Other Employee Training	50	100	0	0	0
6460-00000	Membership Dues	45	170	200	0	200
6466-00000	Misc Contractual Services	0	0	0	200	0
TOTAL CONTRACTUAL SERVICES		162,381	134,540	161,600	156,400	154,600
Utilities						
6471-00000	Electricity	20,333	19,163	21,200	20,000	20,800
6472-00000	Sewer Service	9,263	9,001	9,500	9,000	10,000
6473-00000	Water Service	9,699	10,152	12,000	11,000	12,700
6474-00000	Gas Service	14,445	17,068	14,100	16,000	16,000
6475-00000	Telephones	1,580	1,947	1,600	1,700	1,700
6476-00000	Storm Water	3,185	3,817	4,000	4,000	4,500
TOTAL UTILITIES		58,505	61,148	62,400	61,700	65,700
Fixed Charges						
6481-00000	Workers Compensation	400	400	400	500	400
6483-00000	Comprehensive Liability	3,360	3,360	3,400	3,400	3,700
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses & Permits	1,333	1,272	1,300	1,300	1,400
6499-00000	Misc Fixed Charges	1,990	1,956	2,000	2,000	2,000
TOTAL FIXED CHARGES		7,383	7,288	7,400	7,500	7,800

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Materials & Supplies						
6503-00000	Clothing	465	440	500	300	500
6505-00000	Office Supplies	2,444	2,853	2,500	1,500	2,500
6509-00000	Computer Supplies	0	75	100	0	0
6513-00000	Motor Oil (Lubricants)	4	0	0	0	0
6517-00000	Supplies/Repair Parts	1,866	4,120	3,000	3,500	3,500
6518-00000	Other Fuel/Propane	0	0	0	0	0
6527-00000	Janitorial Supplies	2,946	3,485	3,000	3,500	3,500
6529-00000	Chemicals	11,426	12,524	12,000	14,000	14,000
6537-00000	Safety Equipment	453	281	500	100	200
6545-00000	Tools & Shop Supplies	39	284	200	100	100
6550-00000	Minor Equipment	17,488	3,813	2,000	1,500	1,500
6565-00000	Stone/Gravel/Concrete	0	0	0	0	0
6586-00000	Concessions	26,682	27,711	25,000	30,000	28,000
6589-00000	Other Materials & Supplies	10,766	7,231	2,500	6,000	5,000
TOTAL MATERIAL & SUPPLIES		74,579	62,817	51,300	60,500	58,800
Capital Outlay						
7202-00000	Office Equipment Purchases	2,235	0	0	0	0
7204-00000	Machinery & Equipment	0	0	0	0	12,000
TOTAL CAPITAL OUTLAY		2,235	0	0	0	12,000
TOTAL POLLOCK COMM WATER PARK		354,906	311,401	331,100	331,300	347,300

***PERSONNEL SCHEDULE***

ACCOUNT: 259-0610-XXXX-XXXXX  
FUND: POLLOCK COMMUNITY WATER PARK  
FUNCTION: POLLOCK COMMUNITY WATER PARK  
DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Seasonal Help (F.T.E.)	6103	2	2	2	45,000	42,000	45,000
Social Security	6302				3,400	3,200	3,400
Other Benefits	6320				0	0	0
TOTAL PERSONNEL		2	2	2	48,400	45,200	48,400

## CAPITAL OUTLAY REQUEST SUMMARY 2016

**Dept:** Pollock Community Water Park - Fund 259

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:** \$ 12,000

Item No.	Item Requested	New/Replace	Quantity	Unit Cost	Total Cost *
1	New, updated pool vacuum	Replace	1	\$12,000	\$12,000
2					\$0
3					\$0
4					\$0
5					\$0
6					\$0
7					\$0
8					\$0
9					\$0
10					\$0
					\$0
					\$0
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					\$0
					\$0
					\$0
					\$0
					\$0
					\$0

\* Please round request to the nearest \$100.

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> GOLF COURSE	<b>FUNCTION:</b> GOLF COURSE	<b>DEPARTMENT:</b> PARKS & OTHER FACILITIES	<b>ACCOUNT:</b> 517-0630-XXXX-XXXX
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		548,185	538,312	546,100	539,100	547,200

		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
<b>REVENUES</b>						
Grants & Aids		0	0	0	0	0
Fees & Charges		502,123	507,725	541,500	534,500	544,100
Miscellaneous		6,499	3,190	5,000	6,500	8,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		508,622	510,915	546,500	541,000	552,100

<b>Current Net Surplus/Deficit:</b>	(39,563)	(27,397)	400	1,900	4,900
<b>Due to General Fund</b>	872,818	900,215	873,118	898,315	893,415

**Budget Variances:** Fees and Charges assumes an increase for cart rentals in 2016

**Mission Statement:** The City of Oshkosh seeks to provide a park and recreation system that will meet the needs of our current residents and future generations, preserve and protect the City's open space, water, historical and natural resources, and provide a park and recreation program that is designed to enhance the City's quality of life.

- Links to City Strategic Plan:**
- 1 [Promote and develop public/private partnerships](#)
  - 2 [Improve City Infrastructure such as streets, utility systems and park facilities](#)
  - 3 [Improve our quality of life assets](#)
  - 4
  - 5

- Significant Accomplishments:**
- [Increased Young Adult Passes by 24% and Junior passes by 13%.](#)
  - [Increased number of golf lessons given.](#)
  - [Improved quality and consistency of sand bunkers.](#)
  - [Restored integrity of irrigation system after severe winter damage.](#)
  - [Added 2nd Big Cup Tournament. Now one in the Spring and the Fall.](#)
  - [Resolved hole number 2 drainage issue.](#)

- Objectives to be Accomplished Next Year:**
- [Sell all of the remaining hole sponsorships.](#)
  - [Promote and increase golf outings.](#)
  - [Eliminate waste bunker/hazard on hole 15.](#)
  - [Install drainage system at hole number 2 tee area.](#)
  - [Create grass water way through hole number 5 rough to pond.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Maintain and create public/private partnerships to accomplish projects</b>					
Donations received		3	3		
Donations received		\$4,508	\$553		
<b>Goal: Maintain/Increase usage of programs and facilities and captive contacts</b>					
# of rounds played		23,781	24,147		
# email database		2,020	2,200		
<b>Goal: Reduce number of mowing cycles on fairways</b>					
fuel usage (gallons)		175	145		
equipment hours		160	138		
labor hours		160	138		
<b>Goal:</b>					

<b>Contact Information:</b>	Steve Dobish, Golf Course Division Manager, <a href="mailto:sdobish@ci.oshkosh.wi.us">sdobish@ci.oshkosh.wi.us</a> , Trace Gardiner, Golf Pro/Clubhouse Supervisor, <a href="mailto:tgardiner@ci.oshkosh.wi.us">tgardiner@ci.oshkosh.wi.us</a>
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ACCOUNT: 517-0630-XXXX-XXXXX  
 FUND: GOLF COURSE  
 FUNCTION: GOLF COURSE  
 DEPARTMENT: PARKS & OTHER FACILITIES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	124,802	123,268	125,600	125,700	130,600
6103-00000	Regular Pay - Temp Employee	117,997	119,579	138,400	130,000	131,900
TOTAL PAYROLL - DIRECT LABOR		242,799	242,847	264,000	255,700	262,500
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	57,769	54,172	57,900	59,400	57,300
TOTAL PAYROLL - INDIRECT LABOR		57,769	54,172	57,900	59,400	57,300
Contractual Services						
6401-00000	Contractual Services	8,708	6,125	8,300	6,000	6,500
6404-00000	Postage & Shipping	37	65	100	100	100
6410-00000	Advertising/Marketing	5,219	4,459	4,000	4,000	4,000
6418-00000	Repairs to Motor Vehicles	358	0	200	200	200
6419-00000	Repairs to Tires	66	26	200	200	200
6420-00000	Repairs to Tools & Equip	6,171	3,823	6,500	6,500	6,500
6426-00000	Maint. Mach/Equip/Bldg/Struct	785	2,128	1,000	400	500
6432-00000	Equipment Rental	27,425	23,063	23,500	23,500	23,500
6440-00000	Other Rental	11,418	1,129	11,000	11,000	11,500
6448-00000	Special Services	10	40	200	100	100
6453-00000	Vehicle License & Registration	0	0	100	100	100
6458-00000	Conference & Training	383	291	300	300	300
6460-00000	Membership Dues	2,398	2,375	2,500	2,300	2,500
6466-00000	Misc Contractual Services	229	246	300	200	200
TOTAL CONTRACTUAL SERVICES		63,207	43,770	58,200	54,900	56,200
Utilities						
6471-00000	Electricity	13,439	11,467	14,100	14,100	14,700
6472-00000	Sewer Service	503	647	700	700	800
6473-00000	Water Service	812	988	1,100	1,100	1,300
6474-00000	Gas Service	3,515	4,311	4,000	4,000	4,000
6475-00000	Telephones	3,029	3,429	3,500	3,500	3,500
6476-00000	Storm Water	3,038	3,610	3,800	3,800	4,200
TOTAL UTILITIES		24,336	24,452	27,200	27,200	28,500

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Sundry Fixed Charges						
6481-00000	Workers Compensation	2,800	2,600	2,700	3,500	2,800
6482-00000	Buildings & Contents	1,318	1,474	1,400	1,400	1,500
6483-00000	Comprehensive Liability	468	468	500	500	500
6485-00000	Vehicle Insurance	327	312	400	400	400
6494-00000	Boiler Insurance	300	300	300	300	300
6496-00000	Licenses & Permits	575	522	600	600	600
6499-00000	Misc Fixed Charges	9,887	11,136	11,000	12,000	13,000
TOTAL FIXED CHARGES		15,675	16,812	16,900	18,700	19,100
Materials & Supplies						
6503-00000	Clothing	223	401	200	200	300
6505-00000	Office Supplies	736	338	300	900	800
6507-00000	Books & Periodicals	0	0	0	100	0
6509-00000	Computer Supplies	402	0	100	200	100
6511-00000	Diesel Fuel	4,718	4,222	4,800	4,500	3,000
6513-00000	Motor Oil (Lubricants)	745	1,047	1,100	1,000	800
6514-00000	Gasoline	13,248	11,892	12,000	11,000	13,000
6517-00000	Supplies/Repair Parts	7,836	7,455	6,000	6,000	6,000
6518-00000	Other Fuel/Propane	138	68	200	100	100
6519-00000	Tires, Tubes & Rims	490	289	300	200	200
6527-00000	Janitorial Supplies	819	904	700	600	600
6529-00000	Chemicals	21,173	22,793	20,500	20,500	20,500
6537-00000	Safety Equipment	81	25	100	100	100
6541-00000	Paint	136	0	200	200	200
6545-00000	Tools & Shop Supplies	1,783	1,232	500	500	500
6550-00000	Minor Equipment	4,672	2,766	1,700	1,000	1,000
6557-00000	Medical Supplies	49	7	100	100	100
6578-00000	Irrigation Supplies	0	0	0	0	0
6565-00000	Stone/Gravel/Concrete/Asp	131	672	800	800	800
6578-00000	Irrigation Supplies	1,530	1,136	800	1,200	1,000
6580-00000	Golf Pro Shop	14,534	11,998	13,000	13,000	13,000
6586-00000	Golf Concessions	44,515	40,766	44,000	46,000	46,500
6589-00000	Materials & Supplies	7,338	7,564	8,500	9,000	9,000
TOTAL MATERIALS & SUPPLIES		125,297	115,575	115,900	117,200	117,600
Debt Service - Governmental						
2270-00000	Principal Payment	5,162	5,300	5,500	5,500	5,700
6721-00000	Interest Expense	942	374	500	500	300
TOTAL DEBT SERVICE-GOVERNMENTAL		6,104	5,674	6,000	6,000	6,000
Capital Outlay						
1786-00000	Mach/Equip/Vehicles (7204,7210)	12,998	35,010	0	0	0
1703-00000	Buildings (7214)	0	0	0	0	0
1704-00000	Land Improvement (7216)	0	0	0	0	0
1725-00000	Pumping Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		12,998	35,010	0	0	0
TOTAL GOLF COURSE		548,185	538,312	546,100	539,100	547,200

**PERSONNEL SCHEDULE**

ACCOUNT: 517-0630-XXXX-XXXXX  
 FUND: GOLF COURSE  
 FUNCTION: GOLF COURSE  
 DEPARTMENT: PARKS & OTHER FACILITIES

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Golf Course Division Manager	6102	1.00	1.00	1.00	73,900	73,800	75,300
Golf Pro / Clubhouse Supervisor	6102	1.00	1.00	1.00	51,700	51,900	54,300
Merit Pool - 1% of PFP Range	6102				0	0	1,000
Asst. Superintendent/Mechanic (LTE)	6103	0.53	0.53	0.53	19,100	17,000	17,400
Groundsmen (LTE)	6103	2.94	2.94	2.94	57,000	54,000	54,500
Overtime - seasonals	6103				0	500	500
Club House (seasonals)	6103	3.28	3.28	3.28	62,300	58,500	59,500
Health Insurance	6306				28,700	28,000	25,400
Retirement	6304				8,500	11,000	10,600
Social Security	6302				20,200	19,600	20,100
Life Insurance	6310				500	800	800
Income Continuation Insurance	6312				0	0	400
<b>TOTAL PERSONNEL</b>		<b>8.75</b>	<b>8.75</b>	<b>8.75</b>	<b>321,900</b>	<b>315,100</b>	<b>319,800</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**FUND:**  
GENERAL

**DEPARTMENT:**  
GENERAL GOVERNMENT

**ACCOUNT / FUND NUMBERS:**  
307, 311, 315, 323, 511-XXXX-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,117,800	1,000,000	927,500	927,500	915,900

REVENUES	2012 Revenues	2013 Revenues	2014 Appropriation	2014 Year End Estimate	2015 Proposed
<b>TOTAL REVENUES:</b>	0	0	0	0	0

**Budget Variances:**

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**Mission Statement:**

The mission of the Equipment Fund is to be a funding source for some of the needed equipment purchases. In the past, the City has borrowed funds to pay for all of these needs. This has placed a higher burden on the City's debt load as well as increase the cost of the equipment due to the financing costs. The reason for the change is so that we can keep our borrowing at a manageable level and reduce our interest costs.

**Links to City Strategic Plan:**

- 1 [Improve & Maintain Infrastructure](#)
- 2 [Improve Quality of Life Assets](#)
- 3

**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

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### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal: Fund a portion of the equipment needs with cash rather than having to borrow for this purpose.</b>					
Amount Budgeted		\$ 1,117,800	\$ 1,000,000		
Increase amount of levy contribution to CIP program	N/A	N/A	No		

**Contact Information:**

Mark Rohloff, City Manager, [mrohloff@ci.oshkosh.wi.us](mailto:mrohloff@ci.oshkosh.wi.us)

ACCOUNT: 323-XXXX-XXXX-XXXXX  
FUND: GENERAL  
FUNCTION: EQUIPMENT FUND  
DEPARTMENT: GENERAL GOVERNMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<hr/>						
Account-Project						
Capital Outlay						
7xxx-00000	Capital Equipment Replacement	1,117,800	1,000,000	927,500	927,500	915,900
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TOTAL CAPITAL OUTLAY		1,117,800	1,000,000	927,500	927,500	915,900
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TOTAL EQUIPMENT FUND		1,117,800	1,000,000	927,500	927,500	915,900
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## 2016 Capital Improvement Project funded by Levy

### 2016 CIP - General Fund Levy (323 Fund)

Traffic Improvements	Bicycle and Pedestrian Infrastructure	50,000.00
Traffic Improvements	Traffic Signal Equipment	45,000.00
Traffic Improvements	Install Pedestrian Countdown Signal Heads	25,000.00
Traffic Improvements	Led Replacement	10,000.00
Property Improvements	Riverwalk Signage	25,000.00
Property Improvements	Landscaping for Public Works Field Operations Facility	25,000.00
Property Improvements	Purchase of Street lighting Poles	25,000.00
Property Improvements	LED Street lighting Upgrades	25,000.00
Property Improvements	Pedestrian Accessibility Improvements	3,500.00
Major Equipment Replacement	General Services - Office Furniture Replacement Program	10,000.00
Major Equipment Replacement	Police Department - Used Armored Tactical Response and Rescue Vehicle BearCat	50,000.00
Major Equipment Replacement	Transportation - 3/4 Ton Utility Truck (Signs)	50,000.00
Major Equipment Replacement	Transportation - Scissors Lift (Electrical)	25,000.00
Property Improvements	Senior Center South - Flooring Replacement	55,000.00
Property Improvements	Senior Center South -Exterior Painting	25,000.00
<b>Subtotal</b>		<b>\$ 448,500.00</b>

### 2016 CIP - Streets Levy (315 Fund)

Street Construction	Concrete Pavement Repairs	150,000.00
Street Construction	Bismarck Avenue Environmental Assessments Subsurface explorations, and storm and sanitary sewer televising for 2017 construction	85,600.00
Street Construction		14,400.00
<b>Subtotal</b>		<b>\$ 250,000.00</b>

### 2016 CIP - Sidewalk Levy (311 Fund)

Sidewalk Construction	Subdivision Agreements	5,000.00
Sidewalk Construction	Street/Utility Improvements	200,000.00
Sidewalk Construction	Sidewalk Rehabilitation & Reconstruction Program	5,000.00
Sidewalk Construction	Sidewalk Construction	5,000.00
		<b>\$ 215,000.00</b>

### 2016 CIP - Transit (511 Fund)

Property Improvements	Replace Bus Shelters	2,400.00
<b>Subtotal</b>		<b>\$ 2,400.00</b>

**Total Capital Levy Funded** **\$ 915,900.00**

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> TRANSIT UTILITY	<b>FUNCTION:</b> GO Transit	<b>DEPARTMENT:</b> TRANSPORTATION	<b>ACCOUNT:</b> 511-1728-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	4,358,400	4,486,959	4,678,200	4,517,200	4,695,200

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4262	726,200	599,500	655,100	655,100	746,200
Grants & Aids	3,022,127	2,980,554	3,006,100	2,944,200	2,950,500
Fees & Charges	957,920	949,864	994,000	970,000	970,400
Miscellaneous	209,402	82,736	23,000	23,000	28,100
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	4,915,649	4,612,654	4,678,200	4,592,300	4,695,200

<b>Current Net Surplus/Deficit:</b>	557,249	125,695	0	75,100	0
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**Budget Variances:**

Insurance pool rebates provided short-term levy reduction in 2013 and 2014. State and Federal Aids have decreased each year.

**Mission Statement:**

To provide reliable, affordable and accessible public transportation options to support our community's mobility needs

**Links to City Strategic Plan:**

- 1 [Improve and maintain infrastructure](#)
- 2 [Support economic development](#)
- 3 [Improve quality of life assets](#)
- 4 [Strengthen neighborhoods](#)
- 5

**Significant Accomplishments:**

- [Fleet-Wide implementation of Automatic Passenger Counters](#)
- [Completed bus stop accessibility analysis](#)
- [Upgrade the camera system at the downtown transit center](#)
- [Updated and upgraded the HVAC system in the transit garage and bus storage area](#)
- [Added customer amenities \(installed 3 new shelters and installed carriage walks\)](#)
- [route 8 to service developments on Marion Road\)](#)
- [Revenue agreement with FVTC](#)

**Objectives to be Accomplished Next Year:**

- [Install tablets on every bus for ridership counting and automatic vehicle location](#)
- [Develop an app. For automatic vehicle location.](#)
- [Finish procurement and take delivery of one new 2015 diesel bus](#)
- [Implement a revenue agreement or other arrangement with the school district to assist student riders.](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Support our community's mobility needs</b>					
System Ridership	1089395	1007749	1000787	holding	
Passenger Trips per Revenue per Mile	1	1	1		
Passenger Trips per capita	16	15	15		
<b>Goal: Maintain a high level of system reliability</b>					
On-Time Performance (bus)			n/a		
On-Time Performance (ADA paratransit)	85%	85%	90%	improving	
Number of service calls (bus)	54	32	51		fleet is aging
<b>Goal: Keep Go Transit Service Affordable</b>					
Percent of State and Federal Aid Capital Grant Assistance	189,691	656,133	38,544	decreasing	decreasing annually very minimal
Average fixed route fare	0.52	0.54	0.54	holding	
<b>Goal: Preserve and promote a high level of accessibility for all s system users</b>					
Annual revenue hrs	66,753	65,280	65,584		
Bus Complaints	99	97	105		
Paratransit Complaints	22	19	36		
Facebook (fans)	340	417	502	increasing	
Missed trips (paratransit)	0	0	0		

**Contact Information:**

Jim Collins, Director of Transportation, (920) 232-5342, David Vickman, Transit Operations Manager, (920) 232-5342

ACCOUNT: 511-1728-XXXX-XXXXX  
 FUND: TRANSIT UTILITY  
 FUNCTION: GO Transit  
 DEPARTMENT: TRANSPORTATION

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Account-Project</b>						
<b>Payroll - Direct Labor</b>						
6102-00000	Regular Pay	479,001	518,723	633,300	673,100	670,800
6103-00000	Regular Pay - Temp Employee	0	0	20,000	20,000	40,000
6112-00000	Regular Pay - Transit Opera.	859,939	903,278	951,600	951,600	980,300
<b>TOTAL PAYROLL - DIRECT LABOR</b>		<b>1,338,940</b>	<b>1,422,001</b>	<b>1,604,900</b>	<b>1,644,700</b>	<b>1,691,100</b>
<b>Payroll - Indirect Labor</b>						
63xx-00000	Payroll - Indirect Labor	947,156	1,019,406	802,900	805,200	756,900
<b>TOTAL PAYROLL - INDIRECT LABOR</b>		<b>947,156</b>	<b>1,019,406</b>	<b>802,900</b>	<b>805,200</b>	<b>756,900</b>
<b>Contractual Services</b>						
6401-00000	Contractual Services	57,216	32,532	66,700	40,000	60,000
6402-00000	Auto Allowance	960	800	1,000	1,000	1,000
6404-00000	Postage & Shipping	115	162	1,100	1,000	1,000
6408-00000	Printing and Binding	13,668	6,369	11,000	5,000	7,000
6410-00000	Advertising/Marketing	7,059	5,640	12,000	6,000	10,000
6411-00000	Promotional Materials	0	540	1,100	1,100	1,100
6414-00000	Auditing	5,250	4,650	5,000	5,000	5,000
6418-00000	Repairs To Motor Vehicles	464	10,863	4,900	6,700	7,000
6419-00000	Repairs to Tires	616	842	1,500	1,000	1,000
6420-00000	Repairs to Tools & Equipment	0	1,471	800	800	800
6421-00000	Maintenance Radios	470	0	500	500	500
6424-00000	Maintenance Office Equipment	3,864	7,460	4,000	7,500	7,500
6426-00000	Maint Mach/Equip/Bldg/Str	11,279	6,943	8,000	10,000	10,000
6427-00000	Maint Computer Software	1,441	1,000	1,000	2,800	2,800
6432-00000	Equipment Rental	1,320	927	1,200	1,200	1,500
6440-00000	Other Rental	20	0	0	0	0
6448-00000	Special Services	875	0	0	500	500
6449-00000	Purchased Transportation	1,303,498	1,295,967	1,401,600	1,354,800	1,451,600
6450-00000	Engineering & Consulting Fees	0	5,500	0	0	0
6453-00000	Vehicle License / Registration	169	0	300	300	300
6458-00000	Conference and Training	5,632	1,251	5,000	2,000	5,000
6459-00000	Other Employee Training	0	1,334	0	500	500
6460-00000	Membership Dues	2,575	2,460	2,700	2,000	2,300
6466-00000	Misc Contractual Services	1,658	0	0	0	500
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>1,418,149</b>	<b>1,386,711</b>	<b>1,529,400</b>	<b>1,449,700</b>	<b>1,576,900</b>
<b>Utilities</b>						
6471-00000	Electricity	17,793	16,416	18,100	16,000	16,700
6472-00000	Sewer Service	626	810	1,000	800	800
6473-00000	Water Service	715	916	1,400	1,000	1,200
6474-00000	Gas Service	11,742	16,965	12,000	15,000	15,000
6475-00000	Telephones	3,516	3,546	7,700	4,400	5,400
6476-00000	Storm Water	1,551	1,859	1,900	1,900	1,900
<b>TOTAL UTILITIES</b>		<b>35,943</b>	<b>40,512</b>	<b>42,100</b>	<b>39,100</b>	<b>41,000</b>

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
<b>Fixed Charges</b>						
6481-00000	Workers Compensation	0	0	28,300	28,300	29,400
6482-00000	Buildings & Contents	2,760	2,700	2,700	2,700	2,800
6483-00000	Comprehensive Liability	5,296	5,355	5,800	5,800	6,200
6485-00000	Vehicle Insurance	73,300	70,127	70,100	70,600	71,900
6494-00000	Boiler Insurance	291	300	300	300	300
6496-00000	Licenses and Permits	290	676	500	500	500
6499-00000	Misc Fixed Charges	485	485	500	500	500
<b>TOTAL FIXED CHARGES</b>		<b>82,422</b>	<b>79,643</b>	<b>108,200</b>	<b>108,700</b>	<b>111,600</b>
<b>Materials &amp; Supplies</b>						
6503-00000	Clothing	1,468	2,363	3,000	3,000	3,000
6505-00000	Office Supplies	2,630	4,760	3,000	4,500	4,500
6506-00000	Software Supplies	0	465	0	0	6,000
6507-00000	Books and Periodicals	391	387	600	600	600
6509-00000	Computer Supplies	2,883	150	300	300	300
6511-00000	Diesel Fuel	350,928	343,604	375,000	250,000	292,500
6513-00000	Motor Oil (Lubricants)	10,703	12,028	11,200	11,200	11,500
6514-00000	Gasoline	1,775	2,618	2,500	2,500	2,500
6517-00000	Supplies/Repair Parts	73,503	92,029	95,000	95,000	95,000
6518-00000	Other Fuel/Propane	563	342	400	400	500
6519-00000	Tires & Tubes	32,651	21,297	22,000	22,000	22,000
6527-00000	Janitorial Supplies	7,607	2,703	4,500	6,000	6,000
6529-00000	Chemicals	0	53	100	100	100
6537-00000	Safety Equipment	0	0	100	100	100
6541-00000	Paint	0	0	0	0	0
6545-00000	Tools & Shop Supplies	14,078	536	500	600	600
6550-00000	Minor Equipment	1,888	2,734	200	200	200
6555-00000	Environmental Supplies	730	200	200	200	200
6557-00000	Medical Supplies	50	0	100	100	100
6565-00000	Stone/Gravel/Concrete/Asphalt	1,749	953	4,000	4,000	2,000
6589-00000	Other Materials & Supplies	7,245	3,284	1,000	2,000	2,000
<b>TOTAL MATERIALS &amp; SUPPLIES</b>		<b>510,842</b>	<b>490,506</b>	<b>523,700</b>	<b>402,800</b>	<b>449,700</b>
<b>Capital Outlay</b>						
7354-00000	Debt Refinancing	10,922	0	0	0	0
17xx-00000	Capital Outlay	14,026	48,180	67,000	67,000	68,000
<b>TOTAL CAPITAL OUTLAY</b>		<b>24,948</b>	<b>48,180</b>	<b>67,000</b>	<b>67,000</b>	<b>68,000</b>
<b>TOTAL TRANSIT UTILITY</b>		<b>4,358,400</b>	<b>4,486,959</b>	<b>4,678,200</b>	<b>4,517,200</b>	<b>4,695,200</b>

**PERSONNEL SCHEDULE**

ACCOUNT: 511-1728-XXXX-XXXXX  
 FUND: TRANSIT UTILITY  
 FUNCTION: GO Transit  
 DEPARTMENT: TRANSPORTATION

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Director of Transportation		1.00	1.00	1.00	85,100	85,100	86,800
Transit Operations Manager		1.00	1.00	1.00	68,300	69,300	70,700
Transit Operations Supervisor		1.00	1.00	1.00	52,300	52,500	55,000
Transport Mechanic & Maint. Div. Mgr.		1.00	1.00	1.00	71,400	71,400	72,800
Lead Mechanic Transit		1.00	1.00	1.00	54,900	54,900	56,000
Transit Mechanics		2.00	2.00	2.00	106,800	106,800	109,800
Shop Laborer		1.00	1.00	1.00	48,600	48,600	49,600
Transit Operators		18.00	18.00	18.00	865,000	865,000	882,300
Transit Operator Sign		1.00	1.00	1.00	38,500	38,500	49,000
Transit Operator Mechanic		1.00	1.00	1.00	48,100	48,100	49,000
Administrative Assistant		1.00	1.00	1.00	42,600	42,600	44,700
Dispatcher/Operator (P.T.)	6102	0.00	0.00	0.00	0	0	0
Dispatcher/Office Clerk (P.T.)	6102	1.00	1.00	1.00	28,800	28,400	29,400
Overtime/Comp/199					70,000	109,000	91,000
Merit Pool - 1% of PFP Range					4,500	4,500	5,000
On Call Operator	6103	1.00	2.00	2.00	20,000	20,000	40,000
Health Insurance	6306				541,100	540,300	486,200
Retirement	6304				108,500	109,500	110,100
Retirement - Prior Service	6305				25,400	25,400	25,400
Social Security	6302				123,500	124,700	129,000
Life Insurance	6310				4,400	5,300	5,400
Income Continuation Insurance	6312				0	0	800
<b>TOTAL PERSONNEL</b>		<b>31.00</b>	<b>32.00</b>	<b>32.00</b>	<b>2,407,800</b>	<b>2,449,900</b>	<b>2,448,000</b>

**CAPITAL OUTLAY REQUEST SUMMARY  
2016**

Dept: Transportation

**TOTAL CAPITAL OUTLAY AMOUNT REQUESTED:**                   \$ 68,000

<b>Item No.</b>	<b>Item Requested</b>	<b>New/ Replace</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Total Cost *</b>
1	Pedestrian accessibility improvements	New	3	\$3,330	\$10,000
2	Major spare parts for buses (ex. Radiators)	Replace	1	\$50,000	\$50,000
3	Stationary Pressure Washer	New	1	\$8,000	\$8,000
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0
					\$0

\* Please round request to the nearest \$100.

## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b>	<b>FUNCTION:</b>	<b>DEPARTMENT:</b>	<b>ACCOUNT:</b>
INSPECTION	INSPECTION	Community	571-0710/0720-XXXX-
SERVICES	SERVICES	Development	XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		0	0	0	0	998,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Fees & Charges						775,500
0710-Rental Inspection		0	0	0	0	150,000
0720-Weights & Measures		0	0	0	0	80,000
Miscellaneous		0	0	0	0	0
					0	0
<b>TOTAL REVENUES:</b>		0	0	0	0	1,005,500

<b>Current Net Surplus/Deficit:</b>	0	0	0	0	6,600
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<b>Ending Fund Balance:</b>	0	0	0	0	6,600
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**Budget Variance:**

**Mission Statement:** To Secure the Beneficial Interests of the Public's Health, Safety & Welfare in their Environment through the Enforcement of State & City Codes.

- Links to City Strategic Plan:**
- |   |  |
|---|--|
| 1 | Sustain a culture in neighborhoods: (1) inspect properties to verify compliance with |
| 2 | housing and property maintenance codes; (2) monitor measurement devices for          |
| 3 | accuracy; (3) meet with apartment owners on key topics of rental concerns.           |
| 4 |  |
| 5 |  |

**Significant Accomplishments:**

- 
- 
- 

- Objectives to be Accomplished Next Year:**
- Establish accurate list of all measurement devices in the City.
  - Achieve compliance with codes in 95% of properties inspected within 30 days.
  - Perform final inspections on older projects
  - Implement online / credit card payments for permits, plan reviews and service fees
  - Continue to work on conversion of property files to electronic files
  - Continue to improve the Inspection Services website with the help of IT

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:** Allen Davis, Director of Community Development; Ph: (920) 236-5055



ACCOUNT: 571-0710/0720-XXXX-XXXXX  
 FUND: INSPECTION SERVICES  
 FUNCTION: INSPECTION SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6102-00000	Regular Pay	0	0	0	0	538,200
6103-00000	Regular Pay - Temp Employee	0	0	0	0	0
TOTAL PAYROLL - DIRECT LABOR		0	0	0	0	538,200
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	0	0	0	0	309,500
TOTAL PAYROLL - INDIRECT LABOR		0	0	0	0	309,500
Contractual Services						
6401-00000	Contractual Services	0	0	0	0	98,300
6402-00000	Auto Allowance	0	0	0	0	16,000
6406-00000	Computer Service Charges	0	0	0	0	0
6427-00000	Maint. Computer Software	0	0	0	0	1,000
6458-00000	Conference & Training	0	0	0	0	12,500
6459-00000	Other Employee Training	0	0	0	0	0
6460-00000	Membership Dues	0	0	0	0	1,300
6466-00000	Misc Contractual Services	0	0	0	0	0
TOTAL CONTRACTUAL SERVICES		0	0	0	0	129,100
Utilities						
6475-00000	Telephones	0	0	0	0	5,000
TOTAL UTILITIES		0	0	0	0	5,000
Fixed Charges						
6496-00000	Licenses and Permits	0	0	0	0	1,000
TOTAL FIXED CHARGES		0	0	0	0	1,000
Materials & Supplies						
6505-00000	Office Supplies	0	0	0	0	3,500
6506-00000	Software Supplies	0	0	0	0	1,000
6507-00000	Books & Periodicals	0	0	0	0	2,000
6517-00000	Supplies/Repair Parts	0	0	0	0	0
6537-00000	Safety Equipment	0	0	0	0	200
6545-00000	Tools & Shop Supplies	0	0	0	0	100
6550-00000	Minor Equipment	0	0	0	0	2,500
6589-00000	Other Materials & Supplies	0	0	0	0	6,800
TOTAL MATERIALS & SUPPLIES		0	0	0	0	16,100
Capital Outlay						
17xx-00000	Office Equipment	0	0	0	0	0
17xx-00000	Machinery & Equipment	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	0	0	0	0
TOTAL INSPECTION SERVICES FUND		0	0	0	0	998,900

**PERSONNEL SCHEDULE**

ACCOUNT: 571-0710/0720-XXXX-XXXXX  
 FUND: INSPECTION SERVICES  
 FUNCTION: INSPECTION SERVICES  
 DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget	
Chief Building Official	0	0	1	0	0	75,800	
Building Systems Inspector	0	0	4	0	0	252,600	
Housing Inspector	0	0	1	0	0	47,700	
Code Enforcement Inspector	0.00	0.00	2.00	0	0	58,000	
Weights & Measures / Code Enforcement Inspector	0.00	0.00	1.00	0	0	33,100	
Weights & Measures / Code Enforcement Clerk	0.00	0.00	1.00	0	0	28,100	
Office Assistant	0.00	0.00	1.00	0	0	38,600	
Overtime/Comp/199	6102			0	0	4,300	
Part-Time	6103	0.00	0.00	0.00	0	0	
Health Insurance	6306			0	0	231,000	
Retirement	6304			0	0	35,500	
Social Security	6302			0	0	41,100	
Life Insurance	6310			0	0	600	
Income Continuation Insurance	6312			0	0	1,300	
<b>TOTAL PERSONNEL</b>		0.00	0.00	11.00	0	0	847,700

**ACCOUNT: 401-0074-0000-00000**  
**FUND: GENERAL**  
**FUNCTION: MUNICIPAL DEBT SERVICE**

	2014	2015	2016
	ACTUAL	ESTIMATE	ESTIMATE
<u>REVENUES</u>			
General Property Tax	17,704,300	18,130,300	9,943,100
Build America Bonds Credit	302,600	355,400	336,300
Premium from Bond Sale Deposited to Debt Service	225,663	516,048	0
Water G.O. Bond Abatement 0074-5275	0	0	1,296,600
Sewer G.O. Bond Abatement 0074-5273	0	0	1,454,400
Storm G.O. Bond Abatement 0074-5278	0	0	1,056,000
Parking G.O. Bond Abatement 0074-5272	0	0	1,700
Ind. Dev. G.O. Bond Abatement 0074-5270	0	0	411,100
TIF Districts G.O. Bond Abatement 0074-5274	0	0	4,482,400
Golf Course G.O. Bond Abatement 0074-5277	0	0	6,000
Centre G.O. Bond Abatement 0074-5261	0	0	221,400
Cable TV G.O. Bond Abatement 0074-5279	0	0	6,700
Appropriation from Debt Service Fund	350,000	568,000	350,000
<u>TOTAL REVENUES</u>	<u>18,582,563</u>	<u>19,569,748</u>	<u>19,565,700</u>

ACCOUNT: 401-0074-0000-00000  
 FUND: GENERAL  
 FUNCTION: MUNICIPAL DEBT SERVICE

2014 ACTUAL	2015 ESTIMATE	2016 ESTIMATE
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Detail - Principal Payments

2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04- <i>ref by 2014B</i>	340,000	360,000	370,000
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05 - <i>ref by 2015A</i>	355,000	375,000	395,000
2005B G.O. Prom Notes \$2,540K, 2/05	325,000	0	0
2005 State Trust Loan-Riverside expan., \$200,000, 5/05	8,850	9,344	9,740
2005D G.O. Refunding Bonds, \$14,590K	1,465,000	1,490,000	1,345,000
2006A G.O. Corp Purpose Bonds \$9,265K 2/06	440,000	455,000	475,000
2006B G.O. Prom Note \$2,500K 2/06	310,000	330,000	0
2006C G.O. Taxable Bonds \$1,995K 2/06	90,000	95,000	100,000
2006D G.O. Refunding Bonds \$11,865K	180,000	0	0
2007A G O Corp Purpose Bonds \$7,950K - <i>ref by 2015A</i>	355,000	375,000	390,000
2007B G O Prom Notes \$3,375K	405,000	420,000	435,000
2008A G O Corp Purpose Bonds \$5,105K - <i>ref by 2015A</i>	225,000	235,000	245,000
2008B G O Prom Notes \$1,565K	180,000	185,000	195,000
2009A G O Corp Purpose Bonds \$16,740K	895,000	885,000	880,000
2009B G O Prom Notes \$2,945K	330,000	325,000	325,000
2010A G O Corp Purpose Bonds \$9,140K	370,000	375,000	395,000
2010B G O Prom Notes \$4,150k	375,000	425,000	475,000
2010C G O Refunding Bonds \$12,620K	1,270,000	1,280,000	1,260,000
2010D G O Refunding Bonds \$8,420K	805,000	830,000	855,000
2011A G O Refunding Bonds \$8,690K	760,000	755,000	785,000
2011B Taxable G O Refunding Bonds \$6,435K	565,000	585,000	590,000
2011C G O Corp Purpose Bonds \$9,965K	470,000	485,000	490,000
2011D GO Prom Notes \$2,895K	275,000	280,000	285,000
2012A G O Refunding Bonds \$5,595K	535,000	530,000	535,000
2012B G O Corp Purpose Bonds \$12,645K	645,000	535,000	550,000
2012C G O Prom Notes \$3,660K	410,000	385,000	390,000
2013 State Trust Fund Loan \$640K	57,293	58,080	59,506
2013 State Trust Fund Loan \$2,000,000	194,279	205,292	210,408
2013 State Trust Fund Loan \$2,644,100	0	242,710	272,312
2013B G O Corp Purpose Bonds \$9,120K	355,000	360,000	365,000
2013C G O Prom Notes \$1,710k	170,000	150,000	155,000
2014 State Trust Fund Loan \$1,250,000	0	0	117,742
2014 State Trust Fund Loan \$10,233,802	0	358,000	198,000
2014B G O Corp Purpose Refunding Bonds \$5,130K	0	405,000	295,000
2014C G O Prom Notes \$2,805k	0	305,000	270,000
2015A G O Corp Purpose Bonds \$19,485K	0	0	280,000
2015B G O Prom Notes \$4,345K	0	0	465,000
<b>TOTAL PRINCIPAL</b>	<b>13,160,422</b>	<b>14,088,426</b>	<b>14,462,708</b>

ACCOUNT: 401-0074-0000-00000  
 FUND: GENERAL  
 FUNCTION: MUNICIPAL DEBT SERVICE

2014 ACTUAL	2015 ESTIMATE	2016 ESTIMATE
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INTEREST

Detail-Interest Payments

2004 Corp Purpose Bonds series 2004A, \$6,480K 3/04- ref by 2014B	178,814	29,200	14,800
2005A G.O. Corp Purpose Bonds \$7,395K, 2/05 - ref by 2015A	197,268	183,956	15,800
2005B G.O. Prom Notes \$2,540K, 2/05	11,050	0	0
2005 State Trust Loan-Riverside expans., \$200,000, 5/05	7,041	6,547	6,151
2005D G.O. Refunding Bonds, \$14,590K	339,438	280,838	221,238
2006A G.O. Corp Purpose Bonds \$9,265K 2/06 - ref by 2014B	283,276	37,200	19,000
2006B G.O. Prom Note \$2,500K 2/06	24,165	12,540	0
2006C G.O. Taxable Bonds \$1,995K 2/06	78,398	73,762	68,870
2006D G.O. Refunding Bonds \$11,865K	7,200	0	0
2007A G O Corp Purpose Bonds \$7,950K - ref by 2015A	262,932	248,732	19,500
2007B G O Prom Notes \$3,375K	50,400	34,200	17,400
2008A G O Corp Purpose Bonds \$5,105K - ref by 2015A	184,155	174,030	22,275
2008B G O Prom Notes \$1,565K	29,238	22,938	16,000
2009A G O Corp Purpose Bonds \$16,740K	647,098	615,772	582,585
2009B G O Prom Notes \$2,945K	65,132	53,579	41,394
2010A G O Corp Purpose Bonds \$9,140K	340,748	333,812	325,186
2010B G O Prom Notes \$4,150k	97,870	90,932	81,795
2010C G O Refunding Bonds \$12,620K	228,275	202,875	177,275
2010D G O Refunding Bonds \$8,420K	193,348	178,052	160,208
2011A G O Refunding Bonds \$8,690K	231,300	208,500	185,850
2011B Taxable G O Refunding Bonds \$6,435K	185,796	169,960	152,335
2011C G O Corp Purpose Bonds \$9,965K	306,032	291,930	277,382
2011D GO Prom Notes \$2,895K	55,812	49,350	42,770
2012A G O Refunding Bonds \$5,595K	86,885	81,535	76,235
2012B G O Corp Purpose Bonds \$12,645K	335,100	315,750	299,700
2012C G O Prom Notes \$3,660K	64,600	56,400	48,700
2013 State Trust Fund Loan \$640K	16,828	15,897	14,471
2013 State Trust Fund Loan \$2,000,000	60,726	49,262	44,145
2013 State Trust Fund Loan \$2,644,100	0	95,821	66,219
2013B G O Corp Purpose Bonds \$9,120K	285,402	280,700	273,500
2013C G O Prom Notes \$1,710k	40,658	37,600	34,600
2014 State Trust Fund Loan \$1,250,000	0	0	46,986
2014 State Trust Fund Loan \$10,233,802	0	244,279	420,872
2014B G O Corp Purpose Refunding Bonds \$5,130K	0	433,292	396,006
2014C G O Prom Notes \$2,805k	0	56,079	46,200
2015A G O Corp Purpose Bonds \$19,485K	0	0	747,875
2015B G O Prom Notes \$4,345K	0	0	139,707
Rounding	3	4	(38)
<b>TOTAL INTEREST</b>	<b>4,894,988</b>	<b>4,965,324</b>	<b>5,102,992</b>
<b>TOTAL PRINCIPAL AND INTEREST</b>	<b>18,055,410</b>	<b>19,053,750</b>	<b>19,565,700</b>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>527,153</b>	<b>515,998</b>	<b>0</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> PARKING UTILITY	<b>FUNCTION:</b> PARKING UTILITY	<b>DEPARTMENT:</b> PARKING UTILITY	<b>ACCOUNT:</b> 509-1717-0000-00000
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		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		157,098	171,846	151,800	146,600	120,300

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		123,017	130,082	128,000	129,800	132,100
Miscellaneous		14,436	0	18,000	15,000	15,000
Surplus Applied		0	0	0	0	0
Transfers		12,534	12,809	12,300	0	0
<b>TOTAL REVENUES:</b>		149,987	142,891	158,300	144,800	147,100

Current Net Surplus / Deficit:	(7,111)	(28,955)	6,500	(1,800)	26,800
Cash Balance / (Due to GF):	(104,491)	(130,811)	(130,811)	(132,611)	(105,811)

**Budget Variances:**

--

**Mission Statement:**

The mission of the Parking Utility is to manage off-street public parking areas downtown and in the Oregon Street Business District for the benefit of our citizens and visitors, whether they are businesses, residences, customers, or employees.
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**Links to City**

**Strategic Plan:**

- |   |   |
|---|---|
| 1 | <a href="#">Improve and maintain infrastructure</a> |
| 2 | <a href="#">Support Economic Development</a>        |
| 3 |   |

**Significant**

**Accomplishments:**

- |   |   |
|---|---|
| • | <a href="#">Updated 10 year city wide pavement plan</a> |
| • |   |

**Objectives to be**

**Accomplished Next Year:**

- |   |  |
|---|--|
| • | <a href="#">Research and implement changes per the Downtown Parking Study by Walker Inc.</a> |
| • | <a href="#">Identify long-term funding strategy</a>  |
| • |  |

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: <a href="#">Improve the Parking Utility's financial standing</a></b>					
<a href="#">Non-Forfeiture Income</a>		\$106,000			
<a href="#">Net Income</a>		-\$8,400			

**Contact Information:**

Jim Collins, Transportation Director (920) 232-5342, Trena Larson, Finance Director (920) 236-5005
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ACCOUNT: 509-1717-0000-00000  
 FUND: PARKING UTILITY  
 FUNCTION: PARKING UTILITY

2012	2013	2014	2015	2015	2016
ACTUAL	ACTUAL	ACTUAL	BUDGET	EST.	PROP.

**REVENUES**

Meter Fees & Pay Stations	#4744-4745	2,546	4,577	6,885	5,100	5,800	5,800
Overnight Permits	#4746	14,224	25,443	20,414	19,000	19,000	19,000
Parking Lot Rentals	#4752-4769	41,653	18,910	16,799	14,000	12,000	10,300
Forfeitures	#4742	32,173	22,812	21,133	23,500	16,000	20,000
Parking Stickers	#4748	27,696	51,275	46,859	62,000	62,000	62,000
B.I.D. District	#4750	15,427	14,436	17,992	18,000	15,000	15,000
Other	#4972	0	0	0	0	0	0
Interest Income	#4908	0	0	0	0	0	0

**TOTAL REVENUES**

<b>133,719</b>	<b>137,453</b>	<b>130,082</b>	<b>141,600</b>	<b>129,800</b>	<b>132,100</b>
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**EXPENDITURES**

Payroll - Direct Labor							
6102-00000	Regular Pay	34,380	35,861	36,429	36,100	36,200	37,400

**TOTAL PAYROLL - DIRECT LABOR**

<b>34,380</b>	<b>35,861</b>	<b>36,429</b>	<b>36,100</b>	<b>36,200</b>	<b>37,400</b>
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Payroll - Indirect Labor

63xx-00000	Payroll - Indirect Labor	18,855	19,491	22,906	25,800	25,800	24,900
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**TOTAL PAYROLL - INDIRECT LABOR**

<b>18,855</b>	<b>19,491</b>	<b>22,906</b>	<b>25,800</b>	<b>25,800</b>	<b>24,900</b>
---------------	---------------	---------------	---------------	---------------	---------------

Contractual Services

6404-00000	Postage & Shipping	0	0	0	0	0	0
6406-00000	Computer Service Chrgs	25,700	26,000	26,000	26,000	26,000	26,000
6414-00000	Auditing	900	1,050	930	1,000	1,000	1,000
6440-00000	Other Rental	5,849	0	3,066	3,000	3,200	3,200
6458-00000	Conference & Training	0	0	0	300	0	300

**TOTAL CONTRACTURAL SERVICES**

<b>32,449</b>	<b>27,050</b>	<b>29,996</b>	<b>30,300</b>	<b>30,200</b>	<b>30,500</b>
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Utilities

6471-00000	Electricity	8,521	8,097	7,318	8,800	8,800	8,800
6476-00000	Storm Sewer	7,888	10,224	13,002	11,900	11,900	12,500

**TOTAL UTILITIES**

<b>16,409</b>	<b>18,321</b>	<b>20,320</b>	<b>20,700</b>	<b>20,700</b>	<b>21,300</b>
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ACCOUNT: 509-1717-0000-00000  
 FUND: PARKING UTILITY  
 FUNCTION: PARKING UTILITY

			2012	2013	2014	2015	2015	2016
			ACTUAL	ACTUAL	ACTUAL	BUDGET	EST.	PROP.
Fixed Charges								
6481-00000	Workers Compensation		300	300	300	300	300	300
6483-00000	Comprehensive Liability		456	468	468	500	500	500
<b>TOTAL FIXED CHARGES</b>			<b>756</b>	<b>768</b>	<b>768</b>	<b>800</b>	<b>800</b>	<b>800</b>
Material & Supplies								
6505-00000	Office Supplies		1,088	2,478	1,336	2,400	2,400	2,400
6589-00000	Other Materials/Supplies		0	290	1,176	500	1,000	1,200
<b>TOTAL MATERIALS &amp; SUPPLIES</b>			<b>1,088</b>	<b>2,768</b>	<b>2,512</b>	<b>2,900</b>	<b>3,400</b>	<b>3,600</b>
<b>TOTAL EXPENDITURES</b>			<b>103,937</b>	<b>104,259</b>	<b>112,931</b>	<b>116,600</b>	<b>117,100</b>	<b>118,500</b>
Transfer from TIF 10 #5274			(12,041)	(12,534)	(12,809)	(12,300)	(11,800)	(11,800)
Interest on Bank Loans #6721			5,660	4,172	3,039	2,000	1,700	1,200
Principal on Bank Loans #2270			48,667	48,667	55,876	33,200	27,800	600
Gain on Debt Refinancing #5310			0	0	0	0	0	0
<b>TOTAL</b>			<b>42,286</b>	<b>40,305</b>	<b>46,106</b>	<b>22,900</b>	<b>17,700</b>	<b>(10,000)</b>
<b>TOTAL EXPENSE</b>			<b>146,223</b>	<b>144,564</b>	<b>159,037</b>	<b>139,500</b>	<b>134,800</b>	<b>108,500</b>
<b>NET GAIN OR (LOSS)</b>			<b>(12,504)</b>	<b>(7,111)</b>	<b>(28,955)</b>	<b>2,100</b>	<b>(5,000)</b>	<b>23,600</b>
Depreciation (#6609)			78,231	82,364	103,172	84,300	144,600	172,100

**PERSONNEL SCHEDULE**

**ACCOUNT: 509-1717-0000-00000**  
**FUND: PARKING UTILITY**  
**FUNCTION: PARKING UTILITY**

<b>Position Title</b>	<b>Current Actual Employees</b>	<b>Current Budgeted Employees</b>	<b>2016 Proposed Employees</b>	<b>2015 Budget Approp.</b>	<b>2015 Estimated Expend.</b>	<b>2016 Proposed Budget</b>
Account Clerk I	1	1	1	36,100	36,200	36,900
Merit Pool - 1% of PFP Range				0	0	500
Retirement - Prior Service				1,500	1,500	1,500
Fringe Benefits				24,300	24,300	23,400
<b>TOTAL PERSONNEL</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>61,900</b>	<b>62,000</b>	<b>62,300</b>

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**ENTERPRISE FUND:**  
WATER UTILITY

**DEPARTMENT:**  
PUBLIC WORKS

**ACCOUNT:**  
541-XXXX-XXXX-XXXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	10,939,173	11,698,296	11,826,800	11,563,000	12,152,980

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	12,101,892	12,101,892	13,849,900	14,228,480	15,430,900
Miscellaneous	31,357	31,357	28,000	29,000	29,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	12,133,249	12,133,249	13,877,900	14,257,480	15,459,900

**Current Net Surplus/Deficit:**                      1,194,076                      434,953                      2,051,100                      2,694,480                      3,306,920

**Net Assets:**                                      52,058,830                      52,493,783                      55,374,730                      55,188,263                      58,495,183

**Budget Variances:**

**Mission Statement:** To protect public health from water borne diseases and provide for public safety by providing adequate water supply for fire protection, by providing high quality and cost-effective drinking and fire protection water services for the community.

**Links to City Strategic Plan:**

1	
2	
3	
4	
5	

**Significant Accomplishments:**

- [Completed Risk Management Plan Update](#)
- [Preliminary Design for Replacement of Clearwells](#)
- [Design for Replacement of Marion Road Water tower](#)
- 

**Objectives to be Accomplished Next Year:**

- [Construct Vehicle Storage Building at Water Filtration Plant](#)
- [Construct Marion Road Tower](#)
- [Construct chemical feed system for Zebra Mussel Control](#)
- [Begin final design of Water Filtration Plant clearwell replacement project](#)
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Reduce the number of water main and service breaks</b>					
# of Breaks	76	73	124	Increase	Very Cold Winter Deep Frost
<b>Goal: Maintain meter replacements to meet WI DNR requirements</b>					
# of Meters Replaced	2,821	2,652	2,572	Stable	
<b>Reduce percentage of water loss (reported to Public Service Commission)</b>					
Water Loss Percentage	18%	19%	30%	Increase	Due to Cold Weather Frost increase in Main Breaks
<b>Goal: Test Meters to meet WI DNR requirements</b>					
# Meters Tested (1 1/2" and larger)	256	218	225	Stable	

**Contact Information:**

James Rabe, Director of Public Works - (920) 236-5065; Email - jrabe@ci.oshkosh.wi.us

**FUND: WATER UTILITY**  
**FUNCTION: WATER UTILITY**

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**OPERATING REVENUES**

Residential Service	5,334,735	5,974,411	6,268,000	6,361,100	6,997,200
Commercial Service	2,475,196	3,009,685	1,883,600	2,053,500	2,258,800
Multi-Family Service	0	0	1,127,800	1,098,700	1,208,600
Industrial Service	874,419	973,890	1,062,700	1,116,900	1,228,600
Public Service	1,212,974	1,263,530	1,298,500	1,395,000	1,490,500
Municipal Service	82,215	89,422	89,300	100,000	115,000
<b>TOTAL</b>	<b>9,979,539</b>	<b>11,310,938</b>	<b>11,729,900</b>	<b>12,125,200</b>	<b>13,298,700</b>
Public Fire Protection	1,652,898	1,643,384	1,650,000	1,819,480	1,848,400
Rental Income	184,660	139,150	185,000	68,400	68,400
Late Charges	164,597	162,351	170,000	162,400	162,400
Other	118,758	124,533	115,000	53,000	53,000
<b>TOTAL OPERATING REVENUES</b>	<b>12,100,452</b>	<b>13,380,356</b>	<b>13,849,900</b>	<b>14,228,480</b>	<b>15,430,900</b>

**OPERATING EXPENSES**

Pumping	695,555	724,955	740,900	723,200	743,880
Water Treatment	1,441,572	2,001,290	1,881,700	1,702,800	1,854,900
Transmission & Distribution	1,888,708	1,897,142	1,768,900	1,809,900	2,082,900
Customer Service	255,909	266,150	279,300	270,300	273,000
General & Administrative	928,705	997,857	1,178,400	1,112,600	1,138,300
Taxes	1,102,621	1,110,170	1,136,200	1,154,700	1,159,100
Depreciation & Amortization	2,870,995	2,939,212	3,031,300	3,035,300	3,054,500
<b>TOTAL OPERATING EXPENSES</b>	<b>9,184,065</b>	<b>9,936,776</b>	<b>10,016,700</b>	<b>9,808,800</b>	<b>10,306,580</b>

**OPERATING PROFIT/(LOSS)**

<b>2,916,387</b>	<b>3,443,580</b>	<b>3,833,200</b>	<b>4,419,680</b>	<b>5,124,320</b>
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**NON-OPERATING REVENUE**

Premium/Gain on Debt	102,477	82,183	0	0	0
Contrib Capital Income	0	131,056	0	0	0
Interest Income	32,797	28,019	28,000	29,000	29,000

**TOTAL NON-OPERATING REVENUE**

<b>135,274</b>	<b>241,258</b>	<b>28,000</b>	<b>29,000</b>	<b>29,000</b>
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**NON-OPERATING EXPENSE**

Bond Issue Costs	29,085	32,213	30,000	30,000	30,000
Interest Expense	1,726,023	1,729,307	1,780,100	1,724,200	1,816,400
	1,755,108	1,761,520	1,810,100	1,754,200	1,846,400

**NET PROFIT/(LOSS)**

<b>1,296,553</b>	<b>1,923,318</b>	<b>2,051,100</b>	<b>2,694,480</b>	<b>3,306,920</b>
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**PRINCIPAL PAYMENT ON DEBT**

<b>4,194,269</b>	<b>4,490,736</b>	<b>4,820,785</b>	<b>4,820,800</b>	<b>5,437,100</b>
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**DEPRECIATION**

<b>2,870,995</b>	<b>2,939,212</b>	<b>3,031,300</b>	<b>3,035,300</b>	<b>3,054,500</b>
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**DEBT COVERAGE RATIOS: WATER**

*REQUIREMENT = 1.30 for Revenue Debt / 1.00 Total Debt*

Amount Available for Debt Service	5,893,571	6,591,837	6,862,500	7,453,980	8,177,820
Debt Service - Revenue Debt	4,099,752	4,906,816	5,263,699	5,249,600	5,981,200
Debt Ratio	1.438	1.343	1.304	1.420	1.367
Debt Service - Total Debt	5,920,292	6,220,043	6,600,885	6,545,000	7,253,500
Debt Ratio	0.995	1.060	1.040	1.139	1.127

ACCOUNT: 541-0000-0000-00000  
 FUND: WATER UTILITY  
 FUNCTION: WATER UTILITY

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**PUMPING - 1862**

Supervision	22,500	23,376	43,800	29,400	45,500
Electricity	324,550	323,565	312,000	312,000	324,480
Labor	171,626	189,653	190,000	188,700	181,800
Miscellaneous	58,445	64,794	70,000	65,000	67,000
Maintenance-Supervision	35,989	37,685	37,500	38,600	39,300
Maintenance-Structures	82,445	85,882	82,300	84,200	85,800
Maintenance-Power Production Equip.	0	0	0	0	0
Maintenance-Pumping Equipment	0	0	5,300	5,300	0
<b>TOTAL PUMPING</b>	<b>695,555</b>	<b>724,955</b>	<b>740,900</b>	<b>723,200</b>	<b>743,880</b>

**WATER TREATMENT - 1864 - 1865**

Supervision	22,500	23,376	43,800	29,400	45,500
Chemicals	462,564	642,373	664,300	664,300	675,000
Labor	224,522	247,244	245,100	244,200	239,800
Miscellaneous	206,057	221,282	200,000	200,000	290,300
Utility Charges	159,762	581,835	356,000	270,000	285,000
Maintenance-Supervision	35,989	37,685	37,500	38,600	39,300
Maintenance-Structures	330,178	247,495	330,000	251,300	280,000
Maintenance-Treatment Equip	0	0	5,000	5,000	0
<b>TOTAL WATER TREATMENT</b>	<b>1,441,572</b>	<b>2,001,290</b>	<b>1,881,700</b>	<b>1,702,800</b>	<b>1,854,900</b>

**TRANSMISSION & DISTRIBUTION - 1866-1867**

Supervision	120,125	131,839	126,400	128,900	134,800
Storage Facilities	19,673	10,006	13,400	9,000	9,000
Lines Expense	14,530	19,544	30,100	30,900	31,500
Meter Expense	25,362	31,075	2,100	30,000	30,000
Miscellaneous	203,432	188,987	193,000	199,700	213,500
Rents	595	595	700	600	600
Maintenance-Mains	631,757	802,266	621,000	571,100	634,400
Maintenance-Services	584,500	461,369	393,000	453,600	418,700
Maintenance-Meters	142,421	151,839	271,300	264,600	274,400
Maintenance-Hydrants	66,698	56,621	44,200	41,500	43,000
Maintenance-Reservoirs	0	3,900	3,200	0	0
Maintenance-Structures	65,192	26,460	50,000	50,000	283,000
Maintenance-Miscellaneous	14,423	12,641	20,500	30,000	10,000
<b>TOTAL TRANSMISSION &amp; DISTRIBUTION</b>	<b>1,888,708</b>	<b>1,897,142</b>	<b>1,768,900</b>	<b>1,809,900</b>	<b>2,082,900</b>

ACCOUNT: 541-0000-0000-00000  
 FUND: WATER UTILITY  
 FUNCTION: WATER UTILITY

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**CUSTOMER SERVICE - 1890**

Supervision	14,796	21,694	21,500	21,300	21,800
Meter Reading Expense	14,182	6,552	7,800	3,800	3,900
Records & Collections	226,931	237,904	250,000	245,200	247,300
<b>TOTAL CUSTOMER SERVICE</b>	<b>255,909</b>	<b>266,150</b>	<b>279,300</b>	<b>270,300</b>	<b>273,000</b>

**GENERAL & ADMINISTRATIVE - 1892-1893**

Labor	137,981	125,281	133,100	135,400	130,700
Accounting Loss/Debt Refinancing	0	11,403	0	0	0
Office Supplies and Expenses	25,530	20,771	26,000	43,700	46,500
Outside Services	63,812	76,994	82,000	75,000	76,000
Property Insurance	54,533	54,442	65,000	65,000	67,500
Injuries & Damages	32,600	30,500	31,200	31,200	32,300
Pension Cost	168,232	139,583	137,600	134,100	136,900
Health & Accident	439,025	517,282	657,100	586,000	560,300
Life Insurance	4,740	4,860	5,000	5,700	5,400
Other Benefits	613	1,434	4,900	0	46,200
Retirement - Prior Service	0	10,490	31,500	31,500	31,500
Regulatory Expense	1,178	4,817	5,000	5,000	5,000
Miscellaneous General	461	0	0	0	0
<b>TOTAL GENERAL &amp; ADMINISTRATIVE</b>	<b>928,705</b>	<b>997,857</b>	<b>1,178,400</b>	<b>1,112,600</b>	<b>1,138,300</b>

**TAXES**

Social Security Tax	130,374	142,066	156,200	154,700	159,100
Real Estate Tax	972,247	968,104	980,000	1,000,000	1,000,000
<b>TOTAL TAXES</b>	<b>1,102,621</b>	<b>1,110,170</b>	<b>1,136,200</b>	<b>1,154,700</b>	<b>1,159,100</b>

**PERSONNEL SCHEDULE**

**ACCOUNT: 541-0000-0000-00000**  
**FUND: WATER UTILITY**  
**FUNCTION: WATER UTILITY**

<b>Position Title</b>	<b>Current Actual Employees</b>	<b>Current Budgeted Employees</b>	<b>2016 Proposed Employees</b>	<b>2015 Budget Approp.</b>	<b>2015 Estimated Expend.</b>	<b>2016 Proposed Budget</b>
PW Utility Bureau Manager	0.50	0.50	0.50	47,108	47,358	48,306
Environmental Compliance Manager	0.00	0.50	0.50	40,425	10,106	41,233
Water Filtration Plant Division Manager	1.00	1.00	1.00	74,935	75,942	77,461
Water Distribution Division Manager	1.00	1.00	1.00	70,379	70,550	73,809
Assistant Water Distribution Division Manager	1.00	1.00	1.00	56,030	56,354	59,004
Plant Electrician	1.00	1.00	1.00	55,793	55,862	57,368
Filtration Plant Electrical Mech Tech	2.00	2.00	2.00	109,806	111,806	114,042
Maintenance Mechanic	2.00	2.00	2.00	104,997	120,257	98,449
Water Filtration Operator	5.00	5.00	5.00	239,828	250,042	257,521
Water Meter Service Worker	4.00	4.00	4.00	192,844	193,856	197,732
Lead Water Equipment Operator	1.00	1.00	1.00	52,108	53,108	54,170
Lead Water Maintenance Worker	4.00	4.00	4.00	207,066	212,158	216,400
Water Maintenance Worker	5.00	5.00	5.00	240,815	242,320	247,165
Secretary	2.00	2.00	2.00	76,581	75,517	73,355
Environmental Health Specialist	1.00	1.00	1.00	54,540	54,608	57,128
Part-time	0.00	1.00	0.00	14,300	5,141	5,244
Overtime				72,420	51,520	57,500
Pay For Performance				0	26,330	26,330
Employees Shared with Sewer and/or Storm Water					0	0
Water Meter Reader Service Person	0.50	0.50	0.50	24,239	24,232	24,717
Civil Engineer	0.33	0.33	0.33	21,052	21,382	21,810
Civil Engineer Technician	0.33	0.33	0.33	14,175	17,781	18,137
Engineering Specialist	0.33	0.66	0.33	32,337	14,221	14,868
Utility Locator	0.33	0.00	0.33	0	14,341	11,291
GIS Administrator	0.20	0.20	0.20	12,105	12,305	12,551
Plumbing Inspector	0.50	0.50	0.50	24,392	24,487	25,647
Building Maintenance Custodian	1.00	1.00	1.00	36,230	20,758	23,170
Account Clerk II	0.33	0.33	0.33	13,481	13,784	14,060
<b>TOTAL PERSONNEL</b>	<b>34.35</b>	<b>35.85</b>	<b>34.85</b>	<b>1,887,986</b>	<b>1,876,126</b>	<b>1,928,468</b>
<b>BENEFITS ON ABOVE:</b>						
Health Insurance	6306			614,158	554,827	520,000
Retirement Fund	6304			127,411	124,481	126,934
Life Insurance	6310			4,655	5,285	5,036
Social Security	6302			144,787	141,511	147,528
Retirement - Prior Service				31,468	31,468	31,468
Income Continuation Insurance	6312			4,509	0	4,579
<b>TOTAL BENEFITS</b>				<b>926,988</b>	<b>857,572</b>	<b>835,545</b>
<b>ADMINISTRATIVE SERVICES:</b>						
Director of Finance (1/4)				26,700	26,647	27,180
Finance Utilities Division Manager(1/3)				21,300	21,281	21,707
Account Clerk II (1/2)				20,500	20,676	21,090
Account Clerk II (1/10)				4,100	4,034	4,115
Account Clerk I (1/3)				11,400	10,155	9,544
Account Clerk II (1/5)				8,100	8,069	8,230
Cashier (1/3)				12,800	12,752	12,862
Safety Risk Management Officer (1/3)				20,900	20,892	21,707
Director of Public Works (1/5)				25,200	27,478	23,603
Part-Time				0	0	0
Benefits				65,200	54,122	67,220
<b>TOTAL ADMIN. SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,200</b>	<b>206,106</b>	<b>217,258</b>
<b>GRAND TOTAL</b>	<b>34.35</b>	<b>35.85</b>	<b>34.85</b>	<b>3,031,174</b>	<b>2,939,804</b>	<b>2,981,271</b>



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**ENTERPRISE FUND:**  
SEWER UTILITY

**DEPARTMENT:**  
PUBLIC WORKS

**ACCOUNT:**  
551-XXXX-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	9,328,871	10,099,709	10,926,650	10,865,270	11,383,598

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	9,937,638	11,607,946	10,873,200	11,452,700	12,402,976
Miscellaneous	1,591,845	1,591,846	174,800	181,500	192,954
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	<b>11,529,483</b>	<b>13,199,792</b>	<b>11,048,000</b>	<b>11,634,200</b>	<b>12,595,930</b>

**Current Net Surplus/Deficit:**                      2,200,612              3,100,083              121,350              768,930              1,212,332

**Net Assets:**                                      55,321,797              58,421,880              56,575,197              59,190,810              60,403,142

**Budget Variances:**

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**Mission Statement:**

To protect public health and the water environment by providing high quality and cost-effective wastewater treatment services for the community.

**Links to City Strategic Plan:**

1	
2	

**Significant Accomplishments:**

- [Complete analysis of system upgrades for sewer/pump station facilities Snell Road Walter St.](#)
- [Begin construction upgrades to controls, influent pumps and aeration blowers \(NO 13 - 24\).](#)
- [Complete study of Waukau Ave. pump station capacity-Waukau area sewer system being evaluated for possible elimination of this lift station](#)

**Objectives to be Accomplished Next Year:**

- [Create program to address clear water problems on private property.](#)
- [Finalize 1012-1016 Wi Discharge Permit for treatment plant, including phosphorus issues,- ongoing due to legal challenge to permit for phosphorus limit and total maximum daily load development for Upper Fox River and Lake Winnebago.](#)
- [Develop formal asset management plan for Wastewater Plant Assets](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Increase Sanitary Sewer Maintenance</b>					
Footage of Sewers Jetted	646,562	582,572	849,461	Increasing	Includes mains maintained more than once per year. This will be covered with the 2015 report.
# of Calls for Back-ups	199	100	161	variable	2012 rain event 5.27 inches in 24 hours. 2014 frozen laterals due to deep frost.
<b>Goal: Maintain Proper Operation of Treatment Plant</b>					
Score from WI DNR Annual Report	142	148	145	Stable	

**Contact Information:**

James Rabe, Director of Public Works - (920) 236-5065; Email - jrabe@ci.oshkosh.wi.us

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**OPERATING REVENUES**

Sewage Service	9,656,292	11,206,475	10,522,800	11,081,700	12,004,800
Miscellaneous Service	2,265	71,989	20,000	43,900	43,900
Pretreatment Program	82,676	90,415	90,400	88,400	95,764
Septic Haulers	196,405	239,067	240,000	238,700	258,512
Other Sewer Service Charges			0		
<b>TOTAL OPERATING REVENUES</b>	<b>9,937,638</b>	<b>11,607,946</b>	<b>10,873,200</b>	<b>11,452,700</b>	<b>12,402,976</b>

**OPERATING EXPENSES**

Sanitary Sewer	1,787,142	1,994,120	1,942,800	1,997,400	2,086,400
Pumping Stations	525,718	525,031	582,550	528,000	544,500
Disposal Plant	2,936,616	3,127,808	3,589,100	3,627,300	3,816,200
Solid Disposal	886,132	1,021,880	992,900	1,001,800	937,700
Laboratory	103,512	105,524	111,400	117,800	117,100
Maintenance	805,031	980,251	971,500	985,400	1,030,733
General & Administrative	663,429	635,012	611,000	607,100	623,800
Meter Reading	439,392	492,594	492,400	518,800	529,800
Pretreatment Program	54,675	52,989	110,300	53,100	77,350
<b>TOTAL OPERATING EXPENSES</b>	<b>8,201,647</b>	<b>8,935,209</b>	<b>9,403,950</b>	<b>9,436,700</b>	<b>9,763,583</b>

**OPERATING PROFIT/(LOSS)**

<b>1,735,991</b>	<b>2,672,737</b>	<b>1,469,250</b>	<b>2,016,000</b>	<b>2,639,393</b>
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**NON-OPERATING REVENUES**

Interest Income	36,709	35,094	36,800	43,500	43,500
Contrib Capital Income	0	523,946	0	0	0
Amort of Grant - Sewer	0	195,339	0	0	0
Gain on Debt Refinancing	51,936	80,938	0	0	0
Late Charges	143,160	145,340	138,000	138,000	149,454
<b>NET NON-OPERATING REVENUE</b>	<b>231,805</b>	<b>980,657</b>	<b>174,800</b>	<b>181,500</b>	<b>192,954</b>

**NON-OPERATING EXPENSE**

Interest Expense	1,127,224	1,164,500	1,522,700	1,428,570	1,620,015
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**NET PROFIT/(LOSS)**

<b>840,572</b>	<b>2,488,894</b>	<b>121,350</b>	<b>768,930</b>	<b>1,212,332</b>
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**PRINCIPAL PAYMENT ON DEBT**

<b>3,634,361</b>	<b>2,811,501</b>	<b>2,885,620</b>	<b>2,895,620</b>	<b>3,379,693</b>
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**DEPRECIATION**

<b>2,864,559</b>	<b>2,962,483</b>	<b>2,925,300</b>	<b>2,957,500</b>	<b>2,985,000</b>
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**DEBT COVERAGE RATIOS:**

*REQUIREMENT = 1.10 for Revenue Debt / 1.00 Total Debt*

Amount Available for Debt Service	4,832,355	6,615,877	4,569,350	5,155,000	5,817,347
Debt Service Revenue Debt	3,278,599	3,586,248	2,879,682	2,843,844	3,571,671
Debt Ratio	1.474	1.845	1.587	1.813	1.629
Debt Service Total Debt	4,761,585	5,152,860	4,408,320	4,324,190	4,999,708
Debt Ratio	1.015	1.284	1.037	1.192	1.164

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**SANITARY SEWER**

Labor	144,509	150,383	144,700	161,000	164,600
Retirement Benefits	22,216	22,696	20,700	22,300	21,100
Insurance Benefits	49,891	58,896	66,300	65,400	60,300
Contractual Services	174,390	239,594	230,000	230,000	330,000
Repairs to Motor Vehicles	17,354	16,649	26,300	21,000	22,000
Maint Mach/Equip/Bldg/Struct	0	4,677	1,000	1,000	1,000
Building Rent	550	550	600	600	600
Chemicals	0	45	0	0	0
Miscellaneous	5,690	4,569	10,000	5,000	6,000
Legal Fees	86,666	106,981	90,000	125,000	100,000
Diesel Fuel	26,028	31,678	32,000	21,500	28,100
Supplies and Repair Parts	25,126	37,852	40,000	31,300	33,200
Sewer Maintenance Supplies	22,941	4,179	3,500	4,300	4,300
Stone/Gravel/Concrete/Asphalt	13,750	25,126	20,000	18,800	25,000
Depreciation	1,198,031	1,290,245	1,257,700	1,290,200	1,290,200
<b>TOTAL SANITARY SEWER</b>	<b>1,787,142</b>	<b>1,994,120</b>	<b>1,942,800</b>	<b>1,997,400</b>	<b>2,086,400</b>

**PUMPING STATIONS - 1930**

Labor	85,755	62,581	66,300	59,400	60,700
Repair Parts	16,754	21,314	20,000	18,000	20,000
Gas & Oil	0	480	0	0	0
Heat	26,676	30,506	35,000	30,000	35,000
Equipment Rental	0	0	500	250	250
Postage	0	73	150	50	50
Professional Services	2,048	14,628	2,000	1,000	1,200
License & Permit	50	0	0	0	0
Office Supplies	107	0	0	0	0
Other Supplies	1,201	2,317	1,300	1,000	1,100
Telephone	1,358	1,627	1,600	2,000	2,300
Chemicals	85,010	56,731	135,000	100,000	100,000
Water	4,911	4,998	6,000	7,900	10,000
Storm Water	1,770	2,133	2,400	2,400	2,600
Supplies and Repair Parts	18,829	43,345	30,000	20,000	22,000
Power & Light	87,417	82,142	89,000	80,000	83,200
Insurance	4,415	3,010	3,800	3,200	3,300
Depreciation	189,417	199,146	189,500	202,800	202,800
<b>TOTAL PUMPING STATIONS</b>	<b>525,718</b>	<b>525,031</b>	<b>582,550</b>	<b>528,000</b>	<b>544,500</b>

**DISPOSAL PLANT - 1940 - Liquid**

**1941 - Solid**

Labor	647,333	727,916	800,600	761,500	819,100
Retirement Benefits	99,351	109,760	117,400	108,800	115,500
Insurance Benefits	157,767	215,959	263,100	249,700	236,200
Repair Parts	184,509	237,188	200,000	190,000	198,000
Office Supplies	3,298	4,165	6,000	3,600	4,000
Gas & Oil	4,559	1,978	2,200	2,800	3,000

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
Heat	120,821	119,173	139,000	125,000	139,000
Chemicals	224,118	173,368	250,000	320,000	250,000
Cont Svcs/Eng & Consulting Fees	63,878	40,472	302,500	302,500	460,000
Tools	2,388	867	600	3,000	3,000
Other Supplies	13,098	14,844	13,000	17,000	18,000
Telephone	2,105	2,178	2,200	1,900	2,100
Water	16,650	12,306	13,500	21,300	24,500
Storm Water	13,090	15,788	16,600	17,800	20,300
Power & Light	476,263	531,530	555,000	555,000	577,200
Car Allowance	160	0	300	0	0
Conference & Training	6,833	12,691	10,000	10,000	11,000
Insurance	32,706	34,969	30,100	35,200	40,000
Depreciation	791,123	793,577	791,100	794,000	794,000
Dues	2,064	4,376	5,000	4,500	5,000
Equipment Rental	1,103	2,874	600	25,000	15,000
Clothing	44	91	300	300	300
Miscellaneous	1,354	957	3,000	3,000	3,000
Fees & Permits	72,001	70,781	67,000	75,400	78,000
<b>TOTAL DISPOSAL PLANT</b>	<b>2,936,616</b>	<b>3,127,808</b>	<b>3,589,100</b>	<b>3,627,300</b>	<b>3,816,200</b>

**SOLID DISPOSAL - 1941**

Labor	147,291	176,927	151,300	157,000	160,000
Retirement Benefits	22,706	25,160	21,600	22,500	22,700
Insurance Benefits	41,521	51,619	57,600	46,600	43,400
Repair Parts	0	12	0	0	0
Gas & Oil	25	251	300	100	100
Chemicals	8,330	89,725	75,000	75,000	75,000
Insurance	7,468	8,501	7,700	8,700	9,900
Contractual Services	70,504	54,626	70,000	70,000	0
Depreciation	440,441	441,466	440,400	441,500	441,500
Maintenance	1,524	8,516	15,300	13,400	15,000
Equipment Rental	0	0	0	0	0
Miscellaneous	1,629	4,651	2,300	5,000	5,000
Special Services	134,604	150,830	138,000	151,900	155,000
Uniforms	0	0	100	100	100
Supplies	10,089	9,596	13,300	10,000	10,000
<b>TOTAL SOLID DISPOSAL</b>	<b>886,132</b>	<b>1,021,880</b>	<b>992,900</b>	<b>1,001,800</b>	<b>937,700</b>

**LABORATORY - 1945**

Labor	56,600	59,343	60,500	61,600	62,800
Retirement Benefits	8,626	8,879	8,700	8,900	8,900
Insurance Benefits	18,185	20,858	23,550	23,500	21,500
Repairs	3,379	745	2,300	5,000	4,000
Chemicals	6,586	5,132	5,800	7,100	7,800
Other Supplies	4,907	5,342	4,100	6,000	6,000

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
Insurance	2,864	2,851	3,400	3,000	3,400
Depreciation	1,938	2,003	2,100	2,000	2,000
Office Supplies	20	80	250	100	100
Tools & Shop Supplies	137	17	200	100	100
Professional Services	270	274	500	500	500
<b>TOTAL LABORATORY</b>	<b>103,512</b>	<b>105,524</b>	<b>111,400</b>	<b>117,800</b>	<b>117,100</b>
<b><u>MAINTENANCE - 1946</u></b>					
Labor	391,566	459,569	472,200	474,200	493,800
Retirement Benefits	73,484	78,137	77,000	76,300	78,200
Insurance Benefits	81,640	107,339	140,200	132,600	121,700
Motor Vehicle Expense	5,096	2,358	5,000	5,000	5,000
Contractual Services	13,439	34,572	13,500	10,000	11,000
Gas & Oil	10,283	10,335	12,000	12,000	12,000
Minor Equipment	917	5,283	5,000	2,500	3,000
Office Supplies	1,157	1,167	1,400	1,000	1,200
Other Supplies	1,985	5,874	1,600	7,000	4,000
Repairs/Maint	14,274	25,921	21,500	18,000	21,500
Insurance	19,692	22,078	31,200	22,300	27,333
Depreciation	189,959	223,654	189,900	223,700	251,200
Clothing	0	150	200	200	200
Miscellaneous	0	1,554	300	300	300
Equipment Rental	239	210	500	300	300
Conference & Training	1,300	2,050	0	0	0
<b>TOTAL MAINTENANCE</b>	<b>805,031</b>	<b>980,251</b>	<b>971,500</b>	<b>985,400</b>	<b>1,030,733</b>
<b><u>GENERAL &amp; ADMINISTRATIVE - 1950</u></b>					
Labor	328,601	321,472	297,100	296,700	296,000
Retirement Benefits	47,687	57,017	41,500	77,700	73,900
Insurance Benefits	67,953	76,763	86,800	63,600	75,700
Accounting Loss/Debt Refinancing	0	25,034	0	0	0
Software Supplies	308	472	500	400	400
Office Supplies/Equipment	5,774	2,803	5,000	5,000	5,500
Postage	20,070	19,317	25,000	25,000	25,000
Computer Charges	46,204	46,900	47,500	50,000	50,000
Telephone	876	784	800	800	800
Contractual Services	3,501	1,080	3,000	1,500	2,000
Car Allowance	851	783	1,200	400	500
Maintenance Office Equipment	6,676	4,548	10,000	10,000	10,000
Professional Services	9,900	0	0	0	0
Advertising/Marketing	3,331	135	6,400	3,000	5,000
Other Supplies	73	0	0	0	0
Audit	6,563	5,813	8,000	6,500	7,000
Insurance	4,749	3,734	8,400	4,000	4,500
Uncollectable Accounts	21,357	3,755	5,000	4,000	4,000
Depreciation	53,650	12,392	54,600	3,300	3,300
Bond Issue Expense	34,895	52,550	10,000	55,000	60,000
Bond Service Fees	0	(750)	0	0	0
Conference & Training	0	0	0	0	0
Dues	410	410	200	200	200
<b>TOTAL GENERAL &amp; ADMINISTRATIVE</b>	<b>663,429</b>	<b>635,012</b>	<b>611,000</b>	<b>607,100</b>	<b>623,800</b>

ACCOUNT: 551-0000-0000-00000

FUND: SEWER UTILITY

FUNCTION: SEWER UTILITY

2013	2014	2015	2015	2016
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

**METER READING - 1951**

Labor	11,456	5,888	24,200	24,300	24,800
Retirement Benefits	1,665	887	3,500	3,600	3,600
Insurance Benefits	6,990	8,626	9,700	9,300	8,800
Meter Repairs	390,143	446,173	435,000	450,000	460,000
Office Supplies	28,529	30,733	18,800	31,000	32,000
Insurance	609	287	1,200	600	600
<b>TOTAL METER READING</b>	<b>439,392</b>	<b>492,594</b>	<b>492,400</b>	<b>518,800</b>	<b>529,800</b>

**PRETREATMENT PROGRAM - 1955**

Professional Services	53,329	51,744	110,000	53,000	77,200
Maint Computer	1,105	1,160	0	0	0
Conference/Training	0	85	0	0	0
Safety Equipment	21	0	0	0	0
Office Supplies	220	0	300	100	150
<b>TOTAL PRETREATMENT PROGRAM</b>	<b>54,675</b>	<b>52,989</b>	<b>110,300</b>	<b>53,100</b>	<b>77,350</b>

## PERSONNEL SCHEDULE

ACCOUNT: 551-0000-0000-00000  
 FUND: SEWER UTILITY  
 FUNCTION: SEWER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
PW Utility Bureau Manager	0.50	0.50	0.50	47,108	47,358	48,306
Environmental Compliance Manager	0.00	0.50	0.50	40,425	10,106	41,233
Wastewater Treatment Plant Division Manager	1.00	1.00	1.00	75,955	76,955	78,494
Wastewater Maintenance Supervisor	1.00	1.00	1.00	71,415	72,415	73,864
Industrial / Electrical Technician	1.00	1.00	1.00	57,264	58,264	59,429
Pretreatment Coord.	1.00	1.00	1.00	57,264	58,264	59,429
Chemist	1.00	1.00	1.00	59,883	60,883	62,101
Wastewater Plant Supervisor	1.00	1.00	1.00	60,317	60,459	63,118
Instrumentation/Electro Mechanical Tech	2.00	2.00	2.00	108,290	107,649	109,802
Maintenance Mechanic	6.00	6.00	6.00	301,672	294,436	311,421
Liquids Operator 2	8.00	8.00	8.00	391,812	384,314	401,406
Solids Operator	3.00	3.00	3.00	149,785	155,237	158,342
Sewage Plant Maintenance Worker	1.00	1.00	1.00	46,217	46,147	46,217
Equipment Operator II	3.00	3.00	3.00	143,348	144,189	147,073
Office Assistant	1.00	1.00	1.00	39,957	39,957	40,756
Employees shared w/ Water and/or Storm Water:						
Water Meter Reader Service Person	0.50	0.50	0.50	24,239	24,232	24,717
Civil Engineer	0.33	0.33	0.33	21,052	21,382	21,810
Utility Locator	0.33	0.00	0.33	0	14,341	11,291
Engineering Specialists	0.33	0.66	0.33	32,337	14,221	14,868
Civil Engineer Technician	0.33	0.33	0.33	14,175	17,603	17,955
Plumbing Inspector	0.50	0.50	0.50	24,392	24,487	25,647
Account Clerk II	0.33	0.33	0.33	13,686	13,784	14,060
GIS Administrator	0.20	0.20	0.20	12,105	12,305	12,551
Part time				0	0	0
Pay For Performance				0	19,040	19,040
Overtime				23,425	15,297	15,910
<b>TOTAL PERSONNEL</b>	<b>33.35</b>	<b>33.85</b>	<b>33.85</b>	<b>1,816,123</b>	<b>1,793,325</b>	<b>1,878,840</b>
<b>BENEFITS FOR PLANT:</b>						
Health Insurance				578,220	544,868	501,600
Retirement Fund				123,500	120,665	124,003
Life Insurance				4,400	5,207	5,296
Social Security				139,300	135,748	143,731
Retirement - Prior Service				33,600	33,800	33,800
Income Continuation Insurance				4,500	0	4,580
<b>TOTAL BENEFITS</b>				<b>883,520</b>	<b>840,288</b>	<b>813,010</b>
<b>ADMINISTRATIVE SERVICES:</b>						
PW Street Supervisor (3/4)				48,100	48,122	50,343
Clerk Dispatcher (1/4)				10,500	10,483	10,693
Director of Finance (1/4)				26,700	26,647	27,180
Finance Utilities Division Manager (1/3)				21,300	21,281	21,707
Account Clerk II (1/4)				10,300	10,338	10,545
Account Clerk II (.15)				6,100	6,051	6,172
Account Clerk I (1/3)				11,400	10,155	9,544
Account Clerk II (1/5)				8,100	8,069	8,230
Collection/Cashier (1/3)				12,800	12,752	12,862
Safety Risk Management Officer (1/3)				20,100	20,892	21,707
Director of Public Works (1/5)				25,200	27,478	23,603
Benefits				88,900	77,816	91,179
<b>TOTAL ADMIN. SERVICES</b>				<b>289,500</b>	<b>280,084</b>	<b>293,765</b>
<b>GRAND TOTAL</b>	<b>33.35</b>	<b>33.85</b>	<b>33.85</b>	<b>2,989,143</b>	<b>2,913,697</b>	<b>2,985,615</b>



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**ENTERPRISE FUND:**  
STORM WATER UTILITY

**DEPARTMENT:**  
PUBLIC WORKS

**ACCOUNT:**  
561-XXXX-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	4,554,188	5,853,371	6,061,443	5,989,459	6,332,167

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	946,946	0	150,000	180,000	0
Fees & Charges	6,002,023	7,160,034	7,646,277	7,858,600	8,610,600
Miscellaneous	99,085	106,620	85,000	81,100	81,100
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	7,048,054	7,266,654	7,881,277	8,119,700	8,691,700

**Current Net Surplus/Deficit:**                      2,493,866              1,413,283              1,819,834              2,130,241              2,359,533

**Net Assets:**                                      27,442,955              28,856,238              32,232,185              30,986,479              33,346,012

**Budget Variances:**

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**Mission Statement:**

Manage storm water runoff in the City through flood control projects and water quality improvements (as required by WI DNR)

**Links to City Strategic Plan:**

- |   |  |
|---|--|
| 1 | <a href="#">Improve and Maintain Infrastructure / Storm Water Management</a> |
| 2 | <a href="#">Improve quality of life assets</a>                               |
| 3 |  |
| 4 |  |
| 5 |  |

**Significant Accomplishments:**

- [Completed 9th & Washburn Area Wet Detention Basin](#)
- [Completed Design for Libbey-Nicolet Watershed: North Main St. Area Wet Detention Basin](#)
- [Completed Design for Fernau Ave. Watershed: North Main St. Area Wet Detention Basin](#)
- [Completed Design for Glatz Creek Watershed Relief Sewer - Phase 2](#)

**Objectives to be Accomplished Next Year:**

- [Construct Libbey - Nicolet Watershed: North Main Street Area Wet Detention Basin](#)
- [Construct Fernau Ave. Watershed: North Main Street Area Wet Detention Basin](#)
- [Construct Glatz Creek Watershed Relief Sewer - Phase 2](#)
- [Commence Johnson Creek Watershed Storm Water Management Plan](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Create positive review of storm water management per Citizen Survey</b>					
Excellent/Good %	42.70%	38.30%	47.40%	Increasing	
<b>Goal: Complete two major storm water management projects per year</b>					
Projects Completed	2	2	1		
	James Road Area	City Hall	Armory Area		
	Detention Basin	Underground	Detention Basin		
	and Sawyer	and			
	Creek Dredging	Airport Relief			
		Sewer, Phase 1			
<b>Goal:</b>					
<b>Goal:</b>					

<b>Contact Information:</b>	James Rabe, Director of Public Works - (920) 236-5065; Email - jrabe@ci.oshkosh.wi.us
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ACCOUNT: 561-0000-0000-00000  
 FUND: STORM WATER UTILITY  
 FUNCTION: STORM WATER UTILITY

2013	2014	2015	2015	2016
ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED

**OPERATING REVENUES**

User Charges	6,002,023	7,160,034	7,646,277	7,858,600	8,610,600
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**OPERATING EXPENSES**

Program Management	245,458	241,814	240,500	243,400	242,900
Engineering and Planning	426,046	383,695	552,470	446,700	528,300
Inspection and Enforcement	65,361	67,511	93,310	93,000	94,000
Operations and Maintenance	2,315,513	2,988,391	2,883,575	3,021,250	3,015,600

<b>TOTAL OPERATING EXPENSES</b>	<b>3,052,378</b>	<b>3,681,411</b>	<b>3,769,855</b>	<b>3,804,350</b>	<b>3,880,800</b>
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<b>OPERATING PROFIT/(LOSS)</b>	<b>2,949,645</b>	<b>3,478,623</b>	<b>3,876,422</b>	<b>4,054,250</b>	<b>4,729,800</b>
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**NON-OPERATING REVENUES**

Interest Income	24,358	34,200	24,000	31,700	31,700
Late Charges	55,941	67,591	56,000	43,400	43,400
State Aid	946,946	0	150,000	180,000	0
Contributed Capital	0	2,209,136	0	0	0
Premium/Gain on Debt	0	0	0	0	0
Bond Discount & Cost	0	38,878	0	0	0
Miscellaneous Income	18,786	4,829	5,000	6,000	6,000

<b>NET NON-OPERATING REVENUE</b>	<b>1,046,031</b>	<b>2,354,634</b>	<b>235,000</b>	<b>261,100</b>	<b>81,100</b>
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**NON-OPERATING EXPENSE**

Discount on Debt	253,471	0	0	0	0
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Interest Expense	1,501,810	2,171,960	2,291,588	2,185,109	2,451,367
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<b>NET PROFIT/(LOSS)</b>	<b>2,493,866</b>	<b>3,661,297</b>	<b>1,819,834</b>	<b>2,130,241</b>	<b>2,359,533</b>
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<b>PRINCIPAL PAYMENT ON DEBT</b>	<b>1,998,434</b>	<b>2,413,014</b>	<b>2,861,829</b>	<b>2,866,844</b>	<b>3,243,913</b>
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<b>DEPRECIATION</b>	<b>1,312,769</b>	<b>1,504,491</b>	<b>1,456,100</b>	<b>1,517,500</b>	<b>1,517,500</b>
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**DEBT COVERAGE RATIOS:**

*REQUIREMENT = 1.20 for Revenue Debt / 1.00 Total Debt*

Amount Available for Debt Service	5,308,445	7,337,748	5,567,522	5,832,850	6,328,400
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Debt Service Revenue Debt	2,396,810	3,460,867	4,037,675	4,037,675	4,732,164
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Debt Ratio	2.215	2.120	1.379	1.445	1.337
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Debt Service Total Debt	3,500,244	4,584,974	5,153,417	5,051,953	5,695,280
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Debt Ratio	1.517	1.600	1.080	1.155	1.111
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ACCOUNT: 561-0000-0000-00000  
 FUND: STORM WATER UTILITY  
 FUNCTION: STORM WATER UTILITY

2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 ESTIMATE	2016 PROPOSED
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**PROGRAM MANAGEMENT**

Labor	182,656	178,282	157,800	158,100	156,800
Retirement Benefits	27,036	26,003	24,400	24,200	22,400
Insurance Benefits	32,740	36,561	32,700	35,500	38,100
Engineering and Consulting Fees	2,380	80	25,000	25,000	25,000
Other Materials & Supplies	0	298	0	0	0
Office Supplies	646	590	600	600	600
<b>TOTAL PROGRAM MANAGEMENT</b>	<b>245,458</b>	<b>241,814</b>	<b>240,500</b>	<b>243,400</b>	<b>242,900</b>

**ENGINEERING AND PLANNING**

Labor	232,714	228,321	297,100	232,600	294,300
Retirement Benefits	35,922	34,346	46,270	32,900	41,000
Insurance Benefits	46,482	49,330	81,800	52,600	63,200
Computer Maintenance	1,000	240	1,100	1,100	1,100
Engineering and Consultants	105,526	62,535	114,200	114,200	115,000
Telephone	3,067	775	600	1,200	1,400
Conference and Training	745	2,332	5,000	5,000	5,000
Minor Equipment	0	1,115	2,500	2,500	2,500
Licenses and Dues	590	3,772	3,400	4,100	4,300
Office Supplies	0	929	500	500	500
<b>TOTAL ENGINEERING AND PLANNING</b>	<b>426,046</b>	<b>383,695</b>	<b>552,470</b>	<b>446,700</b>	<b>528,300</b>

**INSPECTION AND ENFORCEMENT**

Labor	56,634	58,676	58,700	58,900	60,000
Retirement Benefits	8,727	8,835	9,210	8,700	8,600
Engineering and consulting	0	0	20,400	20,400	20,400
Minor Equipment	0	0	5,000	5,000	5,000
Licenses and Permits	0	0	0	0	0
<b>TOTAL INSPECTION AND ENFORCEMENT</b>	<b>65,361</b>	<b>67,511</b>	<b>93,310</b>	<b>93,000</b>	<b>94,000</b>

**OPERATIONS AND MAINTENANCE**

Labor	224,274	336,664	316,500	312,700	322,000
Part Time Labor	0	0	5,000	6,600	10,300
Retirement Benefits	35,434	51,053	50,590	54,700	55,900
Insurance Benefits	50,302	116,105	129,000	134,300	123,600
Accounting Loss/Debt Refinancing	0	16,076	0	0	0
Contractual Services	5,573	15,679	11,000	31,000	60,000
Auto Allowance	1,814	1,510	2,000	1,800	2,000
Advertising/Marketing	0	0	2,000	2,000	2,000
Audit Expense	6,563	5,813	7,000	7,000	7,000
Computer Service Charges	46,204	46,900	47,500	49,200	50,000
Repairs to Motor Vehicles	21,459	22,842	31,600	31,600	33,000
Maint/Mach/Equip/Bldg/Struct	2,395	97,557	57,000	100,000	100,000
Maintenance Computer Software	5,822	5,546	10,000	6,500	7,000
Equipment Rental	239	210	500	300	300
Special Services	172,587	329,428	214,525	250,000	220,000
Engineering & Consultants	36,731	27,605	46,600	74,700	50,000
Legal Professional Fees	11,395	36,648	34,300	30,000	31,000
Conference and Training	0	0	500	100	200
Membership Dues	110	110	110	300	300
Misc Contractual Services	1,225	0	250	250	250
Uncollectible Accounts	5,129	1,152	1,200	1,200	1,200
Utility Services	11,502	12,034	13,000	13,000	14,000

**ACCOUNT: 561-0000-0000-00000**  
**FUND: STORM WATER UTILITY**  
**FUNCTION: STORM WATER UTILITY**

	2013	2014	2015	2015	2016
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED
Comp Liability	5,721	5,595	5,500	5,600	5,900
Vehicle Insurance	2,481	1,941	2,700	2,000	2,700
Licenses and Permits	8,000	8,000	8,000	8,100	8,100
Land fill Fees	48,329	56,435	80,000	80,000	80,000
Clothing	300	474	500	1,000	1,000
Office Supplies	21,722	20,968	20,000	20,000	20,500
Software Supplies	308	986	1,500	700	1,000
Diesel Fuel	38,871	35,352	42,500	38,000	40,000
Motor Oil	0	84	200	100	100
Supplies and Repair Parts	61,239	98,491	98,000	75,000	80,000
Tires/Tubes	690	0	3,000	500	750
Sewer Maintenance Supplies	23,442	861	15,000	4,000	5,000
Chemicals	0	0	0	0	0
Tools	24	213	100	500	500
Street Sweeping Supplies	9,284	11,007	15,000	20,000	15,000
Minor Equipment	2,496	4,239	12,200	3,000	8,500
Stone/Gravel/Concrete/Asphalt	62,762	61,162	70,100	65,000	66,000
Other Materials and Supplies	9,282	3,468	3,000	3,000	3,000
Depreciation	1,312,769	1,504,491	1,456,100	1,517,500	1,517,500
Bond Issue	69,035	51,692	70,000	70,000	70,000
<b>TOTAL OPERATIONS AND MAINTENANCE</b>	<b>2,315,513</b>	<b>2,988,391</b>	<b>2,883,575</b>	<b>3,021,250</b>	<b>3,015,600</b>

## PERSONNEL SCHEDULE

ACCOUNT: 561-0000-0000-00000  
 FUND: STORM WATER UTILITY  
 FUNCTION: STORM WATER UTILITY

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Civil Engineering Supervisor	1.00	1.00	1.00	80,214	80,214	81,818
Civil Engineer	1.34	1.34	1.34	94,968	95,808	97,725
Senior Civil Engineer	1.00	1.00	1.00	74,914	12,486	76,412
Civil Engineer Technician	1.00	1.00	1.00	53,863	54,863	55,960
Utility Locator	0.00	0.00	0.34	0	5,632	11,633
Civil Engineer Technician	0.00	0.34	0.00	14,605	0	0
Engineering Specialist	0.34	0.34	0.34	15,350	23,795	15,319
Lead Equipment Operator	5.00	5.00	5.00	239,083	240,266	245,071
Account Clerk II	0.33	0.33	0.33	13,686	13,784	14,060
GIS Administrator	0.20	0.20	0.20	12,105	12,305	12,551
Office Assistant	0.30	0.30	0.30	10,869	6,686	8,549
Part - Time Summer Help				5,000	6,600	10,300
Overtime				23,000	11,748	12,200
Pay for Performance				0	2,625	2,625
Health Insurance				190,365	166,163	167,100
Retirement				43,021	37,916	41,839
Social Security				48,841	42,656	49,283
Retirement - Prior Service				10,070	10,100	10,100
Life Insurance				779	1,084	1,109
Income Continuation Insurance				1,424	0	1,450
<b>TOTAL PERSONNEL</b>	10.51	10.85	10.85	932,157	824,731	915,104
<b>ADMINISTRATIVE SERVICES</b>						
PW Street Supervisor (3/4)				48,100	48,172	50,390
Public Works Clerk Dispatcher (1/4)				10,500	10,483	10,693
Director of Finance (1/4)				26,700	26,647	27,180
Finance Utilities Division Manager (1/3)				21,300	21,281	21,707
Account Clerk II (1/4)				10,300	10,338	10,545
Account Clerk II (1/10)				4,100	4,034	4,115
Account Clerk I (1/3)				11,400	10,155	9,544
Account Clerk II (1/5)				8,100	8,069	8,230
Cashier (1/3)				12,800	12,752	12,862
Asst. Dir.Public Works/ City Engineer (1/3)				33,100	36,042	34,108
Director of Public Works (1/5)				25,200	27,478	23,603
Fringes				89,300	86,666	91,776
<b>TOTAL ADMIN. SERVICES</b>				300,900	302,117	304,753
<b>TOTAL PERSONNEL</b>	10.51	10.85	10.85	1,233,057	1,126,848	1,219,857

<b>2016 BUDGET POLICE PENSION FUND</b>
--

<b>Police Pension Obligation</b>	<b>27,700</b>
<b>Less Revenues</b>	
Interest on Investments	<u>2,200</u>
<b>TOTAL</b>	<b>25,500</b>
Surplus Applied	<u>25,500</u>
<b>BUDGET APPROPRIATION</b>	<b><u><u>0</u></u></b>

<b>2016 BUDGET FIRE PENSION FUND</b>
--

<b>Fire Pension Obligation</b>	<b>25,400</b>
<b>Less Revenues</b>	
Interest on Investments	<u>900</u>
<b>TOTAL</b>	<b>24,500</b>
Surplus Applied	<u>24,500</u>
<b>BUDGET APPROPRIATION</b>	<b><u><u>0</u></u></b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b>	<b>FUNCTION:</b>	<b>DEPARTMENT:</b>	<b>ACCOUNT:</b>
SAFETY & WORKER COMPENSATION	SAFETY & WORKER COMPENSATION	ADMINISTRATIVE SERVICES	603-0909-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		327,916	617,252	458,800	450,100	474,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102		20,400	20,400	20,400	20,400	17,700
Grants & Aids		0	0	0	0	0
Fees & Charges		44,928	60,405	63,600	48,700	66,000
Miscellaneous		349,000	326,000	333,500	347,000	346,200
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		414,328	406,805	417,500	416,100	429,900

<b>Current Net Surplus/Deficit:</b>	86,412	(210,447)	(41,300)	(34,000)	(44,900)
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<b>Ending Fund Balance:</b>	560,430	349,983	402,630	315,983	271,083
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**Budget Variances:** 6481 - stop-loss premium increase.

**Mission Statement:** The function of Safety is to provide a safe workplace for our employees, to comply with Department of Commerce regulations (including safety education of all employees) and to manage the City's worker compensation claims.

**Links to City Strategic Plan:**

- 1 [Develop an effective, high performing government.](#)
- 2

**Significant Accomplishments:**

- [Completed city-wide confined space entry, forklift certifications, and active shooter training \(w/OPD\).](#)
- [Worked in conjunction with Park Dept. to conduct comprehensive safety audit of Men. Park Zoo.](#)
- [Began to develop safety training videos for employee use via City intranet.](#)

**Objectives to be Accomplished Next Year:**

- [Create safety related on-boarding video for new employee orientation.](#)
- [Continue to expand safety training videos for employee use via City intranet.](#)
- [Evaluate Occ Health option related to employee care.](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Strengthen our financial position and capabilities</b>					
Injury cost by year	\$184,681	\$433,594	\$239,545	None	Spike in 2013 aside, costs are diminishing.
<b>Goal: Develop a performance culture</b>					
Recordable injuries by year	63	52	46	Down	Reduced injuries increases work availability.

**Contact Information:** Paul Greeninger, Safety Officer, [pgreeninger@ci.oshkosh.wi.us](mailto:pgreeninger@ci.oshkosh.wi.us)

ACCOUNT: 603-0909-XXXX-XXXXX  
 FUND: SAFETY & WORKER COMPENSATION  
 FUNCTION: SAFETY & WORKER COMPENSATION  
 DEPARTMENT: ADMINISTRATIVE SERVICES

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Payroll - Direct Labor						
6106-00000	Workers Compensation	0	(671)	0	0	0
6102-00000	Regular Pay	57,120	61,251	62,600	63,700	65,600
TOTAL PAYROLL - DIRECT LABOR		57,120	60,580	62,600	63,700	65,600
Payroll - Indirect Labor						
63xx-00000	Payroll - Indirect Labor	11,419	33,670	32,600	9,300	31,900
TOTAL PAYROLL - INDIRECT LABOR		11,419	33,670	32,600	9,300	31,900
Account-Project						
Contractual Services						
6401-00000	Contractual Services	42,703	69,277	45,000	45,000	45,000
6402-00000	Auto Allowance	0	0	0	0	0
6448-00000	Special Services	155,385	394,230	250,000	250,000	250,000
6458-00000	Conference & Training	1,055	943	1,100	1,100	1,100
6460-00000	Membership Dues	1,085	1,085	1,000	1,100	1,100
TOTAL CONTRACTUAL SERVICES		200,228	465,535	297,100	297,200	297,200
Utilities						
6475-00000	Telephones	0	0	0	0	200
TOTAL UTILITIES		0	0	0	0	200
Fixed Charges						
6481-00000	Workers Compensation	53,434	52,329	60,000	73,400	73,400
6499-00000	Misc Fixed Charges	5,447	4,912	5,700	5,700	5,700
TOTAL FIXED CHARGES		58,881	57,241	65,700	79,100	79,100
Materials & Supplies						
6505-00000	Office Supplies	92	46	200	200	200
6510-00000	Employee Training Materials	0	0	200	200	200
6537-00000	Safety Equipment	62	0	200	200	200
6557-00000	Medical Supplies	114	180	200	200	200
6589-00000	Other Materials & Supplies	0	0	0	0	0
TOTAL MATERIALS & SUPPLIES		268	226	800	800	800
TOTAL SAFETY & WORKER COMP		327,916	617,252	458,800	450,100	474,800

**PERSONNEL SCHEDULE**

ACCOUNT: 603-XXXX-XXXX-XXXXX  
 FUND: SAFETY & WORKER COMPENSATION  
 FUNCTION: SAFETY & WORKER COMPENSATION  
 DEPARTMENT: ADMINISTRATIVE SERVICES

Position Title	Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Safety & Risk Management Officer	1	1	1	62,600	62,700	65,100
Merit Pool - 1% of PFP Range 6102				0	1,000	500
Overtime/Comp/199 6102				0	0	0
Health Insurance 6306				23,400	0	22,200
Retirement 6304				4,300	4,300	4,300
Social Security 6302				4,800	4,800	5,000
Life Insurance 6310				100	200	200
Income Continuation Insurance 6312				0	0	200
<b>TOTAL PERSONNEL</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>95,200</b>	<b>73,000</b>	<b>97,500</b>

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
SENIOR CENTER REVOLVING

**DEPARTMENT:**  
SENIOR SERVICES

**ACCOUNT:**  
201-0760-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	49,533	47,818	37,600	39,300	40,400

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	3,500	3,500
Fees & Charges	0	0	0	0	0
Miscellaneous	31,780	45,873	50,000	34,200	38,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	31,780	45,873	50,000	37,700	41,500

**Current Net Surplus/Deficit:** (17,753) (1,945) 12,400 (1,600) 1,100

**Ending Fund Balance:** 28,127 26,182 49,080 24,582 25,682

**Budget Variances:** Exercise machines \$2,500, Kitchen equipment \$1,000 and Computers for Lab \$1,000.

**Mission Statement:** To enrich the lives of adults fifty and over.

- Links to City Strategic Plan:**
- 1 [Engage and Educate Citizens about the Oshkosh Seniors Center.](#)
  - 2 [Promote and Develop Public/Private Partnerships.](#)
  - 3 [Develop an Effective, High Performing Center by establishing performance measures.](#)
  - 4 [Improve Quality of Life Assists through cutting edge programs and services for older adults.](#)
  - 5 [Improve Our City Buildings through the complete renovation of the north building.](#)

- Significant Accomplishments:**
- [New programs - Senior Connects, Coffeehouse Music Night, StaySmart, Powerful Tools for Caregivers](#)
  - [Oversight of Fisk Gallup distributions; creation of Facebook and FOSC website](#)
  - [Realization of new fundraising dollars - Murder Mystery Dinner brought in \\$5k the first year](#)
  - [Advisory Board of Directors Strategic Planning and addition of new board members](#)
  - [Committee on Aging moving forward on "Senior Friendly Communities" efforts](#)
  - [Evaluated Architectural Designs designs for North Building renovation](#)
  - [Achieved 5 Year Reaccreditation with the Wisconsin Association of Senior Centers](#)

- Objectives to be Accomplished Next Year:**
- [Determine Phase 1 of North Building renovation; develop Internet Café in both buildings](#)
  - [Create e-newsletter](#)
  - [Expand programs geared towards "evidence based programming" and individuals ages 50-65](#)
  - [Expand fitness offerings by partnering with locate fitness facilities](#)
  - [Foster additional collaborations and sponsorships; continue to work on rebranding](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Increase the number of people served by the Seniors Center</b>					
# New Participants			594	Increasing	
# Active Participants	3,012	3,236	4,281	Increasing	
# Participant Visits	555,011	57,999	56,284	Static	Not checking in
# Partner Visits	21,737	21,057	13,194	Decreasing	Meal site #s decreasing
<b>Goal: Expand programming to meet the needs of the senior population</b>					
Avg. # Daily Programs	18	20	21	Increasing	Very busy place
# Seniors Learning to Connect to On-line Resources			100	Increasing	"Senior Connects" - New
# New Programs/Activities	12	23	22	Increasing	Aggressive
# Specialty Programs	114	23	42	Increasing	Creative
# Community Partners	255		328	Increasing	Very connected
<b>Goal: Enhance the Volunteer program at the Center</b>					
# of Volunteers		326	364	Increasing	
# of Volunteer Hours	27,200	28,600	24,238	Static	Not logging in hours
Value of Hours	\$495,000	\$520,200	\$440,800	Static	See above
<b>Goal: Increase number of outside funding sources</b>					
Total # of Fundraisers	8	8	9	Increasing	
Dollars Raised	\$30,000	\$33,000	\$52,000	Increasing	Very strong
# Friends Supporters	810	918	969	Increasing	
Total # of Rentals	26	28	27	Increasing	

**Contact**

**Information:**

Senior Services Manager - Mark Ziemer - mziemer@ci.oshkosh.wi.us

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
BICYCLE FUND

**DEPARTMENT:**  
TRANSPORTATION

**ACCOUNT:**  
207-0211-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,716	968	2,000	0	2,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		516	369	400	400	400
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		516	369	400	400	400

<b>Current Net Surplus/Deficit:</b>	(1,200)	(599)	(1,600)	400	(1,600)
<b>Ending Fund Balance:</b>	15,354	14,755	13,854	15,155	13,555

**Budget Variances:**

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**Mission Statement:**

The Bicycle Fund is used to support the goals and objectives of the City's Bicycle and Pedestrian Circulation Plan.

**Links to City**

**Strategic Plan:**

- 1 [Improve Our Streets, Transit, Bike and Pedestrian Infrastructure.](#)
- 2
- 3

**Significant**

**Accomplishments:**

- [Prioritized 5 bike route facility connections for painting](#)
- [Tracked usage of Sawyer Street bike route with sensors.](#)
- 
- 
- 

**Objectives to be**

**Accomplished Next**

**Year:**

- [Prioritize 5-10 street bike route facility connections for painting and/or signing.](#)
- [Improve pad and bike crossing of WIOUWASH across Congress Avenue](#)
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Develop a well-connected bicycle route system that links a variety of facilities together into a cohesive transportation system (both on and off-road).</b>					
Number of miles of designated facilities	4.24	6.84	9.3		

**Contact**

**Information:**

Darryn Burich, Planning Manager PH: 236-5061

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
POLICE SPECIAL

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
215-0211-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		68,056	47,421	40,200	86,900	21,350

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		5,139	78,106	23,500	41,909	12,300
Fees & Charges		0	0	0	0	0
Miscellaneous		11,311	11,510	6,500	35,100	3,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		16,450	89,616	30,000	77,009	15,300

<b>Current Net Surplus/Deficit:</b>	(51,606)	42,195	(10,200)	(9,891)	(6,050)
<b>Ending Fund Balance:</b>	(23,698)	18,497	16,002	8,606	2,556

**Budget Variances:**

**Mission Statement:** The purpose of the funds is to provide separate accounting for proceeds from Federal and State Grants to be utilized for specific needs and according to grant requirements, as well as from donations or gifts for specific department needs.

- Links to City Strategic Plan:**
- 1 [Strengthen Neighborhoods with crime prevention efforts](#)
  - 2
  - 3
  - 4
  - 5

- Significant Accomplishments:**
- [Grant funded overtime for Impaired Driver enforcement](#)
  - [Grant funded overtime for Speed enforcement](#)
  - [Grant funded overtime for Bicycle Safety enforcement](#)
  - [Added a K9 Unit through private donation](#)
  - [Grant funded equipment to enhance enforcement efforts](#)
  - [Replaced department scheduling software through grant funding](#)
  - 
  -

- Objectives to be Accomplished Next Year:**
- [Continue to apply for grants to support our Team Policing efforts, including enforcement](#)
  - [Continue to apply for grants to purchase equipment to support our operations](#)
  - 
  -

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Raise funds independent of the budget to sustain the on-going Canine Unit costs</b>					
Raise >\$4,000	\$7,140	\$5,640	\$2,114	DOWN -	\$28,000 donation in 2015
<b>Goal: Obtain State or Federal Grants for overtime costs related to enforcement in priority public safety areas</b>					
Speeding Enf	\$35,000	\$19,300	\$0	DOWN -	\$10,000 in 2015
Alcohol Enf	\$35,000	\$30,000	\$22,000	DOWN -	\$25,000 in 2015
Seatbelt Enf	\$0	\$18,800	\$0	DOWN -	\$0 in 2015
JAG Equip. Grant	\$26,210	\$25,079	\$23,420	DOWN -	\$18,409 in 2015
<b>Goal: Fund Crime Prevention programming, education and materials independent of the budget</b>					
Crime Prev costs	\$4,100	\$7,000	\$6,500		Not covered in budget
<b>Goal:</b>					

**Contact Information:**

Chief Scott Greuel (920) 236-5720

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
FIRE / SAFETY

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
217-0230-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		42,567	68,462	71,300	57,590	51,500

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		47,413	67,510	64,600	64,600	64,600
Fees & Charges		1,258	2,031	0	0	0
Miscellaneous		100	852	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		48,771	70,393	64,600	64,600	64,600

**Current Net Surplus/Deficit:**                      6,204                      1,931                      (6,700)                      7,010                      13,100

**Ending Fund Balance:**                              335,603                      337,534                      320,097                      344,544                      357,644

**Budget Variances:**

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**Mission Statement:**

The purpose of this funds is to support the operations of the hazardous materials regional and county response team and special fire prevention programs. Contract funds from the state and county for hazardous materials response as well as response charges for equipment and disposable supplies shall be deposited into this account. Donations for fire prevention activities shall also be deposited into this account. This account will be created as a revolving fund account. The Fire chief is authorized to expend funds in the account at his/her discretion with approval of the City Manager only for the purpose of the operations of the hazardous materials response team and special fire prevention activities.

**Links to City Strategic Plan:**

- 1 [Strengthen Neighborhoods](#)
- 2 [Develop an Effective , High Performing Government](#)

**Significant Accomplishments:**

- [Implemented Contracted Coverage for Green Lake County](#)
- [Added Three New Members to the Team](#)
- [Replaced Portable Weather Station](#)

**Objectives to be Accomplished Next Year:**

- [Train Additional Team Members in Railroad Tank Car Response](#)
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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**Goal:** Respond to hazardous materials incidents in contracted area of northeast Wisconsin in two hours or less 90% of the time.

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**Contact Information:**

Fire Chief Tim Franz, (920) 236-5240

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
EMS FIRE GRANT

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
235-0230-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	7,793	6,865	5,000	17,100	5,000

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	11,966	14,441	6,000	6,000	6,000
Fees & Charges	0	0	0	0	0
Miscellaneous	400	0	0	2,564	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	12,366	14,441	6,000	8,564	6,000

**Current Net Surplus/Deficit:**                      4,573                      7,576                      1,000                      (8,536)                      1,000

**Ending Fund Balance:**                      24,133                      31,709                      20,533                      23,173                      24,173

**Budget Variances:**

--

**Mission Statement:**

The purpose of this fund is to support and improve emergency medical services for the fire department. Grants from the Federal Assistance Program for EMS (FAP) shall be deposited in this account. This fund will be created as a revolving account. The Fire Chief is authorized to expend funds in this account at his/her discretion with approval of the City manager only for the purpose of the operations or improvements of emergency medical services.

**Links to City Strategic Plan:**

- 1 [Strengthen Neighborhoods](#)
- 2 [Develop an Effective , High Performing Government](#)

**Significant Accomplishments:**

- [Purchased and Placed Into Service Video Laryngoscopes](#)
- 

**Objectives to be Accomplished Next Year:**

- [Replace and Update Ambulance Equipment](#)
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
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<b>Goal:</b>					

**Contact Information:**

Fire Chief Tim Franz, (920) 236-5240
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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
POLICE ASSET FORFEITURE - STATE

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
221-0211-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	14,316	17,215	5,000	15,800	3,000

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	11,401	0	0	0	0
Miscellaneous	0	5,314	5,000	16,400	3,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	11,401	5,314	5,000	16,400	3,000

<b>Current Net Surplus/Deficit:</b>	(2,915)	(11,901)	0	600	0
<b>Ending Fund Balance:</b>	11,723	(178)	9,508	422	422

**Budget Variances:**

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**Mission Statement:**

The purpose of the State Asset Forfeiture fund is to provide a dedicated account for proceeds from state court ordered asset forfeitures. By statute this fund cannot be comingled with other funds and monies can only be used for permissible law enforcement purposes. This includes payment of required shares to the state designated school fund.

**Links to City**

**Strategic Plan:**

None
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**Significant**

**Accomplishments:**

Received ten (10) state forfeiture actions against drug offenders
Upgrade audio and video equipment in four (4) OPD interview rooms

**Objectives to be**

**Accomplished Next**

**Year:**

Continue to seize assets from criminals and pursue forfeitures when practical and within statutes

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Seize assets from criminals and successfully pursue federal or state forfeiture as allowed by statute</b>					
\$ Amount of Seizure	\$3,780	\$11,562	\$23,685	UP +	
\$ Amount to OPD	\$2,646	\$8,093	\$16,365	UP +	
\$ Amount to OASD	\$1,134	\$3,469	\$7,320	UP +	

**Contact**

**Information:**

Chief Scott Greuel, (920) 236-5700
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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
POLICE ASSET FORFEITURE - FEDERAL

**DEPARTMENT:**  
PUBLIC SAFETY

**ACCOUNT:**  
222-0211-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		6,100	4,837	0	31,300	0

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		6,100	4,900	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	31,400	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		6,100	4,900	0	31,400	0

<b>Current Net Surplus/Deficit:</b>	0	63	0	100	0
<b>Ending Fund Balance:</b>	0	63	63	163	163

**Budget Variances:**

**Mission Statement:** The purpose of the Federal Asset Forfeiture fund is to provide separate accounting for asset forfeiture proceeds from the US Department of Justice Equitable Sharing Program. To remain eligible to receive federal equitable sharing monies, this fund shall not be comingled with other funds and monies can only be used for permissible law enforcement purposes. Permissible uses are explained in the Federal Guide to Equitable Sharing for State and Local Law Enforcement Agencies.

**Links to City Strategic Plan:** 1 [None](#)

**Significant Accomplishments:** 

- [Received Four \(4\) court ordered Federal forfeitures against felony drug offenders](#)
- [Purchased five \(5\) Panasonic Toughbook mobile squad computers as replacements](#)

**Objectives to be Accomplished Next Year:** 

- [No Federal Asset forfeitures anticipated in 2016 due to changes in the law](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Seize assets from criminals and successfully pursue federal or state forfeiture as allowed by statute</b>					
\$ Amount of Seizure	\$0	\$6,100	\$31,358	Increase +	None anticipated in 2016

**Contact Information:** Chief Scott Greuel, (920) 236-5700

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
MUSEUM MEMBERSHIP

**DEPARTMENT:**  
MUSEUM

**ACCOUNT:**  
227-1070-XXXX-XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		29,070	110,609	21,500	20,725	17,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		19,467	94,748	22,000	30,000	25,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		19,467	94,748	22,000	30,000	25,000

**Current Net Surplus/Deficit:**                      (9,603)                      (15,861)                      500                      9,275                      7,100

**Ending Fund Balance:**                              135,511                      119,650                      129,511                      128,925                      136,025

**Budget Variances:**                      Changes in the number of Members.

**Mission Statement:**                      The purpose of the Museum Membership Fund shall be to augment the Museum's annual budget. The Membership Fund shall be organized by the Board of the Oshkosh Public Museum.

- Links to City Strategic Plan:**
- 1 [Preserve and promote community cultural and historic assets.](#)
  - 2 [Embrace the history and character of the city.](#)
  - 3 [Tell the Oshkosh historical story.](#)
  - 4
  - 5

- Significant Accomplishments:**
- [Formally celebrated the Museum's 90th anniversary with an event at the Museum in connection with the release of "Hometown Stories: Oshkosh."](#)
  - [Sent 90th anniversary publication to Oshkosh residents.](#)
  - [Supported Museum Assistant position.](#)
  - [Increased the number of members to 500 plus.](#)
  - [Supported "Art of the Brick."](#)
  - [Upgraded quarterly newsletter in content and quality.](#)
  -

- Objectives to be Accomplished Next Year:**
- [Support tasks and expenses associated with "People of the Waters."](#)
  - [Support and augment programming and marketing.](#)
  - [Continue support of operations focused on goals of the Strategic Plan.](#)
  - 
  -

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Increase the number of people served by the Museum.</b>					
Social media followers	unavailable	1661	2447	Upward	
Unique website visits	32297	27496	26374		as of 7/15 up 9,000
<b>Goal: Strengthen connections with community, residents, and partners.</b>					
# Members/households	379	400	450	Increasing	500 as of 7/31/15
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:** Brad Larson, Director, blarson@ci.oshkosh.wi.us



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
MUSEUM EXHIBITION

**DEPARTMENT:**  
MUSEUM

**ACCOUNT:**  
228-1070-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		16,152	41,373	17,700	41,600	23,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		41,477	20,930	15,000	20,000	23,000
Surplus Applied		0	0	0	0	0
Transfers		0	852	5,000		0
<b>TOTAL REVENUES:</b>		41,477	21,782	20,000	20,000	23,000

<b>Current Net Surplus/Deficit:</b>	25,325	(19,591)	2,300	(21,600)	0
<b>Ending Fund Balance:</b>	49,653	30,062	30,753	8,462	8,462

**Budget Variances:**

Available funds depend on the success of annual fundraising efforts.

**Mission Statement:**

The purpose of the Exhibition Fund shall be to support the development and rental of exhibitions. Donations, grants, and sponsorship dollars designated for Exhibition Fund, as well as bequests and other income designated by the Museum Board, shall be deposited into this account for the purpose. This fund will be created as a revolving account. The fund shall be organized under the Museum Board, but the Board may authorize the Museum Director to expend funds at his/her discretion, especially in regard to the need to schedule and make down payments for traveling exhibitions.

**Links to City**

**Strategic Plan:**

- 1 [Preserve and promote community history and cultural assets.](#)
- 2 [Embrace the history and character of the city.](#)
- 3 [Tell the Oshkosh historical story.](#)
- 4
- 5

**Significant**

**Accomplishments:**

- [Presented exhibition "Art of the Brick" with paid attendance of approximately 28,000 visitors](#)
- [Presented exhibition "Great War to Great Gatsby."](#)
- [Completed the majority of in-depth background research necessary for "People of the Waters."](#)
- [Created and funded the next generation of "Night Whispers," an annual evening event in October.](#)
- 
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- 

**Objectives to be**

**Accomplished Next Year:**

- [Present the traveling exhibition "Be the Dinosaur."](#)
- [Complete design development for "People of the Waters" and begin fabrication.](#)
- [Dismantle "Wetlands & Waterways."](#)
- 
-

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Serve visitors with engaging exhibits.</b>					
% visitors say will visit again	93.10%	did not track	99.90%	Very Positive	When people visit, they are pleased.
\$ For Temporary Exhibitions	\$2,948	\$14,600	\$19,410		
\$ For Traveling Exhibitions	\$25,904	\$0	\$40,000	Steady	
Devoted to Long-term Upgra	none	none	12,000		
Total Visitors	7,144	8,090	10,177	Positive, Upward	
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					

**Contact Information:**

Brad Larson, Director, blarson@ci.oshkosh.wi.us

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
MUSEUM COLLECTIONS

**DEPARTMENT:**  
MUSEUM

**ACCOUNT:**  
242-1070-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		3,581	20,348	10,000	10,000	34,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		9,802	11,710	15,000	12,000	34,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		9,802	11,710	15,000	12,000	34,000

<b>Current net Surplus/Deficit:</b>	6,221	(8,638)	5,000	2,000	0
<b>Ending Fund Balance:</b>	625,125	616,487	625,325	618,487	618,487

**Budget Variances:**

**Mission Statement:**

The purpose of the fund is to provide money for the acquisition of materials for the museum's collections, as well as provide for the conservation and restoration of existing collections. Under no circumstances will fund income or principal be used to defray or offset the Museum's annual general operating expenses. The Museum Director will bring requests to use the fund forward to the Museum Board for action. The Museum Board will review and approve requests to ensure that uses are in keeping with the stated purpose.

**Links to City Strategic Plan:**

- 1 [Preserve and promote community history and cultural assets.](#)
- 2 [Embrace the history and character of the city.](#)
- 3 [Tell the Oshkosh historical story.](#)

**Significant Accomplishments:**

- [Provided professional conservation treatment for four \(4\) paintings.](#)
- [Provided professional conservation treatment for three \(3\) historically important artifacts.](#)
- [Identified several key at-risk collection items for future treatment.](#)
- [Completed the majority of the work associated with a major artifact storage upgrade in the Carriage House.](#)

**Objectives to be Accomplished Next Year:**

- [Continue treatment of at-risk collection items.](#)
- [Support tasks associated with inventory and transfer of artifacts from Fire Barn building to the Sawyer Street Armory \(pending completion of Armory facility.\)](#)
- [Support tasks assoc. w/ identifying items not in keeping w/ mission to be removed from collections.](#)
- [Support acquisitions associated with "People of the Waters."](#)

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
------------------	-------------	-------------	-------------	-------	---------

<b>Goal: Increase physical and intellectual control of the collections.</b>					
Items Treated	15	4	4	Steady	
\$ Resources Spent	\$35,141	\$2,000	\$2,600	Steady	

**Contact Information:**

Brad Larson, Director, [lbarson@ci.oshkosh.wi.us](mailto:lbarson@ci.oshkosh.wi.us)

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
COMM DEVEL SPECIAL FUND

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
249-0740-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		53,745	220	0	852,700	296,500

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		64,523	0	0	847,800	296,500
Fees & Charges		0	2,000	0	6,000	500
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		64,523	2,000	0	853,800	297,000

<b>Current Net Surplus/Deficit:</b>	10,778	1,780	0	1,100	500
<b>Ending Fund Balance:</b>	30,824	32,604	35,824	33,704	34,204

**Budget Variances:**

**Mission Statement:** The Community Development Special Fund is used to receive and expend state and federal grants associated with development projects or redevelopment projects.

**Links to City Strategic Plan:**

1	<a href="#">Grant funds for economic development and redevelopment in the City</a>
2	

**Significant Accomplishments:**

- [Awarded WEDC SAG Grant for Morgan District \(\\$149,840\)](#)
- [Awarded WEDC Brownfield Grant Rivers II \(Anthem Apartments\) \\$300,000](#)
- [WEDC Grants for Morgan District \(150,000\)](#)
- [DealerFire Grant \(\\$300,000\)](#)
- [Held Rain Barrel Workshop with Sustainability Advisory Board](#)
- [Worked with School Board on re-use adjacent to Oak Lawn School-District to reimburse for cost of activities \(\\$4,500\)](#)

**Objectives to be Accomplished Next Year:**

- [Awarded WEDB Grant for Downtown Central City Investment Strategy \\$50,000](#)
- [WEDC Grant Rivers Phase II \\$247,000](#)
- [Additional WEDC/DNR/EPA Grants: Buckstaff, Pioneer Island, Marion Road DOD ORDIDI](#)

## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Acquire Redevelopment Site</b>					
Middle Village	4				
<b>Goal: Demolish/Remediate redevelopment Site</b>					
Demo/Remediate	3	5	6		
<b>Goal: WEDC Related Grants</b>					
Community Dev.			Dealerfire		
Site Assessment			Jeld-Wen		
Brownfields Cleanup			Rivers II		

**Contact Information:**

Allen Davis, Director of Community Development, [adavis@ci.oshkosh.wi.us](mailto:adavis@ci.oshkosh.wi.us)

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
HEALTHY NEIGHBORHOOD INITIATIVES

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
302-0740-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		21,092	4,018	200,000	150,000	552,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	24,000
Surplus Applied		0	0	0	0	28,900
Transfers		212,972	592,842	976,000	1,018,079	
<b>TOTAL REVENUES:</b>		212,972	592,842	976,000	1,018,079	52,900

<b>Current Net Surplus/Deficit:</b>	191,880	588,824	776,000	868,079	(500,000)
<b>Ending Fund Balance:</b>	216,880	805,704	1,545,080	1,673,783	1,173,783

**Budget Variances:**

Transfers in reflect planned transfer from TID #9 in 2015.

**Mission Statement:**

Strengthen neighborhoods throughout the community for the benefit of all residents and income levels by concentrating resource delivery into program neighborhoods to achieve revitalization and improvement. Funds expended through this program will be done in associations with adopted neighborhood plans or to support Healthy Neighborhoods in Oshkosh.

**Links to City Strategic Plan:**

- 1 [Support strong, safe neighborhoods](#)
- 2 [Create public/private partnership to foster grassroots neighborhood organizations](#)
- 3 [Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging](#)
- 4 [Encourage neighborhood interaction through park activities, block parties, clean up days, community gardens etc.](#)
- 5 [Create a neighborhood report card program and consider expansion to include participation of other departments](#)

**Significant Accomplishments:**

- [Adoption of second neighborhood plan \(Millers Bay\). Commence planning with another neighborhood \(Stevens Park\)](#)
- [Funded \\$20,000 through NeighborWorks to support projects in recognized neighborhood associations](#)
- [Completed multiple implementation activities per adopted neighborhood plan \(Middle Village\)](#)
- [Assisted in providing neighborhood signage for recognized neighborhood associations](#)
-

**Objectives to be Accomplished Next Year:**

- Adoption of a third neighborhood plan. Commence planning process with fourth neighborhood
- Implementation activities commence per adopted neighborhood plan (Middle Village and Millers Bay)
- Develop marketing materials to promote partner neighborhoods
- Develop 501C3 Neighborhood Leadership Council
- Provide \$10,000 in neighborhood association assistance

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal 1: Continue to Develop and Implement Healthy Neighborhoods Program</b>					
Community Building & Engagement	No Data	No Data	13		
Good Neighbor Grants	22	No Data	2		
Neighborhood Night Out	No Data	No Data	8		
Owner Rehab	No Data	No Data	2		
<b>Goal 2: Engage residents in the creation of neighborhood associations</b>					
New Neighborhood Assoc.	2	2	3		
Resident Volunteer Hours	1231	2679	2068		
Resident Leaders Trained	No Data	No Data	6		
<b>Goal 3: Support the creation of neighborhood plans</b>					
Finalized Middle Village	No Data	No Data	1		
Commenced Millers Bay	No Data	No Data	1		
<b>Goal:</b>					

**Contact Information:**

Allen Davis, Director Community Development, [adavis@ci.oshkosh.wi.us](mailto:adavis@ci.oshkosh.wi.us)



**PERSONNEL SCHEDULE**

ACCOUNT: 302-0740-XXXX-XXXXX  
FUND: HEALTHY NEIGHBORHOOD INITIATIVE  
FUNCTION: HEALTHY NEIGHBORHOOD INITIATIVE  
DEPARTMENT: COMMUNITY DEVELOPMENT

Position Title		Current Actual Employees	Current Budgeted Employees	2016 Proposed Employees	2015 Budget Approp.	2015 Estimated Expend.	2016 Proposed Budget
Neighborhood Coordinator (LTE)	6103	0.00	0.00	1.00	0	0	16,600
Neighborhood Initiative Secretary (PT)	6103	0.00	0.00	0.50	0	0	20,000
Social Security	6302				0	0	3,100
TOTAL HEALTHY NEIGHBORHOOD INITIATIVE		0.00	0.00	1.50	0	0	39,700

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
COMMUNITY DEVEL BLOCK GRANT

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
303-0740-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	729,227	912,897	720,000	513,200	600,000

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	712,170	684,474	720,000	735,100	580,600
Fees & Charges	900	700	500	500	500
Miscellaneous	53,621	227,723	0	101,200	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
			0		
<b>TOTAL REVENUES:</b>	766,691	912,897	720,500	836,800	581,100

**Current Net Surplus/Deficit:**                      37,464                      0                      500                      323,600                      (18,900)

**Budget Variances:**

CDBG allocations are based on May 1 - April 30 program year. Revenues and expenditures are based on January - December calendar year.

**Mission Statement:**

The Community Development Block Grant (CDBG) Fund is used to help low & moderate income residents by improving housing conditions and neighborhoods, providing social services, and eliminating blight. The CDBG program is funded with Federal dollars based on an appropriation approved by Congress. The funds are used for first time homebuyers, housing rehabilitation loans, property acquisition, and demolition for redevelopment sites. CDBG Public Service dollars are coordinated with the United Way, Oshkosh Area Community Foundation and Winnebago County Health Department, to help pay a share of social service agencies that work with low and moderate income household.

**Links to City Strategic Plan:**

- 1 [Provide public and private funding incentives directed toward home purchases & home improvements.](#)
- 2 [Help create neighborhood associations throughout the City that will help create a neighborhood sense of place and belonging.](#)
- 3

**Significant Accomplishments:**

- [Completed rehabilitation of 2 affordable rental units.](#)
- [Assisted 23 owner occupied dwellings with rehabilitation/improvements.](#)
- [Assisted 2 property owners with downpayment assistance to purchase homes.](#)
- [Removed 2 blighted structures for neighborhood revitalization](#)
-

**Objectives to be Accomplished Next Year:**

- Support neighborhood revitalization activities in neighborhoods with approved plans
- Provide decent and affordable housing to target populations
- Eliminate blighting and slum conditions in designated areas
- Support local public service agencies providing services to targeted populations
- Continue to fund Public Service Consortium to provide supportive service needs to LMI persons in the community.

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal: Improve neighborhood conditions in low to moderate income priority areas.</b>					
Acquisition/Demo	2	4	5		
Good Neighbor Grants	22	4	2		
Neighborhood cleanup	0	1	0		
<b>Goal: Provide decent affordable housing for low to moderate income persons</b>					
Owner rehab	16	19	23		
Rental rehab	3	0	2		
Lead reduction	11	6	7		
First time homebuyer	1	0	2		
<b>Goal: Provide for non-homeless needs and supportive services through Public Service Consortium funding</b>					
Agencies funded	8	6	10		
Persons served	88,098	75,122	47,622		
<b>Goal:</b>					

**Contact Information:**

Allen Davis PH: 236-5055 / Darlene Brandt PH: 236-5029

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
LOCAL ECONOMIC DEVELOPMENT REVOLVING LOAN FUND

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
304-0740-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		0	0	0	75,000	250,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Net Levy #4102		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		320,436	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	1,000,000	1,200,000	0
<b>TOTAL REVENUES:</b>		320,436	1,035,811	1,000,000	1,200,000	0

**Current Net Surplus/Deficit:**                      320,436                      1,035,811                      1,000,000                      1,125,000                      (250,000)

**Ending Fund Balance:**                      320,436                      1,356,247                      2,432,136                      2,481,247                      2,231,247

**Budget Variances:**                      Transfer reflects planned transfer of City share of cash balance from TID #9

**Mission Statement:**                     

**Links to City Strategic Plan:**

1	<a href="#">Priority Goal: Support Business Economic Development - Identify Developing Sources</a>
2	

**Significant Accomplishments:**

- [TID #9 Close out - cash balance \\$1,200,000](#)
- [1 RLF Loan approved in 2015](#)
- 

**Objectives to be Accomplished Next Year:**

- [More RLF Loans approved](#)
- 
- 

### Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b> <a href="#">Establish City backed Revolving Loan Fund (RLF) that stimulates business growth</a>					
<a href="#">Close TID 6 Transfer</a>		320,436			
<a href="#">Close TID 8 Transfer</a>			1,035,811		

**Contact Information:**                      Allen Davis, Director Community Development, [adavis@ci.oshkosh.wi.us](mailto:adavis@ci.oshkosh.wi.us)

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
FACILITY IMPROVEMENT FUND

**DEPARTMENT:**  
FACILITIES MAINTENANCE

**ACCOUNT:**  
329-0130-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		4,146	138,833	70,000	70,000	70,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids		0	0	0	0	0
Fees & Charges		76,313	64,573	70,400	70,400	70,400
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		76,313	64,573	70,400	70,400	70,400

<b>Current Net Surplus/Deficit:</b>	72,167	(74,260)	400	400	400
<b>Ending Fund Balance:</b>	150,480	76,220	75,880	76,620	77,020

**Budget Variances:**

**Mission Statement:** This budget is used to collect Safety Building lease payments from Winnebago County to offset ongoing repairs and improvements for that building and the Sawyer Street Storage Facility.

- Links to City Strategic Plan:**
- 1 [III. Improve and Maintain our Infrastructure, III. C.- Improve our City Buildings](#)
  - 2 [III. Improve and Maintain our Infrastructure, III. D.- Manage our City Equipment](#)
  - 3

- Significant Accomplishments:**
- [Coordinated installation of glass door divider within Police Department offices in the Safety Building.](#)
  - [Coordinated new garage doors, locks and security updates at the Sawyer Storage Facility.](#)
  - [Coordinated duct cleaning, HVAC and plumbing repairs at the Sawyer Storage Facility.](#)
  - [Coordinated Police Department firing range maintenance/cleaning within the Safety Building.](#)
  -

- Objectives to be Accomplished Next Year:**
- [Coordinate replacement of UPS backup power system in the Safety Building.](#)
  - [Coordinate abatement of 2nd floor tile in the Safety Building.](#)
  - [Coordinate cleaning/refinishing of first floor terrazo tile in the Safety Building.](#)
  -

**Contact Information:** Jon G. Urben, General Services Manager (920) 236-5100, jurben@ci.oshkosh.wi.us

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #6 - NORTHWEST INDUSTRIAL PARK

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
525-1040-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,140,793	10,300	0	6,600	0

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	213,692	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	213,692	0	0	0	0

<b>Current Net Surplus/Deficit:</b>	(927,101)	(10,300)	0	(6,600)	0
<b>Ending Fund Balance:</b>	16,915	6,615	6,415	15	15

**Budget Variances:**

**Mission Statement:** TID #6 was created in 1989 to fund the land acquisition and infrastructure costs to develop the Northwest Industrial Park. The original park is approximately 72 acres and is located southeast of the intersection of State Highway 45 and US Highway 41 between Algoma Boulevard and Vinland Street. Over the lifetime of the TID the City is expected to invest \$1,259,000 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

- Links to City Strategic Plan:**
- 1
  - 2
  - 3
  - 4
  - 5

- Significant Accomplishments:**
- Close out in 2013
  - 
  - 
  - 
  -

- Objectives to be Accomplished Next Year:**
- Cash balance funds the Economic Development Revolving Loan Fund
  - 
  - 
  -

**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# NORTHWEST INDUSTRIAL PARK TIF #6 - Fund 525

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	SALE OF LAND	OTHER EXPENSE	BORROWING ADDNL/ADJ	TRANSFER FROM TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$3,527,800	24.380	\$86,152	\$194,967			\$61	\$93,000	\$60,000	\$749,586	\$716,177	\$33,409
1997/1998	\$4,320,000	23.640	\$102,110	\$193,494		\$48,990	(\$14)		\$5,000	\$712,206	\$711,867	\$339
1998/1999	\$5,411,600	23.770	\$128,689	\$182,312					\$54,000	\$712,582	\$711,867	\$716
1999/2000	\$5,298,600	23.180	\$122,715	\$176,176	\$1,459				\$95,000	\$755,580	\$711,867	\$43,714
2000/2001	\$6,177,600	23.580	\$145,648	\$169,998	\$1,752					\$732,983	\$711,867	\$21,116
2001/2002	\$5,882,600	24.290	\$143,140	\$158,369	\$3,789				\$50,000	\$771,543	\$711,867	\$59,676
2002/2003	\$6,150,600	23.510	\$144,577	\$151,965	\$3,368					\$767,522	\$711,867	\$55,656
2003/2004	\$6,263,100	22.840	\$142,986	\$141,727	\$2,897					\$771,678	\$711,867	\$59,812
2004/2005	\$6,785,800	23.050	\$155,743	\$135,562	\$2,100	\$30,056				\$824,016	\$684,357	\$139,659
2005/2006	\$7,461,500	22.000	\$164,100	\$128,717	\$6,950					\$866,349	\$684,357	\$181,992
2006/2007	\$7,789,200	21.980	\$171,197	\$119,197	\$5,697					\$924,046	\$684,357	\$239,689
2007/2008	\$8,324,800	22.160	\$184,525	\$142,274	\$4,034					\$970,331	\$684,357	\$285,974
2008/2009	\$8,886,400	22.316	\$198,477	\$38,226	\$3,323					\$1,133,905	\$684,357	\$449,548
2009/2010	\$10,969,400	23.350	\$256,458	\$31,809	\$687		\$150			\$1,359,090	\$684,357	\$674,734
2010/2011	\$4,841,000	24.545	\$118,825	\$37,025	\$525		\$150			\$756,909	\$0	\$756,909
2011/2012	\$8,375,200	24.672	\$206,636	\$20,060	\$681		\$150			\$944,016	\$0	\$944,016
2012/2013	\$8,338,300	25.541	\$212,972		\$720		\$1,140,793			\$16,915	\$0	\$16,915
2013 - 2015 DEBT/DOR TID EXPENSE				\$15,400			\$1,515			\$0	\$0	\$0
												\$0

Debt Balance as of: 1/1/2015      \$5,000

Statutory Closing Year      2015

Actual Closing Year      2013



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #7 - SOUTHWEST INDUSTRIAL PARK

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
527-1040-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,082,105	3,803,231	4,851,800	5,753,300	9,606,200

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	3,833,571	3,914,274	3,462,800	3,776,300	3,776,300
Grants & Aids	114,612	126,671	0	125,000	125,000
Fees & Charges	0	60,532	0	0	0
Miscellaneous	0	0	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	3,948,183	4,101,477	3,462,800	3,901,300	3,901,300

<b>Current Net Surplus/Deficit:</b>	2,866,078	298,246	(1,389,000)	(1,852,000)	(5,704,900)
<b>Ending Fund Balance:</b>	15,015,035	15,313,281	13,412,405	13,461,281	7,756,381

**Budget Variances:**

**Mission Statement:** TID #7 was created in 1989 to fund the land acquisition and infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 626 acres and is bordered on the north by 20th Avenue, east by S. Washburn Street and to the west by S. Oakwood Road. Over the lifetime of the TID the City is expected to invest \$8,238,550 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for business seeking to locate there.

- Links to City Strategic Plan:**
- 1
  - 2
  - 3
  - 4
  - 5

- Significant Accomplishments:**
- Donations to TID #20 for Riverwalk construction and Boatworks Purchase and TID #21 Environmental Remediation
  - Donation to TID #13 \$1,547,400
  - Donation to TID # 20 \$2,975,000
  - Donation to TID #21 \$797,500

- Objectives to be Accomplished Next Year:**
- Future donations to TID 13 TID 20 and TID 21
  - Donation to TID #13 \$915,100
  - Donation to TID #20 \$1,560,000
  - Donation to TID #21 7,131,000

**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# SOUTHWEST INDUSTRIAL PARK #2

## TIF #7 - Fund 527

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED		DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER TIFs	OTHER REVENUE	END OF YEAR		END OF YEAR CASH BALANCE
		TAX RATE	TIF AMOUNT							BALANCE WITH LAND	LAND	
1996/1997	\$44,977,000	\$24.380	\$1,098,377	\$915,353		\$638,000	\$15,309	\$155,000		\$6,803,005	\$6,428,067	\$374,938
1997/1998	\$58,113,600	\$23.640	\$1,373,604	\$952,327				\$92,000		\$7,132,282	\$6,492,249	\$640,033
1998/1999	\$60,964,200	\$23.770	\$1,449,738	\$979,073			\$56,422	\$1,109,500		\$6,437,024	\$6,152,582	\$284,442
1999/2000	\$67,758,600	\$23.180	\$1,569,279	\$667,199	\$152,438			\$310,000	\$6,510	\$7,188,052	\$6,152,582	\$1,035,470
2000/2001	\$75,551,600	\$23.580	\$1,781,270	\$782,379	\$149,178			\$378,000		\$7,958,122	\$6,152,582	\$1,805,540
2001/2002	\$93,598,100	\$24.290	\$2,277,500	\$777,641	\$155,043			\$1,285,000		\$8,328,024	\$6,152,582	\$2,175,442
2002/2003	\$98,149,200	\$23.510	\$2,307,105	\$755,681	\$153,517			\$1,054,209		\$8,978,755	\$6,152,582	\$2,826,173
2003/2004	\$103,503,600	\$22.840	\$2,362,981	\$714,853	\$142,729			\$1,116,000		\$9,653,613	\$6,152,582	\$3,501,031
2004/2005	\$108,414,200	\$23.050	\$2,488,253	\$714,645	\$148,918			\$1,053,000		\$10,523,139	\$6,152,582	\$4,370,557
2005/2006	\$113,250,900	\$22.000	\$2,490,715	\$699,958	\$119,558			\$1,096,000		\$11,337,454	\$6,152,582	\$5,184,872
2006/2007	\$122,329,500	\$21.980	\$2,688,654	\$593,131	\$114,890			\$1,584,014		\$11,963,853	\$6,152,582	\$5,811,271
2007/2008	\$132,938,800	\$22.160	\$2,946,679	\$626,383	\$95,889			\$1,323,229		\$13,056,809	\$6,152,582	\$6,904,227
2008/2009	\$145,422,100	\$22.316	\$3,247,989	\$624,006	\$82,360			\$1,315,688		\$14,447,464	\$6,152,582	\$8,294,882
2009/2010	\$138,384,800	\$23.350	\$3,235,350	\$625,284	\$83,406		\$150	\$2,060,132		\$15,080,654	\$6,152,582	\$8,928,072
2010/2011	\$145,699,500	\$24.545	\$3,576,289	\$393,791	\$77,621		\$874,349	\$1,057,455		\$10,256,387	\$0	\$10,256,387
2011/2012	\$150,914,600	\$24.672	\$3,723,498	\$153,914	\$120,826		\$150	\$1,797,690		\$12,148,957	\$0	\$12,148,957
2012/2013	\$150,092,500	\$25.541	\$3,833,571	\$37,200	\$114,612		\$150	\$1,044,755		\$15,015,035	\$0	\$15,015,035
2013/2014	\$150,624,300	\$25.987	\$3,914,274	\$41,500	\$126,671		\$80,592	\$3,681,139	\$60,532	\$15,313,281	\$0	\$15,313,281
2014/2015	\$144,435,300	\$26.145	\$3,776,313	\$35,700	\$103,721		\$150	\$5,319,898		\$13,837,567	\$0	\$13,837,567
2015/2016	\$140,981,300	\$26.145	\$3,685,956	\$0	\$103,000			\$9,606,037		\$8,020,486	\$0	\$8,020,486
2016/2017	\$140,981,300	\$26.145	\$3,685,956	\$0	\$103,000			\$11,009,990		\$799,452	\$0	\$799,452

Debt Balance as of: 1/1/2015 \$35,700

Statutory Closing Year 2017

Note: TID #7 is a Donor TID to TID #13, TID #16, TID #20, TID #21, and TID #24

In 2012, Donor to #13 - \$1,147,690 and #16 - \$650,000

In 2013, Donor funds to #13 - \$1,044,755

In 2014, Donor funds to #13 - \$521,139 and #20 - \$3,160,000

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #8 - S AVIATION INDUSTRIAL PARK

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
529-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		79,479	3,648,709	76,800	76,800	76,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		588,246	592,842	0	0	0
Grants & Aids		42,131	37,959	0	0	0
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		630,377	630,801	0	0	0

**Current Net Surplus/Deficit:**                      550,898                      (3,017,908)                      (76,800)                      (76,800)                      (76,800)

**Ending Fund Balance:**                              3,412,415                      394,507                      2,179,715                      317,707                      240,907

**Budget Variances:**                      Increases due to planned transfers to Healthy Neighborhoods and Local Economic Development Revolving Loan Fund.

**Mission Statement:**                      TID #8 was created in 1991 to fund the cost of land acquisition and infrastructure to create the South Aviation Park. The park is approximately 256 acres and bordered by Wittman Regional Airport to the west, Oregon Street to the east, Waukau Avenue to the north and Ripple Avenue to the south. Over the lifetime of the TID the City is expected to invest \$3,898,021 in costs to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

**Links to City Strategic Plan:**                      1   
 2   
 3   
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**Significant Accomplishments:**                      .   
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**Objectives to be Accomplished Next Year:**                      .   
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**Contact Information:**                      Allen Davis, Director Community Development, PH: (920) 236-5055

# AVIATION INDUSTRIAL PARK TIF #8 - Fund 529

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	SALE OF LAND	TRANSFER FROM TIF #7	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
										\$1,146,795	\$1,133,270	\$13,525
1996/1997	\$92,200	\$24.380	\$2,252		\$95,000				\$108,694	\$1,135,353	\$1,133,270	\$2,083
1997/1998	\$1,216,700	\$23.640	\$28,759		\$77,000				\$107,339	\$1,133,773	\$1,133,270	\$502
1998/1999	\$489,300	\$23.770	\$11,636	\$3,968	\$72,000				\$111,469	\$1,109,907	\$1,261,519	(\$151,612)
1999/2000	\$410,100	\$23.180	\$9,498		\$110,000	\$6,369		\$839,000	\$126,463	\$1,948,311	\$1,869,723	\$78,588
2000/2001	\$5,616,800	\$23.580	\$132,427	\$4,280		\$12,963		\$370,000	\$156,357	\$2,311,623	\$1,548,658	\$762,965
2001/2002	\$6,536,000	\$24.290	\$159,039		\$200,000	\$6,872			\$262,867	\$2,414,667	\$1,549,247	\$865,420
2002/2003	\$6,061,600	\$23.510	\$142,485	(\$2,996)		\$3,434			\$483,094	\$2,074,495	\$1,533,464	\$541,031
2003/2004	\$11,471,000	\$22.840	\$261,882			\$2,999			\$223,935	\$2,115,441	\$1,533,464	\$581,977
2004/2005	\$13,450,100	\$23.050	\$308,698			\$8,314		\$96,000	\$220,774	\$2,307,680	\$1,614,022	\$693,657
2005/2006	\$14,174,100	\$22.000	\$311,730			\$5,617			\$219,831	\$2,405,195	\$1,632,311	\$772,884
2006/2007	\$18,180,800	\$21.980	\$399,592			\$13,374			\$347,645	\$2,470,516	\$1,632,311	\$838,205
2007/2008	\$29,409,900	\$22.160	\$651,891			\$10,037			\$357,941	\$2,774,502	\$1,632,311	\$1,142,191
2008/2009	\$29,637,900	\$22.316	\$661,960			\$18,402			\$341,431	\$3,113,433	\$1,632,311	\$1,481,122
2009/2010	\$26,792,600	\$23.350	\$626,394			\$13,008	\$150		\$350,185	\$3,402,500	\$1,628,806	\$1,773,694
2010/2011	\$24,634,000	\$24.545	\$604,680			\$19,212	\$150		\$81,401	\$2,316,035	\$0	\$2,316,035
2011/2012	\$24,175,800	\$24.672	\$596,475			\$28,630	\$150		\$79,473	\$2,861,517	\$0	\$2,861,517
2012/2013	\$23,031,100	\$25.541	\$588,246			\$42,131	\$150		\$79,330	\$3,412,414	\$0	\$3,412,414
2013/2014	\$22,813,000	\$25.987	\$592,842			\$37,959	\$3,566,216		\$82,492	\$394,507	\$0	\$394,507
2014/2015	\$0		\$0						\$76,833	\$317,674	\$0	\$317,674
2015/2016	\$0		\$0						\$76,861	\$240,813	\$0	\$240,813
2016/2017	\$0		\$0						\$76,412	\$164,401	\$0	\$164,401
2017/2018	\$0		\$0						\$70,466	\$93,935	\$0	\$93,935
2018/2019	\$0		\$0						\$55,270	\$38,665	\$0	\$38,665
2019/2020	\$0		\$0						\$5,893	\$32,772	\$0	\$32,772
2020/2021	\$0		\$0						\$5,793	\$26,979	\$0	\$26,979
2021/2022	\$0		\$0						\$5,682	\$21,297	\$0	\$21,297
2022/2023	\$0		\$0						\$5,562	\$15,735	\$0	\$15,735
2023/2024	\$0		\$0						\$5,435	\$10,300	\$0	\$10,300
2024/2025	\$0		\$0						\$10,300	(\$0)	\$0	(\$0)

Debt Balance as of: 1/1/2015 \$394,507

Statutory Closing Year 2018  
Actual Closing Year 2014

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #9 - WASHBURN STREET

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
531-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		3,379,367	150	933,700	1,018,100	0

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		811,478	976,451	933,600	1,018,100	0
Grants & Aids		3,729	9,231	9,200	7,400	7,000
Fees & Charges		0	0	0	0	0
Miscellaneous		0	3,250,339	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		815,207	4,236,021	942,800	1,025,500	7,000

<b>Current Net Surplus/Deficit:</b>	(2,564,160)	4,235,871	9,100	7,400	7,000
<b>Ending Fund Balance:</b>	(73,494)	4,162,377	849,206	4,169,777	4,176,777

<b>Budget Variances:</b>	
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**Mission Statement:** TID #9 was created in 1991 to fund the infrastructure costs to develop the South Washburn Street frontage road. The TID size is approximately 385 acres and it borders US Highway 41 to the east between Waukau Road and Pickett Road. Over the lifetime of the TID the City is expected to invest \$3,280,000 in costs to put in sewer, water, storm sewer, road improvements and traffic signals to facilitate commercial development of the frontage road.

<b>Links to City Strategic Plan:</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px;">1</td><td></td></tr> <tr><td>2</td><td></td></tr> <tr><td>3</td><td></td></tr> <tr><td>4</td><td></td></tr> <tr><td>5</td><td></td></tr> </table>	1		2		3		4		5	
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<b>Significant Accomplishments:</b>	<ul style="list-style-type: none"> <li>• <span style="border: 1px solid black; padding: 2px;">Healthy Neighborhood funding of \$1,018,079.00 prior to closing TID in 2015.</span></li> <li>• <span style="border: 1px solid black; padding: 2px;">Closed TID 2015 City share of cash balance to be used for economic development revolving loan fund.</span></li> <li>• <span style="border: 1px solid black; padding: 2px;"></span></li> <li>• <span style="border: 1px solid black; padding: 2px;"></span></li> </ul>
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<b>Objectives to be Accomplished Next Year:</b>	<ul style="list-style-type: none"> <li>• <span style="border: 1px solid black; padding: 2px;">Cash balance funds Economic Development Revolving Loan Fund</span></li> <li>• <span style="border: 1px solid black; padding: 2px;"></span></li> <li>• <span style="border: 1px solid black; padding: 2px;"></span></li> <li>• <span style="border: 1px solid black; padding: 2px;"></span></li> </ul>
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# WASHBURN STREET PROJECT

## TIF #9 - Fund 531

9/30/2015

YEAR	PROJECTED INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	BORROWING ADDNL/ADJ	OTHER EXPENSE	TRANSFER TO OTHER	OTHER REVENUE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$4,358,200	\$24.380	\$106,431	\$56,015		\$70,000				\$439,686	\$247,852	\$191,834
1997/1998	\$4,463,500	\$23.640	\$105,502	\$96,426			\$22,926			\$425,836	\$247,852	\$177,985
1998/1999	\$4,576,900	\$23.770	\$108,839	\$164,116				\$54,000		\$316,559	\$247,852	\$68,708
1999/2000	\$4,790,300	\$23.180	\$110,943	\$85,349	\$1,221			\$95,000		\$248,374	\$247,852	\$522
2000/2001	\$4,522,500	\$23.580	\$106,626	\$83,071	\$2,025					\$273,954	\$247,852	\$26,103
2001/2002	\$5,346,500	\$24.290	\$130,095	\$90,896	\$1,896					\$315,050	\$247,852	\$67,198
2002/2003	\$9,241,800	\$23.510	\$217,239	\$73,285	\$2,815					\$461,819	\$247,852	\$213,967
2003/2004	\$11,180,600	\$22.840	\$255,252	\$66,701	\$3,533					\$653,903	\$247,852	\$406,051
2004/2005	\$11,836,900	\$23.050	\$271,673	\$61,629	\$2,545	(\$127,943)				\$738,549	\$247,852	\$490,697
2005/2006	\$12,968,000	\$22.000	\$285,204	\$101,658	\$2,503					\$924,598	\$247,852	\$676,746
2006/2007	\$16,542,400	\$21.980	\$363,582	\$88,083	\$1,688					\$1,201,785	\$247,852	\$953,933
2007/2008	\$17,169,200	\$22.160	\$380,567	\$112,104	\$3,181			\$810,000		\$663,429	\$247,852	\$415,577
2008/2009	\$26,420,000	\$22.316	\$590,088	\$122,554	\$3,770					\$1,134,733	\$247,852	\$886,881
2009/2010	\$24,302,500	\$23.350	\$568,177	\$114,647	\$3,654		\$150			\$1,591,767	\$247,852	\$1,343,916
2010/2011	\$25,815,200	\$24.545	\$633,651	\$62,258	\$2,621		\$151	\$55,294		\$1,862,484	\$0	\$1,862,484
2011/2012	\$25,378,400	\$26.672	\$626,146	\$0	\$2,186		\$150			\$2,490,666	\$0	\$2,490,666
2012/2013	\$31,771,100	\$25.541	\$811,478	\$0	\$3,729		\$3,379,367			(\$73,494)	\$0	(\$73,494)
2013/2014	\$37,574,600	\$25.987	\$976,451	\$0	\$9,231		\$150		\$3,250,339	\$4,162,377	\$0	\$4,162,377
2014/2015	\$38,939,200	\$26.145	\$1,018,079	\$0	\$7,420			\$1,018,079		\$4,169,797	\$0	\$4,169,797
2015/2016	\$0		\$0	\$0						\$4,169,797	\$0	\$4,169,797
2016/2017	\$0		\$0	\$0						\$4,169,797	\$0	\$4,169,797
2017/2018	\$0		\$0	\$0						\$4,169,797	\$0	\$4,169,797

Debt Balance as of: 1/1/2015 \$0

Statutory Closing Year 2018

Actual Closing Year 2015

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #10 - MAIN & WASHINGTON

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
533-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		12,684	12,979	43,400	11,800	11,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		12,347	12,684	10,800	11,800	11,800
Grants & Aids		337	275	300	200	200
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		12,684	12,959	11,100	12,000	12,000

<b>Current Net Surplus/Deficit:</b>	0	(20)	(32,300)	200	200
<b>Ending Fund Balance:</b>	812	792	16,433	992	1,192

**Budget Variances:**

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TID #10 was created in 1993 to help stabilize N. Main Street by providing parking support to the two anchor buildings in the district; the First National Banking Building at 404 N. Main Street and the Exclusive Company Building (formerly V&S Variety) at 318 N Main Street. Creation of the TID allowed the City to acquire a property adjacent to the district and create a public parking lot (Washington Lot) that provided much needed parking support for the area that eventually resulted in the Exclusive company moving their retail operations to the facility. The district carries no debt but uses 100% of the increment to pay the City's Parking Utility that carries debt service for the project.

**Mission Statement:**

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

.	<a href="#">Paid \$11,800 to Parking Utility</a>
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**Objectives to be Accomplished Next Year:**

.	<a href="#">Pay \$11,800 to Parking Utility</a>
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**Contact Information:**

Allen Davis, Director Community Development Director, PH: (920) 236-5055

# MAIN & WASHINGTON TIF #10 - Fund 533

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER EXPENSE	TO PARKING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE	PARKING DEBT SERVICE	FROM BID OR PARKING
1994/1995			\$0					\$69,972	\$53,896	\$16,076	\$31,527	\$21,621
1995/1996	\$62,800	\$27.770	\$1,746	\$5,091		\$485	\$9,906	\$66,417	\$52,874	\$13,543	\$31,527	\$21,621
1996/1997	\$81,600	\$24.380	\$1,993	\$4,402		\$443	\$9,906	\$62,462	\$52,874	\$9,588	\$31,527	\$21,621
1997/1998	\$104,100	\$23.640	\$2,461	\$5,591		\$441	\$9,906	\$60,167	\$52,874	\$7,293	\$31,527	\$21,621
1998/1999	\$149,800	\$23.770	\$3,562	\$5,236		\$464	\$9,906	\$58,595	\$52,874	\$5,722	\$31,527	\$21,621
1999/2000	\$85,600	\$23.180	\$1,982	\$5,262	\$493	\$491	\$9,906	\$55,936	\$52,874	\$3,062	\$31,527	\$21,621
2000/2001	\$95,600	\$23.580	\$2,254	\$5,606	\$533	\$58	\$9,906	\$54,364	\$52,874	\$1,491	\$31,527	\$21,621
2001/2002	\$111,100	\$24.290	\$2,703	\$5,960	\$565		\$9,906	\$53,687	\$52,874	\$813	\$31,527	\$21,621
2002/2003	\$58,100	\$23.510	\$1,366	\$6,010	\$226		\$7,602	\$53,687	\$52,874	\$813	\$31,527	\$23,925
2003/2004	\$106,400	\$22.840	\$2,429	\$5,455	\$347		\$8,231	\$53,687	\$52,874	\$813	\$29,500	\$21,269
2004/2005	\$154,600	\$23.050	\$3,548	\$5,823	\$184		\$9,555	\$53,687	\$52,874	\$813	\$27,500	\$17,945
2005/2006	\$194,800	\$22.000	\$4,284	\$3,461	\$112		\$7,857	\$53,687	\$52,874	\$813	\$26,900	\$19,043
2006/2007	\$450,500	\$21.980	\$9,901	\$0	\$95		\$9,996	\$53,687	\$52,874	\$813	\$31,225	\$21,229
2007/2008	\$462,600	\$22.160	\$10,254	\$0	\$78		\$10,332	\$53,687	\$52,874	\$813	\$30,475	\$20,143
2008/2009	\$495,500	\$22.316	\$11,067		\$69		\$11,136	\$53,687	\$52,874	\$813	\$29,725	\$18,589
2009/2010	\$408,200	\$23.350	\$9,543		\$115	\$150	\$9,508	\$53,687	\$52,874	\$813	\$28,950	\$19,442
2010/2011	\$480,700	\$24.545	\$11,799		\$258	\$150	\$11,907	\$813	\$0	\$813	\$28,138	\$16,231
2011/2012	\$481,700	\$24.672	\$11,885		\$306	\$150	\$12,041	\$813	\$0	\$813	\$27,313	\$15,272
2012/2013	\$483,400	\$25.541	\$12,347		\$337	\$150	\$12,534	\$813	\$0	\$813	\$26,475	\$13,941
2013/2014	\$488,100	\$25.987	\$12,684		\$275	\$170	\$12,809	\$793	\$0	\$793	\$30,525	\$17,992
2014/2015	\$451,300	\$26.145	\$11,799		\$178	\$150	\$11,827	\$793	\$0	\$793		
2015/2016	\$568,200	\$26.145	\$14,856				\$14,856	\$793	\$0	\$793		
2016/2017	\$568,200	\$26.145	\$14,856				\$14,856	\$793	\$0	\$793		
2017/2018	\$568,200	\$26.145	\$14,856				\$14,856	\$793	\$0	\$793		
2018/2019	\$568,200	\$26.145	\$14,856				\$14,856	\$793	\$0	\$793		
2019/2020	\$568,200	\$26.145	\$14,856				\$14,856	\$793	\$0	\$793		

Debt Balance as of: 1/1/2015 \$0

Statutory Closing Year 2020



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #11 - COURT & WAUGOO

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
535-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		10,800	10,575	10,300	10,300	0

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		7,415	7,152	6,400	7,000	7,000
Grants & Aids		434	473	500	500	500
Fees & Charges		4,000	4,000	4,000	4,000	4,000
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		11,849	11,625	10,900	11,500	11,500

**Current Net Surplus/Deficit:**                      1,049                      1,050                      600                      1,200                      11,500

**Ending Fund Balance:**                      3,232                      4,282                      4,933                      5,482                      16,982

**Budget Variances:**

**Mission Statement:** 
 TID #11 was created in 1995 to help conserve the central business district by facilitation of the rehabilitation of the former U.S. Postal Service building at 216 Washington Avenue into office space. Funds were used to acquire adjacent property, remove blighted structure, and to develop a new off-street parking lot to serve the district. Tax increment collected from the district is used to support debt service cost of the City's Parking Utility that constructed the lot. The property owner has been required to maintain a specified level of property value (\$250,000) or make a differential payment to the City to make up the difference in property value. The size of the TID is just over a third of an acre and the City invested \$180,000 to encourage redevelopment in the area.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

.	Continue paying on debt
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# COURT & WAUGOO

## TIF #11 - Fund 535

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	PAYMENT of Parking Lease-Dev.	TIF DIFFEREN	EXEMPT COMPUTER AID	OTHER REVENUE / (EXPENSE)	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1996/1997	\$649,000	\$24.38	\$15,849	\$4,000	\$0			\$13,503	\$183,984	\$168,795	\$15,189
1997/1998	\$377,700	\$23.64	\$8,928	\$4,000	\$0			\$12,989	\$183,922	\$170,450	\$13,472
1998/1999	\$337,500	\$23.77	\$8,026	\$4,000	\$0			\$12,989	\$182,959	\$170,450	\$12,509
1999/2000	\$268,400	\$23.18	\$6,216	\$4,000	\$0	\$1,313		\$12,989	\$181,499	\$170,450	\$11,049
2000/2001	\$232,500	\$23.58	\$5,482	\$4,000	\$0	\$1,082		\$12,989	\$179,074	\$170,450	\$8,623
2001/2002	\$266,400	\$24.29	\$6,482	\$4,000	\$0	\$1,579		\$12,989	\$178,146	\$170,450	\$7,696
2002/2003	\$257,900	\$23.51	\$6,062	\$4,000	\$0	\$1,497		\$12,988	\$176,717	\$170,450	\$6,267
2003/2004	\$325,400	\$22.84	\$7,429	\$4,000	\$0	\$1,630		\$11,330	\$178,446	\$170,450	\$7,996
2004/2005	\$385,100	\$23.05	\$8,839	\$4,000	\$0	\$725		\$11,552	\$180,457	\$170,450	\$10,007
2005/2006	\$245,200	\$22.00	\$5,393	\$4,000	\$0	\$1,152		\$11,387	\$179,615	\$170,450	\$9,165
2006/2007	\$149,100	\$21.98	\$3,277	\$4,000	\$1,723	\$631		\$11,204	\$178,042	\$170,450	\$7,592
2007/2008	\$166,300	\$22.16	\$3,686		\$1,314	\$492		\$11,971	\$171,563	\$170,450	\$1,113
2008/2009	\$182,200	\$22.316	\$4,069	\$4,000	\$931	\$507		\$11,692	\$169,378	\$170,450	(\$1,072)
2009/2010	\$114,900	\$23.350	\$2,686	\$8,000	\$2,314	\$383	(\$150)	\$11,381	\$171,230	\$170,450	\$780
2010/2011	\$289,200	\$24.545	\$7,099	\$4,000	\$0	\$530	(\$150)	\$10,140	\$2,119	\$0	\$2,119
2011/2012	\$289,400	\$24.672	\$7,140	\$4,000	\$0	\$397	(\$150)	\$11,322	\$2,184	\$0	\$2,184
2012/2013	\$290,300	\$25.541	\$7,415	\$4,000	\$0	\$434	(\$150)	\$10,650	\$3,232	\$0	\$3,232
2013/2014	\$275,200	\$25.987	\$7,152	\$4,000	\$0	\$473	(\$150)	\$10,425	\$4,282	\$0	\$4,282
2014/2015	\$266,800	\$26.145	\$6,976	\$4,000	\$0	\$502	(\$150)	\$10,150	\$5,460	\$0	\$5,460
2015/2016	\$266,200	\$26.145	\$6,960	\$4,000	\$0				\$16,420	\$0	\$16,420
2016/2017	\$266,200	\$26.145	\$6,960	\$4,000	\$0				\$27,380	\$0	\$27,380
2017/2018	\$266,200	\$26.145	\$6,960	\$0	\$0				\$34,339	\$0	\$34,339
2018/2019	\$266,200	\$26.145	\$6,960	\$0	\$0				\$41,299	\$0	\$41,299
2019/2020	\$266,200	\$26.145	\$6,960	\$0	\$0				\$48,259	\$0	\$48,259
2020/2021	\$266,200	\$26.145	\$6,960	\$0	\$0				\$55,219	\$0	\$55,219
2021/2022	\$266,200	\$26.145	\$6,960	\$0	\$0				\$62,179	\$0	\$62,179

Debt Balance as of: 1/1/2015 \$10,150

Statutory Closing Year 2022

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #12 - DIVISION ST REDEVELOPMENT

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
537-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		37,780	41,354	68,400	59,800	33,900

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	20163 Proposed
Annual Tax Increment		104,012	105,798	99,200	108,200	108,200
Grants & Aids		69	62	100	100	100
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		104,081	105,860	99,300	108,300	108,300

<b>Current Net Surplus/Deficit:</b>	66,301	64,506	30,900	48,500	74,400
<b>Ending Fund Balance:</b>	561,839	626,345	657,239	674,845	749,245

**Budget Variances:**

**Mission Statement:** TID #12 was created in 1997 to assist with rehabilitation of blighted property and to add parking on Division Street and Main Street between Irving Street and Church Avenue. The size of the TID is 10.5 acres and over the lifetime of the TID the City is expected to invest \$1,300,000 to encourage redevelopment in the area. The TID has resulted in the development of several new apartment buildings along Division Street providing over 60 dwelling units with a number set aside for households with low to moderate income. Creation of the TID also helped to rehabilitate three buildings at the corner of N. Main Street and Merritt/Church Avenue by providing parking facilities.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

- Continue paying on debt.
- Complete Central City Investment Strategy \$25,000
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**Objectives to be Accomplished Next Year:**

- Continue paying on debt.
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# DIVISION STREET REDEVELOPMENT TIF #12 - Fund 537

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE/ (EXPENSE)	NEW BORROWING	TRANSFER TO OTHER TIF	DEBT SERVICE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1998/1999	\$346,400	\$23.770	\$8,233						\$8,233	\$0	\$8,233
1999/2000	\$761,200	\$23.180	\$17,629			\$150,000			\$175,862	\$86,945	\$88,917
2000/2001	\$1,034,800	\$23.580	\$24,397			\$136,000		\$14,928	\$321,331	\$86,945	\$234,387
2001/2002	\$859,300	\$24.290	\$20,909			\$150,000		\$25,853	\$466,387	\$112,045	\$354,342
2002/2003	\$1,570,200	\$23.510	\$36,909	\$19	\$2,000	\$100,000		\$37,808	\$567,507	\$397,216	\$170,291
2003/2004	\$2,282,300	\$22.840	\$52,105	\$14				\$44,295	\$575,331	\$441,541	\$133,790
2004/2005	\$3,447,000	\$23.050	\$79,113	\$39				\$45,021	\$609,463	\$441,541	\$167,921
2005/2006	\$3,877,900	\$22.000	\$85,286	\$1,091				\$44,764	\$651,076	\$441,541	\$209,535
2006/2007	\$4,330,300	\$21.980	\$95,175	\$1,257				\$45,580	\$701,928	\$441,541	\$260,386
2007/2008	\$4,484,100	\$22.160	\$99,393	\$696		(\$91,114)		\$32,735	\$678,168	\$444,041	\$234,127
2008/2009	\$4,658,400	\$22.316	\$104,045	\$411				\$35,178	\$747,446	\$444,041	\$303,405
2009/2010	\$4,193,800	\$23.350	\$98,048	\$344	(\$150)			\$35,310	\$810,378	\$445,016	\$365,362
2010/2011	\$4,168,200	\$24.545	\$102,311	\$245	(\$2,505)			\$33,454	\$431,960	\$0	\$431,960
2011/2012	\$4,099,300	\$24.672	\$101,140	\$318	(\$1,447)			\$36,433	\$495,537	\$0	\$495,537
2012/2013	\$4,072,300	\$25.541	\$104,012	\$69	(\$2,750)			\$35,031	\$561,837	\$0	\$561,837
2013/2014	\$4,071,200	\$25.987	\$105,798	\$62	(\$7,097)			\$34,256	\$626,344	\$0	\$626,344
2014/2015	\$4,137,100	\$26.145	\$108,166	\$128	(\$150)			\$34,632	\$699,856	\$0	\$699,856
2015/2016	\$3,972,600	\$26.145	\$103,864					\$33,853	\$769,866	\$0	\$769,866
2016/2017	\$3,972,600	\$26.145	\$103,864					\$34,163	\$839,567	\$0	\$839,567
2017/2018	\$3,972,600	\$26.145	\$103,864					\$33,139	\$910,291	\$0	\$910,291
2018/2019	\$3,972,600	\$26.145	\$103,864					\$32,312	\$981,843	\$0	\$981,843
2019/2020	\$3,972,600	\$26.145	\$103,864					\$24,050	\$1,061,656	\$0	\$1,061,656
2020/2021	\$3,972,600	\$26.145	\$103,864					\$10,325	\$1,155,195	\$0	\$1,155,195
2021/2022	\$3,972,600	\$26.145	\$103,864					\$0	\$1,259,059	\$0	\$1,259,059
2022/2023	\$3,972,600	\$26.145	\$103,864					\$0	\$1,362,922	\$0	\$1,362,922
2023/2024	\$3,972,600	\$26.145	\$103,864					\$0	\$1,466,786	\$0	\$1,466,786

Debt Balance as of: 1/1/2015 \$202,475

Statutory Closing Year 2024

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #13 - MARION RD / PEARL AVE

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
539-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,340,992	1,361,585	1,355,400	1,334,900	1,333,400

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		286,079	282,611	252,700	275,600	275,600
Grants & Aids		917	3,789	3,800	20,900	3,500
Fees & Charges		19,927	19,941	19,900	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		1,044,755	521,139	1,162,000	1,547,400	915,100
<b>TOTAL REVENUES:</b>		1,351,678	827,480	1,438,400	1,843,900	1,194,200

<b>Current Net Surplus/Deficit:</b>	10,686	(534,105)	83,000	509,000	(139,200)
<b>Ending Fund Balance:</b>	530,811	(3,294)	727,211	505,706	366,506

**Budget Variances:**

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**Mission Statement:**

TID #13 was created in 1998 to assist with rehabilitation of blighted property along the riverfront and near the University of Wisconsin-Oshkosh between Wisconsin and Jackson Streets. The size of the TID is approximately 87 acres and the City invested \$8,115,000 for land acquisition, site development and infrastructure development costs. It is anticipated there will be significant additional development in the area in the next several years. TID #13 has facilitated a significant aesthetic improvement in the area, as well as providing needed housing and services to students of the University.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

- [TID #7 Donation of \\$1,547,400](#)
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**Objectives to be Accomplished Next Year:**

- [Continue paying down debt..](#)
- [TID #7 Donation of \\$915,100](#)
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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# MARION ROAD/PEARL AVENUE TIF #13 - Fund 539

9/30/2015

YEAR	CUMULATIVE TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSES/ TRANSFERS	NEW BORROWING	TRANSFER FROM TIF #7	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
1997/1998	\$0	\$23.64		\$0				\$10,000	\$10,000	\$10,000	\$0
1998/1999	\$0	\$23.77		\$0			\$249,235	\$1,040,207	\$1,299,442	\$1,013,196	\$286,246
1999/2000	\$0	\$23.18		\$6,753	\$3,281		\$2,552,000	\$200,000	\$4,047,970	\$5,033,941	(\$985,971)
2000/2001	\$0	\$23.58		\$265,387	\$371,004	\$896,924	\$2,968,730	\$378,000	\$6,603,393	\$6,436,550	\$166,843
2001/2002	\$0	\$24.29		\$365,447	\$604,922		\$5,429,388	\$1,035,000	\$13,307,255	\$11,269,223	\$2,038,032
2002/2003	\$2,153,300	\$23.51	\$50,616	\$1,105,698	\$66,390		\$4,503,486	\$1,054,209	\$17,876,258	\$17,534,768	\$341,491
2003/2004	\$4,343,600	\$22.84	\$99,164	\$1,352,284	(\$173,735)			\$1,116,000	\$17,565,403	\$17,534,768	\$30,636
2004/2005	\$10,662,000	\$23.05	\$244,707	\$1,357,123	\$2,013		\$1,023,000	\$1,053,000	\$18,531,001	\$17,852,092	\$678,909
2005/2006	\$11,659,200	\$22.00	\$256,420	\$1,353,775	\$1,610	\$17,852,092		\$1,096,000	\$679,163	\$463,933	\$215,230
2006/2007	\$12,752,300	\$21.98	\$280,280	\$1,438,294	\$37,309	\$463,933		\$1,158,014	\$252,540	\$27,643	\$224,897
2007/2008	\$13,466,400	\$22.16	\$298,492	\$1,440,772	\$65,826			\$1,152,229	\$328,315	\$88,608	\$239,707
2008/2009	\$13,994,200	\$22.32	\$312,559	\$1,425,968	\$35,842			\$1,145,688	\$396,436	\$138,263	\$258,173
2009/2010	\$12,749,900	\$23.35	\$298,085	\$1,419,071	\$34,743	\$150		\$1,140,132	\$450,175	\$173,337	\$276,838
2010/2011	\$11,349,500	\$24.55	\$278,581	\$1,292,734	\$34,066	\$33,112		\$1,161,822	\$425,461	\$0	\$425,461
2011/2012	\$11,539,600	\$24.67	\$284,709	\$1,334,386	\$25,194	\$28,543		\$1,147,690	\$520,125	\$0	\$520,125
2012/2013	\$11,200,600	\$25.54	\$286,079	\$1,330,834	\$20,844	\$10,158		\$1,044,755	\$530,811	\$0	\$530,811
2013/2014	\$10,875,100	\$25.99	\$282,611	\$1,329,510	\$23,730	\$32,075		\$521,139	(\$3,294)	\$0	(\$3,294)
2014/2015	\$10,539,300	\$26.145	\$275,554	\$1,332,073	\$21,953	\$4,593		\$1,547,398	\$504,945	\$0	\$504,945
2015/2016	\$10,624,400	\$26.145	\$277,775	\$1,328,240	\$3,500			\$915,037	\$373,017	\$0	\$373,017
2016/2017	\$10,624,400	\$26.145	\$277,775	\$1,327,671	\$3,500			\$4,367,990	\$3,694,611	\$0	\$3,694,611
2017/2018	\$10,624,400	\$26.145	\$277,775	\$1,330,967					\$2,641,419	\$0	\$2,641,419
2018/2019	\$10,624,400	\$26.145	\$277,775	\$1,338,691					\$1,580,503	\$0	\$1,580,503
2019/2020	\$10,624,400	\$26.145	\$277,775	\$1,229,687					\$628,591	\$0	\$628,591
2020/2021	\$10,624,400	\$26.145	\$277,775	\$1,021,545					(\$115,179)	\$0	(\$115,179)
2021/2022	\$10,624,400	\$26.145	\$277,775	\$378,345					(\$215,749)	\$0	(\$215,749)
2022/2023	\$10,624,400	\$26.145	\$277,775	\$255,173					(\$193,147)	\$0	(\$193,147)
2023/2024	\$10,624,400	\$26.145	\$277,775	\$79,275					\$5,353	\$0	\$5,353
2024/2025	\$10,624,400	\$26.145	\$277,775	\$77,250					\$205,878	\$0	\$205,878

Debt Balance as of: 1/1/2015 \$9,698,916

Statutory Closing Year 2025

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #14 - MERCY MEDICAL CENTER

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
522-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		493,881	377,660	424,200	449,000	408,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		629,639	472,077	435,900	475,300	475,300
Grants & Aids		23	16	100	300	300
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		629,662	472,093	436,000	475,600	475,600

**Current Net Surplus/Deficit:**                      135,781                      94,433                      11,800                      26,600                      66,800

**Ending Fund Balance:**                              649,076                      743,509                      714,976                      770,109                      836,909

**Budget Variances:**

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**Mission Statement:**

TID #14 was created in 2000 to assist with rehabilitation of the vacant former Mercy Medical Center on Hazel Street. The size of the TID is just over 17 acres and over its lifespan the City anticipates investing \$3,900,000 to facilitate redevelopment through development assistance grants to construct the Lakefront Manor and Townhouses 58 units and rehabilitation of the main hospital facility, which resulted in a portion of the hospital being rehabilitated into the Parkside Apartments 34 units and one Affinity doctors office. TID #14 was also the City's first use of the Pay-Go development assistance program.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# MERCY MEDICAL CENTER

## TIF #14 - Fund 522

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	DEVELOPER AGREEMENT	EXEMPT COMPUTER AID	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2000/2001	\$0	\$0.000	\$0.00					\$366,000	\$366,000	\$365,996	\$4
2001/2002	\$261,000	\$24.290	\$6,351	\$33,750	\$26,391			\$137,000	\$501,992	\$502,996	(\$1,004)
2002/2003	\$1,509,700	\$23.510	\$35,487	\$44,013				\$709,000	\$1,202,466	\$899,388	\$303,078
2003/2004	\$2,854,400	\$22.840	\$65,166	\$79,683				\$262,000	\$1,449,949	\$1,352,261	\$97,687
2004/2005	\$3,254,200	\$23.050	\$74,688	\$104,032				\$16,514	\$1,437,119	\$1,352,261	\$84,858
2005/2006	\$5,198,200	\$22.000	\$114,323	\$121,594	\$5,407				\$1,435,256	\$1,352,261	\$82,994
2006/2007	\$5,795,700	\$21.980	\$127,382	\$122,370	\$95,147				\$1,535,415	\$1,378,381	\$157,034
2007/2008	\$6,416,100	\$22.160	\$142,217	\$113,829	\$4,380	\$204		(\$100,116)	\$1,468,272	\$1,378,381	\$89,890
2008/2009	\$8,762,200	\$22.316	\$195,703	\$113,911	\$5,961	\$130			\$1,556,154	\$1,378,381	\$177,773
2009/2010	\$29,437,300	\$23.350	\$688,226	\$114,258	\$4,903	\$87	\$150		\$2,134,961	\$1,378,381	\$756,580
2010/2011	\$22,293,400	\$24.547	\$547,206	\$106,881	\$2,144	\$59	\$804,769		\$394,340	\$0	\$394,340
2011/2012	\$24,680,500	\$24.672	\$608,927	\$104,135		\$37	\$385,877		\$513,292	\$0	\$513,292
2012/2013	\$24,651,700	\$25.541	\$629,639	\$104,935		\$23	\$388,946		\$649,073	\$0	\$649,073
2013/2014	\$18,165,900	\$25.987	\$472,077	\$108,272		\$16	\$269,388		\$743,506	\$0	\$743,506
2014/2015	\$18,179,500	\$26.145	\$475,310	\$111,060		\$251	\$37,859		\$1,070,148	\$0	\$1,070,148
2015/2016	\$18,070,500	\$26.145	\$472,453	\$108,610					\$1,433,992	\$0	\$1,433,992
2016/2017	\$18,070,500	\$26.145	\$472,453	\$110,873					\$1,795,572	\$0	\$1,795,572
2017/2018	\$18,070,500	\$26.145	\$472,453	\$107,754					\$2,160,272	\$0	\$2,160,272
2018/2019	\$18,070,500	\$26.145	\$472,453	\$109,415					\$2,523,310	\$0	\$2,523,310
2019/2020	\$18,070,500	\$26.145	\$472,453	\$105,805					\$2,889,958	\$0	\$2,889,958
2020/2021	\$18,070,500	\$26.145	\$472,453	\$82,413					\$3,279,999	\$0	\$3,279,999
2021/2022	\$18,070,500	\$26.145	\$472,453	\$69,315					\$3,683,137	\$0	\$3,683,137
2022/2023	\$18,070,500	\$26.145	\$472,453	\$61,410					\$4,094,180	\$0	\$4,094,180
2023/2024	\$18,070,500	\$26.145	\$472,453	\$0					\$4,566,634	\$0	\$4,566,634
2024/2025	\$18,070,500	\$26.145	\$472,453						\$5,039,087	\$0	\$5,039,087
2025/2026	\$18,070,500	\$26.145	\$472,453						\$5,511,540	\$0	\$5,511,540
2026/2027	\$18,070,500	\$26.145	\$472,453						\$5,983,993	\$0	\$5,983,993

Debt Balance as of: 1/1/2015 \$866,654

Statutory Closing Year 2027



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #15 - PARK PLAZA/COMMERCE ST

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
524-1040-XXXX-XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		91,751	53,119	81,700	1,099,700	43,500

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		190,582	195,734	180,400	196,800	196,800
Grants & Aids		35,505	38,640	38,600	41,500	40,000
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	505,000
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		226,087	234,374	219,000	238,300	741,800

<b>Current Net Surplus/Deficit:</b>	134,336	181,255	137,300	(861,400)	698,300
<b>Ending Fund Balance:</b>	1,630,962	1,812,217	1,949,462	950,817	1,649,117

**Budget Variances:**

**Mission Statement:** TID #15 was created in 2001 in a portion of the former Park Plaza Mall to create Class A office space in order to retain 4-Imprint in the community. TIF was used as a development assistance grant to offset project costs. The size of the TID is 1.3 acres and during the life of the TID, it is anticipated the City will invest \$1,089,077 to assist this development.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

- [Completed Riverside Parking Lot Phase II to be paid back to the TIF in 2016 and 2017](#)
- [Complete Parking Study \\$22,400](#)
- [Complete Central City Investment Strategy \\$50,000](#)
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**Objectives to be Accomplished Next Year:**

- [Continue paying down debt.](#)
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# PARK PLAZA/COMMERCE STREET TIF #15 - Fund 524

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER EXPENSES	OTHER REVENUE	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$600,000	\$600,000	\$0
2002/2003	\$7,440,000	\$23.510	\$174,885	\$51,980	\$56,345			\$779,251	\$600,000	\$179,251
2003/2004	\$7,280,400	\$22.840	\$166,211	\$47,231	\$55,361			\$953,592	\$600,000	\$353,592
2004/2005	\$7,263,000	\$23.050	\$166,696	\$47,862	\$43,280			\$1,115,705	\$600,000	\$515,705
2005/2006	\$7,328,100	\$22.000	\$161,166	\$47,350	\$38,591			\$1,268,112	\$600,000	\$668,112
2006/2007	\$7,267,300	\$21.980	\$159,726	\$47,763	\$27,225			\$1,407,301	\$600,000	\$807,301
2007/2008	\$7,362,900	\$22.160	\$163,204	\$47,054	\$36,374			\$1,559,825	\$600,000	\$959,825
2008/2009	\$7,786,500	\$22.316	\$173,911	\$47,232	\$36,207			\$1,722,710	\$600,000	\$1,122,710
2009/2010	\$7,368,600	\$23.350	\$172,273	\$47,283	\$36,189	\$150		\$1,883,740	\$600,000	\$1,283,740
2010/2011	\$7,750,300	\$24.545	\$190,236	\$39,179	\$34,111	\$746		\$1,468,162	\$0	\$1,468,162
2011/2012	\$7,876,900	\$24.672	\$194,342	\$47,809	\$34,643	\$152,713		\$1,496,625	\$0	\$1,496,625
2012/2013	\$7,461,700	\$25.541	\$190,582	\$46,145	\$35,505	\$45,606		\$1,630,961	\$0	\$1,630,961
2013/2014	\$7,532,000	\$25.987	\$195,734	\$45,357	\$38,640	\$7,762		\$1,812,216	\$0	\$1,812,216
2014/2015	\$7,526,000	\$26.145	\$196,770	\$44,395	\$41,480	\$1,006,385		\$999,686	\$0	\$999,686
2015/2016	\$7,736,900	\$26.145	\$202,281	\$43,345			\$505,000	\$1,663,623	\$0	\$1,663,623
2016/2017	\$7,736,900	\$26.145	\$202,281	\$42,208			\$500,000	\$2,323,696	\$0	\$2,323,696
2017/2018	\$7,736,900	\$26.145	\$202,281	\$45,845				\$2,480,133	\$0	\$2,480,133
2018/2019	\$7,736,900	\$26.145	\$202,281	\$44,335				\$2,638,079	\$0	\$2,638,079
2019/2020	\$7,736,900	\$26.145	\$202,281	\$42,755				\$2,797,605	\$0	\$2,797,605
2020/2021	\$7,736,900	\$26.145	\$202,281	\$45,968				\$2,953,919	\$0	\$2,953,919
2021/2022	\$7,736,900	\$26.145	\$202,281					\$3,156,200	\$0	\$3,156,200
2022/2023	\$7,736,900	\$26.145	\$202,281					\$3,358,481	\$0	\$3,358,481
2023/2024	\$7,736,900	\$26.145	\$202,281					\$3,560,763	\$0	\$3,560,763
2024/2025	\$7,736,900	\$26.145	\$202,281					\$3,763,044	\$0	\$3,763,044
2025/2026	\$7,736,900	\$26.145	\$202,281					\$3,965,325	\$0	\$3,965,325
2026/2027	\$7,736,900	\$26.145	\$202,281					\$4,167,606	\$0	\$4,167,606
2027/2028	\$7,736,900	\$26.145	\$202,281					\$4,369,888	\$0	\$4,369,888

Debt Balance as of: 1/1/2015 \$308,850

Statutory Closing Year 2028

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #16 - 100 BLOCK REDEVELOPMENT

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
526-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		230,320	238,182	268,500	258,700	230,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		116,918	122,370	117,600	128,200	128,200
Grants & Aids		20	94	100	100	100
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		650,000	0	0	0	0
<b>TOTAL REVENUES:</b>		766,938	122,464	117,700	128,300	128,300

<b>Current Net Surplus/Deficit:</b>	536,618	(115,718)	(150,800)	(130,400)	(101,700)
<b>Ending Fund Balance:</b>	1,614,939	1,499,221	1,348,439	1,368,821	1,267,121

**Budget Variances:**

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**Mission Statement:**

TID #16 was a blighted area that was created in 2001 for the 100 block of N. Main Street to help offset overall development costs through provisions of a development assistance grant to the developer of the property. The size of the TID is 2.08 acres and over the lifetime of the TID the City anticipates investing \$1,827,100 to encourage redevelopment in the area. TID #16 has facilitated a significant redevelopment of a highly visible downtown location which includes a 62 unit apartment complex with commercial tenants on the ground floor.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# 100 BLOCK REDEVELOPMENT TIF #16 - FUND 526

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	FROM OTHER TIFs	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002				\$87,144			\$2,327,945		\$2,240,801	\$2,228,313	\$12,488
2002/2003				\$253,262			\$437,154		\$2,424,693	\$2,228,313	\$196,380
2003/2004	\$3,560,800	\$22.840	\$81,293	\$259,867					\$2,246,119	\$2,228,313	\$17,806
2004/2005	\$6,292,100	\$23.050	\$144,412	\$256,504					\$2,134,027	\$2,228,313	(\$94,285)
2005/2006	\$6,669,600	\$22.000	\$146,684	\$258,568					\$2,022,143	\$2,228,313	(\$206,170)
2006/2007	\$7,003,100	\$21.980	\$153,920	\$258,473	\$203			\$426,000	\$2,343,793	\$2,230,713	\$113,080
2007/2008	\$4,878,400	\$22.160	\$108,133	\$259,442	\$150,086			\$981,000	\$3,323,570	\$2,230,713	\$1,092,857
2008/2009	\$5,004,300	\$22.316	\$111,771	\$258,278	\$5,876			\$170,000	\$3,352,938	\$2,230,713	\$1,122,225
2009/2010	\$4,495,100	\$23.350	\$105,093	\$259,724	\$58	\$150		\$170,000	\$3,368,215	\$2,230,713	\$1,137,502
2010/2011	\$4,639,500	\$24.545	\$113,880	\$229,781	\$39	\$746		\$170,000	\$1,190,894	\$0	\$1,190,894
2011/2012	\$4,599,500	\$24.672	\$113,481	\$228,658	\$37	\$1,663		\$650,000	\$1,724,091	\$0	\$1,724,091
2012/2013	\$4,577,600	\$25.541	\$116,918	\$225,939	\$18	\$150			\$1,614,938	\$0	\$1,614,938
2013/2014	\$4,708,900	\$25.987	\$122,370	\$231,748	\$94	\$6,434			\$1,499,220	\$0	\$1,499,220
2014/2015	\$4,904,200	\$26.145	\$128,222	\$233,503	\$58	\$150			\$1,393,847	\$0	\$1,393,847
2015/2016	\$5,095,700	\$26.145	\$133,227	\$229,763					\$1,297,311	\$0	\$1,297,311
2016/2017	\$5,095,700	\$26.145	\$133,227	\$235,222					\$1,195,317	\$0	\$1,195,317
2017/2018	\$5,095,700	\$26.145	\$133,227	\$235,002					\$1,093,542	\$0	\$1,093,542
2018/2019	\$5,095,700	\$26.145	\$133,227	\$239,040					\$987,729	\$0	\$987,729
2019/2020	\$5,095,700	\$26.145	\$133,227	\$237,040					\$883,916	\$0	\$883,916
2020/2021	\$5,095,700	\$26.145	\$133,227	\$244,410					\$772,733	\$0	\$772,733
2021/2022	\$5,095,700	\$26.145	\$133,227	\$35,840					\$870,120	\$0	\$870,120
2022/2023	\$5,095,700	\$26.145	\$133,227						\$1,003,347	\$0	\$1,003,347
2023/2024	\$5,095,700	\$26.145	\$133,227						\$1,136,574	\$0	\$1,136,574
2024/2025	\$5,095,700	\$26.145	\$133,227						\$1,269,801	\$0	\$1,269,801
2025/2026	\$5,095,700	\$26.145	\$133,227						\$1,403,028	\$0	\$1,403,028
2026/2027	\$5,095,700	\$26.145	\$133,227						\$1,536,255	\$0	\$1,536,255
2027/2028	\$5,095,700	\$26.145	\$133,227						\$1,669,482	\$0	\$1,669,482

Debt Balance as of: 1/1/2015 \$1,689,820

Statutory Closing Year 2028

Note: In 2008, the \$981,000 of donor funds comes from: TID #9 (\$810,000) and TID #7 (\$171,000)

All other years are funded solely by TID #7

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #17 - CITY CENTER REDEVELOPMENT

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
530-1040-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,439,579	459,286	477,400	468,700	438,000

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	302,826	313,913	279,000	304,300	304,300
Grants & Aids	133,731	78,522	78,500	57,300	57,000
Fees & Charges	0	0	0	0	0
Miscellaneous	0	643	0	0	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	436,557	393,078	357,500	361,600	361,300

**Current Net Surplus/Deficit:**                      (1,003,022)                      (66,208)                      (119,900)                      (107,100)                      (76,700)

**Ending Fund Balance:**                      1,266,138                      1,199,930                      894,438                      1,092,830                      1,016,130

**Budget Variances:**

**Mission Statement:** 
 TID #17 was a blighted area TID that was created in 2001 around the former Park Plaza Mall to help offset rehabilitation costs to renovate from retain to office space. TIF has been used to reimburse the developer from improvements at the site and in turn the developer has agreed to cooperate with the City to allow for installation of the river walk along the property. Public improvements to the property included streetscaping and instillation of a bike path and pedestrian mall.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

.	Installed landscaping and signage along riverwalk
.	Complete Parking Study \$22,400
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**Objectives to be Accomplished Next Year:**

.	Finish installing signage along riverwalk
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# CITY CENTER REDEVELOPMENT TIF #17 - Fund 530

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	EXEMPT COMPUTER AID	OTHER REVENUE/ (EXPENSES)	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$506,075	\$21,430	\$484,644
2002/2003	\$3,698,900	\$23.510	\$86,947	\$54,147	\$10,745		\$345,657	\$895,276	\$328,657	\$566,620
2003/2004	\$6,081,400	\$22.840	\$138,838	\$80,463	\$70,243			\$1,023,894	\$635,560	\$388,335
2004/2005	\$6,284,600	\$23.050	\$144,240	\$77,770	\$48,143	\$20,319	\$700,000	\$1,858,826	\$1,389,719	\$469,108
2005/2006	\$6,264,600	\$22.000	\$137,777	\$78,820	\$30,715			\$1,948,498	\$1,412,630	\$535,868
2006/2007	\$6,326,400	\$21.980	\$139,047	\$134,614	\$10,049			\$1,962,980	\$1,413,327	\$549,652
2007/2008	\$8,409,900	\$22.160	\$186,411	\$135,348	\$7,379			\$2,021,422	\$1,445,961	\$575,461
2008/2009	\$11,411,700	\$22.316	\$254,879	\$134,667	\$32,819			\$2,174,453	\$1,486,173	\$688,280
2009/2010	\$10,513,900	\$23.350	\$245,808	\$135,389	\$129,033	(\$150)		\$2,413,756	\$1,506,252	\$907,504
2010/2011	\$10,646,500	\$24.545	\$261,325	\$129,856	\$91,668	(\$281,477)	\$1,599,200	\$2,448,364	\$0	\$2,448,364
2011/2012	\$10,372,400	\$24.672	\$255,912	\$256,194	\$415,131	(\$3,195,178)	\$2,601,123	\$2,269,158	\$0	\$2,269,158
2012/2013	\$11,856,300	\$25.541	\$302,826	\$572,342	\$133,731	(\$867,237)		\$1,266,136	\$0	\$1,266,136
2013/2014	\$12,079,600	\$25.987	\$313,913	\$448,243	\$78,522	(\$10,399)		\$1,199,928	\$0	\$1,199,928
2014/2015	\$11,639,200	\$26.145	\$304,311	\$440,628	\$57,258	(\$5,857)		\$1,115,012	\$0	\$1,115,012
2015/2016	\$11,724,400	\$26.145	\$306,534	\$437,825				\$983,722	\$0	\$983,722
2016/2017	\$11,724,400	\$26.145	\$306,534	\$439,715				\$850,541	\$0	\$850,541
2017/2018	\$11,724,400	\$26.145	\$306,534	\$446,155				\$710,920	\$0	\$710,920
2018/2019	\$11,724,400	\$26.145	\$306,534	\$446,870				\$570,585	\$0	\$570,585
2019/2020	\$11,724,400	\$26.145	\$306,534	\$442,045				\$435,074	\$0	\$435,074
2020/2021	\$11,724,400	\$26.145	\$306,534	\$436,815				\$304,794	\$0	\$304,794
2021/2022	\$11,724,400	\$26.145	\$306,534	\$391,215				\$220,113	\$0	\$220,113
2022/2023	\$11,724,400	\$26.145	\$306,534	\$368,366				\$158,282	\$0	\$158,282
2023/2024	\$11,724,400	\$26.145	\$306,534	\$375,669				\$89,147	\$0	\$89,147
2024/2025	\$11,724,400	\$26.145	\$306,534	\$370,675				\$25,006	\$0	\$25,006
2025/2026	\$11,724,400	\$26.145	\$306,534	\$320,250				\$11,291	\$0	\$11,291
2026/2027	\$11,724,400	\$26.145	\$306,534	\$320,450				(\$2,625)	\$0	(\$2,625)
2027/2028	\$11,724,400	\$26.145	\$306,534	\$315,300				(\$11,390)	\$0	(\$11,390)

Debt Balance as of: 1/1/2015 \$5,551,978

Statutory Closing Year 2028

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #18 - SW INDUSTRIAL PARK EXPANSION

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
532-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2015 Proposed Budget
		581,830	1,750,194	2,034,500	334,800	1,821,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		406,368	433,115	399,500	435,700	435,700
Grants & Aids		1,469	2,027	1,002,000	1,700	1,001,700
Fees & Charges		0	0	0	0	0
Misc Adjustments		241,620	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		649,457	435,142	1,401,500	437,400	1,437,400

<b>Current Net Surplus/Deficit:</b>		67,627	(1,315,052)	(633,000)	102,600	(383,600)
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<b>Ending Fund Balance:</b>		(847,488)	(2,162,540)	(2,429,788)	(2,059,940)	(2,443,540)
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**Budget Variances:**

**Mission Statement:** TID#18 was created in 2002 to fund the infrastructure costs to expand the Southwest Industrial Park. The expansion area of the park is approximately 178 acres and borders Highway 91 to the south and the Wisconsin and Southern Railroad to the north. Over the lifetime of the TID the City anticipates investing \$4,000,000 in costs to put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

.	Lot filling and grading as a result of a City stormwater management pond project.
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**Objectives to be Accomplished Next Year:**

.	Railroad spur construction for use by Oshkosh businesses.- Grant Pending for \$1,000,000
.	Continue paying down debt.
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# SW INDUSTRIAL PARK EXPANSION

## TIF #18 - Fund 532

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	STATE & OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2001/2002								\$2,564,569		\$2,564,569
2002/2003				\$212,734			\$850,000	\$3,201,835	\$90,408	\$3,111,427
2003/2004	\$0	\$22.840	\$0	\$275,322				\$2,926,513	\$1,927,594	\$998,919
2004/2005	\$0	\$23.050	\$0	\$281,721			\$383,948	\$3,028,740	\$2,819,679	\$209,061
2005/2006	\$0	\$22.000	\$0	\$309,882				\$2,718,858	\$2,682,527	\$36,331
2006/2007	\$0	\$21.980	\$0	\$312,060	\$32,833			\$2,439,631	\$3,240,023	(\$800,392)
2007/2008	\$5,788,500	\$22.160	\$128,306	\$357,655	\$13,794		\$311,230	\$2,535,306	\$3,246,626	(\$711,320)
2008/2009	\$7,382,100	\$22.316	\$164,879	\$342,952				\$2,357,232	\$3,274,596	(\$917,363)
2009/2010	\$12,897,000	\$23.350	\$301,524	\$342,973	\$1,482	\$150		\$2,317,115	\$3,282,846	(\$965,731)
2010/2011	\$15,248,100	\$24.545	\$374,275	\$324,610	\$3,009	\$23,703		(\$936,760)	\$0	(\$936,760)
2011/2012	\$15,185,800	\$24.672	\$374,670	\$319,972	\$2,369	\$19,450		(\$899,143)	\$0	(\$899,143)
2012/2013	\$15,910,200	\$25.541	\$406,369	\$325,696	\$1,469	\$30,487		(\$847,488)	\$0	(\$847,488)
2013/2014	\$16,666,600	\$25.987	\$433,115	\$324,903	\$2,027	\$1,425,291		(\$2,162,540)	\$0	(\$2,162,540)
2014/2015	\$16,663,400	\$26.145	\$435,671	\$315,105	\$1,676	\$11,794		(\$2,052,092)	\$0	(\$2,052,092)
2015/2016	\$13,335,400	\$26.145	\$348,654	\$319,827				(\$2,023,265)	\$0	(\$2,023,265)
2016/2017	\$13,335,400	\$26.145	\$348,654	\$313,250				(\$1,987,861)	\$0	(\$1,987,861)
2017/2018	\$13,335,400	\$26.145	\$348,654	\$321,475				(\$1,960,682)	\$0	(\$1,960,682)
2018/2019	\$13,335,400	\$26.145	\$348,654	\$329,050				(\$1,941,078)	\$0	(\$1,941,078)
2019/2020	\$13,335,400	\$26.145	\$348,654	\$325,550				(\$1,917,974)	\$0	(\$1,917,974)
2020/2021	\$13,335,400	\$26.145	\$348,654	\$331,313				(\$1,900,633)	\$0	(\$1,900,633)
2021/2022	\$13,335,400	\$26.145	\$348,654	\$121,225				(\$1,673,204)	\$0	(\$1,673,204)
2022/2023	\$13,335,400	\$26.145	\$348,654	\$42,400				(\$1,366,950)	\$0	(\$1,366,950)
2023/2024	\$13,335,400	\$26.145	\$348,654	\$41,200				(\$1,059,496)	\$0	(\$1,059,496)
2024/2025	\$13,335,400	\$26.145	\$348,654	\$0				(\$710,842)	\$0	(\$710,842)
2026 to 2030				\$0				(\$710,842)	\$0	(\$710,842)

Debt Balance as of: 1/1/2015 \$2,460,395

Statutory Closing Year 2025



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #19 - NW INDUSTRIAL PARK EXPANSION

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
528-1040-XXXX-XXXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		144,963	141,366	148,900	135,000	135,000

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		214,448	246,536	228,100	248,800	248,800
Grants & Aids		2,337	1,723	170	8,700	8,700
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		216,785	248,259	228,270	257,500	257,500

<b>Current Net Surplus/Deficit:</b>	71,822	106,893	79,370	122,500	122,500
<b>Ending Fund Balance:</b>	291,100	397,993	472,270	520,493	642,993

**Budget Variances:**

**Mission Statement:** TID #19 was created in 2003 to fund the infrastructure costs to expand the Northwest Industrial Park. The expansion area of the park is approximately 54 acres and is bordered on the south by Snell Road and to the west by Vinland Street. Over the lifetime of the TID the City anticipates investing \$3,000,000 in costs to acquire land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there.

- Links to City Strategic Plan:**
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**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

- Continue paying down debt.
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# NW INDUSTRIAL PARK EXPANSION

## TIF #19 - Fund 528

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2003/2004		\$22.840				\$39,142		\$895,858	\$1,020,503	(\$124,645)
2004/2005	\$0	\$23.050	\$0			\$78,556	\$845,305	\$1,662,607	\$1,647,037	\$15,570
2005/2006	\$609,000	\$22.000	\$13,394			\$138,320		\$1,537,681	\$1,547,227	(\$9,546)
2006/2007	\$4,424,200	\$21.980	\$97,239	\$2,497	\$18,686	\$138,940		\$1,517,162	\$1,551,091	(\$33,928)
2007/2008	\$6,804,800	\$22.160	\$150,833	\$550		\$155,792	(\$120,000)	\$1,392,754	\$1,552,520	(\$159,766)
2008/2009	\$8,103,700	\$22.316	\$180,995	\$1,508	(\$444)	\$131,464	\$140,000	\$1,583,350	\$1,552,520	\$30,830
2009/2010	\$8,296,900	\$23.350	\$193,976	\$2,490	(\$150)	\$140,733		\$1,638,933	\$1,552,520	\$86,413
2010/2011	\$8,340,600	\$24.545	\$204,725	\$2,479	(\$2,594)	\$137,449		\$153,574	\$0	\$153,574
2011/2012	\$8,414,600	\$24.672	\$207,608	\$2,566	(\$6,963)	\$137,507		\$219,278	\$0	\$219,278
2012/2013	\$8,396,100	\$25.541	\$214,448	\$2,337	(\$5,257)	\$139,706		\$291,100	\$0	\$291,100
2013/2014	\$9,486,900	\$25.987	\$246,536	\$1,723	(\$8,736)	\$132,630		\$397,993	\$0	\$397,993
2014/2015	\$9,514,800	\$26.145	\$248,768	\$8,685	(\$150)	\$508,306		\$146,990	\$0	\$146,990
2015/2016	\$9,302,100	\$26.145	\$243,203			\$123,571		\$266,623	\$0	\$266,623
2016/2017	\$9,302,100	\$26.145	\$243,203			\$82,935		\$426,891	\$0	\$426,891
2017/2018	\$9,302,100	\$26.145	\$243,203			\$80,926		\$589,169	\$0	\$589,169
2018/2019	\$9,302,100	\$26.145	\$243,203			\$78,859		\$753,513	\$0	\$753,513
2019/2020	\$9,302,100	\$26.145	\$243,203			\$86,827		\$909,889	\$0	\$909,889
2020/2021	\$9,302,100	\$26.145	\$243,203			\$84,489		\$1,068,604	\$0	\$1,068,604
2021/2022	\$9,302,100	\$26.145	\$243,203			\$82,340		\$1,229,467	\$0	\$1,229,467
2022/2023	\$9,302,100	\$26.145	\$243,203			\$39,748		\$1,432,923	\$0	\$1,432,923
2023/2024	\$9,302,100	\$26.145	\$243,203			\$8,588		\$1,667,538	\$0	\$1,667,538
2024/2025	\$9,302,100	\$26.145	\$243,203			\$8,286		\$1,902,455	\$0	\$1,902,455
2025/2026	\$9,302,100	\$26.145	\$243,203			\$8,027		\$2,137,632	\$0	\$2,137,632
2026/2027						\$7,769		\$2,129,863	\$0	\$2,129,863
2027/2028						\$7,505		\$2,122,358	\$0	\$2,122,358

Debt Balance as of: 1/1/2015 \$1,208,176

Statutory Closing Year 2026

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #20 - SOUTH SHORE REDEVELOPMENT

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
534-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		1,363,278	3,072,649	4,308,800	3,459,000	1,966,500

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	611,200	0	0
Grants & Aids		680,384	1,832	447,200	801,300	944,800
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	3,160,000	2,900,000	2,975,000	1,560,000
<b>TOTAL REVENUES:</b>		680,384	3,161,832	3,958,400	3,776,300	2,504,800

<b>Current Net Surplus/Deficit:</b>	(682,894)	89,183	(350,400)	317,300	538,300
<b>Ending Fund Balance:</b>	(95,315)	(6,132)	(479,615)	311,168	849,468

**Budget Variances:** Transfer from TID 7 to TID 20 planned. Value of TID 20 decreased \$5.5 million since it was created.

**Mission Statement:** TID#20 is a blighted area and was created in 2005 to redevelop a large area located along the south side of the Fox River in the central city. TIF is and will be used for blight elimination through acquisition and clearance activity as well as infrastructure improvement including development of the riverwalk system. Several blighted properties have already been acquired and lands are being assembled for future redevelopment

**Links to City Strategic Plan:**

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- Significant Accomplishments:**
- Construct Boat Works riverwalk extension additional DNR grant funding of \$363,000
  - Design/bidding of Phase 1 of Jeld-Wen riverwalk extension
  - Land purchase for possible redevelopment
  - Design Phase II of Morgan District Riverwalk West of Oregon St.
  - Complete Central City Investment Strategy \$25,000

- Objectives to be Accomplished Next Year:**
- Construct Phase I of Morgan District riverwalk part of Oregon St.
  - Apply for more Riverwalk grants
  - Land purchase for possible redevelopment
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# SOUTH SHORE REDEVELOPMENT TIF #20 - Fund 534

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	BUILDING RENT	EXEMPT COMPUTER AID	NEW BORROWING / GRANTS	OTHER REVENUE (EXPENSE)	TRANSFER FROM TIF #7	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
										\$90,967	\$17,026	\$73,941
2004/2005	\$0	\$23.050	\$0	\$8,927	\$6,360			(\$124,536)		(\$36,136)	\$0	(\$36,136)
2005/2006	\$0	\$22.000	\$0	\$148,345	\$23,100		\$3,211,749	(\$738,364)		\$2,312,004	\$0	\$2,312,004
2006/2007	\$0	\$21.980	\$0	\$277,119		\$35,586	\$372,500			\$2,442,971	\$513,425	\$1,929,546
2007/2008	\$0	\$22.160	\$0	\$278,363		\$39,224				\$2,203,832	\$1,034,228	\$1,169,603
2008/2009	\$0	\$22.316	\$0	\$307,577	\$7,600	\$3,015	\$792,933			\$2,699,802	\$2,158,890	\$540,913
2009/2010	\$0	\$23.350	\$0	\$308,306	\$35,735	\$2,081	\$256,068	(\$150)		\$2,685,230	\$2,392,939	\$292,292
2010/2011	\$0	\$24.545	\$0	\$419,698		\$2,241		(\$405,666)		(\$530,832)	\$0	(\$530,832)
2011/2012	\$0	\$24.672	\$0	\$456,700		\$1,549	\$2,986,859	(\$1,413,298)		\$587,578	\$0	\$587,578
2012/2013	\$0	\$25.541	\$0	\$719,471		\$1,515	\$678,869	(\$643,807)		(\$95,316)	\$0	(\$95,316)
2013/2014	\$0	\$25.987	\$0	\$601,104		\$1,832		(\$2,471,545)	\$3,160,000	(\$6,133)	\$0	(\$6,133)
2014/2015	\$0	\$26.145	\$0	\$602,196		\$1,271		(\$2,279,502)	\$2,975,000	\$88,440	\$0	\$88,440
2015/2016	\$0	\$26.145	\$0	\$606,306		\$1,300		(\$970,150)	\$1,560,000	\$73,284	\$0	\$73,284
2016/2017	\$0	\$26.145	\$0	\$604,768		\$1,300		(\$820,150)	\$6,642,000	\$5,291,666	\$0	\$5,291,666
2017/2018	\$0	\$26.145	\$0	\$606,522						\$4,685,144	\$0	\$4,685,144
2018/2019	\$0	\$26.145	\$0	\$607,408						\$4,077,736	\$0	\$4,077,736
2019/2020	\$0	\$26.145	\$0	\$512,398						\$3,565,338	\$0	\$3,565,338
2020/2021	\$0	\$26.145	\$0	\$483,197						\$3,082,141	\$0	\$3,082,141
2021/2022	\$0	\$26.145	\$0	\$479,757						\$2,602,384	\$0	\$2,602,384
2022/2023	\$0	\$26.145	\$0	\$471,428						\$2,130,956	\$0	\$2,130,956
2023/2024	\$0	\$26.145	\$0	\$472,610						\$1,658,346	\$0	\$1,658,346
2024/2025	\$0	\$26.145	\$0	\$471,665						\$1,186,681	\$0	\$1,186,681
2025/2026	\$0	\$26.145	\$0	\$205,750						\$980,931	\$0	\$980,931
2026/2027	\$0	\$26.145	\$0	\$205,500						\$775,431	\$0	\$775,431
2027/2028	\$0	\$26.145	\$0	\$180,100						\$595,331	\$0	\$595,331
2028/2029	\$0	\$26.145	\$0	\$180,300						\$415,031	\$0	\$415,031
2029/2030	\$0	\$26.145	\$0	\$180,350						\$234,681	\$0	\$234,681
2030/2031	\$0	\$26.145	\$0	\$180,250						\$54,431	\$0	\$54,431
2031/2032	\$0	\$26.145	\$0	\$0						\$54,431	\$0	\$54,431

Debt Balance as of: 1/1/2015 \$7,050,505

Statutory Closing Year 2032

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #21 - FOX RIVER CORRIDOR

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
536-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		236,297	998,049	2,418,700	1,389,300	8,075,250

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		164,880	148,534	136,300	148,600	283,000
Grants & Aids		504,336	299	300	400	636,300
Fees & Charges		0	0	0	0	0
Miscellaneous		0	24	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		1,092,966	0	0	797,500	7,131,000
<b>TOTAL REVENUES:</b>		<b>1,762,182</b>	<b>148,857</b>	<b>136,600</b>	<b>946,500</b>	<b>8,050,300</b>

<b>Current Net Surplus/Deficit:</b>	1,525,885	(849,192)	(2,282,100)	(442,800)	(24,950)
<b>Ending Fund Balance:</b>	1,309,436	460,244	105,236	17,444	(7,506)

**Budget Variances:**

Lease Revenue Bond (LRB) of \$6,360,000 due through Redevelopment Authority

**Mission Statement:**

TID#21 was created in 2006 to assist with rehabilitation of blighted property in the central city west of Jackson Street between the Fox River and Pearl Avenue and Marion Road. The size of the TID is approximately 26 acres and over the life of the TID the City anticipates investing \$4,400,000 to encourage redevelopment in the area, including property acquisition, clearance of site, infrastructure improvements, environmental remediation, site preparation, trail system and seawall improvements, docking facilities and potential developer assistance. TID #21, while still in its early stages, has already facilitated aesthetic improvement in the area and resulted in the construction of new facilities.

**Links to City Strategic Plan:**

- 1
- 2
- 3
- 4
- 5

**Significant Accomplishments:**

- [Construction of Rivers II housing development; \\$5.2 million in added value](#)
- [Complete Central City Investment Strategy \\$25,000](#)
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**Objectives to be Accomplished Next Year:**

- [Redevelopment of Parcel H-Bank Project](#)
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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# FOX RIVER CORRIDOR TIF #21 - Fund 536

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	DEBT SERVICE	LEASE REVENUE BOND	EXEMPT COMPUTER AID	OTHER REVENUE	OTHER EXPENSE	NEW BORROWING	TRANSFER FROM TIF #7	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2206/2007	\$0										\$0	\$0	\$0
2007/2008	\$0	\$22.160	\$0	\$0		\$126					\$126	\$0	\$126
2008/2009	\$1,991,400	\$22.316	\$44,478								\$44,604	\$0	\$44,604
2009/2010	\$815,700	\$23.350	\$19,071					\$150			\$63,524	\$0	\$63,524
2010/2011	\$1,793,000	\$24.545	\$44,010	\$0		\$0	\$784,716	\$3,893,114	\$2,015,000		(\$985,863)	\$0	(\$985,863)
2011/2012	\$4,937,600	\$24.672	\$121,822	\$148,199			\$1,070,429	\$274,638			(\$216,449)	\$0	(\$216,449)
2012/2013	\$6,455,400	\$25.541	\$164,880	\$146,069		\$899	\$1,596,403	\$90,229	\$0		\$1,309,435	\$0	\$1,309,435
2013/2014	\$5,715,700	\$25.987	\$148,534	\$144,468	\$0	\$299	\$24	\$853,581			\$460,243	\$0	\$460,243
2014/2015	\$5,685,500	\$26.145	\$148,649	\$147,068	\$397,500	\$395		\$841,083		\$797,500	\$21,136	\$0	\$21,136
2015/2016	\$5,700,300	\$26.145	\$149,034	\$144,519	\$6,757,500	\$300	\$636,000	\$1,169,650		\$7,131,000	(\$134,199)	\$0	(\$134,199)
2016/2017	\$10,825,000	\$26.145	\$283,020	\$146,969		\$300					\$2,152	\$0	\$2,152
2017/2018	\$12,824,000	\$26.145	\$335,283	\$144,269							\$193,167	\$0	\$193,167
2018/2019	\$15,790,000	\$26.145	\$412,830	\$141,569							\$464,428	\$0	\$464,428
2019/2020	\$20,759,000	\$26.145	\$542,744	\$143,869							\$863,303	\$0	\$863,303
2020/2021	\$21,753,000	\$26.145	\$568,732	\$141,019							\$1,291,016	\$0	\$1,291,016
2021/2022	\$21,753,000	\$26.145	\$568,732	\$143,169							\$1,716,580	\$0	\$1,716,580
2022/2023	\$21,753,000	\$26.145	\$568,732	\$140,044							\$2,145,268	\$0	\$2,145,268
2023/2024	\$21,753,000	\$26.145	\$568,732	\$141,794							\$2,572,207	\$0	\$2,572,207
2024/2025	\$21,753,000	\$26.145	\$568,732	\$143,250							\$2,997,689	\$0	\$2,997,689
2025/2026	\$21,753,000	\$26.145	\$568,732	\$139,400							\$3,427,021	\$0	\$3,427,021
2026/2027	\$21,753,000	\$26.145	\$568,732	\$140,000							\$3,855,753	\$0	\$3,855,753
2027/2028	\$21,753,000	\$26.145	\$568,732	\$140,400							\$4,284,085	\$0	\$4,284,085
2028/2029	\$21,753,000	\$26.145	\$568,732	\$140,600							\$4,712,218	\$0	\$4,712,218
2029/2030	\$21,753,000	\$26.145	\$568,732	\$140,600							\$5,140,350	\$0	\$5,140,350
2030/2031	\$21,753,000	\$26.145	\$568,732	\$137,700							\$5,571,382	\$0	\$5,571,382
2031/2032	\$21,753,000	\$26.145	\$568,732	\$0							\$6,140,114	\$0	\$6,140,114
2032/2033	\$21,753,000	\$26.145	\$568,732	\$0							\$6,708,846	\$0	\$6,708,846

Debt Balance: \$2,416,237  
 Lease Revenue Bond: \$7,155,000  
 Total Debt Balance as of: 1/1/2015 \$9,571,237

Statutory Closing Year 2033

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #23 - SW INDUSTRIAL PARK EXPANSION

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
540-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		20,139	895,608	2,812,700	5,692,500	359,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	200	0	0
Fees & Charges		0	0	0	0	0
Misc Adjustment		(241,620)	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	885,972	0	1,250,000	0
<b>TOTAL REVENUES:</b>		(241,620)	885,972	200	1,250,000	0

<b>Current Net Surplus/Deficit:</b>	(261,759)	(9,636)	(2,812,500)	(4,442,500)	(359,800)
<b>Ending Fund Balance:</b>	1,463,706	1,454,070	(2,628,422)	(2,988,430)	(3,348,230)

**Budget Variances:**

**Mission Statement:** 
 TID #23 was created in 2010 to assist with continued development of the Southwest Industrial Park one of the best performing industrial parks in the community. TID #23 is located south of 20th Avenue, north of State Highway 91 and west of S. Oakwood Road on both sides of Clairville Road. The size of the TID is approximately 266 acres. Over the lifetime of the TID the City anticipates investing \$8,450,000 to acquire the land and put in the roads, sewer and utilities to make available parcels in the park "development ready" for businesses seeking to locate there. TID #23 is new and currently vacant, but as with the rest of the industrial parks in Oshkosh, is expected to be home to many businesses, generate significant property tax increment and create jobs before it closes in 2029.

**Links to City Strategic Plan:**

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**Significant Accomplishments:**

- Complete construction of Industrial Park expansion at a cost of approximately \$4.3 million
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**Objectives to be Accomplished Next Year:**

- Begin marketing and selling land
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**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055

# SW INDUSTRIAL PARK EXPANSION

## TIF #23 - Fund 540

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUE (EXPENSE)	DEBT SERVICE	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2008/2009		\$22.316			(\$6,502)			(\$6,502)	\$8,780	(\$15,282)
2009/2010	\$0	\$23.350	\$0		(\$27,028)		\$150,000	\$116,470	\$20,757	\$95,713
2010/2011	\$0	\$24.545	\$0		(\$164,474)	\$14,179	\$2,036,000	\$1,953,060	\$0	\$1,953,060
2011/2012	\$0	\$24.672	\$0		(\$27,761)	\$199,836		\$1,725,463	\$0	\$1,725,463
2012/2013	\$0	\$25.541	\$0		(\$59,459)	\$202,300		\$1,463,704	\$0	\$1,463,704
2013/2014	\$0	\$25.987	\$0		\$188,537	\$198,173		\$1,454,068	\$0	\$1,454,068
2014/2015	\$0	\$26.145	\$0		(\$2,499,735)	\$199,147	\$1,250,000	\$5,186	\$0	\$5,186
2015/2016	\$0	\$26.145	\$0			\$359,573		(\$354,387)	\$0	(\$354,387)
2016/2017	\$0	\$26.145	\$0			\$360,353		(\$714,740)	\$0	(\$714,740)
2017/2018	\$0	\$26.145	\$0			\$355,950		(\$1,070,690)	\$0	(\$1,070,690)
2018/2019	\$0	\$26.145	\$0			\$356,522		(\$1,427,212)	\$0	(\$1,427,212)
2019/2020	\$0	\$26.145	\$0			\$356,945		(\$1,784,157)	\$0	(\$1,784,157)
2020/2021	\$0	\$26.145	\$0			\$352,201		(\$2,136,358)	\$0	(\$2,136,358)
2021/2022	\$0	\$26.145	\$0			\$352,441		(\$2,488,799)	\$0	(\$2,488,799)
2022/2023	\$0	\$26.145	\$0			\$352,324		(\$2,841,123)	\$0	(\$2,841,123)
2023/2024	\$0	\$26.145	\$0			\$351,841		(\$3,192,964)	\$0	(\$3,192,964)
2024/2025	\$0	\$26.145	\$0			\$186,252		(\$3,379,216)	\$0	(\$3,379,216)
2025/2026	\$0	\$26.145	\$0					(\$3,379,216)	\$0	(\$3,379,216)
2026/2027	\$0	\$26.145	\$0					(\$3,379,216)	\$0	(\$3,379,216)
2027/2028	\$0	\$26.145	\$0					(\$3,379,216)	\$0	(\$3,379,216)
2028/2029	\$0	\$26.145	\$0					(\$3,379,216)	\$0	(\$3,379,216)

Debt Balance as of: 1/1/2015 \$3,583,549

Statutory Closing Year 2030



## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #24 - OSHKOSH CORPORATION

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
520-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		224,973	234,592	233,000	220,200	220,200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		208,497	218,314	198,100	216,100	216,100
Grants & Aids		16,418	16,278	16,300	14,500	14,500
Fees & Charges		0	0	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		224,915	234,592	214,400	230,600	230,600

<b>Current Net Surplus/Deficit:</b>	(58)	0	(18,600)	10,400	10,400
<b>Ending Fund Balance:</b>	7,407	7,407	(7,193)	17,807	28,207

**Budget Variances:**

**Mission Statement:**

TID #24 was created in 2010 to assist with redevelopment of the area, including a 150,000 square foot E-Coat facility to be utilized by Oshkosh Corporation in fulfillment of a \$3,000,000,000 defense contract. The TID is located around 333 W 29th Avenue, generally bounded by West Waukau Avenue on the south and Hughes Street on the west and north. The size of the TID is approximately 80 acres and over the life of the TID it is anticipated that the City will invest \$8,000,000 which is primarily associated with providing development assistance to Oshkosh corporation for construction of the facility.

**Links to City Strategic Plan:**

- 1
- 2
- 3
- 4
- 5

**Significant Accomplishments:**

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**Objectives to be Accomplished Next Year:**

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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# OSHKOSH CORP.

## TIF #24 - Fund 520

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
2009/2010	\$0		\$0		\$750,000		\$751,000		(\$1,000)	\$0	(\$1,000)
2010/2011	\$0	\$24.545	\$0		\$274,368		\$280,871		(\$7,503)	\$0	(\$7,503)
2011/2012	\$7,134,500	\$24.672	\$176,025		\$9,277		\$170,334		\$7,465	\$0	\$7,465
2012/2013	\$8,163,100	\$25.541	\$208,497	\$16,418			\$224,973		\$7,407	\$0	\$7,407
2013/2014	\$8,400,900	\$25.987	\$218,314	\$16,278			\$234,592		\$7,407	\$0	\$7,407
2014/2015	\$8,263,600	\$26.145	\$216,055	\$14,524			\$150		\$237,836	\$0	\$237,836
2015/2016	\$8,327,900	\$26.145	\$217,733						\$455,569	\$0	\$455,569
2016/2017	\$8,327,900	\$26.145	\$217,733						\$673,302	\$0	\$673,302
2017/2018	\$8,327,900	\$26.145	\$217,733						\$891,035	\$0	\$891,035
2018/2019	\$8,327,900	\$26.145	\$217,733						\$1,108,768	\$0	\$1,108,768
2019/2020	\$8,327,900	\$26.145	\$217,733						\$1,326,501	\$0	\$1,326,501
2020/2021	\$8,327,900	\$26.145	\$217,733						\$1,544,234	\$0	\$1,544,234
2021/2022	\$8,327,900	\$26.145	\$217,733						\$1,761,967	\$0	\$1,761,967
2022/2023	\$8,327,900	\$26.145	\$217,733						\$1,979,700	\$0	\$1,979,700
2023/2024	\$8,327,900	\$26.145	\$217,733						\$2,197,432	\$0	\$2,197,432
2024/2025	\$8,327,900	\$26.145	\$217,733						\$2,415,165	\$0	\$2,415,165
2025/2026	\$8,327,900	\$26.145	\$217,733						\$2,632,898	\$0	\$2,632,898
2026/2027	\$8,327,900	\$26.145	\$217,733						\$2,850,631	\$0	\$2,850,631
2027/2028	\$8,327,900	\$26.145	\$217,733						\$3,068,364	\$0	\$3,068,364
2028/2029	\$8,327,900	\$26.145	\$217,733						\$3,286,097	\$0	\$3,286,097
2029/2030	\$8,327,900	\$26.145	\$217,733						\$3,503,830	\$0	\$3,503,830
2030/2031	\$8,327,900	\$26.145	\$217,733						\$3,721,563	\$0	\$3,721,563
2031/2032	\$8,327,900	\$26.145	\$217,733						\$3,939,296	\$0	\$3,939,296

Debt Balance as of: 1/1/2015 \$0

Statutory Closing Year 2032

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #25 - CITY CENTER HOTEL

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
502-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		3,513,536	269,724	372,300	354,800	329,800

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	142,200	479,400	155,100
Grants & Aids		15,000	0	2,000	7,300	7,300
Fees & Charges		0	0	0	0	0
Miscellaneous		820	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		2,000,000	0	0	0	0
<b>TOTAL REVENUES:</b>		2,015,820	0	144,200	486,700	162,400

<b>Current Net Surplus/Deficit:</b>	(1,497,716)	(269,724)	(230,100)	131,900	(167,400)
<b>Ending Fund Balance:</b>	(1,719,220)	(1,988,944)	(2,294,020)	(1,857,044)	(2,024,444)

**Budget Variances:**

**Mission Statement:**

TID #25 was created in 2012 to assist with redevelopment of the City Center Hotel.

**Links to City Strategic Plan:**

- 1
- 2
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**Significant Accomplishments:**

- [Installed signage for Riverwalk](#)
- [Complete Central City Investment Strategy \\$25,000](#)
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**Objectives to be Accomplished Next Year:**

- [Pay-go calculation based on 2015 Assessed Value](#)
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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# CITY CENTER HOTEL REHABILITATION

## TIF #25 - Fund 502

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
											(\$31,377)
2011/2012	\$0	\$24.672	\$0				\$190,127		(\$221,504)	\$0	(\$221,504)
2012/2013	\$0	\$25.541	\$0		\$15,820		\$3,513,536	\$2,000,000	(\$1,719,220)	\$0	(\$1,719,220)
2013/2014	\$0	\$25.987	\$0			\$254,553	\$15,171		(\$1,988,944)	\$0	(\$1,988,944)
2014/2015	\$5,931,400	\$26.145	\$155,079	\$7,261	\$324,346	\$254,554	\$150		(\$1,756,962)	\$0	(\$1,756,962)
2015/2016	\$9,838,800	\$26.145	\$257,235			\$254,553			(\$1,754,280)	\$0	(\$1,754,280)
2016/2017	\$9,838,800	\$26.145	\$257,235			\$254,553			(\$1,751,597)	\$0	(\$1,751,597)
2017/2018	\$9,838,800	\$26.145	\$257,235			\$254,553			(\$1,748,915)	\$0	(\$1,748,915)
2018/2019	\$9,838,800	\$26.145	\$257,235			\$254,553			(\$1,746,232)	\$0	(\$1,746,232)
2019/2020	\$9,838,800	\$26.145	\$257,235			\$254,554			(\$1,743,551)	\$0	(\$1,743,551)
2020/2021	\$9,838,800	\$26.145	\$257,235			\$254,554			(\$1,740,869)	\$0	(\$1,740,869)
2021/2022	\$9,838,800	\$26.145	\$257,235			\$254,554			(\$1,738,188)	\$0	(\$1,738,188)
2022/2023	\$9,838,800	\$26.145	\$257,235						(\$1,480,953)	\$0	(\$1,480,953)
2023/2024	\$9,838,800	\$26.145	\$257,235						(\$1,223,717)	\$0	(\$1,223,717)
2024/2025	\$9,838,800	\$26.145	\$257,235						(\$966,482)	\$0	(\$966,482)
2025/2026	\$9,838,800	\$26.145	\$257,235						(\$709,246)	\$0	(\$709,246)
2026/2027	\$9,838,800	\$26.145	\$257,235						(\$452,011)	\$0	(\$452,011)
2027/2028	\$9,838,800	\$26.145	\$257,235						(\$194,775)	\$0	(\$194,775)
2028/2029	\$9,838,800	\$26.145	\$257,235						\$62,460	\$0	\$62,460
2029/2030	\$9,838,800	\$26.145	\$257,235						\$319,695	\$0	\$319,695
2030/2031	\$9,838,800	\$26.145	\$257,235						\$576,931	\$0	\$576,931
2031/2032	\$9,838,800	\$26.145	\$257,235						\$834,166	\$0	\$834,166
2032/2033	\$9,838,800	\$26.145	\$257,235						\$1,091,402	\$0	\$1,091,402
2033/2034	\$9,838,800	\$26.145	\$257,235						\$1,348,637	\$0	\$1,348,637

Debt Balance as of: 1/1/2015 \$2,036,428

Statutory Closing Year 2039

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #26 - AVIATION BUSINESS PARK

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
504-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		675,085	462,764	2,188,200	1,072,500	4,876,300

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	69,075	96,000	90,000	2,000,000
Fees & Charges		0	0	0	0	0
Miscellaneous		5,016	5,016	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		3,284,100	0	0	0	0
<b>TOTAL REVENUES:</b>		3,289,116	74,091	96,000	90,000	2,000,000

<b>Current Net Surplus/Deficit:</b>	2,614,031	(388,673)	(2,092,200)	(982,500)	(2,876,300)
<b>Ending Fund Balance:</b>	2,590,496	2,201,823	2,173,846	1,219,323	(1,656,977)

**Budget Variances:**

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**Mission Statement:**

TID #26 was created in 2013 to help finance the acquisition and development of 80 acres for aviation related businesses and manufacturers. Winnebago County purchased the land adjoining the airport.

**Links to City Strategic Plan:**

1	
2	
3	
4	
5	

**Significant Accomplishments:**

- [Complete design infrastructure](#)
- [DOD ORDIDI](#)
- [EDA grant approved for \\$2,000,000 of infrastructure.](#)
- [Bidding/Award for infrastructure](#)
- 
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**Objectives to be Accomplished Next Year:**

- [Complete infrastructure installation](#)
- [Complete aviation marketing project / DOD grant](#)
- [UW-O Accelerator Project started](#)
- 
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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# AVIATION BUSINESS PARK

## TIF #26 - Fund 504

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
											\$0
2011/2012	\$0	\$24.672	\$0				\$23,535		(\$23,535)	\$0	(\$23,535)
2012/2013	\$0	\$25.541	\$0		\$5,016		\$675,085	\$3,284,100	\$2,590,496	\$0	\$2,590,496
2013/2014	\$0	\$25.987	\$0		\$74,091	\$73,976	\$388,787		\$2,201,824	\$0	\$2,201,824
2014/2015	\$0	\$26.145	\$0	\$0	\$133,469	\$412,508	\$323,479		\$1,599,306	\$0	\$1,599,306
2015/2016	\$0	\$26.145	\$0			\$412,508			\$1,186,798	\$0	\$1,186,798
2016/2017	\$0	\$26.145	\$0			\$412,508			\$774,290	\$0	\$774,290
2017/2018	\$0	\$26.145	\$0			\$412,508			\$361,782	\$0	\$361,782
2018/2019	\$0	\$26.145	\$0			\$412,508			(\$50,726)	\$0	(\$50,726)
2019/2020	\$0	\$26.145	\$0			\$412,508			(\$463,234)	\$0	(\$463,234)
2020/2021	\$0	\$26.145	\$0			\$412,508			(\$875,742)	\$0	(\$875,742)
2021/2022	\$0	\$26.145	\$0			\$412,508			(\$1,288,250)	\$0	(\$1,288,250)
2022/2023	\$0	\$26.145	\$0			\$412,508			(\$1,700,758)	\$0	(\$1,700,758)
2023/2024	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2024/2025	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2025/2026	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2026/2027	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2027/2028	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2028/2029	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2029/2030	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2030/2031	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2031/2032	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2032/2033	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)
2033/2034	\$0	\$26.145	\$0						(\$1,700,758)	\$0	(\$1,700,758)

Debt Balance as of: 1/1/2015 \$3,712,572

Statutory Closing Year 2033

## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
TIF #27 - North Main Street Industrial Park

**DEPARTMENT:**  
COMMUNITY DEVELOPMENT

**ACCOUNT:**  
508-1040-XXXX-XXXX

		2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
		0	58,544	156,511	200	200

REVENUES		2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment		0	0	0	0	0
Grants & Aids		0	0	0	0	0
Fees & Charges		0	20,000	0	0	0
Miscellaneous		0	0	0	0	0
Surplus Applied		0	0	0	0	0
Transfers		0	0	0	0	0
<b>TOTAL REVENUES:</b>		0	20,000	0	0	0

**Current Net Surplus/Deficit:**                      0                      (38,544)                      (156,511)                      (200)                      (200)

**Ending Fund Balance:**                              0                      (38,544)                      (195,311)                      (38,744)                      (38,944)

**Budget Variances:**

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**Mission Statement:**

TID #27 was created to assist with the development of 110,000 sq. ft. addition that would retain 161 jobs and create an additional 160 jobs. The TID will also provide a long term solution for stormwater issues in the North Industrial Park

**Links to City Strategic Plan:**

- 1 [Job retention and creation](#)
- 2 [Tax base growth](#)
- 3 [Median income increase](#)
- 4
- 5

**Significant Accomplishments:**

- [Established TID](#)
- [Construction of \\$14,000,000 expansion at Bemis.](#)
- [Design of stormwater management pond.](#)
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**Objectives to be Accomplished Next Year:**

- [Construct stormwater management pond](#)
- [Pay-go payment calculated](#)
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**Contact Information:**

Allen Davis, Director Community Development, PH: (920) 236-5055

# NORTH MAIN STREET INDUSTRIAL PARK

## TIF #27 - Fund 508

9/30/2015

YEAR	PROJECTED TAX INCREMENT	EQUALIZED TAX RATE	TIF AMOUNT	EXEMPT COMPUTER AID	OTHER REVENUES	DEBT SERVICE	OTHER EXPENSES	NEW BORROWING	END OF YEAR BALANCE WITH LAND	LAND	END OF YEAR CASH BALANCE
											\$0
2013/2014	\$0	\$25.987	\$0		\$20,000		\$58,544		(\$38,544)	\$0	(\$38,544)
2014/2015	\$0	\$26.145	\$0				\$150		(\$38,694)	\$0	(\$38,694)
2015/2016	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2016/2017	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2017/2018	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2018/2019	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2019/2020	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2020/2021	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2021/2022	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2022/2023	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2023/2024	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2024/2025	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2025/2026	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2026/2027	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2027/2028	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2028/2029	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2029/2030	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2030/2031	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2031/2032	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2032/2033	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2033/2034	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2034/2035	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)
2035/2036	\$0	\$26.145	\$0						(\$38,694)	\$0	(\$38,694)

Debt Balance as of: 1/1/2015 \$0

Statutory Closing Year 2034



## City of Oshkosh, 2016 Proposed Budget and Performance Report

<b>FUND:</b> HEALTH INSURANCE FUND	<b>FUNCTION:</b> HEALTH INSURANCE FUND	<b>DEPARTMENT:</b> HEALTH INSURANCE FUND	<b>ACCOUNT:</b>  601-0903-XXXX-XXXX
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	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	9,176,885	9,188,047	10,899,500	10,106,996	2,741,100

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Grants & Aids	0	0	0	0	0
Fees & Charges	8,947,584	10,405,245	11,408,600	11,225,300	
Miscellaneous	4,649	3,923	4,000	0	250,000
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	8,952,233	10,409,168	11,412,600	11,225,300	250,000

<b>Current Net Surplus/Deficit:</b>	(224,652)	1,221,121	513,100	1,118,304	(2,491,100)
<b>Ending Fund Balance:</b>	341,612	1,562,733	1,248,710	2,681,037	189,937

**Budget Variances:** 2015 changed to fully insured health plan and added dental insurance.

**Purpose Statement:** To provide benefits that attract, recruit highly skilled employees and retain high-performing employees. The Health Insurance Fund includes a hybrid of: Third Party Administrator, Stop Loss Carrier, Networks, Pharmacy Benefit Manager, and Transplant Rider. Health insurance benefits are offered to full time and regular part time employees (part-time minimum of 1,200 hours per year).

- Links to City Strategic Plan:**
- 1
  - 2
  - 3
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**Significant Accomplishments:**

- .
- .
- .

**Objectives to be Accomplished Next Year:**

- .
- .
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## Key Performance Measures

Goals & Measures	2012 Actual	2013 Actual	2014 Actual	Trend	Comment
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					
<b>Goal:</b>					

**Contact  
Information:**

Pam Resch, Human Resources Manager, PH: (920) 236-5110

ACCOUNT: 601-0903-XXXX-XXXXX  
 FUND: HEALTH INSURANCE FUND  
 FUNCTION: HEALTH INSURANCE FUND  
 DEPARTMENT: HEALTH INSURANCE FUND

NUMBER	CLASSIFICATION	2013 EXPEND.	2014 EXPEND.	2015 APPROP.	2015 EST.	2016 PROP.
Account-Project						
Health Insurance						
6306-00000	Health Insurance	0	0	0	0	0
TOTAL HEALTH INSURANCE		0	0	0	0	0
Account-Project						
Contractual Services						
6401-00000	Contractual Services	54,000	54,000	54,000	54,000	67,200
6401-11901	Medical Claims	6,628,585	6,552,640	7,448,600	6,770,300	1,692,600
6401-11902	Drug Claims	1,068,223	1,094,525	1,407,200	1,267,300	316,800
6401-11903	Medical Administration	151,724	147,328	243,600	345,896	114,500
6401-11905	Stop Loss & Transplant	1,229,456	1,322,834	1,680,300	1,498,500	300,000
6401-11908	Interra Health Inc.	0	0	0	116,900	230,000
6411-11907	Promotional Materials	744	0	0	0	15,000
6458-11907	Conference and Training	0	2,635	3,000	1,600	2,000
6459-00000	Other Employee Training	0	0	0	0	2,000
6459-11907	Other Employee Training	209	478	5,000	0	0
6460-11907	Membership Dues	495	495	500	500	500
6466-00000	Misc Contractual Services	34,790	7,553	39,700	34,500	500
TOTAL CONTRACTUAL SERVICES		9,168,226	9,182,488	10,881,900	10,089,496	2,741,100
Materials & Supplies						
6505-00000	Office Supplies	26	406	500	400	0
6505-11907	Office Supplies	0	234	0	0	0
6557-11907	Medical Supplies	0	4,571	0	0	0
6576-00000	Promotional Materials	3,852	0	0	0	0
6576-11907	Promotional Materials	895	0	1,000	0	0
6587-11907	Program Incentives	3,646	0	15,300	15,500	0
6589-11907	Other Materials & Supplies	240	348	800	1,600	0
TOTAL MATERIALS & SUPPLIES		8,659	5,559	17,600	17,500	0
TOTAL HEALTH INSURANCE FUND		9,176,885	9,188,047	10,899,500	10,106,996	2,741,100

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## City of Oshkosh, 2016 Proposed Budget and Performance Report

**SPECIAL FUND:**  
REDEVELOPMENT AUTHORITY

**DEPARTMENT:**  
REDEVELOPMENT

**ACCOUNT:**  
901-0999-XXXX-XXXX

	2013 Expenditures	2014 Expenditures	2015 Appropriation	2015 Year End Estimate	2016 Proposed Budget
	1,137,014	409,514	0	407,500	408,200

REVENUES	2013 Revenues	2014 Revenues	2015 Appropriation	2015 Year End Estimate	2016 Proposed
Annual Tax Increment	0	0	0	0	0
Grants & Aids	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Miscellaneous	17,551	4,175	0	89,200	0
Surplus Applied	0	0	0	0	0
Transfers	0	0	0	0	0
<b>TOTAL REVENUES:</b>	17,551	4,175	0	89,200	0

<b>Current Net Surplus/Deficit:</b>	(1,119,463)	(405,339)	0	(318,300)	(408,200)
<b>Ending Fund Balance:</b>	12,544,863	12,139,524	12,544,863	11,821,224	11,413,024

**Budget Variances:**

**Mission Statement:** 
 In 2003, the Council created a City of Oshkosh Redevelopment Authority and approved the appointments of 7 commissioners to that body. The Redevelopment Authority has its primary emphasis and focus on the redevelopment and revitalization of the central city, downtown, and riverfront. The RDA can acquire blighted properties, demolish and remediate sites, and provide public improvements that promote the redevelopment of the City.

**Links to City Strategic Plan:** 1

- Significant Accomplishments:**
- [Lease and future sale of another lot in Marion/Pearl Redevelopment Area for construction of](#)
  - [Begin Construction Rivers Phase II \(1.5\)](#)
  - [Approve Option to Purchase Parcel J \(Corner of Marion and Jackson\)](#)
  - [Rivers II Anthem Apartments completed](#)
  - [RDA approved sale of land to Water Utility for a new Water Tower \\$70,000](#)
  - [Sold vacant lot at 1841 Jefferson St. to adjacent property owner \\$19,200](#)

- Objectives to be Accomplished Next Year:**
- [Continue paying down debt](#)
  - [Sell additional lots in Marion Road and South Shore Redevelopment Area for continued redevelopment.](#)
  - [Acquire scattered, blighted properties for redevelopment](#)
  - [Complete Rivers Phase II Senior Housing Project](#)

**Contact Information:** Allen Davis, Director Community Development, PH: (920) 236-5055